2011-2012

GRADUATE CATALOG







2011-2012

Graduate Catalog

Contents

A Mercy College Education	2
School of Business	θ
School of Education	48
School of Health and Natural Sciences	103
School of Liberal Arts	182
School of Social and Behavioral Sciences	207
Academic Regulations and Procedures	257
Support Services and Resources	266
Graduate Admissions	272
Tuition, Expenses, and Financial Assistance	276
Program Advisory Boards	286
School Advisory Boards	290
Faculty of Instruction	295
Correspondence Directory	310
Mercy College Directories	311
Maps and Directions	314
Accreditations	320
Registered Programs (by campus)	321
Consumer Complaints	323
Index	325

While every effort has been made to ensure the accuracy of the information in this catalog at printing, it is not a contract and Mercy College reserves the right to alter its degree requirements, regulations, procedures, and course offerings. The most up to date information can be found in the online catalog, available on Mercy Connect.

A Mercy College Education

Mercy College is a private, nonprofit institution, providing an engaging learning experience for students and offering over 90 undergraduate and graduate programs, within its five schools: Business, Education, Health and Natural Sciences, Liberal Arts, and Social and Behavioral Sciences. The main campus is located just outside of New York City, in Dobbs Ferry, on the picturesque Hudson River, with additional campus locations in the Bronx, Manhattan, White Plains, and Yorktown Heights. Mercy College also offers competitive financial support, making college affordable. The Mercy College faculty is dedicated to the scholarship of teaching. Mercy College professors include Fulbright Scholars, published authors and national authorities in their fields.

Mission Statement

Mercy College is committed to providing motivated students the opportunity to transform their lives through higher education by offering liberal arts and professional programs in personalized and high quality learning environments, thus preparing students to embark on rewarding careers, to continue learning throughout their lives and to act ethically and responsibly in a changing world.

Graduate Education-Statement of Purpose

The purpose of graduate education at Mercy College is to provide programs that prepare students for professional practice, leadership, and scholarship by enabling them to acquire, develop, and apply the knowledge, skills, and competencies required in their respective fields. Building on an undergraduate foundation of the liberal arts and sciences, the college's graduate programs encourage students to integrate and apply knowledge from various disciplines to the practice of their profession, to think independently, to engage in research, to apply current technologies, to maintain high ethical standards, and to understand human differences in culture, gender and race. As it does at the undergraduate level, at the graduate level the college serves students with varied obligations and backgrounds through innovative programs and learning methodologies as well as through flexible scheduling and multiple locations.

Mercy College History

Founded by the Sisters of Mercy as a junior college in 1950, Mercy College became a four-year college offering programs leading to the baccalaureate degree in 1961. The college was accredited by the Middle States Association's Commission on Higher Education in 1968. In the next half-decade, Mercy College boldly set a course for its future with a series of actions including declaring itself independent, non-sectarian and coeducational. In addition, it doubled the size of the existing physical plant and initiated the first of many community outreach efforts.

Mercy College's innovative spirit soared in the 1970s when it broadened its outreach through the establishment of extension centers and branch campuses throughout communities in Westchester County and New York City. This expansion enhanced the

college's reach to the traditional college market and positioned the college on the leading edge of higher education for those who were the first generation in their families to seek college degrees and the adult student market.

Always seeking ways to expand academic and career opportunities for its students Mercy College was authorized to offer its first graduate program (in nursing) in 1981. Since then, 30 diverse graduate programs have been introduced, and in 2006, the college was granted authorization to offer its first doctoral program (in physical therapy). Mercy College has become one of the regional leaders in the preparation of health care professions as well as a leading provider of teacher education preparation for the New York City Schools and the surrounding communities.

The college expanded its offerings to include online programs in the late 1980s, and was soon granted the ability to offer entire degree programs online. Thousands of Mercy College students take one or all of their courses online through the more than forty undergraduate and graduate programs offered.

At the heart of Mercy College is its dedication to the motivated student, and the college's commitment to quality, student support, and affordability—as well as innovation—remains as strong today as ever.

Campuses

The main campus of Mercy College is located in on the scenic Hudson River in picturesque Dobbs Ferry with additional campus locations in the Bronx, Manhattan, White Plains, and Yorktown Heights. The college also offers a thriving online campus. The academic offerings of Mercy College are available at all locations, making the educational process more convenient and accessible to students from the New York metropolitan area. Mass transportation options abound, making Mercy College easy to access wherever you live.

Online Campus

More students are earning degrees online than ever before. And, a Mercy Online degree is just as accredited as if you attended one of our physical campuses.

The benefits are:

- Affordability. Pay for classes and tuition, not room and board
- Flexibility. Classes revolve around your schedule
- 24/7 accessibility anywhere at any time.

Mercy Online offers students an accessible and convenient way to learn. No matter where students are located, they may take courses, or even entire degrees, on the college's online campus. At Mercy College, there is no distinction between the expectations of traditionally taught classes and online classes.

Learn more about Mercy Online www.mercy.edu/mercyonline.

Mercy Online programs are accredited by the Middle States Commission on Higher Education and registered by the New York State Education Department. Mercy Online currently offers more than forty undergraduate and graduate degrees entirely online. Students also may satisfy their General Education curriculum requirements online. Mercy Online has been accepted as a member of Apple's iTunes U.

Libraries

The Mercy College Libraries serve students, faculty, staff and alumni of Mercy College. Members of the general community are also welcome for in-library use of the resources. The main library at the Dobbs Ferry Campus holds the majority of collections and supplements those at four branch campus libraries (Bronx, Manhattan White Plains and Yorktown Heights) through a timely shipping and delivery system. All library facilities afford space for concentrated learning and easy accessibility to library holdings and services on and beyond any one campus. Librarians are available to provide reference service and information literacy instruction. Learning resources in many media including books, journals, newspapers, audiovisual software and equipment, as well as workstations, provide access to the Libraries' online catalogs, course reserves, and selected electronic databases and Internet resources to support the college's on-site and distance education programs. Some databases provide articles in full-text. Off-site users have access to the Libraries' catalog, course reserves and databases through the Mercy College Libraries' website at https://www.mercy.edu/academics/libraries/.

Information resources in all formats are selected for quality and their ability to support the total curriculum and selected research areas. The Libraries' total print collection numbers approximately 249,571 volumes, 937 current periodical subscriptions and 736 periodical titles. Approximately 46,656 electronic journals are available in full-text through the Libraries' databases. The Yorktown Campus Library is a partial depository of United States government publications. Most of the Libraries' resources are cataloged using OCLC, the major bibliographic utility in the nation, and KOHA, the Libraries' integrated online library system. The collection is arranged according to the Library of Congress classification system. The Libraries have in place a variety of resource sharing arrangements for both electronic and print resources with other libraries and library systems, principally through WALDO (Westchester Academic Library Directors Organization) and METRO (Metropolitan New York Library Council). Materials at other libraries can be requested through Interlibrary Loan; most arrive in a week to ten days, free of charge. Comments from students, faculty and other library users are welcome and useful to the Libraries as they continue to enhance the services, systems and collection of physical and electronic resources.

Computer Facilities

Mercy College has an ongoing commitment to excellence in technology and continues to improve both the technology infrastructure and services to its community. The Mercy College website, http://www.mercy.edu, includes a secure online Admissions application. A comprehensive Wide Area Network connects all five campuses. The college has twenty-eight student labs and computer classrooms that provide a foundation for technology-based instruction. Each lab has approximately twenty computers. Wireless Internet access is available at the Dobbs Ferry, Manhattan, and Bronx campuses and is being phased in to other campus locations.

The Mercy College intranet, Mercy Connect, provides access to online learning, email, discussion list, chat and web-based services such as registration, advising, grades, tuition payment, financial aid and degree audit. Upon admission, all students are assigned a college email address and are expected to use both their email and the web-based services as an integral part of their college experience. Many official communications from Mercy College are sent via email.

Email

Mercy College considers the college's email system, e.g. employee's username@mercy. edu or username@mercymavericks.edu or student's username@mercymavericks.edu along with the United States Postal Service, an official means of communication. Mercy College will consider employees and students to be duly informed and in receipt of notifications and correspondences sent by a college administrator, staff, or faculty member delivered to an employee's or a student's college email account. It is recommended that employees and students frequently access their college assigned email account for official information. Individuals may choose to have their@mercy.edu or their@mercymavericks. edu email accounts forwarded to an off-campus account. Such individuals, however, are responsible for managing their disk quota such that there is room for new mail to arrive and for forwarding their Mercy email account to a functioning alternative email address. The college is not responsible for delivery problems to non-official email accounts.

Learning Centers

Learning Centers at Mercy College are designed to support and enhance the teaching and learning process at the college. The primary goal of the Learning Centers is to help students become self-sufficient, lifelong learners by offering academic support in an efficient, effective, and convenient manner. The services are open to all Mercy College students, not only to those who are having difficulties, but also to students who want to improve or enhance their learning skills. Learning Centers are available at the main and branch campuses. For further information, please call the Learning and Assessment Services at (914) 674-7402.

Institutional Review Board for Research Involving Human Participants

Mercy College is committed to the ethical treatment of human participants engaged in research. All Mercy College faculty, students, and employees wishing to engage in research are responsible for compliance with the college's Institutional Review Board (IRB) policies. The Mercy College IRB reviews each research proposal and consent process in order to safeguard the rights and welfare of human participants. It must determine that each study conforms to ethical standards including: a reasonable balance of risks and anticipated benefits; adequate provisions for informed consent; and equitable selection of participants. Copies of the Guidelines for Submitting A Proposal For Research Projects Involving Human Participants may be obtained online through Mercy Connect. There is also information and resources regarding the IRB Guidelines at the Reserve Reading Desk of the Dobbs Ferry campus library and online. All research proposals must be submitted to the IRB Chairperson by the 1st of the month. For further information, please contact the Chairperson through email at mcirb@mercy.edu.

School of Business

Lucretia S. Mann, M.B.A., C.P.A., Acting Dean

GRADUATE PROGRAMS

Business Administration (M.B.A.)*

Human Resource Management (M.S.)*

Organizational Leadership (M.S.)*

Public Accounting (M.S.)

*program also offered fully online

Educational Member of the International Assembly for Collegiate Business Education

Honor Society:

International Honor Society in Business, Delta Mu Delta

MASTER OF BUSINESS ADMINISTRATION

Thomas Coughlan, DBA, Coordinator (914) 674-7456 tcoughlan@mercy.edu

Purpose

The Master of Business Administration degree at Mercy College is rooted in over a quarter century of tradition. It is an evolutionary program, geared to the requirements of today and the vision of tomorrow. The basic philosophy of the Master's in Business Administration Program is to provide the graduate with an insight into the wide spectrum of business activity.

Objectives

The objective of the Master in Business Administration program is to balance theory, reality, techniques, and concepts that facilitate understanding of the spectrum of diverse management challenges. This is accomplished through the student's exposure to a rigorous curriculum and a professional faculty with credentials in both corporate and academic disciplines. A strong integrated approach produces a graduate who has developed foundational skills in analysis, oral communication and decision-making that foster an ever-evolving search for knowledge.

Expectations of the Graduate

Graduates of the Master in Business Administration program will be expected to demonstrate knowledge of

- the application of essential business skills in decision-making, identifying problems, evaluation of options, and implementation of recommended solutions;
- the utilization of foundational quantitative analysis and research skills to develop managerial strategies;
- diverse communication strategies within the global business environment;
- the importance of today's manager as a leader and facilitator.

Admission Requirements

Please refer to the general requirements for admission and matriculation in the *Graduate Admissions* section of this catalog.

Program Requirements

- 1. Submit a completed Mercy College application.
- 2. Submit a baccalaureate transcript.

8 / School of Business

The applicant must have an acceptable record in undergraduate and other studies as reflected in official transcripts from all colleges and universities attended. Attention is given to overall grade averages, grade trends during undergraduate study and areas of scholastic strength. A strong knowledge of PC application in word processing database, spreadsheets and graphics is expected.

Students with a GPA of 3.0 and above will have the GMAT waived; other students should submit their score to the program office. This test attempts to measure the aptitude of students and is not a test to determine knowledge of business subject matter. Information and application forms for the test may be obtained from the Educational Testing Service, Box 966, Princeton, New Jersey 08540, (1 (800) GMATNOW) or by calling the M.B.A. Office at (914) 674-7481.

Admission of Undergraduate Students

Undergraduates who have completed 90 credits or more towards the bachelor's degree may take concurrently up to six credits of graduate courses toward the master's degree. These students are required to

- 1. be registered concurrently for the bachelor's degree program, with a GPA of 3.00 or higher;
- 2. file an application for admission to the MBA Program;
- 3. achieve a satisfactory score on the GMAT; and
- 4. have permission of the Coordinator of the MBA Program.

Such undergraduates will be classified as Special Matriculant students pending the completion of their work for the Bachelor's Degree.

Curriculum

GENERAL BUSINESS CORE COURSES * MBAA 501 Financial Accounting	CREDITS3 credits
MBAA 502 Corporate Finance	3 credits
MBAA 504 Marketing Systems	3 credits
MBAA 505 Economic Environment of Business	3 credits
MBAA 507 Introduction to Quantitative Analysis	3 credits
MBAA 509 International Business	3 credits
MBAA 530 Management and Life Work Planning	3 credits
MBAA 535 Communication Processes	3 credits
Total	24 credits

	NCED CORE CO	DURSES
MBAA 6	01 Quantitative M	Methods in Business Research
MBAA 6	02 Managerial Ec	onomics
(Plus tw	o from the followi	ng three)
MBAA 6	04 Operations Ma	nagement
MBAA 6	05 Business, Gove	ernment and Society
ACCT 7	42 Financial State	ment Analysis
	Total	12 credits
AREA (OF CONCENTE	ATION-ELECTIVES
Four adv	vanced courses nu	mbered 700–799 (or permission of coordinator) 12 credits
	Total	12 credits
CAPST	ONE COURSES	5
Track I	MBAA 810/811	
	111211110107011	Capstone Seminar I/II, Thesis, or Business Plan 6 credits
	OR	Capstone Seminar I/II, Thesis, or Business Plan 6 credits
Track II	•	Capstone Seminar I/II, Thesis, or Business Plan 6 credits Comprehensive Case Analysis I/II 6 credits
Track II	OR	•
Track II	OR MBAA 815/816 PLUS	Comprehensive Case Analysis I/II 6 credits
Track II	OR MBAA 815/816 PLUS Advanced Electiv	•
Track II	OR MBAA 815/816 PLUS Advanced Electiv	Comprehensive Case Analysis I/II
	OR MBAA 815/816 PLUS Advanced Electiv Total	Comprehensive Case Analysis I/II

^{*} MBAA 501 through MBAA 530 (21 Credits) are waiverable

General Business Core Courses-24 Credits

The General Business Core courses are particularly important for students who have not had previous work in Economics or Business Administration, or who lack comparable business experience. A student who majored in Economics or Business Administration as an undergraduate may qualify for a reduction of some of the General Business Core courses, reducing the total credits needed for program completion.

The General Business Core courses not only provide a valuable basic groundwork for advanced studies; they also offer an opportunity to explore the various fields of business administration in selecting an area of concentration for in-depth study. It is mandatory, therefore, that the student complete any required general business course before embarking upon the advanced portion of the Program. These courses provide the ultimate foundation upon which much other work is built; this is particularly true of introductory courses in Accounting, Economics and Finance. Students are urged, therefore, to take these three courses before taking the others.

Waiver of General Business Core Courses

General Business Core courses may be waived when it is determined by the coordinator of the MBA. Program that equivalent work has been completed elsewhere. Such determination is made in consultation with the student at the time of admission and centers around an assessment of courses previously undertaken within the last seven years.

Students should have received grades of at least 3.0 (B) in two relevant undergraduate courses for each General Business Core course to be waived. They must also submit catalog descriptions, if requested. In the event of disagreement by a student that a general core course must be taken, the student may take an examination administered by the program coordinator to demonstrate proficiency. In this connection, students must declare their intention to take proficiency examinations when the program of study is developed. Such examinations must be taken within the first session of study; they will not be permitted thereafter.

Advanced M.B.A. Core Courses-12 credits

The Advanced M.B.A. Core is composed of a total of twelve credits. Two courses are required, MBAA 601 and MBAA 602. The remaining six credits may be selected from MBAA 604, MBAA 605 and ACCT 742.

Areas of Concentration-Electives-12 credits

Students are required to take twelve credits of advanced graduate work beyond the Advanced Core. Advanced graduate courses are defined as all courses, offered by the Graduate M.B.A. Program, numbered 700 to 799, and courses listed under the Areas of Concentration, with the permission of the coordinator.

To satisfy the Elective requirement, a student may take any course included in the various Areas of Concentration. A student may select an advanced elective from other Mercy College graduate programs, but must have the written permission of the M.B.A. coordinator. For a concentration, three out of these four courses must be in the same area. A student does not have to have a concentration to complete the Program, but it is highly recommended. M.B.A. students may enroll in advanced electives offered in other Mercy College graduate business program with the approval of the coordinator. Currently, the following concentrations are offered:

Finance

The finance area concerns itself with financial markets, corporation finance and security analysis. Emphasis is placed on the analysis of financial markets and financial management from the point of view of the economy as a whole as well as from that of the individual business organization.

Human Resource Management

This concentration provides preparation for careers in the field of human resource management. The courses examine various areas of human resource management, including quality measurement techniques, employment law, recruitment and selection, training and development, compensation, benefits and labor relations.

International Business

The International Business concentration focuses on decision-making in an international context and prepares professionals for positions within multinational organizations. Business functions are related to the sociocultural, political, legal and labor forces that affect global corporations. The International Business concentration evaluates both theoretically and practically the opportunities and risks of doing business in an increasingly complex and interdependent world.

Management

The program of study in management stresses the application of analytic and critical skills to the business enterprise as a whole, as well as decisions the manager must make to plan, organize and control resources. Included in this area are courses in the selection and training of personnel, coordinating operations, production, planning, decision-making, and program implementations.

Marketing

Courses in marketing are designed to offer the student the tools necessary for the managerial task of developing and distributing the company's goods and services. The marketing area plays a fundamental role in the successful management of a business enterprise. It calls for a specific knowledge of marketing organization and an appreciation of the importance of marketing decisions in satisfying customer needs and generating profits.

Organizational Leadership

This concentration provides preparation for leadership roles at all levels of organizations. The courses, which focus on ethics and leadership, motivational theory and practice, organizational behavior, and team building, enable students to develop their abilities to align people and motivate them to achieve organizational goals.

Capstone Requirement

The student may select one of two tracks to complete the Capstone requirement. Track I, for six credits, involves a Thesis or a Business Plan Preparation.

Students electing to fulfill their Capstone requirement by selecting the Track II option must complete nine credits of work; six credits of Comprehensive Case Studies, plus an additional advanced elective offered from the M.B.A. Program numbered 700 to 799, or with permission of the coordinator.

Advisement and Plan of Study

Those students looking for advice and direction on academic issues, individual plans of study, course waivers, and program requirements should contact the office of the MBA Coordinator.

Non-Degree students must obtain permission to register from the MBA Program Coordinator before the beginning of each session.

All questions regarding degree requirements and waivers must be discussed with the Office of Graduate Admissions during the first session of study; no changes will be permitted thereafter.

Transfer Credits

Advanced graduate courses taken at other graduate schools of business prior to admission to the M.B.A. Program may be transferred for credit. Such courses may be used to meet elective requirements, provided the student requests the transfer of credit in writing at the time of application. Transfer credit must be advanced work and is limited to six credits for courses with a grade of B or better completed within the three-year period prior to admission to the M.B.A. program. The grades received in those courses for which transfer credit is granted are not computed in the quality-point average for work performed in the Program.

Maintenance of Matriculation

It is expected that students will fulfill the requirements for their graduate degree by registering over successive sessions. For cohort programs, registration is required during summer session(s). For non-cohort programs, summer registration is not required. Registration is accomplished by either enrolling in classes or Maintaining Matriculation. The Maintaining Matriculation fee is \$100 per session and is processed as a registration.

Students who have not maintained matriculation and wish to return to their program within one year after their last course will be charged the Maintaining Matriculation fee of \$100 for each missed session. Maintenance of Matriculation without attending classes is limited to one year. Activated U.S. Military Reservists are not required to pay the Maintenance of Matriculation fee.

Change of Status

Upon the satisfaction of all academic and/or technical deficiencies, the special matriculant must make a written request to the coordinator for the recording of removal of deficiencies. Application forms are available in the Office of the M.B.A. coordinator.

Capstone Advisement

It is expected that Capstone students shall make satisfactory progress with their program's culminating activity. After the student registers for all sections of their Capstone requirement, they will be given one subsequent term to complete their work. The Maintaining Matriculation registration must be completed for this subsequent term if no other courses are taken. After this period, a Capstone Continuation fee (equal to the cost of one graduate credit) will be charged for each additional term required to complete the project. Students can only register for Capstone Continuation for two terms.

A student's degree will not be released until all maintaining matriculation and Capstone Continuation registration and fees are recorded appropriately on a student's record.

Procedures for Readmission

Students who have not attended classes for one year, and who have not maintained matriculation but are desirous of resuming their studies are required to file an application for readmission with the Office of Graduate Admissions. Such students are required to re-enter under the existing admission standards and program requirements of the Program at the time of re-entry.

Maintenance of Good Academic Standing

The cumulative grade point average (GPA) for both good academic standing and degree conferral is a 3.0. A student admitted as a Special Matriculant is required to achieve a 3.0 average or better after completing a certain number of credits as stipulated by their respective program. Grades are subject to review by the faculty advisor and program coordinator at the end of each term. If the academic average falls below 3.0 the student will be placed on academic probation.

Students who have two or more Incompletes on their academic record will be put on an academic hold and will not be allowed to register. Future registration for any subsequent courses will not be permitted until all of the Incompletes but one are resolved and graded.

A grade of F or FW in any graduate course is grounds for dismissal from the Program.

Academic Probation

All students who have a cumulative GPA of below 3.0 will be placed on academic probation. If a student will not be able to achieve a cumulative GPA of 3.0 within a reasonable time, the student will be dismissed from the program. If a student receives a grade of F or FW in any course the student may be subject to dismissal from the college.

For all students on probation, future registrations must be reviewed and approved by the coordinator of the student's program as well as the school dean.

In all subsequent terms in which the student is on probation the student is required to achieve a term GPA of 300 or better. If the 3.0 or higher is not achieved the student will be dismissed. Students who receive a grade of less than B may be required to repeat the course. Students will be allowed to repeat a course only once.

Degree Requirements

Each candidate for a degree or certificate must have completed all course requirements with a quality point index of not less than 3.0. The words, "With Distinction" will appear on the diploma of a degree student whose quality point index, upon meeting all requirements for graduation, is at least 3.75.

Time Limit

Requirements for the M.B.A. must be completed within five years from the date of the candidate's admission (exclusive of time spent in the Armed Forces). Exceptions will be made only if a student requests in writing an extension of time in advance and receives the approval of the coordinator and School Dean.

Residency

A degree candidate must complete at least 30 credits of courses offered in the M.B.A. program. To be in residence, the student must have registered for courses offered by Mercy College in the M.B.A. Programs.

— Course Descriptions — Master of Business Administration

GENERAL BUSINESS CORE COURSES

MBAA 501 Financial Accounting

Study of basic accounting concepts and methods, and their significance to management and to the financial analyst. Topics include an introduction to financial statement analysis, the measurement of income and capital, accounting for fixed assets, inventory costing and price level changes, measuring and accounting for corporate debt, corporate investment in securities, and computer applications in accounting. This course does not require previous training in accounting. 3 credits.

MBAA 502 Corporate Finance

Prerequisite: MBAA 501.

A survey of the financial structure of the firm, its demand for funds to finance the acquisition of assets and the sources available to satisfy this demand. Analysis of the firm's capital structure and alternative financing sources and techniques will also be covered. Major attention will be on the capital budgeting, the investment and dividend decisions of a corporation. The course also studies the structure of the financial system, with emphasis on the supply and demand for lendable funds and the term structure of interest rates. 3 credits.

MBAA 504 Marketing Systems

Survey analysis of the operations of marketing systems. The course emphasizes strategic planning, coordination, and adaptation of marketing operations to opportunities in profit and non-profit organizations. Focus is placed upon the principal decision components of national and international marketing including product development, promotion, pricing and distribution. Case studies are extensively employed. 3 credits.

MBAA 505 Economic Environment Of Business

Analysis of the economic basis of the firm's output and pricing decisions, including perfect and imperfect competition models. Distinctions are made between microeconomics and macroeconomics. A review of the national income accounts, the nature of' money and the banking system, the role of the central bank, the theory and practice of fiscal policy, and an introduction to international economics. 3 credits.

MBAA 507 Introduction To Quantitative Analysis

An introduction to optimization strategies in business, using linear programming and the calculus. Topics will include a review of algebra and statistics; linear systems; matrix and simplex methods; differentiation of single and multi-valued functions; some integration techniques; applications. 3 credits.

MBAA 509 International Business

An introduction to international business examining those aspects of economics, finance, investment, and trade that have an international dimension. Topics include: historical development of multinational enterprises, relations between multinational corporations and host countries and special problems associated with international operations. 3 credits.

MBAA 530 Management And Life-work Planning

This course combines basic management with the theories and practices of organizational behavior. Structured early in the student's curriculum, this practical workshop-like course will begin with a life-work planning program designed to help students through the variety of life and work choices affecting them now and in the continuing life and work transitions. Also included are the most current practices in human resource management, motivating the "emerging workforce," techniques in training and development, interpersonal and team dynamics, power and politics within traditional and emerging organizations, and the growing role of consulting in managing change. 3 credits.

MBAA 535 Communication Processes

A course in the M.B.A. curriculum offering content that will be applicable throughout the student's program of study and business career. Written and oral communication skills will be emphasized through student practice. Topics covered will include interoffice communications, reaction papers, written analysis reports, oral presentations and interpersonal communication skills. The latest electronic and computer aids will be utilized where applicable. 3 credits. (Class size will be limited for individual attention. Not waiverable.)

ADVANCED BUSINESS CORE COURSES

All General Business Core Courses should be completed (or waived) before starting Advanced Core Courses.

MBAA 601 Quantitative Methods In Business Research

Prerequisite: MBAA 507 or equivalent.

Statistical methods applicable to business research and decision-making. Includes major probability distributions: binomial, normal, T. F and Chi square, tests of hypotheses for means, regression and correlation techniques, time series analysis, and index number methods. Extensive use of computers is required. 3 credits.

MBAA 602 Managerial Economics

Prerequisites: MBAA 505 or equivalent and MBAA 507 or equivalent. It is suggested that this course be taken right after completion of MBAA 505 and MBAA 507.

Application of economic analysis to managerial problems of the business enterprise. Includes approaches to management decision-making, demand conditions and the construction of demand models, theories and practices in forecasting, production functions and measurements, the determination of relevant costs for decisions, marginal analysis, market structures and pricing strategy, and capital budgeting problems. The role of government in the market economy, regulation and anti-trust will be extensively analyzed. 3 credits.

MBAA 604 Operations Management

Prerequisite: MBAA 507

Analysis and synthesis of important problems encountered in the management of industrial operations. Analytical methods employed in solving problems such as inventory, queuing, network models, linear programming and Pert are explored. Emphasis is on problem solving and decision making in such areas as investment in operations, production planning, scheduling and control, reliability and maintenance. 3 credits.

MBAA 605 Business, Government And Society

Prerequisite: MBAA 505

Explores the environment is which business is conducted, with emphasis on legal, social, political, and ethical dimensions. Societal interests in environmental issues, equal opportunity, employer/employee relations, protection of creditors, consumers and the anti-trust laws are typical of the topics discussed. The demands for ethical responsibility in business are explored and evaluated. 3 credits.

ACCT 742 Financial Statement Analysis

Prerequisite: MBAA 501 & 502

Evaluates financial trends and corporate reports for solvency, the quality of earnings, investments, and forecasting implications. The principles and the practices of the Securities and Exchange Commission are reviewed. 3 credits

AREAS OF CONCENTRATION – ELECTIVES

Advanced elective courses can be selected from the other graduate business programs. Please seek authorization from both the M.B.A. coordinator and the specific program coordinator. Course descriptions are listed within each program of study.

Accounting

Accounting courses are offered on a request basis. Please contact the program coordinator for courses scheduling.

Prerequisites for all courses: MBAA 501 and 502 or equivalents

ACCT 737 Advanced Cost Concepts

Prerequisite: Cost Accounting or the equivalent.

Selected cases and problems provide the forum for the discussion of current cost concepts, their applications, and limitations. The aim is to develop the ability to analyze business problems and to make decisions concerning the appropriateness of cost accounting methods in specific situations. 3 credits.

ACCT 741 Budgeting And Controllership

The practice of controllership in general and particularly in dealing with budget and business costs. The installation and operation of budget systems for managerial control. The advance planning of operating goals with subsequent study of actual results. 3 credits.

ACCT 742 Financial Statement Analysis

Financial trends and corporate reports are analyzed for solvency, the quality of earnings, investments, and forecasting implications. The principles and practices of the Securities and Exchange Commission are reviewed. 3 credits.

ACCT 752 Advanced Auditing

Prerequisite: Auditing or equivalent

A study of auditing concepts and methods embodying standard auditing procedures as well as departures. Audit evidence, sapling, diagnostic analysis, internal control evaluation and its effect on test of transactions, and problems encountered in statement preparation are reviewed and discussed. 3 credits.

ACCT 765 Accounting And Reporting

Review and exploration of the concepts and developments relating to Financial Accounting and Reporting for business enterprises. SFAS's and other recent pronouncements are analyzed in depth and problem solving is stressed.

ACCT 770 International Accounting

This course is designed to offer the student insight into the international accounting environment from the viewpoint of the U.S.-based multinational organization. Accounting principles, SEC regulations, and other government regulations will be discussed as they have relevance to international accounting. 3 credits.

ACCT 798 Independent Study In Accounting

A special project designed by the student, faculty member and the coordinator, to maximize a current educational experience covering materials not currently offered as a regular course. 3 credits.

Finance

Not all courses are offered on a regular basis. Please contact the program coordinator for course scheduling.

Prerequisites for all courses: MBAA 501 and MBAA 502 or the equivalents.

FINC 701 Money And Capital Markets

Surveys money and capital markets in the United States, and the relation of the operations of financial institutions to these markets. The effects of central banking policies, treasury debt management policies, and international economic relationships on these markets are examined. 3 credits.

FINC 702 Money And Capital Market Applications

Prerequisite: FINC 701

Study of financial markets as allocators of funds and distributors of risk. Emphasis is given to the roles and functions of financial intermediaries. Theories of financial asset pricing are considered as they help to determine risk and return in competitive markets. 3 credits.

FINC 703 Corporate Financial Policy

Analysis of techniques used to attain corporate objectives by means of financial policy. Topics include: sources of funds, cost of financing, capital structuring, investment evaluation policies, leasing, dividend policies, voluntary capital adjustments, parent-subsidiary relationships, multi-corporate organizations, mergers, acquisitions, consolidations and holding companies. 3 credits.

FINC 705 Securities Analysis

Theory and practice of security analysis including the valuation of individual securities with emphasis on common stocks, the valuation of the stock market as a whole, portfolio management and investment strategy. 3 credits.

FINC 706 Advanced Securities Analysis

Prerequisite: FINC 705.

An advanced course analyzing options, financial futures, commodity futures, foreign securities, arbitrage and hedging strategies and other problems of securities analysis and portfolio management. 3 credits.

FINC 707 Portfolio Management

Prerequisite: FINC 705.

Considers the most effective methods of meeting the investment objectives of investors, both for the individuals and institutions. Portfolio patterns are analyzed and appraised in terms of those objectives, economic changes, interest rate movements, tax and legal considerations. 3 credits.

FINC 708 Insurance

Considers how insurance is used to compensate for risk. Discusses the specific uses of insurance with respect to personal and business risks that arise from life, health, property and liability contingencies. Theory, institutional relationships, and legal factors are emphasized. 3 credits.

FINC 709 Business Conditions Analysis And Forecasting

Forecasting techniques, including time series analysis patterns of statistical relationships and econometric models that can be used to provide estimates of future overall activity for given components of the economy. Use of forecasting methods to help decision-making or production planning for particular industries, as well as tests to verify forecasts. 3 credits.

FINC 710 Corporate Mergers And Acquisitions

Study of business enterprise growth through merger and acquisition. Reviewed and discussed from a management perspective are premerger planning and fact finding, legal and accounting considerations, finance aspects, tax and anti-trust problems, personnel matters and post-merger integration. International and domestic mergers and acquisitions are considered. 3 credits.

FINC 711 American Enterprise System

Evolution of the American industrial system, with emphasis given to developments since 1870. Consideration given to such factors as changing entrepreneurial functions, the relationship of government to business, employment and labor conditions, and changes in political and social attitudes. 3 credits.

FINC 712 Capital Budgeting

Prerequisites: MBAA 501 and MBAA 507.

The theory of capital budgeting and risk management of long-term funds is explored. Topics include: capital structure management, cost of capital and the effects of the balance sheet of the corporation, theory and measurement of capital costs, value theory, capital rationing, cash management and inventory policy. Attention is given to the effects capital budgeting has on the stockholders' return on investments. 3 credits.

FINC 713 Public Finance And Fiscal Policy

The study of the impact of government fiscal operations on resource allocation and income distribution. Special attention given to the relationship of government expenditures and taxation to employment and price levels, and alternative choices available to influence the rate of economic activity. 3 credits.

FINC 714 Working Capital Management

Prerequisites: MBAA 501 and MBAA 507

Financial planning and control are considered in terms of management of short-term assets and liabilities. Some of the major topics surveyed include cash management, inventory policy and management of receivables. 3 credits.

FINC 750 Financial Problems Seminar

Prerequisite: FINC 710.

Selected current foreign and domestic financial and economic developments are analyzed. Emphasis is upon integrating acquired financial knowledge with the problems under study. 3 credits.

FINC 798 Independent Study In Finance

Prerequisite: Written approval from the coordinator

A special project designed by the student, faculty member and the coordinator, to maximize a current educational experience covering material not currently offered as a regular course. 3 credits.

Human Resource Management

Please contact the program coordinator for authorization and course offerings. *Prerequisites for all Human Resource Management electives: MBAA 530 or the equivalents.*

International Business

Not all courses are offered on a regular basis. Please contact the program coordinator for course scheduling.

Prerequisite for all Courses: MBAA 509 or the equivalent.

INBU 702 International Finance

Prerequisite: MBAA 502.

Analysis of the balance of payments and the international monetary systems. Includes the role of reserves in international payments, the adequacy of international liquidity, a study of proposed international monetary arrangements and the role of the World Bank, International Monetary Fund and other facilitating agencies. 3 credits.

INBU 703 International Trade

Prerequisite: MBAA 505

Includes a review of the principles of international trade, its magnitude, direction, and industrial classification, as well as the institutions (GATT, etc.) facilitating it. The course focuses on practical techniques and problems of exporting and importing with special attention to small business. Topics include: sources of marketing information, techniques of payment and collections, currency fluctuation problems, and hence balance of payments analysis, sources and uses of funds to finance foreign trade and government assistance. 3 credits.

INBU 704 Management Of International Business

Prerequisite: MBAA 530

Focuses on the management of direct international investment, commonly known as multinational corporation. Examines the nature, growth, and new directions of direct investment, and how these are related to changing economic, social and monetary conditions. Subject matter emphasizes operational, financial, economic, social, political, and governmental considerations of international managers. 3 credits.

INBU 705 International Marketing

Prerequisite: MBAA 504

The study and analysis of the special problems of marketing in the international marketplace. Marketing problems of overseas subsidiaries of multinational firms are explored, as well as the importing and exporting activities of domestic firms. 3 credits.

INBU 706 Comparative International Management

Prerequisite: MBĀA 530

Comparisons among national managerial systems are made to emphasize contrasts and similarities. The functional interrelationship between managers and their international environments as well as the problems of cross-national cooperation are highlighted. 3 credits.

INBU 750 International Business Seminar

Prerequisites: INBU 702, 704, and 705

Analysis of the decision-making processes and methods for defining, analyzing and resolving contemporary international financial trade problems. Emphasis is upon assessing international developments and trade relating to business. 3 credits.

INBU 798 Independent Study In International Business

Prerequisite: Written approval from the coordinator.

A special project designed by the student, faculty member and the coordinator, to maximize a current educational experience covering material not currently offered as a regular course. 3 credits.

<u>Management</u>

Not all courses are offered on a regular basis. Please contact the program coordinator for course scheduling.

Prerequisite: MBAA 530 or the equivalent.

MGMT 701 Managerial Communication

This course prepares students for communication tasks required of managers. The objectives are to help students identify their strengths and weaknesses as communicators; analyze audience needs; plan, organize and edit efficiently; write clear, convincing prose; make effective oral presentations and use graphic aids. Cases are used to practice communication as problem solving. Written assignments include letters, memos and short reports. Oral presentations will be videotaped. 3 credits.

MGMT 702 Theories Of The Organization

Survey or organizational theories with particular emphasis on goal setting, assessing, achieving and displacing. Topics include: the relationship of authority, role responsibility, organizational structure, design and culture. Students will diagnose organizational functions, analyze deficiencies, and determine ways of adapting organizational structure to realize goals. 3 credits.

MGMT 703 Project Analysis And Program Management

Survey of managerial criteria for effective planning and management. Topics discussed may included analysis and establishment of objectives, cost benefit, analysis, resource allocation, methods of planning, output measurement, control, work flow, interpersonal competence and assessment techniques. 3 credits.

MGMT 704 Managerial Planning And Control Systems

Formulation of integrated long-range and strategic plans relating to organizational objectives, expense centers, performance centers and investment centers. Also studied are methods of performance measures and information handling.

MGMT 705 Management Decision Theory

Survey of the decision-making processes and methods for examining, defining, analyzing and solving complex problems Emphasis is on defining objectives, value systems and methods for identifying and assessing alternative courses of action. 3 credits.

MGMT 707 Small Business And New Venture Management

The role of a small business in a dynamic free enterprise economy. Designed to stimulate a creative approach to the problems of a small firm by entrepreneurs. The course emphasizes: establishing new enterprises, financing, organizing, planning, operating, marketing, growth and acquisitions. 3 credits.

MGMT 708 Management Of Technology And Product Innovation

Survey of new technologies in society and business Topics include opportunities and threats, technological forecasting, evaluation of new products and services, the management of new research and developments, stimulating creativity, economic evaluation of research products, organizational characteristics, and estimating and controlling research and development costs. 3 credits.

MGMT 721 Industrial Relations

Survey of federal and state laws affecting the conduct of parties in a bargaining relationship. Factors in the bargaining process; strategy and tactics; principles and specifics of contract clauses; administration and enforcement of the collective bargaining agreement. 3 credits.

MGMT 722 Personnel Administration

A review of the major areas of personnel administration. Topics include selection and replacement, compensation, training and development, labor relations, and employee services. These activities viewed from the position of both the large and small firm. 3 credits.

MGMT 723 Behavior Concepts Applied To Management

Application of behavioral concept techniques to the problems of managers and supervisors in large and small enterprise. Topics include approaches to personnel assessment, development and motivation of managers, and the fundamentals of executive performance. Role-playing and the case approach are used extensively to develop effective skills in all interpersonal communication and human relations. 3 credits.

MGMT 725 Work, People and Productivity

Analysis of the problems of the occupational environment in small and large enterprises Emphasis on the practical problem solving that is of immediate concern to the participants. Topics include: survey of new approaches to motivation, attitudes, job satisfaction job enrichment, monotony, fatigue, working conditions and conflict resolution, qualify circles, and productivity. 3 credits.

MGMT 750 Behavior and Human Problems of Management Seminar

The human problems of organizational management considered form a multi discipline point of view. Concepts and research from the behavioral sciences are applied to the personnel problems of management. Theory and technique will be integrated by using group and individual study projects. The course is designed to enhance interpersonal skills related to superiors, subordinates, staff, specialists and peers. 3 credits.

MGMT 798 Independent Study in Management

Prerequisite: Written approval from the coordinator.

A special project designed by the student faculty member and the coordinator to maximize a current educational experience covering material not currently offered as a regular course. 3 credits.

Marketing

Not all courses are offered on a regular basis. Please contact the program coordinator for course scheduling.

Prerequisite for all courses: MBAA 504 or the equivalent

MKTG 701 Marketing Communication And Advertising

The role of mass and personal communication and sales promotion in marketing management and their social and economic implications. Research findings in communication theory behavioral sciences, and comprehensive models of buyer behavior will be particularly stressed. The course surveys the planning implementation and measurement of effectiveness of marketing communication activities. Students will be required to develop integrated promotional campaigns based on actual marketing information. 3 credits.

MKTG 702 Marketing Research

Examination of information requirements for marketing decisions. Particular emphasis is placed on the development of cost and benefit analytical tools for evaluating various marketing information systems designs. Other topics include the design of surveys and experiments decision models and performance criteria. 3 credits.

MKTG 703 Sales Management And Forecasting

Management of selling activities and the outside sales force as one major phase of marketing management is emphasized. Includes discussion of the administrative activities of sales force managers from the district manager up to the top-level sales force executive in the firm. Organization of the sales department operating the sales force planning sales force activities and analysis and control of sales operations are covered. Major emphasis is given to determining market and sales potentials, forecasting sales, preparing sales budgets, and establishing territories and quotas. Cases will be used to stress practical applications. 3 credits.

MKTG 704 Futuristic Marketing

This course discusses forecasting techniques and methods used for evaluation of marketplace conditions and trends. Products and services selected by students are analyzed for comparative growth patterns. Major emphasis is placed on promoting marketing performance by assessing marketing strategies that exploit current marketplace conditions. 3 credits.

MKTG 705 Consumer Behavior

The multidisciplinary approach to understanding consumer behavior in the marketplace, integrating the contributions of anthropology, psychology, sociology, and economics. Reviews the role of the behavioral sciences in marketing in such areas as determination of product choice, brand loyalty and switching, and company loyalty policies. Topics include: learning theory motivation, diffusion of innovation, reference group theory, role-playing, perception, and attitude formation. Managerial implications will be examined using case studies. 3 credits.

MKTG 708 Industrial Marketing

Analysis of current marketing practices for manufacturers and suppliers of services to industrial and government markets. Emphasis is placed on highly specialized and technical products. 3 credits.

MKTG 709 Product Development Strategy

The management of the product mix is under study. New product decisions play a dominant role in the formation of a corporate strategy. The course presents an analytical approach to new-product decisions. Covered are product policy considerations, new-product search and evaluation, economic analysis and the factors leading to the decision to market, test market or discontinue a product. 3 credits.

MKTG 710 Management Of Marketing Operations

An analysis of the marketing process including formulation of policies; planning organizing directing and coordinating the activities of marketing functions, review of the relation of marketing research, consumer motivation study, advertising and selling. The case study approach is used. 3 credits.

MKTG 750 Marketing Seminar

Analysis of processes that shape marketing policy to maintain profitable operations. Emphasis upon the utilization of planning theory, game theory and decision-making. Application of these techniques will be illustrated by cases and actual marketing problems of companies.

MKTG 798 Independent Study In Marketing

Prerequisite: Written approval from the coordinator.

A special project designed by the student faculty member and the coordinator to maximize a current educational experience covering material not currently offered as a regular course. 3 credits.

Organizational Leadership

Please contact the program coordinator for authorization and course offerings. *Prerequisites for all Organizational Leadership electives: MBAA 530 or the equivalents.*

Quantitative Analysis

Courses in this area are on a request basis only.

Prerequisite for all courses: MBAA 507 and MBAA 601 or their equivalents.

QUAT 702 Regression And Time Series Analysis

Applications of simple and multiple linear regression, analysis of variance and time series analysis to business problems including forecasting, decision-making and model-building. 3 credits.

QUAT 704 Executive Decision Analysis

Analysis of modern decision theory and its applications to executive decisions. Discussion emphasizes decision analysis under uncertainty and use of capital Baying and behavioral approaches to executive decisions. Stress will be on practical applications of quantitative analysis in marketing, behavioral science, production and finance. Case studies analysis is extensively used. 3 credits.

QUAT 705 Design Of Experiments For Business Research

Reviews the use of experimental designs in business decision-making. Topics include: randomized designs randomized block and Latin square designs; factorial designs; multiple comparative procedures; fix, common and mixed models; analysis of covariance. 3 credits.

QUAT 706 Multivariate Analysis

Reviews applications of multivariate analysis to solving business problems. Topics include: hypothesis formulation and testing for multivariate regression models, correlation analysis, partial correlation and the estimation of non-linear models. Problems will be drawn from marketing, finance and economics. 3 credits.

QUAT 707 Operations Research I

Application of quantitative methods in the analysis of marketing, finance, and management problems. Techniques reviewed include: linear programming, inventory models, network floor models, quality theory and sensitivity analysis. 3 credits.

QUAT 708 Operations Research II

Prerequisite: MBAA 707

A continuation of Quantitative Analysis 707 with an emphasis on probabilistic models. Reviews discrete and continuous probability distributions, inventors' models and the use of decision trees in both finite and unbounded horizons. 3 credits.

QUAT 798 Independent Study In Quantitative Analysis

Prerequisite: Written approval from the coordinator.

A special project designed by the student faculty member and the coordinator to maximize a current educational experience covering material not currently offered as a regular course. 3 credits.

Real Estate

Courses in this area above REAL 701 will be offered on a request basis only. *Prerequisite for all courses:* MBAA 501 and MBAA 502 or the equivalents.

REAL 701 Real Estate Investments

Survey course in real estate investments. Topics covered are: site selection, income properties, office buildings, shopping centers, industrial properties, condo/co-ops, leasing valuation and marketing. Basic mathematics is required. 3 credits.

REAL 702 Real Estate Finance

Theory and measurement of return and risk on real estate loans and equity investments, investment decision-making and financing alternatives, techniques of real estate investment financing, evaluation of investment risk and credit quality on selected types of properties and loans. 3 credits.

REAL 703 Real Estate Management

Survey of management techniques appropriate for managing residential, commercial and industrial properties. The entrepreneurial concepts of management are applied to real estate in both the private and public sectors. 3 credits.

REAL 798 Independent Study In Real Estate

Prerequisite: Written approval from the coordinator.

A special project designed by the student, faculty member and the coordinator, to maximize a current educational experience covering material not currently offered as a regular course. 3 credits.

Capstone Courses

All General Business Core Courses must be completed before starting Capstone courses. Capstone Courses should be the final courses taken in the Program. All Capstone courses must be completed on the student's home campus.

MBAA 810 Capstone Seminar I

Prerequisite: MBAA 810

A directed research project required for M.B.A. candidates that draws upon the knowledge and skills acquired with the completion of the graduate curriculum. Under the supervision of the coordinator of M.B.A. Program, a suitable research topic associated with the student's concentration is selected. This may take the form of either a Thesis, Independent Study Business Plan or an Industry/Company Analysis. A preliminary outline of the topic areas is then prepared. After both the topic and preliminary outline have been approved the coordinator and the student select a qualified mentor to assist with the subsequent research for the detailed outline and actual writing of the paper. 3 credits..

MBAA 811 Capstone Seminar II

Prerequisite MBAA 810

After the acceptance of the preliminary outline the student following the guidance and under the supervision of his mentor prepares a detailed multi-page outline with a complete bibliography. The mentor and the coordinator of the Program then must approve the outline after which the actual writing of the research paper is conducted. At the completion of the paper it is reviewed and graded by the student's mentor and the coordinator or the appointed reader. 3 credits.

(No formal classes for MBAA 810/811 are held after the initial meeting with the coordinator; meetings are one-on-one with the coordinator and/or the Project Mentor.)

MBAA 815 Comprehensive Case Analysis I

This is the first course in the Track II Option of the Capstone requirement. It consists of analysis of a cross section of various business problems and cases. Reaction papers will be required. Students will be formed into teams for oral presentations given to the faculty coordinator and the class. 3 credits.

MBAA 816 Comprehensive Case Analysis II

Prerequisite: MBAA 815

This course is the second half in the Track II Option of the Capstone requirement. Detailed analysis including appropriate recommendations of comprehensive business cases is required. Students will work in teams where written reports and oral presentations are developed. The audience for the presentations will include the class, the faculty

coordinator, as well as invited guests from business government and education. These invited guests will have input into each student's presentation grade. 3 credits.

(Formal class meetings for MBAA 815/816 are held on a fifteen-week semester)

MBAA 890 Capstone Continuation

Students who have completed all coursework but have not completed their capstone project within the required subsequent term must register for this course each subsequent term until the project is completed. No credit but cost is equivalent to one credit. Only two consecutive terms of capstone continuation registration permitted.

MBAA 899 Maintenance of Matriculation

Students are expected to register in successive terms to maintain status as a matriculated student. However, if a student cannot enroll in a term, maintenance of matriculation is required.

The fee is \$100 per term and is processed as a registration. Maintenance of matriculation without attending class is limited to one year. Students who have not maintained matriculation and wish to return to their program within one year after their last course will be charged the fee for each missed term. Activated U.S. Military Reservists are not required to pay the fee. No credit.

Master of Science in Human Resource Management

Frederick Collett, M.S., *Director* (914) 674-7632 hrmprogram@mercy.edu

Purpose

The Master of Science in Human Resource Management is designed to prepare managers to participate effectively in the management and development of human resources in business and industry. The program provides instruction to prepare students for careers as professionals in the field of human resource management; offers theoretical background, concepts, and skills to those already in the field so that they may enhance their positions and facilitate their development within the profession; and presents an application-oriented, real-world focus for those wishing to build highly developed management skills.

Objectives

The Mercy College Master of Science in Human Resource Management is dedicated to providing an educational experience of academic excellence that is both practical and theoretical. The Program includes elements of management, psychology, law, statistics, computer applications and accounting as well as actual business problems presented by faculty who are, or who have been, practicing professionals.

Expectations of the Graduate

Upon completion, graduates of the Mercy College Master of Science in Human Resource Management will be able to:

- Implement or apply the essential elements and skills involved in the management and administration of human resources.
- Apply techniques to enhance worker satisfaction, creativity, and productivity.
- Participate in human resource management research by using applied research methodology, quantitative analysis, and data base technology to evaluate and support management techniques and strategies.
- Assess and affect the dynamics of "the system" at all levels: individual, peer group, intergroup, and the organization; thereby affording students the opportunity to become internal consultants and change agents within their organizations.
- Become trainers within organizations in personal and professional development, stressing communications, leadership, team effectiveness, conflict mediation, problem-solving and planning.
- Act as mediators within their organizations, dealing with such ethical issues and dilemmas as social and environmental responsibility and employee rights.

Admission Requirements

Please refer to the general requirements for admission and matriculation in the *Graduate Admissions* section of this catalog.

Program Requirements

Requirements for matriculation and admission into the Master of Science in Human Resource Management include:

- 1. Submission of baccalaureate transcript
- 2. A personal interview with the director of the Graduate Program in Human Resource Management
- 3. GMAT required if GPA below 2.5

All applicants whose native language is not English must demonstrate proficiency in English. The evaluation must measure reading, writing, speaking and an understanding of the spoken language at a level appropriate for graduate studies. Proficiency will be determined by a standardized test such as the Test of English as a Foreign Language (TOEFL) or a test(s) approved by the dean of Graduate Studies.

Curriculum

Requirements for the Master of Science Degree in Human Resource Management (HEGIS 0515) include:

Total		36 credits
Capstone	(800 level)	3 credits
Elective Courses	(700 level)	12 credits
Research Techniques and Thesis Preparation	(700 level)	3 credits
Advanced Core Courses	(600 level)	6 credits
Introductory Core Courses	(500 level)	12 credits

Students must complete each level before taking courses in the next level. Courses within each level may be taken in any order.

I. Human	Resource Management: Introductory Core Course	
(Must be com	pleted before advanced core or elective courses are taken.)	
HRMG 500	Introduction to Human Resource Management3 credits	
HRMG 520	Quality Measurement Techniques and Tools for Human	
	Resource Management	
HRMG 525	Management in a Changing Work Environment3 credits	
HRMG 530	Accounting and Finance for the Human Resource	
	Professional	
II. Human Resource Management: Advanced Core		
(Must be completed before elective courses are taken.)		
HRMG 630	Employment Law-A Survey of Labor and	
	Employment Laws	
HRMG 650	Current Issues in Human Resource Management3 credits	

III. Human Resource Management: Elective Courses

(Courses grouped together comprise a concentration. Concentration in an area is not required. The program director will assist the student in planning his or her program.)

Choose 4 of the following courses:

Staffing				
HRMG 710	Recruitment and Selection			
HRMG 715	Training and Development3 credits			
Organization Management				
HRMG 730	Organizational Behavior			
HRMG 770	Labor Relations3 credits			
HRMG 775	Employment Law Today: Practical Application3 credits			
HRMG 780	International Human Resource Management3 credits			
Compensatio	on, Support, and Benefits			
HRMG 750	Wage and Salary Administration and			
	Compensation3 credits			
HRMG 755	Benefits Management3 credits			
HRMG 799	Internship in Human Resource Management3 credits			
IV. HRMG 785 Research Techniques and				
	Thesis Preparation3 credits			
Must be taken within two quarters of registration for capstone thesis or project				
V. Human	Resource Management: Capstone			
Choose one of the following:				
HRMG 810	Capstone Thesis			
OR				
HRMG 820	Capstone: Project in Human Resource Management3 credits			

Graduate Certificate in Human Resource Management

An Advanced Certificate in Human Resource Management is available for students who wish significant education in the major areas of human resource management but who do not wish to apply for the Master of Science degree. Applicants to the Certificate program are required to meet the same admission and program requirements as those applying for the Master of Science degree. To be awarded the certificate, a student must be admitted as a certificate student and must complete 18 credits including core and advanced core courses as well as electives of their choice. Those accepted into the Master's degree program are not eligible to receive this certificate. Students who successfully complete the Certificate program may subsequently apply for Master of Science degree. Credits obtained in the Certificate program will be applied to the requirements for the degree. Please note that Certificate students are not eligible for financial aid.

Students beginning the thesis or project must have a minimum GPA of 3.0 before the quarter in which they begin the thesis or project. Part-time students may register for no more than two courses per quarter.

Transfer Credits

The Master of Science in Human Resource Management program will accept a maximum of six transfer credits. Transfer courses must be substantially equivalent to core, advanced core, or elective courses in the program, and the student must submit course descriptions when requesting a transfer of courses. The courses must have been completed within the last five years of the student's first quarter of enrollment in the program with a grade of B or higher. For transfer credits to be accepted they must be credits attained at the graduate level, in an accredited graduate degree program.

Maintenance of Matriculation

It is expected that students will fulfill the requirements for their graduate degree by registering over successive sessions. For cohort programs, registration is required during summer session(s). For non-cohort programs, summer registration is not required. Registration is accomplished by either enrolling in classes or Maintaining Matriculation. The Maintaining Matriculation fee is \$100 per session and is processed as a registration.

Students who have not maintained matriculation and wish to return to their program within one year after their last course will be charged the Maintaining Matriculation fee of \$100 for each missed session. Maintenance of Matriculation without attending classes is limited to one year. Activated U.S. Military Reservists are not required to pay the Maintenance of Matriculation fee.

Capstone Advisement

It is expected that Capstone students shall make satisfactory progress with their program's culminating activity. After the student registers for all sections of their Capstone requirement, they will be given one subsequent term to complete their work. The Maintaining Matriculation registration must be completed for this subsequent term if no other courses are taken. After this period, a Capstone Continuation fee (equal to the cost of one graduate credit) will be charged for each additional term required to complete the project. Students can only register for Capstone Continuation for two terms.

A student's degree will not be released until all Maintaining Matriculation and Capstone Continuation registration and fees are recorded appropriately on a student's record.

Maintenance of Good Academic Standing

The cumulative GPA for both good academic standing and degree conferral is a 3.00. A student admitted as a Special Matriculant is required to achieve a 3.00 average or better after completing a certain number of credits as stipulated by their respective program. Grades are subject to review by the faculty advisor and program director at the end of each term. If the academic average falls below 3.00 the student will be placed on academic probation.

Academic Probation

All students who have a cumulative GPA of below 3.00 will be placed on academic probation. If a student will not be able to achieve a cumulative GPA of 3.00 within a reasonable time, the student will be dismissed from the program. If a student receives a grade of F or FW in any course the student may be subject to dismissal from the college.

For all students on probation, future registrations must be reviewed and approved by the director of the student's program as well as the school dean.

In all subsequent terms in which the student is on probation the student is required to achieve a term GPA of 3.00 or better. If the 3.00 or higher is not achieved the student will be dismissed. Students who receive a grade of less than B may be required to repeat the course. Students will be allowed to repeat a course only once.

Degree Requirements

To be eligible for graduation students must complete all 36 credits of the program with a grade point average 3.00 or better. The words "With Distinction" will appear on the diploma of a student whose grade point average, upon meeting all requirements for graduation, is at least 3.75.

Time Limit

Requirements for the M.S. degree must be completed within five years from the candidate's date of matriculation (exclusive of time spent in the Armed Forces). Exception may be made by the director of the Graduate Program if the candidate's request demonstrates circumstances beyond the student's control that temporarily interfere with the ability to complete the program on time.

Students must begin the capstone no later than one year after completing their coursework. Students must complete the capstone within 18 months of registering for the thesis or the project.

— Course Descriptions —

Human Resource Management

I. Human Resource Management: Introductory Core Courses

HRMG 500 Introduction to Human Resource Management

The course is designed to be an introduction to, and overview of, the human resource management function in modern organizations. It focuses on the strategic role of human resource management in the accomplishment of organizational objectives and on specific personnel functions, policies, and practices. Topics will include: the external environmental factors affecting human resource management, typical organizational patterns of the human resource department, the role of the government in human resource management, human resource planning, employee development and compensation administration. 3 credits.

HRMG 520 Quality Measurement Techniques and Tools for Human Resource Management

This course is an examination and use of statistical tools needed for the analysis and presentation of human resource data. It includes quantitative reasoning, survey of computer software and systems utilized by the human resource professional for the management of data, and spreadsheet applications and data base management systems. 3 credits.

HRMG 525 Management in a Changing Work Environment

This course explores the traditional management tasks of planning, organizing, directing, and controlling within the context of today's rapidly changing organization. The historical development of management theory and practice as well as the day-to-day application of major concepts are examined. The course looks at how effective management techniques are derived from new trends and ideas. Functional areas, such as marketing and finance, are covered and their roles in business enterprises as well as related functions in not-for-profit and government organizations, are compared and contrasted. Case studies and contemporary issues are used to highlight the organizational transformation that is underway both in the United States and internationally. 3 credits.

HRMG 530 Accounting and Finance for the Human Resource Professional

This course provides students with an overview of the finance/accounting function of an organization, and its relation to human resource activities. Topics include: roles of key finance/accounting personnel; nature of the accounting system; external and internal financial reporting; introduction to cost accounting and the application of cost accounting techniques to human resource activities; and an introduction to budgeting and the application of budgeting techniques to planning and controlling human resource activities. 3 credits.

II. Human Resource Management: Advanced Core

HRMG 630 Employment Law-A Survey of Labor and Employment Laws

In addition to providing an overview of the history, concepts, and issues involved in personnel law, this course helps the human resource manager design and implement practices and procedures that assure that the organization complies with federal, state, and city statutes and regulations. Topics include: age, sex, race and such issues as sexual harassment, health and safety, affirmative action and drug testing. 3 credits.

HRMG 650 Current Issues in Human Resource Management

This course is designed to provide an opportunity for the student to understand, critique and apply business and psychological problem-solving techniques to current and critical human resource management concerns. Recent topics have included: new training techniques, employee assistance programs, mergers and acquisitions, minority and cross-cultural issues, plant closings and worker forewarning, quality of work-life, and computer literacy. 3 credits.

III. Human Resource Management: Elective Courses

HRMG 710 Recruitment and Selection

This course provides students with an overview of the skills and tools used in organizational recruitment and selection. Emphasis is on examining current assessment procedures and critiquing their value relative to specific situations. Activities involve hands-on experiences analyzing outside sources and testing, placing, and following up on inside-the-company personnel. 3 credits.

HRMG 715 Training and Development

This course is devoted to activities of, and problems encountered by, a firm's director of training and development. Such topics as the role of the training director in organizational development, relationships with line managers and with the CEO, and techniques of training are examined through case studies, lectures, and in some cases, outside speakers. 3 credits

HRMG 730 Organizational Behavior

This course broadens understanding of both the formal and informal aspects of how people behave in organizations and how the human resource administrator may affect that behavior. The critical elements of human behavior in an organizational environment are examined. Among the topics considered are: individual behavior patterns, superior/subordinate relationships, group dynamics, communications, motivation, and decision-making. Through a variety of assessment and training devices, students learn ways to predict and control certain performance behaviors in order to meet organizational goals. 3 credits.

HRMG 750 Wage and Salary Administration and Compensation

This course is an introduction to the compensation function in a human resources department and an overview of compensation program design and administration. Topics include compensation philosophy, job analysis and job design, compensation surveys, wage and salary administration, the use of incentives to encourage productivity, tax considerations in compensation planning, pay equity legislation, and executive compensation. 3 credits.

HRMG 755 Benefits Management

This course provides an overview of the employee benefits function, focusing on the philosophical and practical issues influencing the design and implementation of company-sponsored group benefits arrangements. Topics include group life and disability insurance, medical and dental plans, health maintenance organizations (HMO), retirement plan design and administration, and benefits cost containment. 3 credits.

HRMG 770 Labor Relations

The course examines the legal framework affecting collective bargaining in the United States and the labor relations function through which organizations deal with their unionized employees. Topics include history of the United States labor movement, major federal labor legislation, the role of the National Labor Relations Board, contract negotiation and administration, mediation and arbitration, and union avoidance tactics. 3 credits.

HRMG 775 Employment Law Today: Practical Application of Employment Laws in Today's Work Environment

This course explores the most pressing legal issues and provides updates on current laws that affect human resource management, including the Americans with Disabilities Act, the EEOC, sexual harassment, the Civil Rights Act of 1991, and Family and Medical Leave Act. Topics include: preparing for unemployment hearings, EEOC "test" visits, "negligent hiring," writing job descriptions that comply with ADA, wrongful discharge, and avoiding age discrimination suits. Students apply what they learn by reviewing samples of policies, procedures, separation agreements and releases to identify problem areas and draft improved versions; informal group analyses of legal issues; analysis of court decisions, and role-plays. *Prerequisite:* HRMG 630 Personnel Law. 3 credits.

HRMG 780 International Human Resource Management

This course examines international human resource management on a global perspective. Topics include: strategy, negotiation, organization, the context of culture, selection, training, organization development, communications and motivation, and leadership. 3 credits.

HRMG 799 Internship in Human Resource Management

Days and hours to be arrange

This course provides internships in organizations with practicing human resources professionals. Students must complete a written project at the conclusion of the internship. The internship is supervised by a faculty mentor and evaluated by the director of the program. Prerequisite: Students must have completed all 500 and 600 level courses and two 700 level electives. Student must arrange all aspects of the internship at least one quarter prior to enrollment. 3 credits

IV. Human Resource Management: Thesis Preparation HRMG 785 Research Techniques and Thesis Preparation

Must be taken within two quarters of registration for Capstone Thesis or Project. This course prepares students for writing the Capstone thesis. It is designed to provide practical experiences in writing and research that will support successful completion of the Capstone Thesis in fulfillment of the requirements for the M.S. in Human Resource Management. Topics include developing a theses, choosing a thesis mentor, evaluating research sources, research methodology and data analysis, and thesis format and style. 3 credits. (previously numbered HRMG 610).

V. Human Resource Management: Capstone

HRMG 810 Capstone: Thesis

Prerequisite: A grade point average of 3.0 must be achieved prior to beginning thesis work. A thesis is a formal paper designed to integrate the theoretical concepts and issues related to graduate study. It is supervised by a faculty mentor and evaluated by a second faculty member and the Program director. 3 credits.

HRMG 820 Capstone: Project in Human Resource Management

Prerequisite: A grade point average of 3.0 must be achieved prior to beginning project work. The project is the integration of a student's theoretical research and investigative skills, which are applied to a real setting in a host organization. The field study, or project, is supervised by a faculty mentor and evaluated by a second faculty member and the Program director. 3 credits.

Students must begin the Capstone no later than one year after completing their coursework. Students must complete the capstone within eighteen months of registering for the thesis or the project.

HRMG 890 Capstone Continuation

Students who have completed all coursework but have not completed their capstone project within the required subsequent term must register for this course each subsequent term until the project is completed. No credit but cost is equivalent to one credit. Only two consecutive terms of capstone continuation registration permitted.

HRMG 899 Maintenance of Matriculation

Students are expected to register in successive terms to maintain status as a matriculated student. However, if a student cannot enroll in a term, maintenance of matriculation is required.

The fee is \$100 per term and is processed as a registration. Maintenance of Matriculation without attending class is limited to one year. Students who have not maintained matriculation and wish to return to their program within one year after their last course will be charged the fee for each missed term. Activated U.S. Military Reservists are not required to pay the fee. No credit.

MASTER OF SCIENCE IN ORGANIZATIONAL LEADERSHIP

Benjamin Manyindo, *Director* (212) 615-3330 (914) 674-7484 bmanyindo@mercy.edu

Purpose

The purpose of this program is to enable students to acquire knowledge and develop competencies that will make them effective leaders at any level of an organization.

Objective

The major objectives of the program are for students to:

- 1. Gain clarity of their purpose, values, and commitment
- 2. Develop the capacity to achieve goals through collaborative relationships
- 3. Develop the capacity to initiate sustainable change in organizations

Expectations of the Graduate

Graduates will be expected to demonstrate knowledge of the following:

- Theories and styles of leadership, with emphasis on understanding the role of leaders in achieving organizational effectiveness
- The processes through which ethical conflicts are resolved by organizations, with emphasis on understanding the role of leaders in setting and maintaining ethical standards
- Motivational theory and practices, with emphasis on understanding the role of leaders in motivating individuals as members of organizations
- Individual and group behavior in organizations, with emphasis on understanding the role of leaders in coordinating the efforts of people
- Cultural differences and their influence on organizational behavior, with emphasis on understanding the role of leaders in adapting to such differences
- Communication strategies in organizations, with emphasis on understanding the role of leaders in team building through communications
- The market environment, with emphasis on understanding the role of leaders in adapting to economic change
- Technological change, with emphasis on understanding the role of leaders in adapting to such change
- Strategic management, with emphasis on the role of leaders in establishing direction for organizations

Admission Requirements

Please refer to the general requirements for admission and matriculation in the *Graduate Admissions* section of this catalog.

Program Requirements

- 1. Submit a baccalaureate transcript.
- 2. Submit a work statement or resume that summarizes all work and supervisory experience.
- The applicant must arrange a preliminary advising session with the director or assistant director of the Graduate Program in Organizational Leadership. A writing sample may be required at this time.

Advisement

Because of the program's unique format, which requires that students move through a prescribed, sequential course of study as a cohort, advisement in the traditional sense of the word (for course selection purposes) is unnecessary. Upon admission to the program, however, each student is assigned a faculty mentor, with whom the student will work to develop and implement a professional development plan.

Curriculum

The curriculum consists of three modules, each of which addresses a major objective of the program. Students take one course at a time in a developmental sequence.

Each three-credit course is completed in one month and each two-credit course is completed in two and a half weeks, with classes meeting two evenings per week (either Mondays and Wednesdays or Tuesdays and Thursdays). Each module is completed in a semester. Students are expected to complete the program in one year.

Cohorts of students progress through the program taking all of the courses together. The cohort model is designed to promote interaction among students and to provide ongoing peer support.

The required courses for the program are listed below.

Module 1 - Developing Self-Awareness

Perspective: Individual Values	
Intended Outcome: Gain clarity of purpose, values, and commitment	
ORGL 510 Becoming a Transformational Leader	3 credits
ORGL 515 Practicing Ethical Leadership	3 credits
ORGL 520 Aligning Meaning and Purpose	3 credits
ORGL 525 Integrative Case Studies I	2 credits

Module 2 - Developing Collaborative Relationships Perspective: Group Dynamics Intended Outcome: Develop capacity to achieve goals through relationships Module 3 - Leveraging Organizational Change Perspective: Open Systems Intended Outcome: Develop capacity to initiate sustainable change in organizations

Maintenance of Matriculation

It is expected that students will fulfill the requirements for their graduate degree by registering over successive sessions. For cohort programs, registration is required during summer session(s). For non-cohort programs, summer registration is not required. Registration is accomplished by either enrolling in classes or Maintaining Matriculation. The Maintaining Matriculation fee is \$100 per session and is processed as a registration.

Students who have not maintained matriculation and wish to return to their program within one year after their last course will be charged the Maintaining Matriculation fee of \$100 for each missed session. Maintenance of Matriculation without attending classes is limited to one year. Activated U.S. Military Reservists are not required to pay the Maintenance of Matriculation fee.

Capstone Advisement

It is expected that Capstone students shall make satisfactory progress with their program's culminating activity. After the student registers for all sections of their Capstone requirement, they will be given one subsequent term to complete their work. The Maintaining Matriculation registration must be completed for this subsequent term if no other courses are taken. After this period, a Capstone Continuation fee (equal to the cost of one graduate credit) will be charged for each additional term required to complete the project. Students can only register for Capstone Continuation for two terms.

A student's degree will not be released until all Maintaining Matriculation and Capstone Continuation registration and fees are recorded appropriately on a student's record.

Maintenance of Good Academic Standing

The cumulative GPA for both academic standing and degree conferral is a 3.00. Grades are subject to review by the program director at the midpoint and end of each semester (i.e., at two-course intervals). At any review, any student whose GPA falls below 3.00 will be placed on academic probation.

Academic Probation

All students who have a cumulative GPA of below 3.0 will be placed on academic probation. If a student will not be able to achieve a cumulative GPA of 3.0 within a reasonable time, the student will be dismissed from the program. If a student receives a grade of F or FW in any course the student may be subject to dismissal from the college.

For all students on probation, future registrations must be reviewed and approved by the director of the student's program as well as the School Dean.

In all subsequent terms in which the student is on probation the student is required to achieve a term GPA of 3.0 or better. If the 3.0 or higher is not achieved the student will be dismissed. Students who receive a grade of less than B may be required to repeat the course. Students will be allowed to repeat a course only once.

Incomplete Grades

The grade of I may be granted for a course in which the student has not completed all course requirements due to *extenuating and unforeseeable circumstances*. The student must request an incomplete grade directly from the instructor; it should not be considered automatic. The period to complete all incomplete work cannot exceed thirty days from the end of any course, due to the specialized module format.

Students who have two or more Incompletes on their academic record will be put on an academic hold and will not be allowed to register. Future registration for any subsequent courses will not be permitted until all of the Incompletes but one are resolved and graded.

Degree Requirements

To be eligible for graduation students must complete all 36 credits of the Program with a grade point average of 3.0 better. The words "With Distinction" will appear on the diploma of a student whose grade point average, upon meeting all requirements for graduation, is at least 3.75.

Time Limit

Requirements for the degree must be completed within two years from the candidate's date of matriculation (exclusive of time spent in the Armed Forces). Exception may be made by the director of the Program if the student's request demonstrates circumstances beyond his or her control that temporarily interfere with the ability to complete the Program on time.

Attendance

The instructor will specify the attendance requirements, along with other requirements, at the beginning of each course. Since one goal of this Program is to enhance interpersonal skills, class participation will be an important element in the evaluation of student performance in all courses.

— Course Descriptions — Organizational Leadership

Module 1 - Developing Self-Awareness

ORGL 510 Becoming a Transformational Leader

An introduction to the study and practice of transformational leadership. Students will develop an understanding of the differences between management and leadership, while examining levels of leadership in historical context from the hierarchical leadership of the industrial era to the generative leadership of the interactive-information era. Students will increase their emotional and cognitive self-awareness through a process of inquiry that will enable them to identify their leadership commitment. Through self-assessments, they will identify their current performance competencies and develop transformational practices to increase their effectiveness as leaders. 3 credits.

ORGL 515 Practicing Ethical Leadership

A study of ethics is the basis of any leadership process. Students will examine the role of leaders in setting and maintaining ethical standards for teams, communities, and organizations. Students will recognize that leaders must continuously examine their personal values and address the question of what they should stand for. They will examine conflicts between personal values, organizational values, and the ethical choices that they must make as leaders. They will develop an awareness of the need for leaders to make ethical choices that are not based solely on personal values or on organizational values. 3 credits.

ORGL 520 Aligning Meaning and Purpose

A study of how leaders unleash human potential in themselves and others by creating an environment in which there can be an alignment of an individual's meaning and purpose with the values and goals of the organization. Through a process of inquiry, students will identify what is meaningful in their own lives and will discover how meaning can be aligned with purpose in order to generate commitment. They will examine the role of emotional maturity in generating commitment in themselves and others. 3 credits.

ORGL 525 Integrative Case Studies I

Integration of learning and development from the previous three courses in this module. Students will connect ideas and themes from the three courses through inquiry, writing, and conversation. They will synthesize their work from the previous courses through the use of a unifying idea, theme or perspective. 2 credits.

Module 2 - Developing Collaborative Relationships

ORGL 540 Collaborative Communication

A study of how groups achieve superior outcomes through collaborative communication. Through a process of inquiry, students will recognize their communication barriers (assumptions, beliefs, and attitudes), and they will develop strategies for communicating effectively as leaders of teams and as members of teams. They will identify effective behaviors for giving and receiving critical feedback. They will explore ways of handling conflict effectively through appropriate communication. 3 credits.

ORGL 545 Leading Diverse Teams

A study of the challenges and opportunities of leading diverse teams. Through a process of inquiry, students will recognize the challenges they face in leading teams whose members are diverse with respect to gender, race, ethnicity, culture and other factors. They will develop strategies for effectively leading diverse teams, based on an awareness of differences among members. They will discover the potential advantages of teams whose members have a wide variety of perspectives, and they will develop ways of building high-performance teams through the creative tension that is generated by these perspectives. 3 credits.

ORGL 550 Leading Team Projects

A study of how team projects are envisioned, developed, and implemented effectively. Students will examine how leaders establish and facilitate team projects to serve internal and external customers through continuous innovation in procedures, processes, products, and services. In a team project, students will demonstrate their understanding of the impact of time constraints, human resources, quality standards and other factors on team projects. Students will generate realistic commitments and establish in advance a clear set of acceptable outcomes. They will evaluate project success by applying relevant qualitative and quantitative metrics. 3 credits.

ORGL 555 Integrative Case Study II

Integration of learning and development from the previous three courses in this module. Students will connect ideas and themes from the three courses through inquiry, writing, and conversation. They will synthesize their work from the previous courses through the use of a unifying idea, theme or perspective. 2 credits.

Module 3 - Leveraging Organizational Change

ORGL 570 Building Sustainable Organizations

A study of how leaders build sustainable organizations in changing environments. Students will examine organizations as open systems that interact with external environments, which are always presenting challenges and opportunities. Students will explore the role of leaders in maintaining the core values of an organization, while redefining its purpose and initiating changes in strategies, structures, policies, processes and systems in order to sustain organic growth in environments where change may be continuous or discontinuous. Students will identify particular challenges and opportunities in the interactive-information era. 3 credits.

ORGL 575 Developing Learning Systems

A study of how leaders develop and maintain organizational environments that foster continuous learning. Students will explore the role of leaders in connecting human ingenuity, technology, and environmental change in order to improve organizational effectiveness in an era when competitive advantage resides in the continuous development of knowledge workers. From a systems perspective, students will examine the process of continuous learning in complex open systems. They will learn how to create a practical framework for a learning environment that supports inquiry and develops the capacity to anticipate uncertain futures. 3 credits.

ORGL 580 Implementing Change Initiatives

A study of how leaders initiate and implement change in organizations. Students will learn to identify opportunities or necessities for change. They will examine how individuals internalize the process of change, how change affects organizational energy, how conditions for change are created, and how change initiatives are presented. They will develop the capacity to propose and implement change initiatives that are aligned with the organization's purpose and values. In a team project, which serves as the capstone project for the Program, students will demonstrate their capacity to envision and initiate change in an organizational context. 3 credits.

ORGL 585 Integrative Case Studies III

Integration of learning and development from the previous three courses in this module. Students will connect ideas and themes from the three courses through inquiry, writing, and conversation. They will synthesize their work from the previous courses through the use of a unifying idea, theme, or perspective. 2 credits.

ORGL 590 Professional Development Plan/Research Project

The research project is a work in progress that begins with the first course in the program. Students will use the Integrative Case Studies courses to synthesize the work that they have done in the previous three courses, which after further revisions will become a section of their research paper. Students will also complete a personal/professional development plan after the last course. The final research project will consist of the revised three sections of the research paper and the student's personal/professional development plan. 3 credits.

ORGL 890 Capstone Continuation

Students who have completed all coursework but have not completed their capstone project within the required subsequent term must register for this course each subsequent term until the project is completed. No credit but cost is equivalent to one credit. Only two consecutive terms of capstone continuation registration permitted.

ORGL 899 Maintenance of Matriculation

Students are expected to register in successive terms to maintain status as a matriculated student. However, if a student cannot enroll in a term, maintenance of matriculation is required.

The fee is \$100 per term and is processed as a registration. Maintenance of Matriculation without attending class is limited to one year. Students who have not maintained matriculation and wish to return to their program within one year after their last course will be charged the fee for each missed term. Activated U.S. Military Reservists are not required to pay the fee. No credit.

Master of Science in Public Accounting

Lucretia S. Mann, M.B.A., CPA, Acting Dean and Chairperson (914) 674-7490 lmann@mercy.edu

Purpose

The Master of Science in Public Accounting prepares its graduates for employment in a dynamic profession. The Program is offered to qualified candidates who wish to enter or advance their careers in the Profession of Public Accountancy or in industry, government or not-for-profit organizations. The Program integrates advanced study and research in auditing, taxation, financial and management accounting with business courses in the Master of Business Administration Program, which provide depth and breadth to the learning experience. The Master of Science in Public Accounting is designed for individuals possessing undergraduate degrees in accounting/business or unrelated fields of study who wish to enter the public accounting profession and for those professional accountants who wish to meet the American Institute of Certified Public Accountants (AICPA) 150-hour curriculum criteria. Candidates who have no business or accounting background will need to complete the undergraduate prerequisite program prior to being eligible to start the MS degree. Contact the Accounting Department Chair for information. Graduates of the M.S. in Public Accounting Program who aspire to become Certified Public Accountants will satisfy the New York State licensure requirement with one year of appropriate professional work experience.

Objectives

The objective of the Program is to prepare students for practice in the profession of Public Accountancy by enabling them to acquire, develop and apply the knowledge, skills, and competencies required in this field. Students will be encouraged to integrate and apply knowledge from accounting and business, think independently, engage in research and maintain high ethical standards.

Expectations of the Graduate

Graduates of the Master of Science in Accounting program will be able to accomplish the following:

- Demonstrate the knowledge and skills required for careers in the field of public accounting or a related field.
- Demonstrate proficiency in comprehensive analysis, communication, and information technology.
- Pursue careers in the field of public accounting or a related field and compete successfully.
- Apply knowledge of personal, ethical and social responsibilities toward effective decision making.

Admission Requirements

Please refer to the general requirements for admission and matriculation in the *Graduate Admissions* section of this catalog.

Program Requirements

Requirements for matriculation and admission into the Master of Science in Public Accounting include:

- A baccalaureate transcript with 120 credits of prerequisite courses in the specific content areas of Accounting, Business, and Liberal Arts and Sciences are required for entrance into the Program. Contact the Accounting Department Chairperson for prerequisite course specifics.
- 2. Current resume.
- 3. Two-page written Professional Goals Statement stating the reasons for applying to the Program and how the applicant can benefit by its completion.
- 4. Interview with the Accounting Department Chairperson or designee.

Satisfactory GMAT score may be required for applicants with no substantive business experience or GPA below 3.00. The successful completion of the CPA or CMA Examination or an equivalent examination could be used instead of the GMAT.

Curriculum

The M.S. in Public Accounting Program meets New York State's requirements for a 150 credit hours licensure-qualifying program in Public Accountancy upon successful completion of the prerequisite and requisite Program requirements.

Requirements for the Master of Science Degree in Public Accounting are outlined below. Courses will be scheduled on a quarter system for cohorts of students.

Accounting Courses:18 credits
ACCT 510 Global Financial Statement Analysis
ACCT 520 Contemporary Issues in Auditing3 credits
ACCT 530 Advanced Accounting Theory and Applications (Capstone) 3 credits
ACCT 540 Advanced Business Entity Taxation3 credits
ACCT 550 Cost Management for Controllership3 credits
ACCT 560 Fraud Examination3 credits
Business Courses:
FINC 703 Corporate Financial Policy OR
FINC 710 Corporate Mergers and Acquisitions
MBAA 504 Marketing Systems
MBAA 535 Communication Processes
MBAA 602 Managerial Economics

Adherence to the schedule will enable students to complete the program in five quarters of continuous study.

Transfer Credits

The Master of Science in Public Accounting Program will accept a maximum of six business transfer credits, which are substantially equivalent to those in the Program, with the permission of Accounting Department Chairperson. The courses must have been completed within the last five years of the student's first quarter of enrollment in the Program with a grade of B or higher.

Maintenance of Matriculation

It is expected that students will fulfill the requirements for their graduate degree by registering over successive sessions. For cohort programs, registration is required during summer session(s). For non-cohort programs, summer registration is not required. Registration is accomplished by either enrolling in classes or Maintaining Matriculation. The Maintaining Matriculation fee is \$100 per session and is processed as a registration.

Students who have not maintained matriculation and wish to return to their program within one year after their last course will be charged the Maintaining Matriculation fee of \$100 for each missed session. Maintenance of Matriculation without attending classes is limited to one year. Activated U.S. Military Reservists are not required to pay the Maintenance of Matriculation fee.

Capstone Advisement

It is expected that Capstone students shall make satisfactory progress with their program's culminating activity. After the student registers for all sections of their Capstone requirement, they will be given one subsequent term to complete their work. The Maintaining Matriculation registration must be completed for this subsequent term if no other courses are taken. After this period, a Capstone Continuation fee (equal to the cost of one graduate credit) will be charged for each additional term required to complete the project. Students can only register for Capstone Continuation for two terms.

A student's degree will not be released until all Maintaining Matriculation and Capstone Continuation registration and fees are recorded appropriately on the student's record.

Maintenance of Good Academic Standing

The cumulative GPA for both good academic standing and degree conferral is a 3.0. A student admitted as a Special Matriculant is required to achieve a 3.0 average or better after completing a certain number of credits as stipulated by their respective program. Grades are subject to review by the faculty advisor and Accounting Department Chairperson at the end of each term. If the academic average falls below 3.0, the student will be placed on academic probation.

Academic Probation

All students who have a cumulative GPA of below 3.0 will be placed on academic probation. If a student will not be able to achieve a cumulative GPA of 3.0 within a reasonable time, the student will be dismissed from the Program. If a student received a grade of F or FW in any course, the student may be subject to dismissal from the college.

For all students on probation future registrations must be reviewed and approved by the Accounting department chair as well as the school dean.

In all subsequent terms in which the student is on probation, the student is required to achieve a term GPA of 3.0 or better. If the 3.0 or better is not achieved, the student will be dismissed. Students who receive a grade of less than B may be required to repeat the course. Students will be allowed to repeat a course only once.

Time Limit

Requirements for the M.S. degree must be completed within three years from the candidate's date of matriculation (exclusive of time spent in the Armed Forces). Exception may be made by the Accounting Department Chair if the candidate's request demonstrates circumstances beyond the student's control that temporarily interfere with the ability to complete the Program on time.

Degree Requirements

To be eligible for graduation, students must complete all 30 credits of the Program with a grade point average of 3.0 or better. The words "With Distinction" will appear on the diploma of a student whose grade point average, upon meeting all requirements for graduation, is at least 3.75.

Course Descriptions —Public Accounting

ACCT 510 Global Financial Statement Analysis

Approaches International Accounting Standards (IAS) and Generally Accepted Accounting Principles (GAAP) prepared financial statements from a user perspective. Discusses the concepts necessary to interpret domestic and international corporate financial statements. Analytic techniques and valuation models are used to assess profitability, cash flows, and quality of earnings. A comprehensive real-world financial statement analysis project helps students to apply learned techniques. 3 sem. hrs. 3 crs.

ACCT 520 Contemporary Issues in Auditing

Based on contemporary issues in auditing, comprehensive factual scenarios are used to discuss the Professional Roles of Independent Auditors. Topics examined include: internal control issues, use of analytical procedures and audit planning, auditing high risk accounts, large scale earnings manipulations schemes, coping with complex or unique client transactions, ethics, auditor independence and legal liability issues. Requires students to address actual situations that auditing practitioners have coped with in the past. Extensive research, group projects, oral presentations, and an audit risk analysis project are required. 3 sem. hrs. 3 crs.

ACCT 530 Advanced Accounting Theory and Applications

This capstone course provides students with a solid foundation in accounting theory and research to enable them to function more effectively in their employment situations, make meaningful contributions to the accounting profession, and meet the challenges of lifelong learning. The course begins with an in-depth study of accounting

theory, moves on to the instruction of accounting research sources and methodologies including the Financial Accounting Research System (FARS), and applies both theory and structure to a variety of current applications in financial reporting. Application of appropriate research tools and methodologies aid in the completion of written case assignments and a research paper. 3 sem. hrs. 3 crs.

ACCT 540 Advanced Business Entity Taxation

Provides the students with a working knowledge of advanced business entity taxation. Students will be able to apply sophisticated tax principles in employment situations as well as communicate this information to their clients and the public. The Internal Revenue Code and Tax Regulations are applied to a research project involving current tax matters. Utilizes research tools to apply critical thinking skills used to discuss and interpret tax issues. Provide a working knowledge of international and entity tax issues along with the termination issues facing businesses. State compliance issues such as multi-state taxation and sales and use taxes will be covered as well as succession planning and exempt entity taxation. 3 sem. hrs. 3 crs.

ACCT 550 Cost Management for Controllership

Uses articles on cost management from a variety of authors to examine today's approach to management accounting, activity-based costing systems, capacity costing, environmental cost management, strategic value chain analysis, improving process performance, performance measurement, planning and control, theory of constraints, and target costing. Encourages students to increase their understanding of the relationship between controllership theory and practice. Requires each student to complete independent research projects related to material being studied, and to present both a written report and group oral presentations. 3 sem. hrs. 3 crs.

ACCT 560 Fraud Examination

This course helps students better understand the significance of fraud in the modern Accounting world. Students are prepared to identify, detect and prevent financial fraud. Some topics include the discussion of financial statement, E-business, consumer and tax frauds. Students will use Financial Statement Fraud Standards, including SAS 99 and Sarbanes-Oxley. Research based case projects and presentations are required. 3 sem. hrs. 3 crs.

ACCT 890 Capstone Continuation

Students who have completed all coursework but have not completed their capstone project within the required subsequent term must register for this course each subsequent term until the project is completed. No credit but cost is equivalent to 1 credit. Only two consecutive terms of capstone continuation registration permitted.

ACCT 899 Maintenance of Matriculation

Students are expected to register in successive terms to maintain status as a matriculated student. However, if a student cannot enroll in a term, maintenance of matriculation is required.

The fee is \$100 per term and is processed as a registration. Maintenance of Matriculation without attending class is limited to one year. Students who have not maintained matriculation and wish to return to their program within one year after their last course will be charged the fee for each missed term. Activated U.S. Military Reservists are not required to pay the fee. No credit.

School of Education

Alfred S. Posamentier, Ph.D., Dean

Mary Ellen Hoffman, M.S., Associate Dean for Administration

Mary Lou Pagano, Ed.D., Associate Dean for Academic Affairs

DEPARTMENT OF CHILDHOOD EDUCATION

Larry Ashley, Ed.D., *Chair*Childhood Education
Early Childhood Education

DEPARTMENT OF SECONDARY EDUCATION

Howard M. Miller, Ed.D., Chair
Adolescence Education

DEPARTMENT OF LITERACY AND MULTILINGUAL STUDIES

Aramina Vega Ferrer, Ph.D., Chair

Bilingual Education Extension Teaching English to Speakers of Other Languages (TESOL) Teaching Literacy, Birth-Grade 12

DEPARTMENT OF EDUCATIONAL LEADERSHIP

Esther Wermuth, Ed.D., *Chair*School Building Leadership

DEPARTMENT OF SPECIAL EDUCATION

Christine Lang, Ph.D., BCBA-D *Chair*Applied Behavior Analysis Program (BCBA)
Teaching Students with Disabilities

Programs are also offered fully online

EDUCATION PROGRAMS

Alfred S. Posamentier, Ph.D., Dean (914) 674-7350 aposamentier@mercy.edu

Mary Ellen Hoffman, M.S., Associate Dean for Administration (914) 674-7334 mehoffman@mercy.edu

Mary Lou Pagano, Ed.D., Associate Dean for Academic Affairs (914) 674-7721 mpagano@mercy.edu

Lawrence Gluck, M.S., *Director, Bronx Campus* (718) 678-8472 lgluck@mercy.edu

Ira Goldberg, M.S., *Director, Manhattan Campus* (212) 615-3324 igoldberg@mercy.edu

Rocco Grassi, M.A., *Director, Yorktown Campus* (914) 455-3563 rgrassi@mercy.edu

Purpose

The programs of study in the School of Education are designed to provide professional preparation for candidates planning to teach and serve as educational leaders.

Mission Statement of the School of Education

The School of Education at Mercy College provides candidates with the opportunities, proficiencies, and support needed to succeed as effective educators.

Goals of the School of Education

The overarching goal of the Mercy College School of Education is to provide individuals seeking careers in education with the knowledge, professional competencies and skills, ethical attitudes, reflective practices, and licensing credentials necessary for successful performance as educators. Within the context of a personalized and high quality learning environment, the school strives to provide:

- Challenging course work and clinical experiences that enable candidates to become dedicated, ethical, and successful teachers and educational leaders.
- 2. Technological knowledge and skills that enhance professional effectiveness and the quality of leading, teaching, and Learning.

Teaching, learning, and leading practices that include collaboration, inclusion, and reflection, and foster a culture of respect for diversity and the contributions of all peoples to our society.

Admission Requirements

Please refer to the general requirements for admission and matriculation in the Graduate Admissions section of this catalog.

Please note that individual teacher certification programs may require specific prerequisite preparation or experience. Please review the prerequisite preparation for each program and consult with the program chair, director or an academic advisor.

Requirements for admission and matriculation include:

- 1. A completed application for admission
- 2. Official transcripts from all undergraduate and graduate degrees
- 3. A resume

Student Classification and Prerequisites

Students who meet all prerequisites and admission requirements will be accepted and classified as matriculants.

Students without a sufficient undergraduate background in the liberal arts and sciences will be required to take recommended prerequisite courses in accordance with New York State certification requirements. Sufficient college-level background is expected to include: English, mathematics, science, social studies, information retrieval, artistic expression, a language other than English, and a 30-credit concentration in a liberal arts and science academic subject. Students will be able to take the necessary prerequisite courses at Mercy College.

Undergraduate prerequisites for students seeking the initial certificate in Childhood, Early Childhood, Literacy, TESOL*, the Dual Certifications programs or the Tri-Certification program are:

Mathematical Processes	6 credits
Scientific Processes	6 credits
Historical and Social Sciences	6 credits
Language other than English	3 credits*
Information Retrieval	3 credits
$Communications/Humanities/Written\ Analysis\ and\ Expression$	3 credits
Artistic Expression	3 credits

^{*}TESOL majors require 12 credits of the same language.

A course in Child Development or Developmental Psychology is required.

Students should consult with an academic advisor regarding acceptable academic concentrations or majors.

Undergraduate prerequisites for Adolescence Education and the Dual Certification program are:

Communications	3 credits
Humanities	3 credits
Written Analysis and Expression	3 credits
Historical and Social Sciences	3 credits
Scientific Processes	3 credits
Mathematical Processes	3 credits
Artistic Expression	3 credits
Information Retrieval	3 credits
Language other than English	3 credits
Content Major (additional 3)	

A 30-credit major or equivalent in a liberal arts and science academic subject taught in secondary schools:

English

Spanish

Mathematics

Science

Social Studies (at least 21 credits must be in the history and geography of the U.S. and the world)

Candidates must present at least 15 of the 30 required prerequisites in the specific secondary content area or 15 of the required 30 credits in the liberal arts and sciences area for matriculation into a program of study. Transcripts are subject to review regarding the appropriateness of courses for specific programs of study.

Language Proficiency

Since the ability to communicate effectively in English with pupils in the classroom is considered paramount, all students seeking teacher certification are expected to demonstrate competencies in oral and written English.

Advisement

Upon matriculation, the student is assigned an academic advisor from the School of Education. Each student must consult with the advisor, chair or their designee regarding required courses and electives for the program of study selected, and to develop a plan of study for degree completion.

Course Load

Full-time students may take nine to twelve credits per semester. No student may exceed twelve credits per term. Part-time students may take three to six credits per semester. Courses are offered during the fall, spring, and summer semesters.

Online Component

The courses in the programs have a mandatory online component that enables students to interact with the instructor and with one another between class meetings. The

purpose of the online component is to encourage interaction among students and to promote the use of the Internet as a learning and communication tool.

Transfer Credits

Graduate courses taken at other institutions prior to admission at Mercy College may, if pertinent to the plan of study, be credited to the graduate degree. Permission to transfer credits must be requested at the time of admission and official transcripts and course descriptions must be submitted to the program director or academic advisor for evaluation. Transfer credit is limited to six semester hours of credit for courses taken within the last five years in which the student has received a grade of B or better. Transfer credits are not recorded as part of the grade point average. Courses with a grade of B- or below are not transferable.

After matriculation, students may not register for courses at another institution with the intention of transferring credit to Mercy College unless written permission from the dean is obtained prior to registering for courses. If prior approval is not received, transfer credit may not be accepted.

Maintenance of Matriculation

It is expected that students will fulfill the requirements for their graduate degree by registering during successive sessions. For cohort programs, registration is required during summer session(s). For non-cohort programs, summer registration is not required. Registration is accomplished by either enrolling in classes or maintaining matriculation. The Maintenance of Matriculation fee is \$100 per session and is processed as a registration.

Students who have not maintained matriculation and wish to return to their program within one year after their last course will be charged the Maintenance of Matriculation fee of \$100 for each missed term. Maintenance of Matriculation without attending classes is limited to one year. Activated U.S. Military Reservists are not required to pay the Maintenance of Matriculation fee.

Maintenance of Good Academic Standing

The cumulative GPA for both good academic standing and degree conferral is 3.00. A student admitted with specific academic conditions is required to achieve a 3.00 average or better after completing a certain number of credits as stipulated by their respective program. Grades are subject to review by the academic advisor and school dean at the end of each term. If the academic average falls below 3.00, the student may be placed on academic probation.

Academic Probation

All students who have a cumulative GPA below 3.00 may be placed on academic probation. If a student is not able to achieve a cumulative GPA of 3.00 within a reasonable time, the student will be dismissed from the program. If a student receives a grade of F or FW in any course, the student may be subject to dismissal from the college.

For all students on academic probation, future registrations must be reviewed and approved by the chair of the student's program as well as by the school dean.

In all subsequent terms in which the student is on academic probation, the student is required to achieve a term GPA of 3.00 or better. If the 3.00 or higher is not achieved, the student will be dismissed. Students who receive a grade of less than B may be required to repeat the course. Students will be allowed to repeat a course only once.

Degree Requirements

- Successful completion of all required course work in the selected Master's program including the student teaching experience and/or internship.
- 2. A 3.00 cumulative GPA.
- Successful completion of a capstone requirement. See specific program for the capstone requirement.
- Successful completion of the four seminars in the Professional Educators' Academy.

Time Limit

Requirements for the Education Degrees must be completed within five years from the date of the candidate's admission (exclusive of time spent in the Armed Forces). Exceptions will only be made if a student requests an extension in writing and receives the approval of the school dean

TaskStream Requirement

All School of Education degree, advanced certificate and non-degree candidates must register for and establish an electronic portfolio account through TaskStream. The e-Portfolio will be contributed to throughout the candidate's program of study and will include course benchmark assessments and specific assignments as dictated by the candidate's degree or advanced certificate program. The completed e-Portfolio is the capstone requirement in all School of Education degree and certificate programs and successful evaluation of the e-Portfolio is required for degree conferral.

Educators' Professional Academy

The Educators' Professional Academy is a series of four, three hour sessions aimed at developing candidates' knowledge base and proficiencies related to professionalism within education. Completion of the four seminars is a degree requirement. Candidates may register for sessions starting in their first semester, and must complete all sessions of the Academy prior to program completion and degree conferral. The Academy provides candidates with relevant, high quality experiences addressing significant topics for teachers and administrators. Content includes areas such as innovative uses of technology, communication, culture in the classroom and community, and overall professionalism. Upon completion of Academy sessions, candidates must demonstrate mastery of targeted proficiencies.

Organization of the Program

In the teaching certification programs students follow a **four-phase** progression through the program leading to the completion of degree and certification requirements.

Phase One: Evaluation of the student's transcript and the requirements for certification are reviewed with the student. Students are apprised of the requirement to pass the Liberal Arts and Science Test (LAST) State examination within the first twelve credits of course registration. Students must complete this requirement in order to proceed in the program. Mercy College provides workshops to assist students in preparing for the State certification examinations.

Phase Two: Students complete all course requirements including program specific field experiences. Assessment is ongoing and is course embedded.

Candidates enrolled in the Early Childhood, Childhood, Secondary, TESOL and Literacy degree programs are required to pass the Content Specialty Test (CST) within the first 27 credits of course registration. Students must complete this requirement in order to proceed in the program.

Phase Three: The Student Teaching Experience, or Seminar in Teaching provides the student with an on-site teaching experience in a school. Students are expected to demonstrate all competencies during their field placement in the school. Application for Student Teaching Experience and Seminar in Teaching (EDUC 709 and EDUC 713) must be submitted to the program in the semester prior to course registration. The student should apply for the Student Teaching Experience, and Seminar in Teaching in the School of Education Office at his/her respective home campus.

Student Teaching Application deadlines:

FALLFebruary 15 SPRINGOctober 15

A 3.00 grade point average and successful completion of the Content Specialty Test in the candidate's area of certification is required to register for the Student Teaching Experience and Seminar in Teaching.

Phase Four: All students must successfully complete a capstone requirement as determined by the specific degree program. Upon completion of the capstone and all other degree requirements, the School of Education will process the student's application for certification. All prerequisite course requirements must be satisfied prior to seeking certification. Program completion requires a minimum of a 3.00 GPA. Initial New York State certification also requires achieving qualifying scores on the LAST-Test of Liberal Arts and Sciences, the ATS-W-Written Assessment of Teaching Skills and the CST-Content Specialty Test in the area of each certificate being requested.

Other certification requirements include:

- Participation in a Child Abuse Awareness seminar as well as a Violence Identification and Prevention seminar
- Fingerprinting
- Only United States citizens, or those who declare their intention to become United States citizens, are eligible for New York State certification.

With regard to certification requirements by the New York State Department of Education, student performance on the examinations for initial certification, the Liberal Arts and Science Test (LAST), the Written Assessment of Teaching Skills (ATS-W), and the Content Specialty Test (CST) is presented in the chart below:

2009-2010 Student Performance on the LAST, ATS-W and CST

LAST PASS RATE ATS-W PASS RATE CST PASS RATE

100% 100% 90%

Specialized Programs in Education

Dual Degree Teacher Education (Bachelor of Science/Master of Science)

The School of Education offers a unique opportunity to qualified undergraduates in several varied academic disciplines to complete a bachelors and masters degree at an accelerated pace. The Bachelor of Science/Master of Science Dual Degree Program is offered to biology, English, mathematics, history, and Spanish majors working toward teacher certification in Adolescence Education, and to Psychology and Behavioral Science majors working toward teacher certification in Early Childhood or Childhood Education. Please see the Mercy College undergraduate catalog for more information.

Applied Behavior Analysis Track

The Applied Behavior Analysis Track in the Master of Science Degrees in Childhood Education, Early Childhood Education, or Adolescence Education offered at Mercy College, will permit qualified applicants to earn teaching certification in Childhood Education, Early Childhood Education, or Adolescence Education and Students with Disabilities. In addition, the student will receive training in applied behavior analysis, a science-based approach to analyzing teaching and learning. Students will complete the Core Required Courses and additional courses specific to the certification area(s) desired. Degree seeking students must successfully complete the education capstone requirement specific to the degree, prior to graduation, unless they are in the Professional Certificate program.

	Total
EDUC 526	Functional Assessment and Positive Behavior Support
EDUC 525	Evidence Based Practices for Teaching Students with Disabilities3 credits
EDUC 524	Single Subject Research Designs in Education3 credits
EDUC 521	Methods and Materials for Teaching Students with Disabilities from Birth through Adolescence for BCBA3 credits
EDUC 519	Behavior Management Applications for Children with Special Needs for BCBA

All of the above courses must be taken with a BCBA faculty member. In addition to the coursework, if students are interested in pursuing Board Certification as a behavior analyst, candidates must meet the experience requirement by practicing Applied Behavior Analysis with a BCBA to be eligible to sit for the BACB exam. Candidates make their own arrangements to meet the experience requirement.

Additional requirements to become a Board Certified Associate Behavior Analyst are available from the Behavior Analysis Certification Board (http://www.bacb.com).

Post Masters Certificate in Applied Behavior Analysis

The Post Masters Certificate in Applied Behavior Analysis will permit qualified applicants to receive training in applied behavior analysis, a science-based approach to analyzing teaching and learning. Students must enroll in course sections that are taught by a Board Certified Behavior Analyst for the following courses:

	Total15 credits
EDUC 526	Functional Assessment and Positive Behavior Support3 credits
EDUC 525	Evidence Based Practices for Teaching Students with Disabilities3 credits
EDUC 524	Single Subject Research Designs in Education3 credits
EDUC 521	Methods and Materials for Teaching Students with Disabilities from Birth through Adolescence for BCBA3 credits
EDUC 519	Behavior Management Applications for Children with Special Needs for BCBA

In addition to the coursework, candidates must meet the experience requirement by practicing applied behavior analysis with a BCBA to be eligible to sit for the BACB exam. Candidates make their own arrangements to meet the experience requirement.

Additional requirements to become a Board Certified Behavior Analyst are available from the Behavior Analysis Certification Board (http://www.bacb.com).

Students will receive training in applied behavior analysis, a science-based approach to analyzing teaching and learning. Students will complete the Core Required Courses and additional courses specific to the certification areas(s) desired. Degree seeking students must successfully complete the education comprehensive examination prior to graduation unless they are in Professional Certificate Program.

The Behavior Analysis Certification Board requires that students preparing to become certified associate behavior analysts (a) earn the appropriate number of coursework hours, (b) achieve passing scores on the Behavior Analysis Certification Board Exam, and (c) participate in a mentored or supervised experience with a Board Certified Behavior Analyst in order to be eligible for certification.

Intensive Clinical Program for Teachers (ICPT)

Mercy College's Intensive Clinical Program for Teachers (ICPT) is a nationally recognized alternative route for students who are pursuing Master of Science degrees in Early Childhood Education, Childhood Education,, Adolescence Education, and/or School Building Leadership. While adhering to the appropriate coursework in each program, the instructional delivery model differs. One half the courses required for the degree are completed as traditional classroom or online courses with the remaining half of the courses are completed through the ICPT Program as clinical courses.

Clinical Course Format:

- Four Saturday seminars meeting for 4.5 hours taught by Mercy faculty
- Eight 2 hours on-site school visits by assigned ICPT mentor to the candidate in his/her school during the school day to implement the coursework taught by the seminar professor
- Online component for 8 and ½ hours.

This is a clinically-rich program that requires candidates to develop portfolios to document the work they do during the course. While the program incorporates alternative learning styles and experiences, it strictly adheres to New York State Standards, and all students who complete the program are eligible for New York State Certification.

Admission Requirements for Acceptance into the ICPT Program:

- 1. A completed application for admission
- 2. Official transcripts from all undergraduate and graduate degrees
- 3. Must be employed as a teacher, paraprofessional, teacher assistant, or teacher aide, in a public, private, parochial, or charter school to apply for the Master of Science in Education. Administrative personnel, social workers and school counselors employed in public, private, parochial or charter school are eligible to apply for the Master of Science in School Building Leadership.
- 4. A resume

Master of Science in Early Childhood Education, Birth-Grade 2

The 39 credit Master of Science in Early Childhood Education, Birth–Grade 2 Program offered at Mercy College leads to initial or professional certification. Qualified applicants may earn as many as three certifications while pursuing the degree in Early Childhood Education Birth–Grade 2. Students complete the required courses for degree conferral and the additional courses specific to the certification area(s) desired. Degree seeking students in all Early Childhood Education programs must successfully complete the education capstone requirement specific to the Early Childhood degree prior to degree conferral. Professional certification requires an initial certification and three years of teaching experience in the area of the certificate. Students pursuing additional certificate(s) may be required to complete additional student teaching and field experiences.

Early Childhood Program Goals

- Candidates will understand, explain, analyze, and apply major theories and philosophies that address physical, affective, and cognitive development during the critical early childhood years.
- 2. Candidates will create high quality, meaningful learning opportunities that are based on competencies and content knowledge, utilize developmental knowledge, employ formal and informal assessment strategies, and incorporate collaboration with all aspects of the broad school community to facilitate developmental processes and encourage growth to a child's maximum potential.
- 3. Candidates will become reflective practitioners who continually reflect on their practice and actively pursue opportunities for professional growth.

Course Requirements for Master of Science in Early Childhood Education, Birth–Grade 2

EDUC 553	Mathematics in Childhood and Early Childhood Education3cred	its
EDUC 554	Science in Childhood and Early Childhood Education3 cred	its
EDUC 605	Assessing and Correcting Literacy Problems Practicum in Early Childhood and Childhood3 cred	its
EDUC 709	Student Teaching Experience	its
	OR	
EDUC 713	3*Seminar in Teaching	its
	Total39 cre	
This degree	leads to single certification.	
* Required in	n lieu of student teaching course for eligible candidates.	
	an pursue additional certification as listed below. Please note that the traw are for New York State certification only and are not part of the deg	
Track 1	Master of Science in Early Childhood Education, Birth–Grade 2 with additional certification in Childhood Education, Grades 1–6 42 cred	dits
Track 2	Master of Science in Early Childhood Education, Birth–Grade 2, with additional certifications in Childhood Education, Grades 1–6 and Students with Disabilities	dits
	Master of Science in Early Childhood Education, Birth-Grade 2 v certification in Childhood Education, Grades 1-6	vith
The Master of Science in Early Childhood Education, Birth–Grade 2 leads to initial or professional certification and additional certification in Childhood Education, Grades 1–6, requires completion of the above thirteen courses for degree conferral and completion of the following course:		
EDUC 573	Learning Technology Across the English language Arts Curriculum3 cred	lits
	Total42 cre	dits
<u>Track 2:</u> Master of Science in Early Childhood Education, Birth–Grade 2, with additional certification in Childhood Education, Grades 1–6 and Students with Disabilities		
The Master of Science in Early Childhood Education leads to initial or professional certification in early childhood and additional certification in students with disabilities and childhood education, grades 1-6, requires completion of the above thirteen courses required for degree conferral and completion of the following three additional courses:		
EDUC 531	Methods and Materials of Teaching Students with Disabilities from Birth to Grade 63 cred	lits
EDUC 516	Curricular Assessment and Behavior Management for Students with Disabilities3 cred	lits
EDUC 674	Assistive and Learning Technology for Students with Disabilities and Special Needs3 cred	lits
	m . 1	1

MASTER OF SCIENCE IN CHILDHOOD EDUCATION, GRADES 1-6

The 36 credit Master of Science in Childhood Education, Grades 1-6, offered at Mercy College, leads to initial or professional certification. Qualified applicants may earn two certifications while pursuing the degree in Childhood Education, Grades 1-6. Students complete the required courses for degree conferral and the additional courses specific to the certification area(s) desired. Degree seeking students in the Childhood Education programs, other than the Professional Certificate program, must successfully complete the education capstone requirement specific to the Childhood Education program, prior to graduation. A final project is required in the Professional Certificate program. Professional certification requires an initial certification and three years of teaching experience in the area of the certificate. Students pursuing additional certificates may be required to complete additional student teaching and field experiences.

Childhood Education Program Goals

- 1. Candidates will understand, explain, analyze, and apply major theories and philosophies that address physical, affective, and cognitive development during the childhood years.
- 2. Candidates will create high quality, meaningful learning opportunities that are based on competencies and content knowledge, utilize developmental knowledge, employ formal and informal assessment strategies, and incorporate collaboration with all aspects of the broad school community to facilitate academic achievement to a child's maximum potential.
- 3. Candidates will become reflective practitioners who continually reflect on their practice and actively pursue opportunities for professional growth.

Course Requirements for Master of Science - Childhood Education, Grades 1-6 Course Numbers and Titles

EDUC 500	Educational Foundations from Diverse Perspectives3 credits
EDUC 502	Foundations in Education for Students with Disabilities from Birth through Adolescence
EDUC 505	Teaching English as a Second Language
EDUC 506	Educational Evaluation and Assessment from Early Childhood through Adolescence
EDUC 507	Approaches to Literacy Instruction in Early Childhood Through Adolescence
EDUC 514	Working with Parents and Families of Children, in Early Childhood and Childhood3 credits
EDUC 551	Language Arts in Childhood and Early Childhood Education 3 credits
EDUC 552	Social Studies in Childhood and Early Childhood Education3 credits
EDUC 553	Mathematics in Childhood and Early Childhood Education 3 credits

EDUC 554 Science in Childhood and Early Childhood Education	3 credits
EDUC 605 Assessing and Correcting Literacy Problems Practicum in Early Childhood and Childhood	
EDUC 709 Student Teaching Experience	3 credits
OR	
EDUC 713* Seminar in Teaching	
Total	36 credits
This decree leads to single certification.	

This degree leads to single certification.

Students can pursue additional certification as follows. However, please note that the tracks listed below are for initial or professional certification only and are not part of the degree Program.

Track 1	Master of Science in Childhood Education with an additional certification in Students with Disabilities	45 credits
Track 2	Master of Science in Childhood Education – Professional	33 credits

Track 1: Master of Science in Childhood Education with an additional certification in Students with Disabilities

The Master of Science in Childhood Education, Grades 1–6, leads to initial or professional certification in Childhood Education and an additional certification in Teaching Students with Disabilities requires completion of the twelve courses listed above and the following three additional courses:

EDUC 516	Curricular Assessment and Behavior Management for Students with Disabilities3 credits
EDUC 531	Methods and Materials in Teaching Students with Disabilities, Birth to Grade 6
EDUC 674	Assistive and Learning Technology for Students with Disabilities and Special Needs
Total	

Track 2: Master of Science in Childhood Education Professional Certificate

The Master of Science in Childhood Education, Grades 1-6 Professional Certificate Program is designed for those students who already hold an initial certificate in childhood education and desire further knowledge, skills, and enrichment in the area of Childhood Education, Grades 1-6. Degree seeking students in this program will complete the following eleven courses and complete a final project under the mentorship of a School of Education faculty member:

^{*} Required in lieu of student teaching course for eligible candidates.

62 / School of Education

EDUC 504	Cultural Perspectives and the Teaching Learning Process 3 credits
EDUC 505	Teaching English as a Second Language3 credits
EDUC 512	Inclusive Education
EDUC 516	Curricular Assessment and Behavior Management for Students with Disabilities
EDUC 606	Contemporary Philosophies of Education3 credits
EDUC 609	Integrating Computers and Other Technology Across the Curriculum
EDUC 627	The Writing Process and Instructional Strategies, Grades 1–63 credits
EDUC 622	Advanced Curriculum and Development in Childhood Education I: Language Arts3 credits
EDUC 623	Advanced Curriculum and Development in Childhood Education II: Social Studies
EDUC 624	Advanced Curriculum and Development in Childhood Education III: Mathematics
EDUC 625	Advanced Curriculum and Development in Childhood Education IV: Science
	Total33 credits

Master of Science in Middle Childhood Education, Grades 5-9

The College has discontinued admitting students to this program

Master of Science in Adolescence Education, Grades 7-12

The 36-credit Master of Science in Adolescence Education, Grades 7–12, offered at Mercy College, leads to initial or professional certification. Qualified applicants may earn up to two certifications while pursuing the degree in Adolescence Education, Grades 7–12. Students complete the required courses for degree conferral and additional courses specific to the certification area(s) desired. Degree seeking students in the Adolescence Education program, must successfully complete the education capstone requirement specific to the Adolescence program, prior to graduation. Students in the Professional Certificate in Adolescence Program register for the thesis course and complete a thesis project. Professional certification requires an initial certification and three years of teaching experience in the area of the certificate. Students pursuing additional certificates may be required to complete additional student teaching and field experiences. All students in Adolescence Education are expected to join the national professional organization in their respective content fields: the National Council of Teachers of English, the National Council of Teachers of Mathematics, the National Science Teachers Association, National Council for the Social Studies, or the American Council on the Teaching of Foreign Languages.

Adolescence Education Program Goals:

The goals of the Adolescence Education Program are predicated on the belief that teachers of students between the ages of fifteen and nineteen need to be grounded in a thorough understanding of one or more content fields, as well as methods of teaching that engage adolescent learners who are in their final years of K–12 education and who are preparing to enter the world of civic responsibility, higher education, and/or the job market. Thus, the program goals are:

- The candidate will understand, explain, analyze, and apply the major concepts, principles, theories, and underlying philosophies of adolescence education programs that address the cognitive and psychological development of adolescent learners.
- 2. The candidate will be able to create learning opportunities and approaches to assessment that reflect an understanding of adolescent learners in ways that value and respond to the diversity of the student population and use family and community resources to extend the curriculum, while addressing the learning standards of the candidate's content field of study.

Course Requirements for Master of Science in Adolescence Education, Grades 7-12

Course Numbers and Titles		
EDUC 500	Educational Foundations from Diverse Perspectives	3 credits
EDUC 502	Foundations in Education for Students with Disabilities from Birth through Adolescence	3 credits
	Difful diffugit / fuolebectice	o cicarto

64 / School of Education

EDUC 505	Teaching English as a Second Language
EDUC 506	Education Evaluation and Assessment from Early Childhood through Adolescence
EDUC 507	Approaches to Literacy Instruction in Early Childhood through Adolescence
EDUC 511*	Methods and Materials in Adolescence Education
EDUC 517	Educational Psychology and Adolescent Development3 credits
EDUC 518	$Methods\ and\ Materials\ in\ Middle\ Childhood\ Education3\ credits$
EDUC 643	Reading and Writing in the Content Areas, Grades 5–123 credits
EDUC 709	Student Teaching Experience
OR	
EDUC 713*	*Seminar in Teaching3 credits
	Total
* Reauires co	ompletion of 12 credits of coursework prior to course registration.
-	n lieu of student teaching course for eligible candidates
content are	oursuing Secondary Education will take two courses in their respective a as part of the degree requirements. The two courses may be registered in er prior to the student teaching experience.
Candidates	s pursuing certification in English will take:
	ENGE 540 Applied English Grammar3 credits
	ENGE 541 Analyzing Short Fiction3 credits
Candidates	pursuing certification in Social Studies will take:
	HSTE 533 Critical Issues in U.S. History3 credits
	HSTE 534 Criticial Issues in Global History3 credits
Candidates	pursuing certification in Mathematics will take:
	MTHE 535 Problem Solving in Mathematics3 credits
	MTHE 537 Advanced Euclidean Geometry3 credits
Candidates	pursuing certification in Biology will take:
	SCIE 555 Forensic Science
	SCIE 556 Oceanography3 credits

Candidates	pursuing certification in Spanish will take.
	SPAE 557 Spanish Reading and Composition3 credits
	SPAE 558 La Gramática Española3 credits
	Total Credits for Degree
This degree i	leads to single certification
,	n Education candidates must pass the Oral Proficiency Interview and the Writing ncy Test prior to being approved for student teaching.
Students can pursue additional certification as follows. However, please note that the tracks listed below are for New York State certification only and are not part of the degree Program.	
Track 1	Master of Science in Adolescence Education, Grade 7–12, with an additional certification in Teaching Students with Disabilities 45 credits
	aster of Science in Adolescence Education, Grade 7–12, with an additional in Teaching Students with Disabilities.

The Master of Science in Adolescence Education Program leads to initial or professional certification in Adolescence Education, Grades 7–12, and teaching Student with Disabilities, Grade 7–12, requires completion of the above 12 course required for degree

conferral and completion of the three courses listed below:

Candidates pursuing certification in Spanish* will take:

Total45 credits

MASTER OF SCIENCE IN BILINGUAL EDUCATION

The College has discontinued admitting students to this program

BILINGUAL EXTENSION TO A TEACHING CERTIFICATE

The Bilingual Extension program is offered to candidates who are certified to teach in New York State and wish to teach limited English proficient children in a bilingual setting. Teaching certification in a qualifying New York certificate, is required for admission to the bilingual extension program. Upon completion of the BEA and course requirements for this extension, teacher candidates, holding a NYS base teaching certificate, will be certified to teach English Language Learners. As part of the required clinical experience, candidates must complete 50 hours of teaching experience within a bilingual setting. A copy of a valid teaching certificate, BEA passing score or alternative, and a language proficiency questionnaire are additional requirements for participation.

	Total15 credits
EDUC 604	Mathematics and Science in Bilingual Education
EDUC 602	Native Language Arts and Social Studies in Bilingual Education 3 credits
EDUC 509	Linguistics and Language Development, from Birth through Adulthood
EDUC 508	Theory and Practice of Bilingual Education3 credits
EDUC 505	Teaching English as a Second Language

Master of Science in Teaching English to Speakers of Other Languages (TESOL)

The 36-credit Master of Science in Teaching English to Speakers of Other Languages program may lead to initial or professional certification. Track I students must complete the 15 week New York State required student teaching experience. Track II students are required to complete 20 days of teaching experience within an ESL PreK-12 school environment. All program completers, seeking certification, are required to develop an electronic portfolio and successfully complete the NYSED required teacher examination. Professional Certification requires initial certification and three years of teaching experience.

Additional admission requirements for the Master of Science in Teaching English to Speakers of Other Languages (TESOL), include 12 credits of college level work in one language other than English, or its equivalent and a 30-credit undergraduate major, in one of the liberal arts or sciences. EDUC 610 Developmental Psychology, or its equivalent, is a prerequisite for the TESOL Program. Students pursuing additional certificates may be required to complete further student teaching and field experiences.

TESOL Program Goals

Candidates in the M.S. Program in Teaching English as a Second Language are expected to acquire the knowledge, skills, and professionalism necessary to meet the English language and content area needs of English Language Learners, in inclusive or mainstream classrooms, in urban and/or suburban settings. Program participants, with faculty guidance and support, are expected to become reflective practioners and develop expertise in the following areas:

- 1. Develop the necessary skills, attitudes and sensitivities to understand that language is a comprehensive and complex system of communication and use such knowledge to meet educational needs of English Language Learners from diverse cultural backgrounds and learning styles, who are foreign born, or who come from homes where a language other than English is spoken, who are mainstream or students with disabilities:
- 2. Understand the importance and impact that culture and cultural identity has on family relationships, including those of extended families, and students;
- 3. Understand how assessment informs instruction in determining the needs of the whole child, academically, psychologically, socially, culturally, and linguistically and to apply such knowledge in planning for instruction, based on the students' linguistic assessment and second language teaching strategies and in accordance with the New York State and National Learning Standards;
- 4. Become lifelong learners of emerging research and technologies, able to apply sound criteria in selecting and adapting materials and approaches that support the effective teaching of diverse linguistic populations.

Track I:

Course Requirements for Master of Science in TESOL - Initial Certificate		
EDUC 501	Education in Today's Schools	3 credits
EDUC 504	Cultural Perspectives and the Teaching Learning Process	3 credits
EDUC 505	Teaching English as a Second Language	3 credits
EDUC 506	Education Evaluation and Assessment from Early Childhood through Adolescence	3 credits
EDUC 507	Approaches to Literacy Instruction in Early Childhood through Adolescence	
EDUC 508	Theory and Practice in Bilingual Education	3 credits
EDUC 509	Linguistics and the Study of Language	3 credits
EDUC 590	The Teaching of Writing and the Writing Process	3 credits
EDUC 616	Theory and Practice of Second Language Acquisition for Studer with Disabilities	
EDUC 629	Modern English Structure and the Teaching of English as a Second Language	3 credits
EDUC 636	Methods and Materials of Teaching English as a Second Langua through the Content Areas, Pre K–12	
EDUC 709	Student Teaching Experience	3 credits
	Total	36 credit
Track II: Master of S Certificate	Science in Teaching English to Speakers of Other Languages - Pr	rofessiona
designed fo area and a	of Science in Teaching English to Speakers of Other Languages or those students who already hold an initial certificate in another seeking professional ESOL certification. The program requires as initial certification and completion of the following graduates.	ner conten s the same
EDUC 504	Cultural Perspectives and the Teaching Learning Process	3 credits
EDUC 505	Teaching English as a Second Language	3 credits
EDUC 506	Education Evaluation and Assessment from Early Childhood through Adolescence	3 credits
EDUC 508	Theory and Practice in Bilingual Education	3 credits
EDUC 509	Linguistics and the Study of Language	3 credits
	Teaching of Writing and the Writing Process	
	Child and Adolescence Literature	
	Theory and Practice of Second Language Acquisition for Studen	

EDUC 629	Modern English Structure and the Teaching of English as a Sec	
	Language	3 credits
EDUC 636	Methods and Materials of Teaching English as a Second Langu through the Content Areas, Pre K–12	
EDUC 707	Mentoring Seminar in TESOL	
	Total	33 credits

ADVANCED CERTIFICATE IN TEACHING ENGLISH TO SPEAKERS OF OTHER LANGUAGES

The 12 credit Advanced Certificate in Teaching English to Speakers of Other Languages permits qualified applicants, who have an M.S. degree in Education and hold a teaching certificate in another discipline to earn initial or professional certification in Teaching English to Speakers of Other Languages. This certificate requires completion of the four courses listed below, appropriate experience in teaching ESL students, documentation of 12 credits in one language other than English, and successful completion of the Content Specialty Test in Teaching ESL.

The four courses are:

	Total	12 credits
EDUC 707	Mentoring Seminar in TESOL	3 credits
EDUC 636	Methods and Materials of Teaching English as a Second Language	3 credits
EDUC 629	Modern English Structure and the Teaching of English as a Second Language	3 credits
EDUC 505	Teaching English as a Second Language	3 credits

Master of Science in Teaching Literacy Birth to Grade 12

The Master of Science in Teaching Literacy, Birth to Grade 12 program is designed for students seeking professional certification in the teaching certificate they presently hold. This program leads to dual certification as a literacy teacher in Birth – Grade 6 and Grades 5-12.

The program offers teachers a philosophical foundation with hands on strategies for developing an awareness that speaking, listening, reading, and writing are interrelated and how these skills as a whole impact a child's literacy development. Applicants to the program must also include a copy of the initial certificate with their application materials.

Teaching Literacy Program Goals

Students in the Teaching Literacy Program will acquire the knowledge, skills, and attitudes necessary to meet the literacy needs of children in urban and suburban settings, and will be able to do the following:

- 1. Link theory and practice to create environments conducive to literacy learning.
- 2. Provide appropriate instruction for students experiencing difficulty in acquiring literacy skills including students with disabilities and English language learners.
- 3. Analyze assessment data for instructional decision-making.
- 4 Communicate information about literacy to parents, caregivers, and school personnel.
- 5 Set professional goals and responsibilities.
- 6. Provide differentiated instruction that focuses on students diversities.

Fieldwork experiences pertinent to the grade level of the certificate are required. Three years of teaching experience is also required for the professional certification. Degree seeking students must complete a capstone project in EDUC 658, Seminar in the Organization and Administration of Literacy Programs and pass the Content Specialty Test in Literacy within 27 credits of course registration .

Course Requirements for the Master of Science in Literacy, Birth to Grade 12

EDUC 507	Approaches to Literacy Instruction in Early Childhood through Adolescence
EDUC 522	Language Development and Literacy Acquisition
EDUC 561	$Literacy\ Instruction\ for\ Students\ with\ Special\ Needs3\ credits$
EDUC 573	Learning Technology Across the English Language Arts3 credits
EDUC 590	The Teaching of Writing and the Writing Process
EDUC 591	Child and Adolescent Literature3 credits

	Total	33 crodite	
EDUC 658	Seminar in the Organization and Administration of Literacy Programs	3 credits	
Capstone Project:			
EDUC 660	Practicum in Literacy Instructional Practices, Birth–Grade 12	3 credits	
EDUC 659	Practicum in Literacy Assessment, Birth–Grade 12	3 credits	
EDUC 648	Dimensions of Learning and Literacy	3 credits	
EDUC 643	Reading and Writing in the Content Area Grade 5–12	3 credits	

Program Progression:

- Core courses EDUC 507, 561, 573, and 648 should be completed prior to registering for EDUC 659
- At the completion of 12 credits, students should register for EDUC 659.
- At the completion of 15 credits, students should register for EDUC 660.
- EDUC 658 should be taken in the student's last semester and students must have completed 27 credits, at least one practicum, and have permission from the Chair

Degree seeking candidates must pass the CST in Literacy within 27 credits of coursework for continuance.

Advanced Certificate in Teaching Literacy, Birth to Grade 6

The 15-credit Advanced Certificate in Teaching Literacy, Birth to Grade 6, will permit qualified applicants, who have a Master's Degree and hold a teaching certificate in another teaching area to earn initial or professional certification in Teaching Literacy, Birth to Grade 6. This certificate requires completion of the five courses listed below, completion of Content Specialty Test in Literacy, and completion of fifty hours of practical experience in EDUC 659. Applicants to this program must also include a copy of the initial certificate with their application materials.

The five courses are:

	m . 1
EDUC 659	Practicum in Literacy Assessment, Birth–Grade 123 credits (50 hours required)
EDUC 627	Writing Process and Instructional Strategies Birth – Grade 6 3 credits
EDUC 617	Literacy Instruction, Birth – Grade 6
EDUC 561	Literacy Instruction for Students with Special Needs3 credits
EDUC 522	Language Development and Literacy Acquisition3 credits

Advanced Certificate in Teaching Literacy, Grades 5 to 12

The 15-credit Advanced Certificate in Teaching Literacy, Grades 5–12 will permit qualified applicants, who have a Master's Degree and hold a teaching certificate in another area to earn initial or professional certification in Teaching Literacy, Grades 5–12. This certificate requires completion of the five courses listed below, completion of Content Specialty Test in Literacy and completion of fifty hours of practical experience in EDUC 659. Applicants to this program must also include a copy of the initial certificate with their application materials.

The five courses are:

Total			
EDUC 659	Practicum in Literacy Assessment, Birth–Grade 12(50 hours required)	3 credits	
EDUC 643	Reading and Writing in the Content Area, Grades 5–12	3 credits	
EDUC 621	Literacy Instruction and Adolescent Literature 5–12	3 credits	
EDUC 565	Writing Process and Instructional Strategies, Grades 5–12	3 credits	
EDUC 561	Literacy Instruction for Students with Special Needs	3 credits	

Master of Science in Teaching English

Offered in Austria to Austrian teachers

The Master of Science in Teaching English is a specialized 30 credit master's program designed for overseas implementation for practicing teachers who wish to gain more knowledge and practice in the teaching of English to students for whom English is not their first language. This program is offered in Austria during the summer months. It is not available for enrollment by students in other Mercy College education programs. The program is accredited by Middle States. The program does not lead to New York State teaching certification.

Intensive Teacher Institute (ITI)

NYSED SPONSORED ADVANCED CERTIFICATES IN TEACHING ENGLISH TO SPEAKERS OF OTHER LANGUAGES

The 15 credit NYSED sponsored Advanced Certificate in Teaching English to Speakers of Other Languages permits qualified applicants, who hold an approved NYS teaching certificate in another discipline to earn NYS initial/professional/permanent certification in Teaching English to Speakers of Other Languages. These ESOL teacher candidates must meet all program prerequisites and are required to complete all the below listed courses, and demonstrate appropriate experience in teaching ESL students, as well as passing the ESOL-CST. Candidates for this scholarship incentive need to apply to NYSED.gov for acceptance to this tuition free program. For additional information, please contact the Department Chair for Literacy and Multilingual Studies.

Required courses

Total			
EDUC 707	Mentoring Seminar in TESO		
EDUC 616	Theory and Practice of Teaching English as a Second Language 3 credits		
EDUC 636	Methods and Materials of TESL through the Content Areas, Pre K – 12		
EDUC 508	Theory and Practice in Bilingual Education3 credits		
EDUC 505	Teaching English as a Second Language		

Teacher candidates pursuing advanced NYS teacher certification in ESOL for students with disabilities need to observe all the above requirements with the exception that candidates will complete course EDUC 516, Curricular Assessment and Behavior Management for Students with Disabilities in lieu of EDUC 636.

NYSED Sponsored Programs LEADING TO THE ADDITION OF A BILINGUAL EXTENSION TO A TEACHING CERTIFICATE

The 15 credit NYSED sponsored Bilingual Extension Certificate permits qualified applicants, who hold an approved NYS base teaching certificate in a NYSED approved content area/level to earn NYS initial/professional/permanent bilingual extension to their current initial/professional or permanent certificate. These teacher candidates must meet all program prerequisites and are required to complete all the below listed courses, demonstrate appropriate experience in teaching ESL students, as well as passing the NYSED required BEA examination. A copy of a valid teaching certificate, and a language proficiency sample are additional admissions requirements.

The bilingual extension when granted by the NYSED demonstrates the candidate's competency to teach English Language Learners (ELLs) in bilingual mainstream classes. Candidates for this scholarship incentive need to apply to NYSED.gov for acceptance to this tuition free program. For additional information, please contact the Department Chair for Literacy and Multilingual Studies.

Required Courses

	Total	15 credits
EDUC 706	School Internship and Seminar in Bilingual Education	3 credits
EDUC 604	Mathematics and Science in Bilingual Education	3 credits
EDUC 602	Native Language Arts and Social Studies in Bilingual Education $$	3 credits
EDUC 508	Theory and Practice in Bilingual Education	3 credits
EDŪC 505	Teaching English as a Second Language	3 credits

Candidates interested in working with English Language Learners with Disabilities, in mainstream and special education class settings, will complete all of the above requirements with the exception of EDUC706. Instead of EDUC706 teacher candidates will complete EDUC616 Theory and Practice of Second Language Teaching for Students with Disabilities which includes the appropriate clinical internship experience.

— Course Descriptions — Education

EDUC 500 Educational Foundations from Diverse Perspectives

This course provides a critical overview of the forces (historical, legal, financial, organizational, and philosophical) that provide for the foundation of education. It will provide a forum for students to examine, debate and speculate about the controversies that impact schools and teachers now and into the future. These basic concepts of education are examined from the diverse perspectives of race, gender, disabilities, and language learners. Aspects of education such as funding, instructional strategies, and due process procedures will be examined for their impact on social justice concerns such as equity and access, alternative ways of knowing, funds of knowledge, and other cultural factors as they impinge on the learning process. The role of the teacher as facilitator of critical thinking and as promoter of socially responsible action in the society will be considered. 10 hours of fieldwork required. 3 credits.

EDUC 501 Education in Today's Schools

This course provides a critical overview of the forces (historical, legal, financial, organizational and philosophical) that provide for the foundation of education. It examines the structure, culture, and the curriculum of 'A Place Called School.' It will provide a forum for students to examine, debate, and speculate about the controversies that impact schools and teachers now and into the future. It explores the current educational challenges including charter schools, global education, technology, bilingual education, diversity, racism, sexism, school violence, and child abuse. Ten hours of fieldwork required. 3 credits.

EDUC 502 Foundations in Education for Students with Disabilities from Birth through Adolescence

This course offers a prenatal-to-adulthood perspective on students with disabilities and provides the Early Childhood, Childhood, Middle Childhood, and Adolescent teacher with a basic understanding of disabilities and the impact of those disabilities on learning and behavior. Students examine disability categories, current trends, and the historical, legal, and social foundations of education for students with disabilities. Students explore life span issues, community agency partnerships, career issues, and support services needed by students with disabilities and their parents. 15 hours of fieldwork required. 3 credits.

EDUC 503 Methods and Materials for Teaching Students with Disabilities from Birth through Adolescence

Prerequisite: EDUC 502.

This course examines curriculum and instruction from the perspective of Early Childhood, Childhood, Middle Childhood, and Adolescent teachers of students with disabilities whose individual learning needs require teachers to go beyond typical models of general classroom instruction to give students with disabilities access to the general education curriculum and assessments. Teachers identify, examine, and practice a variety of effective teaching strategies for the education of students with disabilities. Teachers learn to differentiate and individualize instruction and engage in collegial collaboration. They examine learning processes, lesson and unit planning, motivation, and communication in order to stimulate and sustain student interest, involvement, and achievement. Ten hours of fieldwork required. 3 credits.

EDUC 504 Cultural Perspectives and the Teaching Learning Process

Required for TESOL and Bilingual Students only, other students will need chair's permission.

In this course, students will investigate those multicultural factors that have the greatest impact on teaching and learning: cultural, racial, ethnic, language and socioeconomic diversity. As a result of scholarly research, classroom presentations, and group discussion, students will be able to prepare lesson plans that are culturally and ethnically responsive to diverse learners and that center on issues of social justice and civic action. This course will focus on the selection and integration of teaching strategies, assessment, and curriculum in order to reflect language, ethnicity, gender, and other components of culture. In addition, students will integrate into the course appropriate learning and performance standards as described in New York State curriculum guides. Research and site-based observations of diverse classrooms will help students acquire the background knowledge, skills, and attitudes needed to effectively teach students who are learners of diverse cultural, ethnic, and linguistic backgrounds, including special needs. Ten hours of fieldwork required. 3 credits.

EDUC 505 Teaching English as a Second Language

Course content introduces students to the historical, legal, theoretical and practical frameworks of teaching English to learners of English as a Second/Other Language, in pre-school through 12th grade classrooms, in the U.S.A. Course content includes language acquisition theories for children and adults, as well as for students with special needs, inclusive of considerations of Standard English as a second or third language for children who speak other languages, or dialects at home. Research and site based observations of area ESL classrooms will help students acquire the background knowledge, skills, and attitudes needed to effectively teach students who are learners of English as a Second Language. Student identification, academic placement, and a variety of successful instructional approaches & strategies, that motivate all students to learn, will be explored. Classroom discussion will address issues faced by professionals in the field of teaching English as a Second Language, effective instructional models, assessment materials, approaches and teaching practices used in teaching all language skills, and recognition of the psycho-social problems involved in second language acquisition and development. Ten hours of fieldwork required. 3 credits.

EDUC 506 Educational Evaluation and Assessment from Early Childhood through Adolescence

Study of testing concepts and the application of assessment to the classroom setting. The focus is on relating assessment principles to standards-based instruction, identifying appropriate performance standards, effectively communicating these standards, and providing appropriate feedback to students. Included are planning of summative assessments, the construction and use of multiple choice, true-false, and essay type items, performance assessments and portfolios, student observation techniques and ratings scales, and the use and interpretation of standardized test data. Ten hours of fieldwork required. 3 credits.

EDUC 507 Approaches to Literacy Instruction in Early Childhood through Adolescence

Examination and analysis of effective literacy instruction for students at all levels. Includes the exploration of appropriate techniques for diverse learners. Techniques for continued assessment in reading, remediation, and enrichment will also be discussed. Requires practical application of methods in classroom and field assignments such as observation records, tutoring, and diagnostic evaluation and analysis. Ten hours of fieldwork required. 3 credits.

EDUC 508 Theory and Practice in Bilingual Education

This course is designed to prepare bilingual and ESOL teachers to successfully work with language minority students, in the context of bilingual/ESL programs. It includes the study of the historical, psychological, social, cultural, political, theoretical, and legal foundations of bilingual education programs in the United States. Students will examine and analyze different bilingual program models so that they may apply such knowledge to the implementation of pedagogically effective practices for second language learners using both the L1 and L2, in curriculum implementation. Communication with parents and families, concerning students' academic and social outcomes will be highlighted. In addition, the use of community resources, programs and services to effectively improve instruction in bilingual programs will be discussed. This course supports Mercy College's commitment to preparing educational professionals to work in diverse urban and suburban school communities and incorporates INTASC standards for licensing of new teachers. Ten hours of fieldwork required. 3 credits.

EDUC 509 Linguistics and Language Development

This course introduces students to the essential concepts of Language Development and modern linguistic components that are most relevant to first and second language pedagogy. Training is given in the fundamentals of phonology, morphology, syntax, and pragmatics. Students will also study key concepts of sociolinguistics in order to gain a solid understanding of the social and cultural dimensions of language. These include: the history of the English language, language change and variation, and the relationship between dialects and ethnic identity. Finally, students will gain familiarity with current research in language development and classroom practice, including language acquisition and literacy development. Ten hours of fieldwork required. 3 credits.

EDUC 510 Art Across the Curriculum in Early through Middle Childhood

Examination of current theory and studio experience in methods, techniques and materials for teaching art; educational values of art in growth and development; inclusion of art in all subject areas of the curriculum. Ten hours of fieldwork required. 3 credits.

EDUC 511A Methods and Materials in Secondary Mathematics Education

Prerequisite: completion of 12 credits of coursework

Examination and analysis of curriculum materials and instructional strategies for teaching and learning mathematics in grades 7-12. Includes content specific lesson planning that addresses the New York State Learning Standards, demonstrations, simulated activities, and field activities in 7-12 classrooms. At least 10 hours of fieldwork required. 3 credits.

EDUC 511B Methods and Materials in Secondary Science Education

Prerequisite: completion of 12 credits of coursework

Examination of perspectives, philosophies, theories, methods, materials, and the application of an inquiry-based approach, assessment and management strategies to the teaching and learning of secondary science education (grades 7-12). At least 10 hours of fieldwork required. 3 credits.

EDUC 511C Methods and Materials in Secondary Social Studies Education

Prerequisite: completion of 12 credits of coursework

Examination and analysis of curriculum materials and instructional strategies for teaching and learning social studies in grades 7-12. Includes content specific lesson planning that addresses the New York State Learning Standards, demonstrations, simulated activities, and field activities in 7-12 classrooms. At least 10 hours of fieldwork required. 3 credits.

EDUC 511D Methods and Materials in Secondary English Education

Prerequisite: completion of 12 credits of coursework

Examination and analysis of curriculum materials and instructional strategies for teaching and learning English in grades 7-12. Includes content specific lesson planning that addresses the New York State Learning Standards, demonstrations, simulated activities, and field activities in 7-12 classrooms. At least 10 hours of fieldwork required. 3 credits.

EDUC 511E Methods and Materials in Secondary Spanish Education

Prerequisite: completion of 12 credits of coursework

Examination, analysis, and development of knowledge and instructional strategies necessary to prepare students to assume roles as Spanish teachers in grades 7-12. Includes content specific lesson planning that addresses the American Council on the Teaching of Foreign language Standards, demonstrations, simulated activities, and field observations in adolescent classrooms. At least 10 hours of fieldwork required. 3 credits..

EDUC 512 Inclusive Education

A comprehensive overview of inclusive education: the movement toward inclusion, instructional strategies including those pertaining to classroom management and organization, curricular adaptations, and the process of implementation using collaborative models. Discussion will focus on outcomes for students with a wide range of abilities and cultural backgrounds. Successful models of parent-teacher partnerships associated with inclusive learning experiences will be studied. Students will examine programming and administrative practices. Ten hours of fieldwork required. 3 credits.

EDUC 513 Introduction to Early Childhood Education: Foundations, Methods, and Materials

Course presents a historical overview of the foundations in early childhood education. Students will address processes of developmental change including a study of the three Domains that are integral to early childhood education: affective, cognitive, and psychomotor, for the period birth through grade two. The significance and effectiveness of past and present trends regarding the different types of early childhood programs will be discussed. Attention will also focus on the importance of play in the life of the child. Ten hours of fieldwork required 3 credits.

EDUC 514 Working with Parents and Families of Children, in Early Childhood and Childhood

This course examines how working with parents/caregivers helps teachers to develop a better understanding of their students, and ways to develop appropriate strategies for successful collaborations with parents in schools and communities. Includes analyses of parenting styles, family structures and dynamics, techniques for improving communication between parents/caregivers, teachers, and children, as well as strategies for using community-based resources to support families and children. Ten hours of fieldwork required. 3 credits.

EDUC 515 Educational Psychology and Middle Childhood Development

A study of human development and behavior during middle childhood. Theories pertaining to physical, emotional, social and intellectual development will be explored. Analyses of issues of autonomy, social responsibility, peer relationships, intellectual maturity, societal and familial expectations, and how these impact on the ability of the middle school child to develop mastery skills will be examined. Participants will report on ongoing assessment, instructional intervention, and progress of individual students. Ten hours of fieldwork delete is required. 3 credits.

EDUC 516 Curricular Assessment and Behavior Management for Students with Special Needs

Prerequisite EDUC 502

This course is designed to develop the conceptual and technical skills required by teachers to help them implement meaningful instructional and behavioral strategies for effective learning by students with disabilities. Students will develop the professional skills necessary for the observation and assessment of behavior. Emphasis is on those instruments and assessment methods which provide direction for instructional and behavior management, including, but not restricted to: traditional psychometric instruments, curriculum-based assessment, clinical observation, interviews, norm-and criterion referenced assessments, informal assessment measures, and other alternate assessment techniques, with a consistent emphasis on the assessment of students with disabilities. In addition, students will learn to plan, implement, and evaluate behavior management programs for individual students in a variety of learning environments. Theoretical formulations and practical applications of behavioral techniques, especially as they apply to management and control of behavior in the school are stressed. Ethical considerations regarding behavior change procedures are discussed. 15 hours of fieldwork required. 3 credits.

EDUC 517 Educational Psychology and Adolescent Development

Theories of personality are reviewed and compared to formulations regarding individuation, autonomy, values, and other maturational and societal issues. Antagonistic and other divergent behaviors are examined, and appropriate interventions will be suggested for classroom application, with an emphasis on improving instruction in language related areas. Ten hours of fieldwork required. 3 credits.

EDUC 518 Method and Materials in Middle Childhood Education

Examination, analysis and application of the major concepts, principles, theories, and research with respect to middle childhood philosophy, school organization, curricula, instruction, and assessment. Includes creative lesson planning for teaching with respect to NMSA and INTASC standards; practical field based experiences related to young adolescence, professional teacher roles, family and community involvements. Ten hours of fieldwork required. 3 credits.

EDUC 519 Behavior Management Applications for Children with Special Needs for BCBA

For learning to proceed optimally, the setting must be one where behaviors (social, emotional, and cognitive) are managed. This course will provide students with practical skills to plan, implement, and evaluate behavior management programs for both individuals and groups of children in a variety of learning environments. Considered will be techniques such as behavior modification, self-control, social skills training, assertiveness training, conflict resolution techniques, and effective education programs. This course is the first course in the Applied Behavior Analysis course sequence. 3 credits.

EDUC 521 Methods and Materials for Teaching Students with Disabilities from Birth through Adolescence for BCBA

Study and analysis of effective teaching strategies for the education of students with disabilities. The students will identify strengths and discuss methods of individualizing instruction and collaboration. They will examine learning processes, lesson and unit planning across the curriculum, motivation, communication and classroom management in order to stimulate and sustain student interest, cooperation, and achievement. Students will discuss effective ways of partnering with parents and

other staff members. Fieldwork required. This course is part of the Applied Behavior Analysis course sequence. 3 credits.

EDUC 522 Language Development and Literacy Acquisition

This course focuses on child development from Birth to Grade 6, with an emphasis on oral language development as the foundation for literacy acquisition. Special emphasis is placed upon emergent literacy and effective techniques for encouraging growth in receptive and expressive communication in young children. Research focusing on the relationship between language and literacy is reviewed. Ten hours of fieldwork required. 3 credits.

EDUC 524 Single-Subject Research Designs in Education

This course will provide an in-depth study of the topics related to classroom instruction and the essential theory, logic, concepts, principles, methods, and ethics of single subject research. The focus of the course is measurement of behavior, single subject design tactics, and displaying and interpreting behavioral data. Students will learn to create a research question and survey the related literature; selection a single subject design tactic and graphic display, visually analyze and the interpretation of data; and report the findings. 3 credits.

EDUC 525 Evidence Based Practices for Teaching Students with Disabilities

An examination of the basic issues and trends affecting the behavior analyst working with individuals in the home-based, school or agency setting. The nature and scope of the philosophy underlying Applied Behavior Analysis, and the relationship between applied behavioral analysis and professional ethical practices as defined by the Behavior Analyst Certification Board are considered. The variety of home, agency, and school settings in which behavior analysts seek employment is investigated with a view to the specific guidelines that apply to those settings. Professional norms as confidentiality, informed consent, etc. are explained. 3 credits.

EDUC 526 Functional Assessment and Positive Behavior Support

This course will provide an in depth study of topics related to classroom instruction and school operation such as classroom management, grouping, discipline, administration, supervision, school policy, school wide instructional approaches and/or other practical aspects of classroom instruction and school operation. This course will provide an in depth study of the following principles, issues, approaches, and strategies for classroom instruction and school from a behavior analytic perspective: School-wide Positive Behavior Support and Functional Behavior Assessment. 3 credits.

EDUC 531 Methods and Materials in Teaching Students with Disabilities, Birth – Grade 6

Prerequisite: EDUC 502

This course requires the study and analysis of effective teaching strategies for the education of students with disabilities from Birth to Grade 6. Students will identify strengths and discuss methods of individualizing instruction and collaboration. They will examine learning processes, lesson and unit planning across the curriculum, motivation, communication, and classroom management in order to stimulate and sustain student interest, cooperation, and achievement. Students will discuss effective ways of partnering with parents and collaborating with other staff members. 15 hours of field observation is required. 3 credits.

EDUC 532 Methods and Materials in Teaching Students with Disabilities, Grades 5 - 12

Prerequisite: EDUC 502

This course examines curriculum and instruction from the perspective of secondary education teachers of students with disabilities whose individual learning needs require teachers to go beyond typical models of general classroom instruction to give students with disabilities access to the general education curriculum and assessments. Candidates identify, examine, and practice a variety of effective teaching strategies for the education of students with disabilities. Candidates learn to differentiate and individualize instruction and engage in collegial collaboration. They examine learning processes, lesson and unit planning, motivation, and communication in order to stimulate and sustain student interest, involvement, and achievement. 15 hours of fieldwork is required. 3 credits.

EDUC 537 Current Critical Issues in American Education

This course examines current educational issues and trends in depth, and how they shape current instructional practices. These issues and trends will be considered through a variety of classroom activities and field experiences, including readings, class discussions, and research activities. 3 credits.

EDUC 545 Psychology of Students with Disabilities

Prerequisite: EDUC 502

A study of the cognitive and emotional disorders and how these affect the learning process. Various theories will be reviewed to develop and understanding of observable behavior and its underlying causes. Techniques to monitor and modify behavior will be discussed and demonstrated with a view towards helping the student manage his/her own behavior. Discussion of appropriate approaches to design and develop environments conducive to learning will be discussed. 3 credits.

EDUC 551 Language Arts in Childhood and Early Childhood Education

This course examines research-based knowledge of language learning and its influence on listening, speaking, reading, writing, and nonverbal communication. Emphasizes techniques and theoretical frameworks for building a solid literacy curriculum and adopting a variety of instructional practices: Diagnostic and reading comprehension assessments, guided reading strategies, writing and reading workshop models, integrated visual and performing arts, and reading and writing in the content areas. Early literacy acquisition is also a focus including emergent literacy, phonemic awareness, word study, and invented spelling. Ten hours of fieldwork are required. 3 credits.

EDUC 552 Social Studies in Childhood and Early Childhood Education

This course examines research-based knowledge of teaching methods and strategies in early childhood and elementary social studies. Emphasizes techniques and theoretical frameworks for building a solid social studies curriculum and adopting a variety of instructional practices, including inquiry, authentic intellectual work, concept formation, integration of visual and performing arts, and deliberation/structured academic controversy. Prepares teachers to help their students fulfill the duties of citizenship in a participatory democracy. Ten hours of fieldwork required. 3 credits.

EDUC 553 Mathematics in Childhood and Early Childhood Education

This course examines and applies a constructivist approach to the teaching and learning of mathematics including effective teaching practices that use knowledge of individual and group motivation and behavior to foster active engagement in learning,

self-motivation, and positive social interaction. The nature of mathematics, inquiry-based practices, and content related to school mathematics will be explored. Ten hours of fieldwork required. 3 credits.

EDUC 554 Science in Childhood and Early Childhood Education

This course examines and applies the constructivist approach to the teaching and learning of science, including effective teaching practices that use knowledge of individual and group motivation and behavior to foster active engagement in learning, self-motivation, and positive social interaction. The nature of science, inquiry-based practices, and content related to life, physical, and earth science will be explored. Ten hours of fieldwork required. 3 credits.

EDUC 561 Literacy Instruction for Students with Special Needs

Students will develop competencies enabling them to provide appropriate instruction for students experiencing difficulties in acquiring literacy skills. These include students receiving academic intervention services, and those in compensatory and special education programs. Ten hours of fieldwork required. 3 credits.

EDUC 565 The Writing Process and Instructional Strategies, Grades 5–12

This course addresses theories of writing instruction and assessment that influence current classroom practices, including teaching of the writing process, instruction in formal and informal assessment, including holistic scoring and portfolio evaluation, and the teacher's role in guiding student writing. Coursework emphasizes practice in reading, and responding to writing. Five hours of fieldwork required. 3 credits.

EDUC 573 Learning Technology Across the English Language Arts Curriculum

This is a hands-on course focusing on applications of learning technology to enhance the teaching and learning of English Language Arts as defined in the New York State Learning Standards. Effective use of technology for teaching the literacy skills of listening, speaking, reading, and writing to native English speakers and students who are English language learners will be discussed. Criteria for evaluating software and a variety of approaches to integration of technology into the curriculum will be explored as it applies to the age/grade level and content area of the students' teaching certificates. The course will also examine techniques to enable students to collaborate with and support other staff in their schools to develop their own skill in of technology. Ten hours of fieldwork required. 3 credits.

EDUC 590 The Teaching of Writing and the Writing Process

The interrelationship of teaching and writing are examined. Process writing and interactive methodologies will be reviewed. Emphasis will be placed on defining and describing the interactive writing process within the broader language and literacy-learning curriculum. Written composition is an integral part of course evaluation. Ten hours of fieldwork required. 3 credits.

EDUC 591 Child and Adolescent Literature

This course examines child and adolescent literature, including picture books, poems, fiction, non-fiction, and trade books. It promotes using literature for literacy instruction by discussing curricular and pedagogical issues of literacy instruction such as reading for information, vocabulary development, and the reading-writing connection. It is also designed to develop a critical and a multicultural perspective by examining diverse literature resources. Ten hours of fieldwork required. 3 credits.

EDUC 600 Multicultural Children's Literature through Middle Childhood

This course promotes developing critical awareness and appreciation of children's literature through examination of a variety of genres, including picture books, folktales, fables, nursery rhymes, verse short stories, and other works of fiction and non-fiction (appropriate for children from birth through ninth grade). Teacher candidates are expected to develop an awareness of multicultural perspectives, to understand issues of diversity by reading and discussing representative multicultural literature. Ten hours of fieldwork required. 3 credits.

EDUC 601 Language Arts and Social Studies in Early Childhood and Childhood

Study and analysis of the content and constructivist approaches for the teaching of language arts and social studies in early childhood and childhood. NYS learning standards for the English language Arts will be addressed. Attention will be paid to the integration of language arts and social studies, and appropriate collaborations within the school community. Technology applications and model lesson plans will be developed. Ten hours of fieldwork required. 3 credits.

EDUC 602 Native Language Arts and Social Studies in Bilingual Education

This course examines the current pedagogical methodology in the teaching of language arts and social studies from early childhood through the elementary grades. The course will promote the concept of inclusion to better serve the needs of a diverse classroom. Concepts and principles of effective classroom instruction and assessment will be discussed as applicable to students in a bilingual classroom setting. Bilingual classroom observations are required. Twenty hours of fieldwork required. 3 credits.

EDUC 603 Mathematics and Science in Early Childhood and Childhood

Examination and application of the constructivist approach to the teaching and learning of mathematics and science, and effective teaching practices that use knowledge of individual and group motivation and behavior to foster active engagement in learning. Self-motivation, and positive social interaction. Ten hours of fieldwork required. 3 credits.

EDUC 604 Mathematics and Science in Bilingual Education

This course provides opportunities for the investigation of curriculum content and approaches for the creative teaching of mathematics and science in bilingual education settings, which will be taught in context with other academic areas and real world experiences. Following a constructivist paradigm, it provides an in-depth understanding of the nature of mathematics and science, the importance of mathematical and scientific processes, teaching mathematics and science through inquiry, and societal considerations. The use of appropriate technology and teaching pedagogy is promoted to allow bilingual students to take an active role in the learning process, in bilingual classroom environments. Twenty hours of fieldwork required.

EDUC 605 Assessing and Correcting Literacy Problems Practicum in Early Childhood and Childhood

Prerequisite: EDUC 507. Offered in fall and spring only.

Assessment of pupils' literacy abilities and the study of instructional techniques that are useful for developing literacy abilities with disabled readers. Includes review of the multiple causalities of literacy problems and discussion of testing procedures useful for evaluating these factors in literacy difficulties. Specific strategies, useful for developing literacy skills in a variety of skills areas, are presented. Includes work with individual and small groups of students in a laboratory setting. 25 hours of fieldwork required. 3 credits.

EDUC 606 Contemporary Philosophies of Education

A study of the major philosophies influencing education in the twentieth century; the ideologies and theories based on these philosophies; and the practical implication of these for educators from nursery to higher education. Examination for possible applications of theories including epistemology, aesthetics, logic and ethics as related to curriculum and instruction. Students will explore and take ownership of their own philosophies of education. 3 credits.

EDUC 607 Education Law

Provides students with a framework for understanding the legal issues surrounding public education in the United States. Students' rights and teachers' legal rights will be examined and information on numerous court cases will be discussed. 3 credits.

EDUC 609 Integrating Computers and Other Technology Across the Curriculum

Exploration of computer applications and other technology across the curriculum. Students will review a variety of software for classroom use and will be exposed to the use of assistive technology. Includes field laboratory experiences. Ten hours of fieldwork required. 3 credits.

EDUC 610 Developmental Psychology

Review and analysis of research and theories of human development and behavior throughout the life span: childhood, adolescence and the adult years; emphasis on normal growth and development focusing on the critical issues involved in each stage of development. Ten hours of fieldwork required. 3 credits.

EDUC 611 Topics in Education - Independent Study

Advanced students work independently with an Education Department faculty member on special projects. May also be used to provide additional field experience for students seeking further certificates that meet NYS certification requirements. (Approval of Education Advisor is required). 1–4 credits

EDUC 616 Theory and Practice of Second Language Teaching for Students with Disabilities

This course provides opportunities for the investigation of curriculum content and approaches for the creative teaching of mathematics and science in bilingual education settings, which will be taught in context with other academic areas and real world experiences. Following a constructivist paradigm, it provides an in-depth understanding of the nature of mathematics and science, the importance of mathematical and scientific processes, teaching mathematics and science through inquiry, and societal considerations. The use of appropriate technology and teaching pedagogy is promoted to allow bilingual students to take an active role in the learning process, in bilingual classroom environments. Twenty hours of fieldwork required. 3 credits.

EDUC 617 Literacy Instruction, Birth-Grade 6

Students become proficient in understanding the reading and writing processes and master strategies needed to teach beginning reading and writing. Emphasis will be placed on emergent literacy, including but not limited to phonemic awareness, phonics skills, word identification and vocabulary, study and comprehension strategies, and building meaning. Appropriate teaching strategies for students who have been identified as having reading difficulties are reviewed. 3 credits.

EDUC 621 Literacy Instruction and Adolescent Literature, Grades 5-12

Students become proficient in identifying the factors affecting reading comprehension and in the use of appropriate strategies for developing comprehension. Emphasis is

placed on correct preparation for successful reading, as well as in being able to read for information, vocabulary development, and the reading-writing connection. Students will use a variety of literature resources, including biographies, chapter fiction books, novels, poems and short stories. Ten hours of fieldwork required. 3 credits.

EDUC 622 Advanced Curriculum and Development in Childhood Education I: English Language Arts

Provide opportunities for students to assess their knowledge and skills in language arts. Students will build on their strengths; review and analyze ways children acquire and develop skills in listening, speaking, reading, and writing. Explore issues relating to emergent literacy, conduct assessments and design practical scaffolding suggestion for remediation and/or enrichment. Use technology to assist the child in acquiring and practicing literacy skills. Selected offerings in children's literature will be incorporated into the course for information and leisure time activity. Students will compare and contrast current curriculum material. They will address ways to foster effective relationships and interactions between school and home and ways to resolve conflicts. 3 credits

EDUC 623 Advanced Curriculum and Development in Childhood Education II: Social Studies

Examination and analysis of curriculum content required by NYS Learning Standards in childhood education. Students will investigate current practices and materials for teaching lessons/units in social studies including such topics as the history of the U.S. and New York State, World History, Geography, Economics, Civics, Citizenship and Government. Design activities that will integrate social studies across the curriculum. The course will include Internet sites, trade books, multimedia presentations, field trips and community resources. Principles of effective classroom instruction in inclusive settings will be explored and applied. 3 credits.

EDUC 624 Advanced Curriculum and Development in Childhood Education III: Mathematics

Provide opportunities for students to assess their knowledge and skills in the content area of mathematics. Students will continue to build on their strengths and further their development in grade appropriate curriculum. Identify various grade levels and concepts outlined by NYS and NCTM standards. The Standards will be linked to classroom practice. Creative lessons plans will be designed indicating modifications to meet individual abilities, and will incorporate current materials and methods in inclusive settings. Students will use mathematical analysis; access, generate, process and transfer information employing appropriate technologies; apply mathematics in real-world settings. Field observations required. 3 credits.

EDUC 625 Advanced Curriculum and Development in Childhood Education IV: Science

Examination of science content and process combined with an inquiry-based approached which promotes critical thinking. Students will design NYS Standards-based lesson plans using a variety of current curriculum materials with questioning strategies in a cooperative learning setting as a way to promote higher levels of participation. The course will focus on understanding relationships, process, mechanism, and applications of scientific concepts along with performance assessments. Hands-on experiments and field trips will be included. 3 credits.

EDUC 627 The Writing Process and Instructional Strategies, Birth-Grade 6

The interrelationship of teaching and writing are examined. Process writing and interactive methodologies will be reviewed. Emphasis will be placed on defining and

describing the interactive writing process within the broader language and literacy-learning curriculum. Written composition is an integral part of course evaluation. Ten hours of fieldwork required. 3 credits.

EDUC 629 Modern English Structure and the Teaching of English as a Second Language Prerequisites: EDUC 507

This course is designed to introduce the student to English sentence structure, syntax, morphology, phonetics, and phonology. It introduces students to the main approaches to the study of English syntax and morphology and focuses on grammatical structures particularly relevant for the teaching of English as a second language. The lexical components of English (words, phrases, style, morphemes, etc.) will be examined as will tense and accurate structure of written English. Students will engage in research relevant to the profession of teaching English as second language and incorporate their findings in their planning for students' second language development. Ten hours of fieldwork required. 3 credits.

EDUC 636 Methods and Materials of Teaching English as a Second Language through the Content Area Pre–K-12

Prerequisites: EDUC 505

Examination and analysis of curriculum materials and instructional strategies for creative teaching and learning in grades Pre–K-12. Includes content specific lesson planning that addresses the New York State Student Content Learning Standards with emphasis on English Language Arts, English as a Second Language, and Content Area instruction. Course content includes demonstrations, simulated activities, and field observations in Pre–K – 12 ESL classrooms. The course also examines how the teaching of English to nonnative speakers can be integrated with the teaching of cognitive skills in all content areas. Students will be offered a variety of methods and materials to integrate ESL standards throughout all content areas, for classroom use. The course also analyzes the applicability of applied linguistic studies to such teaching and the appropriateness of various methods and techniques to different developmental and skill levels. Special attention is given to curriculum development, planning and executing instructional activities. Additional emphasis is given to the selection of materials and the design of evaluation instruments for measuring cognitive development, in the core subject areas. Ten hours of fieldwork required. 3 credits

EDUC 639 Analyzing Research in Bilingual Education

Prerequisite: EDUC 508

Focuses on helping teachers of English language learners to become careful consumers of educational research. It examines research in the field of bilingual education, bilingualism and second language acquisition of an empirical and qualitative nature, as it relates to current issues and trends in teaching language minority students. Participants will learn to understand, analyze and evaluate research findings in order to incorporate them into professional decision-making. Data analysis and computer applications will be emphasized. 3 credits.

EDUC 643 Reading and Writing in the Content Areas, Grades 5–12

Students are guided in an in-depth exploration of the teaching of reading and writing through the content areas identifying literacy skills that can be successfully taught through specific content areas. Students will develop critical thinking and reasoning skills through an exploration of content area texts and primary sources. Ten hours of fieldwork required. 3 credits.

EDUC 648 Dimensions of Learning and Literacy

Perspective on the interdisciplinary views of how children learn, including students with special needs. Students will understand the cognitive (memory, perception, critical thinking), social (group uses of literacy, literacy as a cultural tool), and linguistic (language systems, language variation) interrelationships in the development of literacy. Ten hours of fieldwork required. 3 credits.

EDUC 650 Practicum in Literacy Assessment, Birth-Grade 6

Prerequisite: 12 credits in Literacy or permission of the program director.

Offered fall and spring only.

In this course students are engaged in weekly supervised field-based assignments in a school or clinical laboratory instruction on campus. The practicum assignments ensure that each candidate has diverse experiences in literacy assessment of English language learners, emergent readers and writers, students with disabilities, and socioeconomically disadvantaged students. Twenty-five hours of fieldwork required. 3 credits.

EDUC 651 Practicum in Literacy Assessment, Grades 5–12

Prerequisite: 12 credits in Literacy or permission of the program director.

Offered fall and spring only.

In this course students are engaged in weekly supervised field-based assignments in a school or clinical laboratory instruction on campus. The practicum assignments ensure that each candidate has diverse experiences in literacy assessment of English language learners, middle and adolescent readers and writers, students with disabilities, and socioeconomically disadvantaged students. Twenty-five hours of fieldwork required. 3 credits.

EDUC 654 (SCPY 654) Behavior Management Applications for Children with Special Needs

Prerequisite: EDUC 502 for education majors only.

This course provides Early Childhood, Childhood, Middle Childhood, and Adolescent teachers with practical skills necessary for planning, implementing, and evaluating behavior management programs for individual students with disabilities in a variety of learning environments. Techniques such as behavior modification, self-control, social skills training, assertiveness training, conflict resolution techniques, and affective education programs are considered. Theoretical formulations and practical applications of behavioral techniques, especially as they apply to management and control of behavior in the school are stressed. In addition, ethical considerations regarding behavior change procedures are discussed. Ten hours of fieldwork required. 3 credits.

EDUC 655 Practicum in Literacy Instructional Practices, Birth-Grade 6

Prerequisite: 15 credits in Literacy or permission of the program director. Offered fall and spring only.

This course focuses on teaching systematic and sequential literacy skills to early childhood and childhood pupils who have not learned to read in a manner that is commensurate with their abilities, and who display a multitude of individual difficulties. Theoretical concepts and diagnostic data are used to understand and build teacher-pupil relationships, develop prescriptions for instruction, select and create varied materials, implement, instruction, and evaluate progress. Lectures and weekly supervised field centered assignments in a school or clinical laboratory instruction on campus encourage the development of individual and small group approaches to literacy instruction. Twenty-five hours of fieldwork required. 3 credits.

EDUC 656 Practicum in Literacy Instructional Practices, Grades 5–12

Prerequisite: 15 credits in Literacy or permission of the program director. Offered fall and spring only.

This course focuses on teaching systematic and sequential literacy skills to middle childhood and adolescent pupils who have not learned to read in a manner that is commensurate with their abilities, and who display a multitude of individual difficulties. Theoretical concepts and diagnostic data are used to understand and build teacher-pupil relationships, develop prescriptions for instruction, select and create varied materials, implement instruction, and evaluate progress. Lectures and weekly supervised field centered assignments Lectures and weekly supervised field centered assignments in a school or clinical laboratory instruction on campus encourage the development of individual and small group approaches to literacy instruction. Twenty-five hours of fieldwork required. 3 credits.

EDUC 658 Seminar in the Organization and Administration of Literacy Programs

Prerequisite: 27 credits in Literacy including at least one practicum and permission of the program chair. Offered fall and spring only.

This course focuses on the organization and implementation of reading programs and services. It includes needs assessment, program planning, curriculum construction, organization, assessment, staff development, program evaluation, analysis of management techniques, and the development of skills necessary to implement reading programs and instruction for a total school population. Included in the role of the literacy teacher in organizing and enhancing literacy programs is the communication of literacy information results to teachers, school personnel, parents and regulatory agencies. A Ten hour supervised field based project is required. A range of practicum options is available, such as applied projects, practical and/or research based activities that explore how to develop, deliver, and evaluate reading and writing instruction for all students. Project design is based on individual needs, and career objectives and goals. Twenty hours of fieldwork required. 3 credits.

EDUC 659 Practicum in Literacy Assessment

Prerequisite: 12 credits in Literacy or permission of the program chair. Offered fall and spring only.

In this course students are engaged in weekly supervised field-based assignments in a school or clinical laboratory instruction on campus. The practicum assignments ensure that each candidate has diverse experiences in literacy assessment of English language learners, emergent readers and writers, students with disabilities, and socioeconomically disadvantaged students at the early childhood and childhood levels, and grades 5 through 12. Fifty hours of fieldwork required. 3 credits.

EDUC 660 Practicum in Literacy Instructional Practices

Prerequisite: 15 credits in Literacy or permission of the program chair. Offered fall and spring only.

This course focuses on teaching systematic and sequential literacy skills to early childhood, childhood, and adolescent pupils who have not learned to read in a manner that is commensurate with their abilities, and who display a multitude of individual difficulties. Theoretical concepts and diagnostic data are used to understand and build teacher-pupil relationships, develop prescriptions for instruction, select and create varied materials, implement, instruction, and evaluate progress at the early childhood levels, and grades 5 through 12. Lectures and weekly supervised field centered assignments in a school or clinical laboratory instruction on campus encourage the development of individual and small group approaches to literacy instruction. Fifty hours of fieldwork is required. 3 credits.

EDUC 674 Assistive and Learning Technology for Students with Disabilities and Special Needs

Prerequisite: EDUC 502.

This course is an applied course focusing on two essential questions: How does Universal Design for Learning (UDL) help teachers differentiate instruction for students with disabilities? And how do teachers use hardware and software to help meet the educational, social, management, physical, and communicative needs of students with disabilities? Candidates acquire the knowledge, techniques, and experience to integrate educational technology methodology with the New York State Learning Standards for students with disabilities. Populations addressed include students with disabilities in Early Childhood, Childhood, Middle Childhood, and Adolescence education. Special emphasis is placed on use of assistive technologies to help students with disabilities access the general education curriculum to the maximum extent possible in order to provide a free and appropriate education within the least restrictive environment. 15 hours of fieldwork is required. 3 credits.

EDUC 701 Student Teaching, Internship, and Seminar I

Prerequisites: All other Education courses. Students must register concurrently for EDUC 701–702

The professional semester is comprised of the student teaching experience and the corresponding seminar. It is considered the capstone course of the graduate education program. Student teaching is defined as a full day, full time, school-based experience that is supervised by both certified, experienced teachers and a college field supervisor.

The experience is designed to reflect the reality of the classroom. The seminar addresses issues relative to the INTASC Standards for Licensing Beginning Teachers. Therefore, pertinent issues and topics related to the expectations expressed in the Standards will form the basis for presentations, group discussions, group discussions and/or video analysis. Specific emphasis will be placed on reflective journal. In addition to classroom teaching, during the semester, students will need to devote time to completing research projects and portfolios. 3 credits.

EDUC 702 Student Teaching, Internship, and Seminar II

Prerequisites: All other required Education courses.

A continuation of EDUC 701. The second part of the sixteen-week professional semester began in EDUC 701. 3 credits.

EDUC 703 Mentoring Seminar I

Candidates will be mentored by a college faculty member with the agreement of the school district. Faculty supervision and college seminars will be part of the mentored experience to include: effective instructional planning strategies, school organization, materials review and adaptation. Provisions are made during the weekly seminar sessions for cooperative examination and reflection of field experience. 3 credits.

EDUC 704 Mentoring Seminar II

Candidates beginning their graduate study simultaneously with beginning to teach will be mentored by a college faculty member with the agreement of the school district. Faculty supervision and college seminars will be part of the mentored experience to address program management issues. Topics will include incorporation of data base maintenance and appropriate student assessment techniques for optimum instructional groupings. Community resources will be identified and incorporated in program planning. Participants will learn to understand, analyze and evaluate research findings in order to incorporate them into professional decision-making. 3 credits.

EDUC 706 School Internship and Seminar in Bilingual Education

A course in which students receive hands-on experience in effective instructional planning and delivery, school organization, and the management of bilingual classes. Students will incorporate successful native and second language learning strategies in their daily planning, incorporating NYS standard mandates as well as community needs and resources. In weekly seminars, students will examine their classroom experiences cooperatively, enhancing student learning outcomes by incorporating database strategies and appropriate student assessment techniques that inform instruction. Seminar discussion will include the examination and analyses of the historical and social contexts of language minority education in the United States, with emphases on bilingual education and the instruction of English as a second language in elementary, middle, and high school settings. Students will consider the needs of the students' ethnic and linguistic community in their planning for effective classroom instruction. Candidates who are finishing their graduate studies while beginning to teach will be mentored by a college faculty member with the school district's consent. Provisions are made during the weekly seminar sessions for cooperative investigation, assessment, and reflection of field experiences. The course incorporates INTASC standards for licensing new teachers. Fifty hours of field work in bilingual K-12 settings. 3 credits.

EDUC 707 Mentoring Seminar in TESOL

The professional semester is comprised of a mentored teaching experience and the corresponding seminar. It is the capstone course of the TESOL graduate education program. Mentored experience is defined as a full day, full time, school-based experience that is mentored by both certified, experienced teachers and school administrators, as well as a college field supervisor. The experience is designed to reflect the reality of the TESOL classroom. The seminar focuses on issues relative to the INTASC Standards for Licensing Beginning Teachers, as well as those of NCATE, TESOL and CEC. Pertinent issues and topics related to the expectations expressed in the Standards form the basis for presentations, group discussions and/or video analysis. Seminar topics incorporate effective instructional planning strategies, school organization, materials' review and adaptation and the management of ESL program classes. Provisions are made for cooperative examination and reflection of field experiences and assessment of instructional outcomes. Twenty (20) days of appropriate in school experiences are required. 3 credits.

EDUC 708 Thesis Project

Prerequisite: Completion of all other required Education courses.

(For professional certificate.)

This course will provide a culminating experience under the guidance of a mentor. Students may choose to write a research-based theoretical paper following an appropriate research manual style, or engage in an action-based project. Action research can be performance-based, authentic, portfolio, or outcome-based. The topic selected by the student may be developed from one pursued in a previous course, or it may be new. The course will conclude with individual student presentations. 3 credits.

EDUC 709 Student Teaching Experience

Requires Director's Approval

Prerequisites: Completion of 30 credits of coursework

Completion of an appropriate CST.

The professional semester is comprised of the student teaching experience and the corresponding seminar. It is considered the capstone course of the graduate education program. Student teaching is defined as a full day, full time, school-based experience

that is supervised by both certified, experienced teachers and a college field supervisor. The experience is designed to reflect the reality of the classroom. The weekly seminar addresses issues relative to the INTASC Standards for Licensing Beginning Teachers. Therefore, pertinent issues and topics related to the expectations expressed in the Standards will form the basis for presentations, group discussions, group discussions and/or video analysis. Specific emphasis will be placed on reflective journal. 3 credits.

EDUC 711 Symposium in Teaching I

The course will focus on classroom strategies designed to create a climate conducive to effective instruction. Open-ended discussions will center on emerging problems common to practicing teachers as well as other issues that affect classroom life. Alternative solutions, adapted to the specific culture of the school will be provided. Students are expected to test the suggestions in the authentic environment of their respective classrooms. 3 credits.

EDUC 712 Symposium in Teaching II

This is the second part of a course designed to provide classroom behavior management strategies that facilitate the learning environment. Students are expected to develop the skills necessary to become innovative problem solvers capable of good classroom management. 3 credits.

EDUC 713 Seminar in Teaching

Requires Director's Approval

Prerequisites: Completion of 30 credits of coursework

Completion of an appropriate CST.

The course will focus on classroom strategies designed to provide classroom behavior management strategies that facilitate the learning environment and create a climate conducive to effective instruction. Students are expected to develop the skills necessary to become innovative problem solvers capable of good classroom management. Open ended discussions will center on emerging problems common to practicing teachers as well as other issues that affect classroom life. Students are expected to test the suggestions in the authentic environment of their respective classrooms. Student will be observed teaching at each level of the certificate in his/her classroom by a college field supervisor. 3 credits.

EDUC 731 Practicum in Applied Behavior Analysis I

In this course, the first in a sequence, candidates beginning course work in the Applied Behavior Analysis (ABA) certificate program or the ABA track within the Master's of Education will be mentored by Board Certified Behavior Analyst with the agreement of the school district or agency. Participants must be able to practice ABA techniques (e.g., conducting functional behavioral assessment, developing and implementing behavior intervention plans, monitoring behavior intervention plans, etc.) for twenty hours per week in the placement. Participants must demonstrate competency at a steady pace (as defined by the supervisor) on the items from the Behavior Analysis Certification Board's (BACB) Third Edition Task List throughout the course sequence. Participants should master at least twenty-five of the competency activities. Participants are responsible for collecting documentation for each two-week period on a form provided by the BACB. Participants will learn to make data-based instructional decisions. Supervision will be conducted at minimum on a weekly basis. Seminars addressing special topics and program management issues that are conducted on campus may be required. 3 credits.

EDUC 732 Practicum in Applied Behavior Analysis II

In this course, the second in a sequence, candidates continuing course work in the Applied Behavior Analysis (ABA) certificate program or the ABA track within the Master's of Education will be mentored by Board Certified Behavior Analyst with the agreement of the school district or agency. Participants must be able to practice ABA techniques (e.g., conducting functional behavioral assessment, developing and implementing behavior intervention plans, monitoring behavior intervention plans, etc.) for twenty hours per week in the placement. Participants must demonstrate competency at a steady pace (as defined by the supervisor) on the items from the Behavior Analysis Certification Board's (BACB) Third Edition Task List throughout the course sequence. Participants should master at least twenty-five of the competency activities. Participants are responsible for collecting documentation for each two week period on a form provided by the BACB. Participants will learn to make data-based instructional decisions. Supervision will be conducted at minimum on a weekly basis. Seminars addressing special topics and program management issues that are conducted on campus may be required. 3 credits.

EDUC 733 Practicum in Applied Behavior Analysis III

In this course, the third in a sequence, candidates continuing course work in the Applied Behavior Analysis (ABA) certificate program or the ABA track within the Master's of Education will be mentored by Board Certified Behavior Analyst with the agreement of the school district or agency. Participants must be able to practice ABA techniques (e.g., conducting functional behavioral assessment, developing and implementing behavior intervention plans, monitoring behavior intervention plans, etc.) for twenty hours per week in the placement. Participants must demonstrate competency at a steady pace (as defined by the supervisor) on the items from the Behavior Analysis Certification Board's (BACB) Third Edition Task List throughout the course sequence. Participants should master at least twenty-five of the competency activities. Participants are responsible for collecting documentation for each two week period on a form provided by the BACB. Participants will learn to make data-based instructional decisions. Supervision will conducted at minimum on a weekly basis. Seminars addressing special topics and program management issues that are conducted on campus may be required. 3 credits.

EDUC 734 Practicum in Applied Behavior Analysis IV

In this course, the fourth in a sequence, candidates continuing course work in the Applied Behavior Analysis (ABA) certificate program will be mentored by Board Certified Behavior Analyst with the agreement of the school district or agency. Participants must be able to practice ABA techniques (e.g., conducting functional behavioral assessment, developing and implementing behavior intervention plans, monitoring behavior intervention plans, etc.) for twenty hours per week in the placement. Participants must demonstrate competency at a steady pace (as defined by the supervisor) on the items from the Behavior Analysis Certification Board's (BACB) Third Edition Task List throughout the course sequence. Participants should master at least twenty-five of the competency activities. Participants are responsible for collecting documentation for each two week period on a form provided by the BACB. Participants will learn to make data-based instructional decisions. Supervision will conducted at minimum on a weekly basis. Seminars addressing special topics and program management issues that are conducted on campus may be required. 3 credits.

EDUC 890 Capstone Continuation

Students who have completed all coursework but have not completed their capstone project within the required subsequent term must register for this course each subsequent term until the project is completed. No Credit but Cost is equivalent to 1 credit. Only two consecutive terms of capstone continuation registration permitted.

EDUC 899 Maintenance of Matriculation

Students are expected to register in successive terms to maintain status as a matriculated student. However, if a student cannot enroll in a term, maintenance of matriculation is required. The fee is \$100 per term and is processed as a registration. Maintenance of Matriculation without attending class is limited to one year. Students who have not maintained matriculation and wish to return to their program within one year after their last course will be charged the fee for each missed term. Activated U.S. Military Reservists are not required to pay the fee. No credit

Content Courses for Certificate Area in Secondary Education Programs

ENGE 540 Applied English Grammar

This course is a comprehensive study of English grammar and usage, with a focus on the analysis of the structure and relationship of words, phrases, and clauses in core sentences. It includes strategies for sentence combining and essay writing to improve clarity of language and effectiveness of style.

ENGE 541 Analyzing Short Fiction

This course explores the historical and structural development of the short story as well as major practitioners of the craft. While the formalist approach will predominate with a close reading on the text for emphasis on structure, other approaches will be explored. Where appropriate, regional or historical approaches will be considered, as well as gender and class. The course examines the characteristic elements of fiction and some of the changing ways in which fiction relates to reality.

HSTE 533 Critical Issues in U. S. History

This course is designed to familiarize secondary social studies education candidates with the major themes in U.S. history from the founding of the nation to the recent past, consistent with the National Standards for Social Studies Teachers developed by the National Council for the Social Studies. Among the topics to be covered are the Constitution and the Bill of Rights, the rise of sectionalism and disunion, the Reconstruction Era, American expansionism, Progressivism, the Great Depression and the New Deal, and the Cold War and post-Cold War Era. Candidates construct their own organization and units of U.S. history. 10 hours of fieldwork required. 3 credits.

HSTE 534 Critical Issues in Global History

This course is designed to familiarize secondary social studies education candidates with the major themes in global history from the ancient world to the recent past, consistent with the National Standards for Social Studies Teachers developed by the National Council for the Social Studies Among the topics to be covered are the Classical Civilizations, the Medieval Period, the European Renaissance and Enlightenment, Western Industrialization and Imperialism, and the histories of Europe, China, Japan, India, the Middle East, Africa, and Latin America. Candidates construct their own organization and units of global history. 10 hours of fieldwork required. 3 credits.

MTHE 535 Problem Solving in Mathematics

All of mathematics involves problem solving, yet in most courses, the activities of invention and discovery, which lead to problem solutions, is implicit in the discourse, but not often taught. This course will examine in detail, the very processes that can be applied to finding solutions. Development of effective problem-solving strategies based on problems from content areas of mathematics to include numeration, algebra, geometry, data analysis, measurement, statistics, probability, discrete mathematics, pre-calculus, and calculus. The focus of this course is to increase students' abilities to

use knowledge and experience when encountering new and unexpected situations. Develop higher level thinking skills, learn to formulate, analyze, and model problems. This course is intended primarily for prospective mathematics teachers. 10 hours of fieldwork is required. 3 credits.

MTHE 536 History of Mathematics

This course explores the history of mathematics tracing the contributions made by various cultures to the growth and development of mathematical ideas. Chronologically and topically, mathematics concepts are studied from their recorded beginnings in Egypt and Mesopotamia, Greece, ancient and medieval China, India, Islam to early modern mathematics in Renaissance Europe. It reveals how the developments in mathematics have shaped the cultures that devised them. 3 credits.

MAHE 537 Advanced Euclidean Geometry

This course is designed to help candidates develop extensions and generalization of elementary geometry, including higher geometry of triangles, circles, quadrilaterals; constructions, and classical problems., as well as the use of the axiomatic system, and understanding and presentation of proofs. Candidates will also learn to use Geometer's Sketchpad as an investigative tool. 3 credits.

SCIE 555 Forensic Science

The course is designed to enhance the student's understanding of the interdisciplinary sciences that apply the principles of physics, chemistry, and biology to forensic analysis of evidence. This course is taught in three modules, focused respectively on physical, chemical, and biological analysis of evidence. Topics include impact and injury, ballistic trajectories and blood spatter, death and decomposition, and drugs and toxicology fingerprint analysis, forensic serology, DNA analysis, and forensic autopsy. Laboratory activities exploring the scientific analysis of forensic evidence will be integrated within the modules including DNA analysis by polymerase chain reaction and cadaver dissection. 3 credits

SCIE 556 Oceanography

Explore physical, earth, and life science content as you study the Blue Planet's most visible feature, and learn to infuse the ocean into science curriculum areas. Study seafloor features, physical and chemical properties of water, marine ecosystems and organisms, and marine technologies as you participate in hands-on and technology-based activities. Examine modern socio-scientific issues such as coastal development, pollution, and management of energy resources as you consider the ocean's critical role in the Earth System. 10 hours of fieldwork required. 3 credits.

SPAE 557 Spanish Reading and Composition.

This is a graduate level course in Spanish reading and composition, which is designed to reinforce essential elements of graduate level for Spanish students on an Intermediate and Advanced level in Spanish. The course is specifically designed for students in the Master of Science program in Education who have the intention of teaching Spanish. 3 credits.

SPAE 558 La Gramática Española.

This is a graduate level course in Spanish grammar designed to reinforce essential elements of Spanish for graduate level students on an Intermediate to Advanced level in Spanish. The course is specifically designed for students in the Master of Science program in Education who have the intention of teaching Spanish. 3 credits.

DEPARTMENT OF EDUCATIONAL LEADERSHIP

Master of Science in School Building Leadership

Purpose

The purpose of the Master of Science in School Building Leadership is to prepare practicing teachers and other eligible school personnel to assume leadership and supervisory roles within today's multi-faceted school systems. The program of graduate study in School Building Leadership will include course work in management and supervision, as well as current issues in educational administration. The program includes two administrative internships and qualifies the individual for New York State initial certification as an administrator and supervisor. New York State certification requires successful completion of the Content Specialty Test in School Building Leadership. This certification is appropriate for such positions as principal, supervisor, department administrator, assistant principal and coordinator.

Educational Leadership Program Goals

Graduates of the School Building Leadership Program will act with integrity and fairness, and in an ethical manner as they demonstrate the following knowledge, skills, and dispositions:

- 1. Establish, articulate, and sustain a vision of student learning and professional growth that is shared and supported by all stakeholders.
- Implement effective management of school operations and resources for a safe, effective, and efficient learning environment.
- 3. Collaborate with family and community organizations to respond to diverse needs and mobilize community resources to promote school goals.
- 4. Understand, respond to, and influence the larger social, cultural, legal, and economic trends impacting the school.

Admission Requirements

Please refer to the general requirements for admission and matriculation in the Graduate Admissions section of this catalog.

Program Requirements

Master of Science in School Building Leadership

- An undergraduate degree in a related field from an accredited institution.
 An undergraduate GPA of at least 3.00 is required.
- 2. Initial or professional teacher or pupil personnel certification.
- 3. Two years of paid teaching or specialty area experience.

4. A resume.

Students in the School Building Leadership degree program must meet with the chair or advisor to plan his/her courses prior to course registration and to establish a plan of study for degree completion

Program Progression

- Successful completion of courses EDSA 500, 530, 535, and 540 is required prior to registration in EDSA 590, Internship I.
- 2. EDSA 590 must be completed before registration into EDSA 591, Internship II.
- Successful completion of Part I of the Content Specialty Test in School Building Leadership is required within 24 credits of course registration for program continuance.

Course Load

Students may register for courses on a part-time or full time basis. A part-time student may register for three to six credits per term. A full time student may register for 9 or 12 credits with the approval of the chair or program director. Courses are offered in the fall, spring and summer terms. The program is also available on line.

Transfer Credit

Graduate courses taken at other institutions prior to admission at Mercy College may, if pertinent to the plan of study, be credited toward the graduate degree. Permission to transfer credits must be requested at the time of admission and official transcripts and course descriptions must be submitted to the program director or chair for evaluation. Transfer credit is limited to six semester hours of credit for courses taken within the last five years in which the student has received a grade of B or better. Transfer credits are not recorded as part of the grade point average. Courses with a grade of B are not transferable.

After matriculation, students wishing to take a course at another institution with the intention of transferring credit to Mercy College must receive written permission from the school dean prior to registering for the course. If prior approval is not obtained, transfer credit may not be accepted.

Maintenance of Matriculation

It is expected that students will fulfill the requirements for their graduate degree by registering over successive sessions. For cohort programs, registration may be required during summer session(s). For non-cohort programs, summer registration is not required. Registration is accomplished by either enrolling in classes or Maintaining Matriculation. The Maintaining Matriculation fee is \$100 per session and is processed as a registration.

Students who have not maintained matriculation and wish to return to their program within one year after their last course will be charged the Maintaining Matriculation fee of \$100 for each missed term. Maintenance of Matriculation without attending classes is limited to one year. Activated U.S. Military Reservists are not required to pay the Maintenance of Matriculation fee.

Maintenance of Good Academic Standing

The cumulative GPA for both good academic standing and degree conferral is a 3.00. A student admitted as a Special Matriculant is required to achieve a 3.00 average or better after completing a certain number of credits as stipulated by their respective program.

Grades are subject to review by the faculty advisor and chair at the end of each term. If the academic average falls below 3.00 the student may be dismissed or be placed on academic probation.

Academic Probation

All students who have a cumulative GPA of below 3.0 will be placed on academic probation. If a student will not be able to achieve a cumulative GPA of 3.0 within a reasonable time, the student may be dismissed from the program. If a student receives a grade of F or FW in any course the student may be subject to dismissal from the college.

For all students on probation, future registrations must be reviewed and approved by the chair, or program director of the student's program as well as the school dean.

In all subsequent terms in which the student is on probation, the student is required to achieve a term GPA of 3.0 or better. If the 3.0 or higher is not achieved the student will be dismissed. Students who receive a grade of less than B may be required to repeat the course. Students will be permitted to repeat a course only once.

Degree Requirements

Master of Science Degree Program in School Building Leadership

- 1. Successful completion of the 24 credits of required course work plus six credits of internship experience.
- 2. A 3.00 GPA is required for degree conferral.
- 3. Successful completion of a capstone portfolio.

Master of Science in School Building Leadership

Certification: School Building Leadership

	Total30	credits
EDSA 591	Internship II	credits
EDSA 590	Internship I	credits
EDSA 580	Clinic for School Administrators	credits
EDSA 560	School Law	credits
EDSA 555	School Finance	credits
EDSA 545	Critical Issues in Special Education for General Education Leaders	credits
EDSA 540	Managing the Teaching Learning Process	credits
EDSA 535	Organization of the Community Relations Program3	credits
EDSA 530	Professional School Administrator and Supervisor3	credits
EDSA 500	Issues and Trends in American Education	credits

ADVANCED CERTIFICATE IN SCHOOL BUILDING LEADERSHIP

The College has Discontinued Admitting Students to this Program

ADVANCED CERTIFICATE IN SCHOOL DISTRICT LEADERSHIP

The College has Discontinued Admitting Students to this Program

— Course Descriptions — School Building Leadership

EDSA 500 Issues and Trends in American Education

Examines the important movements, trends, and innovations that are shaping school administrative practice in the United States of America at the present time. These movements, trends, and innovations are explored through reading, class discussion, field experiences, and research activities. The exploration will start with an examination of issues that are directly relevant to the curriculum, the teaching profession, and classroom. 15 hours of fieldwork required. 3 credits.

EDSA 510 Introduction to Action Research

This class will study the essential concepts, principles, and methods employed in the field of education research. Focus will be on formulation and development of improvement of one problem affecting student achievement for investigation in the student's workplace; survey of the related literature; selection and use of one or more appropriate methods for gathering evidence coupled with statistical analysis for experimental and control groups; interpretation of data; and reporting and implications of findings. 15 hours of fieldwork required. 3 credits.

EDSA 511 Perspectives on Leadership

This course is designed to expose participants to various theories of leadership, to have them examine their own experience in working with a leader, to have them probe their own sources of motivation in seeking to exercise leadership, and to have them develop specific leadership skills and approaches. (For students who completed an equivalent research course.) 15 hours of fieldwork required. 3 credits.

EDSA 525 Cultural Pluralism

Focuses on the significance of ethnicity and cultural diversity in the classroom and school system and its implications for the school administrator. The course traces the movement from total assimilation and the "melting pot" theory to a cultural pluralism which encourages each group to value its own contribution but at the same time gives support to the overall needs of the community and the nation. A major goal is to explore the manner in which the school can play a role in promoting the principles of unity through diversity and how the school administrator can take a leadership role in fostering this goal. 15 hours of fieldwork required. 3 credits.

EDSA 530 Professional School Administration and Supervision

Provides the students with an introduction to the field of school administration and supervision. Theories, organizational dynamics, managerial and communication skills, decision-making, leadership, and small group dynamics are explored in relation to urban, special, and general education settings. 15 hours of fieldwork required. 3 credits.

EDSA 535 Organization of the Community Relations Program

Studies the nature of interest groups in urban and suburban areas seeking to influence schools. Focuses on the role of school administrators in developing school community and school-home programs and the involvement of school and community personnel in a program to further the educational aims of the community. 15 hours of fieldwork required. 3 credits.

EDSA 540 Managing the Teaching Learning Process

Students will be given experience in working with the new standards procedures, processes, and practices specifically related to the administration of the teaching-learning process, an understanding of staff motivation as a contributing factor to the success of the teaching-learning process and will gain insight as to how to integrate technology into all curriculum areas. 15 hours of fieldwork required. 3 credits.

EDSA 545 Critical Issues in Special Education for General Education Leaders

This course is designed to engage candidates for school building leadership in an examination of critical issues and trends related to the provision of Pre–K–12 special education programs and services. Content has been selected to provide school leadership candidates with the knowledge, skills, and special education systems understanding necessary for leadership and management of schools as complex organizations in which all students are expected to achieve. 15 hours of fieldwork required. 3 credits.

EDSA 550 The Individual in the Organizations

This course is designed to prepare individuals for formal and informal leadership roles in schools. Three interwoven strands provide focus to the course: the individual, the nature of the administration and the characteristics of the organizational context. The components of this course are building blocks which, when integrated, move the student towards the goal of educational leadership which embraces articulation, vision, reflecting on ones own performance, and taking a stance of critical questioning. There will also be a major emphasis on the dynamics of creating high expectations for staff and motivating them to achieve at optimal levels of performance. 15 hours of fieldwork required. 3 credits.

EDSA 552 Human Resources Management for School Administrators

This course is designed for those preparing for positions in school administration, with particular emphasis on human resource administration on the building and central office level. The scope of the course will consist of the personnel function, specifically in the areas of recruiting, hiring, evaluating staff, contract administration and negotiations and critical issues of human resource administration in the 21st century. In addition, it is expected that the course will provide insight and assistance in the development of caring, critical and reflective professionals responsive to the needs of a diverse society. 15 hours of fieldwork required. 3 credits.

EDSA 555 School Finance

Study the economic, political and legal aspects of school finance. Areas of study include school district revenue sources (local, state, federal), taxation concepts, and practices, theoretical models in state funding, state aid in New York, special education aid, revenue management in terms of forecasting and long-term financial planning, maximizing revenues and cash management. Examination and application of the various techniques for estimating and identifying expenditures of the school district in terms of cost centers and programs are also included. 15 hours of fieldwork required. 3 credits.

EDSA 560 School Law

A study of the legal framework (National and New York State) within which public education operates. Areas considered are church-state relations, state agencies, local school boards, financing education, tort liability, teacher-personnel administration, the Taylor Law, tenure, desegregation, and the constitutional rights and freedoms of students. 15 hours of fieldwork required. 3 credits.

EDSA 565 Grants and Evaluation Strategies for Leaders

Reviews the latest research and trends in the leadership and management of funded programs. The development of appropriate evaluation strategies and record keeping methods will be included. 15 hours of fieldwork required. 3 credits.

EDSA 580 Clinic for School Administrators

The clinic provides a university setting in which present and prospective administrators can consider current issues, problems, and opportunities in contemporary school systems. Areas of review will include productivity and accountability, economic and demographic trends, governance, and the changing family structure. 15 hours of fieldwork required. 3 credits.

EDSA 590-591 Internship I and II*

Prerequisite: completion of at least 12 credits in the program and EDSA 590 is a prerequisite for 591.

A cooperatively guided administrative experience focuses on decision-making and problem solving for the school administrator. Students will submit a plan of administrative and supervisory tasks to the Internship Coordinator. The competencies are described in the Handbook for Administrative Interns. These tasks are agreed upon by the Coordinator and a local school district administrator and achievement of these competencies is assessed by the local School administrator and the coordinator. In addition, students develop and present a written case study based on their internship and is evaluated by the internship coordinator. The Internship can only be taken after completion of 12 credits with no less than a B average. The prospective intern must be available to devote no less than fifteen hours per week to internship activities in a school district. During July and August, the interns must devote no less than twenty hours per week. All internships incorporate a minimum of 250 hours. 3 credits.

* Internships must be arranged by the student in conjunction with the Internship Coordinator. To satisfy the internship requirements, all internship seminars must be attended during the entire period of the internship. 3 credits.

EDSA 592 School District Administration Internship

This three credit cooperatively guided administrative experience focuses on decision-making and problem solving on the Central Office level and leads to certification as a School District Leader (SDL). It requires 225 hours of administrative tasks and activities outlined in an internship proposal designed collaboratively between the intern and the on-site supervisor. The competencies are described in the Handbook for Administrative Interns. The intern will secure an administrative internship in a Central Office (District Office) and devote no less than fifteen hours a week to internship activities. If the intern is taking this course in a summer session, he/she will need to devote no less than twenty hours a week to internship activities. In addition, interns are required to attend three (3) Internship Seminars conducted by the Mercy College internship Supervisor. 3 credits.

EDSA 594 School District Administration

This course is a study of the roles and responsibilities of the superintendent of schools, central office administrators, and the Board of Education. Major topics include: organizational, professional and legal issues in school district administration; the school district administrator and organizational decision-making; emerging responsibilities in working relationships among school district administrators and the board and community; and critical economic, political, and social issues confronting educational leadership. Fifteen hours of fieldwork required. 3 credits.

EDSA 595 Advanced Human Resource Strategies for District Office Administrators

This course is designed for those preparing for positions in the central office, such as a Superintendent, Assistant Superintendent or Director. Advanced strategies will be provided through lecture, readings and hands-on activities stressing hiring procedures to ensure a diverse staff, advanced interviewing techniques, performance appraisal, termination, the 3020-a process and understanding the collective bargaining process. Other topics include: transcendental leadership/transformational leadership, Legal and ethical issues, contract administration and grievance procedure. Additionally, it is expected that the course will provide insight and assistance in the development of caring, critical and reflective professionals responsive to the needs of a diverse society. Twelve hours of fieldwork required. 3 credits.

EDSA 596 Special Education Law

This course is designed to engage school district leadership candidates in an in-depth exploration of the legal issues related to the identification, evaluation, placement, and delivery of services for students with disabilities. The course also examines the current legal frameworks of IDEA, NCLB, and case law to address questions of discipline of students with disabilities. Particular attention is paid to the substantive principles that undergird the procedural requirements and safeguards afforded to students with disabilities and their parents/legal guardians under IDEA. Fifteen hours of fieldwork delete is required. 3 credits.

EDSA 890 Capstone Continuation

Students who have completed all coursework but have not completed their capstone project within the required subsequent term must register for this course each subsequent term until the project is completed. No credit but cost is equivalent to one-credit. Only two consecutive terms of capstone continuation registration permitted.

EDSA 899 Maintenance of Matriculation

Students are expected to register in successive terms to maintain status as a matriculated student. However, if a student cannot enroll in a term, maintenance of matriculation is required.

The fee is \$100 per term and is processed as a registration. Maintenance of Matriculation without attending class is limited to one year. Students who have not maintained matriculation and wish to return to their program within one year after their last course registration will be charged the fee for each missed term. Activated U.S. Military Reservists are not required to pay the fee. No credit.

School of Health and **Natural Sciences**

Tom Olson, Ph.D., Dean

DEPARTMENT OF HEALTH PROFESSIONS:

Communication Disorders

Nursing Administration*

Nursing Education*

Occupational Therapy

Physical Therapy

Physician Assistant Studies

*program also offered fully online

Master of Science in Communication Disorders

Helen Buhler, Ph.D., CCC-SLP, *Director* hbuhler@mercy.edu (914) 674-7743

Gloria Schlisselberg, Ph.D., CCC-SLP, Clinic Director gschlisselberg@mercy.edu (914) 674-7340

Purpose

Speech-language pathologists provide habilitation and rehabilitation services to individuals across the life span who demonstrate disorders in communication. These disorders may include language, articulation, phonology, voice, motor, memory, fluency, swallowing, attention and/or hearing deficits. The profession is built upon basic and applied physical and social sciences, educational principles and clinical research. The curriculum of this Program offers students a variety of opportunities for academic, clinical, research, and specialized area experience reflecting that foundation. The Program prepares students to work in a variety of different health care settings including hospitals, rehabilitation centers, outpatient programs, schools, community centers and private practice. Graduates are eligible to begin their Clinical Fellowship (CF) in accordance with requirements of the American Speech-Language-Hearing Association (ASHA) and are eligible to apply for state licensure.

Objectives

The Master of Science Program in Communication Disorders (CD) offers a comprehensive combination of academic and clinical education for students to become speech-language pathologists in accordance with ASHA certification guidelines and licensure requirements of New York State. The objective of the Program is to instill in students the solid theoretical, clinical and research components of speech-language pathology.

The Program seeks to:

- Develop academic and clinical excellence through commitment to teaching, research and service;
- Promote a culture of scholarship and respect of individuals; and
- Provide a foundation of knowledge and skills that foster competent, autonomous, clinical practice for the professional lifetime.

Expectations of the Graduate

Graduates of the Mercy College Master of Science Program in Communication Disorders will:

- Demonstrate understanding of anatomic, biologic, neurologic, physiologic and psychologic bases of speech, language and hearing
- Demonstrate understanding of the nature of communication disorders
- Demonstrate knowledge of the professions of Speech/Language Pathology and Audiology
- Recognize the relevance of cultural and linguistic diversity in all aspects of the profession
- Exhibit competency in academic and clinical skill areas
- Exhibit understanding of scientific inquiry and research methods
- Demonstrate ability to counsel clients and families
- Demonstrate knowledge of hearing problems across the life span and in a variety of populations
- · Demonstrate knowledge of assessment techniques for identifying hearing loss
- Demonstrate ability to screen hearing ability according to ASHA guidelines
- Demonstrate ability to develop and execute appropriate aural re/habilitation programs within the scope of practice of speech-language pathology

Undergraduate Prerequisites

- Anatomy and Physiology of the Speech and Hearing Mechanisms
- Phonetics
- Speech and Hearing Science
- Introduction to Communication Disorders (Speech Pathology I)
- Introduction to Audiology
- Normal Speech and Language Development
- Language Science or Introduction to Linguistics

The following courses are also recommended:

- Statistics*
- Aural Rehabilitation*
- Physical Science**
- Biological Science**
- * May be taken for undergraduate credit during the first year of graduate study.
- ** Required for ASHA Certification; must be taken prior to graduation.

Admission Requirements

Please refer to the general requirements for admission and matriculation in the Graduate Admissions section of this catalog.

Application Requirements:

Requirements for matriculation and admission into the Master of Science Program in Communication Disorders include:

- 1 Transcripts for all undergraduate and graduate programs attended
- 2 Minimum GPA of 3.2 in the undergraduate major. Applicants with a lower average may be considered for admission if their last two years of grades show steady improvement. The student may be required to complete a specified number of credits as a part-time student with an overall GPA of 3.0.
- 3. Minimum GPA of 3.2 in the 7 primary pre-requisite courses.
- 4 Completion of online Prerequisite course work form
- 5 Oral communication skills necessary to provide services to a wide range of clients.
- 6 Adequate written communication skills.
- 7 Typewritten essay, limited to no more than 1-2 pages, of applicant's reasons for pursuing CD degree.
- 8 Completion of application.
- 8 Resume
- 9 Two letters of recommendation, at least one letter must be from faculty attesting to applicant's capacity to successfully complete graduate study. The other letter must be from faculty and/or academic clinical supervisor.
- 10 Submission of entire application packet by January 10th for early admission, or February 15th for regular admission. Applications are accepted for fall admission only.

The number of applicants accepted is limited by the training facilities available; therefore, applicants who otherwise meet minimum requirements for matriculation may not necessarily be admitted.

- 1. Documents will be reviewed by the Admissions Committee of the CD Program.
- 2. Applications will be reviewed and ranked according to GPA, essay, and letters of recommendation.
- 3. Representatives of the CD Program will interview highest ranked applicants before final acceptance decisions are made. Interview requirement may be waived for students in the undergraduate or prerequisite CD programs.
- Applicants whose native language is not English must submit scores for the Test
 of English as a Foreign Language (TOEFL). The minimum acceptable TOEFL score
 is 600.

- 5. Intent to enroll as full- or part-time student must be indicated on application.
- Request for acceptance of up to six transfer credits must be submitted at the time of application. A transcript of these courses must be included with course outlines and will be evaluated after acceptance to the program.
- 7. Intent to fulfill New York State Department of Education certification as a Teacher of students with Speech and Language Disability (TSSLD) must be made at the time of acceptance.
- 8. Students accepted into the Program will be required to pay a nonrefundable \$250 deposit at the time of acceptance. This fee will be applied to the fall tuition payment.
- Students accepted into the program may be required to take a "pre-clinic" for a specified fee. Students can test out of pre-clinic by passing an assessment to be administered at Orientation.

Advising

Upon acceptance into the Masters Program in Communication Disorders, students will be assigned a faculty member who will serve as their advisor. Students accepted into the program will be required to pay a non-refundable deposit of \$250 at the time of acceptance. This fee will be applied to the fall tuition payment. The advisor will meet with students to counsel them on Program and ASHA certification requirements, and to develop a plan of study and a future professional development plan.

Program Design

The Graduate Program in CD is designed for full-time and part-time students and can be completed in two years and two summers for full-time students. The Program consists of academic and clinical components that are organized in a progressive sequence. Courses are primarily offered in the evening. Some courses may be offered in various scheduling formats. Clinical practicum schedules require days, evenings and/or Saturdays. The college defines full time as nine-credits. For the purpose of completing the CD program in two years (including two summers), the student must follow the projected curriculum sequence established by the Program. Part-time students must follow the required course projections.

Students who graduate from the Program may sit for the National Examination in Speech-Language Pathology (Specialty Area Test of the Praxis Series by the Educational Testing Service). Students then complete their Clinical Fellowship (CF). Upon successful completion of the degree, the examination, and the CF, the individual will be certified as a Speech-Language Pathologist by ASHA.

Successful completion of the educational and clinical requirements of the graduate program will prepare students for eligibility for the New York State License as a Speech-Language Pathologist.

Degree Requirements

Requirements for the Master of Science Degree in Communication Disorders include:

Required Coursework	44 credits
Elective Coursework	6 credits
Clinical Education	7 credits
Total Credits	57 credits

In order to qualify for graduation, students must demonstrate competency by:

- a) Completing program requirements
- b) Passing a summative assessment which can be waived with a passing score on the PRAXIS examination. Otherwise students must take a comprehensive exam.
- c) To be eligible for graduation students must complete all coursework with a grade point average of 3.00 or better. The words "With Distinction" will appear on the diploma of a student whose grade point average, upon meeting all requirements for graduation, is 3.85 or above.

Curriculum

Year 1

Fall Semester

CMDS 510	Neuroanatomy of Human Communication
CMDS 515	Advanced Speech and Hearing Science and Instrumentation3 credits
CMDS 520	Language Disorders in Children
CMDS 555	Diagnostic Process in Communication Disorders4 credits
Spring Sen	nester
CMDS 525	Disorders of Articulation and Phonology3 credits
CMDS 530	Advanced Audiology
CMDS 540	Dysphagia and Acquired Motor Speech Disorders4 credits
CMDS 550	Communication Disorders in Adults3 credits
CMDS 620	Introduction to Clinical Practicum in Speech-Language Pathology
CMDS 621	Advanced In-House Clinical Practicum in Speech-Language Pathology
Summer Se	emester
CMDS 505	Professional Issues
Elective	3 credits
CMDS 625*	Clinical Practicum in Speech-Language Pathology II2 credits
CMDS 640	Clinical Practicum in Audiology1 credit

Year 2

Fall Semester

CMDS 535	Fluency Disorders	ts
CMDS 587	Language, Learning and Literacy in School-Age Children 3 credi	ts
CMDS 600	$Research\ Methods\ in\ Communication\ Disorders\4\ credit$	ts
CMDS 611	Research Colloquium I	ts
CMDS 630*	Clinical Practicum in Speech-Language Pathology III2 credi	ts
Spring Sen	nester	
CMDS 545	Voice Disorders3 credi	ts
Elective	3 credi	ts
CMDS 612	Research Colloquium II	ts

^{*} CMDS 635 may replace CMDS 625 or 630 to fulfill student teaching experience.

Teacher of Students with Speech and Language Disability (TSSLD) Certification

The Program is registered with the New York State Education Department to offer Teacher of Students with Speech and Language Disabilities (TSSLD) certification. Students who wish to obtain the academic and clinical requisites for Initial TSSLD certification must complete the following requirements in addition to program requirements:

- 1. 12 credits in Education, including 6 credits in Literacy
- 2. 36 credits in Speech/Language Pathology and Audiology
- 3. Student Teaching: a minimum of 150 "direct contact" hours
- 4. Achievement of passing grades on New York State Teacher Certification exams:
 - a. Liberal Arts and Sciences Test (LAST)
 - b. Assessment of Teaching Skills Written (ATS-W)
- 5. Completion of Workshops
 - a. Child Abuse Identification
 - b. School Violence Prevention
- 6. Fingerprint Clearance

Attendance

Attendance and punctuality in all classes and clinical education assignments is required, unless the student is excused for extenuating and extraordinary life circumstances. A maximum of three undocumented absences from class will result in failure in the course and may jeopardize the student's standing in the Program. Absence from a clinical assignment is subject to the rules and regulations of the institution.

Student Classification

A student will be classified as a matriculant when admitted to the CD Program. Students may attend the Program on a full-time or part-time basis. However, all students must fulfill a full-time residency requirement of one semester that may be fulfilled during the summer. Students must complete all degree requirements within five years from the time of acceptance. A maximum of six transfer graduate credits comparable to graduate courses offered at Mercy College will be accepted. Request for transfer credit must be made at the time of application. Once matriculated, all graduate courses and clinical hours must be completed at Mercy College.

Maintenance of Good Academic Standing

The cumulative GPA for both good academic standing and degree conferral is a 3.0. Grades are subject to review by the faculty advisor and program director at the end of each term. If the academic average falls below 3.0 the student will be placed on academic probation and may be subject to dismissal from the CD program.

Clinical Probation and Continuation

Students who earn a grade of below B in CMDS 620 will be placed on Clinical Probation and will have to repeat CMDS 620 the following semester. Continuation in the Program is contingent upon obtaining a grade of B or above in CMDS 620 and CMDS 621. Furthermore, students who fail CMDS 620 or CMDS 621 in the fall or spring semester will not be allowed to register for academic classes in the following semester.

Academic Probation

All students who have a cumulative GPA of below 3.0 will be placed on academic probation and will be subject to dismissal from the program. If a student receives a grade of F or FW in any course the student may be subject to dismissal from the college.

For all students on probation, future registrations must be reviewed and approved by the Director of the student's program as well as the School Dean.

In all subsequent terms in which the student is on probation the student is required to achieve a term GPA of 3.0 or better. If the 3.0 or higher is not achieved the student will be dismissed. Students who receive a grade of less than B may be required to repeat the course. Students will be allowed to repeat a course only once.

Program Accreditation

The graduate program in Communication Disorders is accredited in Speech-language Pathology by the Council for Academic Accreditation in Audiology and Speech-Language Pathology (CAA) of the American Speech-Language-Hearing Association (ASHA).

Maintenance of Matriculation

It is expected that students will fulfill the requirements for their graduate degree by registering over successive sessions. For cohort programs, registration is required during summer session(s). For non-cohort programs, summer registration is not required. Registration is accomplished by either enrolling in classes or Maintaining Matriculation. The Maintaining Matriculation fee is processed as a registration.

Students who have not maintained matriculation and wish to return to their program within one year after their last course will be charged the Maintaining Matriculation fee for each missed session. Maintenance of Matriculation without attending classes is limited to one year. Activated U.S. Military Reservists are not required to pay the Maintenance of Matriculation fee.

Capstone Advisement

It is expected that Capstone students shall make satisfactory progress with their program's culminating activity. After the student registers for all sections of their Capstone requirement, they will be given one subsequent term to complete their work. The Maintaining Matriculation registration must be completed for this subsequent term if no other courses are taken. After this period, a Capstone Continuation fee (equal to the cost of one graduate credit) will be charged for each additional term required to complete the project. Students can only register for Capstone Continuation for two terms.

A student's degree will not be released until all Maintaining Matriculation and Capstone Continuation registration and fees are recorded appropriately on a student's record. A student who fails to register for a semester without having obtained a leave of absence is considered to have withdrawn from the college and must apply for re-admission.

Transfer Credits

Graduate courses taken at other institutions prior to admission at Mercy College may, if pertinent to the plan of study, be credited to the graduate degree. Transfer credit is limited to six credits taken within the last five years in which the student has received a grade of B or above.

Transfer courses taken prior to admission will not be computed in the quality point average.

Time Limit

Requirements for the degree must be completed within five years from the candidate's date of matriculation (exclusive of time spent in the Armed Forces). Exception may be made by the director of the Program if the student's request demonstrates circumstances beyond his or her control that temporarily interfere with the ability to complete the program on time.

Course Descriptions —Communication Disorders

CMDS 505 Professional Issues In Speech-Language Pathology And Audiology

This course provides an introduction to issues related to the professional practice of speech-language pathology and audiology. These issues affect the delivery of service according to the political, cultural, linguistic, economic, social, health care and educational priorities of the country. The course will acquaint students with strategies for coping with a variety of professional clinical issues and continuous changes in the field. Information pertaining to professional ethics, credentials, contractual aspects of the client-clinician relationship, malpractice, legislation, managed health care, copyright, documentation, patient rights and scope of practice will be included. 1 credit.

CMDS 510 Neuroanatomy Of Human Communication

Prerequisite: Undergraduate course in Anatomy and Physiology of Speech and Hearing Mechanisms.

An analysis of the structure and function of the brain and the brainstem germane to speech, language, hearing, auditory perception, and related disorders is presented. Classification of brain function, organization of speech and motor function, and specific clinical correlates of CNS dysfunction are included. Additional course fee may apply. 3 credits.

CMDS 515 Advanced Speech And Hearing Science And Instrumentation

Prerequisite: Undergraduate course in Speech and Hearing Science.

A study of the application of acoustic and physiological principles to the production and perception of speech and voice in children and adults is included in this course. Relationship of normal speech and voice production to pathologies found in children and adults is presented. Relationship of normal speech perception to perceptual problems found in children with hearing losses (i.e., conductive and sensorineural hearing loss) is also presented. Applications of various instrumentation in the diagnosis and treatment of these production and perceptual disorders in children are reviewed. 3 credits.

CMDS 520 Language Disorders In Children

This course will provide students with information regarding theory, processes, development, assessment, and treatment of children with language/communication delays, disorders, and differences. Individual and group therapy methods will be discussed as they relate to clinical, home-based and school therapy as well as collaborative classroom environments. Theoretical and clinical issues will be presented and discussed using evidenced-based practice research. 3 credits

CMDS 525 Disorders Of Articulation And Phonology

Application of the study of the underlying phonological and articulatory systems involved in language learning, language use, and the foundations of literacy from preschool to school-age children. Units include research in normal articulation and phonological development, the oral-motor and articulatory processes and their impact on the phonological systems. Options for clinical and school environments in assessment, treatment principles and facilitative techniques that pertain to children acquiring native language, culturally and linguistically diverse, and individuals with speech-language disorders will be provided. 3 credits.

CMDS 530 Advanced Audiology

Prerequisite: CMDS 510.

Advanced clinical and diagnostic testing, interpretation of test results, analysis of client histories and the study of various phenomena of audition in children and adults will be presented. There will also be an emphasis on the role of the educational audiologist, the use of FM systems in the classroom, classroom acoustics and measurement and sound field amplification systems. 3 credits.

CMDS 535 Fluency Disorders

This course will provide a study of fluency and its disorders. Diagnosis and management of children and adults who demonstrate fluency disorders (e.g., developmental stuttering, cluttering, neurogenic stuttering) will be explored. Differential diagnosis of stuttering and cluttering (a language-based fluency disorder) will be particularly helpful to the school-based clinician who is treating school-age children with a variety of speech and language problems. Cultural and linguistic differences among individuals will be discussed. 3 credits.

CMDS 540 Dysphagia and Acquired Motor Speech Disorders

Prerequisite: CMDS 510

Diagnosis and treatment of motor speech disorders, with primary emphasis on dysphagia and secondary emphasis of dysarthria and apraxia are presented. The use of augmentative systems for persons with severe motor speech dysfunction will be included. In-depth exploration of instrumentation used in dysphagia assessment will be provided. Although the course is primarily adult-oriented, attention will be given to oral motor assessment across the life span. Several multicultural issues that relate to treatment of clients with dysphagia and motor speech disorders will be explored. This course requires several offsite clinical assignments. 4 credits.

CMDS 545 Voice Disorders

Prerequisite: CMDS 515

A study of normal and disordered phonatory processes of voice are included. Attention is given to procedures, materials, and instrumentation used in diagnosis and treatment of individuals of all ages with voice disorders. Specific management of children in educational settings, laryngectomies, clients with neurogenic disorders and the geriatric population will be discussed. 3 credits

CMDS 550 Communication Disorders In Adults

Prerequisite: CMDS 510

Differential diagnosis, treatment, historical perspective and theories of aphasia and related disorders in adults are included. The social, emotional, perceptual, physical, and cognitive factors associated with aging and their effect on communication will also be studied. The role of professionals who work with these populations as well as family interaction will be included. Issues relating to patients and families from a variety of cultures will be discussed. 3 credits.

CMDS 555 Diagnostic Process In Communication Disorders

Theoretical and practical approaches to the evaluation of speech, language and hearing disorders across the life span are identified. Procedures for intake and case history, selection criteria for assessment methods, consideration of cultural and linguistic variables, test scoring and interpretation, and report writing will be presented. Diagnostic variables and requirements related to school-age populations will be included. Emphasis will be placed on the use of diagnostic information to develop an intervention plan. Students will be required to administer several diagnostic tests. 4 credits.

CMDS 587 Language, Learning and Literacy in School-Age Children

Prerequisite: CMDS 520

This course will integrate the study of students who are language-learning disabled and of the multifaceted role of the Speech-Language Pathologist (SLP) in school settings. A focus of the course will be the impact of language disorders in school-age children and adolescents on their acquisition of academic skills required for the development of literacy skills, written language, cognitive, and social aspects of communication. An emphasis will be placed on the relationship between spoken and written language and the roles and responsibilities of the school-based SLP related to reading and writing in school-age children and adolescents. A comprehensive overview of service delivery models; collaborative management strategies; informal and formal assessment; national and state legislation and regulations; rights and responsibilities of staff, parents and teachers; and Individualized Educational Plan (IEP) planning will be provided. 3 credits.

CMDS 600 Research Methods In Communication Disorders

Prerequisite: a statistic course

This course encompasses the study of research design and methods used in speech-language pathology and audiology. The critical analysis of research and professional and scientific writing will be emphasized. The course will include development of a proposal for a research project. This proposal will be done as a group project for the class to use as a basis for generating an application for the Institutional Review Board (IRB). In addition, students will complete the on-line course offered by the NIH in the Protection of Human Subjects in research. Research to be addressed includes the developmental processes, speech and language acquisition and disabilities, multicultural issues, diagnostic and intervention strategies in clinical and school environments, instructional and assistive technology, validation of instructional strategies and program evaluation. A scheduled series of labs will instruct students in the application of statistics in communication research analysis. 4 credits.

CMDS 611 Colloquium I

Corequisite: CMDS 600

As a follow-up to the Research Methods course, this course is designed to facilitate successful participation as an investigator in a research project. Students will either individually or in small collaborative groups, in conjunction with a faculty Mentor, develop a research project. In this course, students will develop the following components of research: literature review, research design and methodology, and initial data collection including initial consultation with statistician. If course requirements are not completed, students will be registered for CMDS 890 Capstone Continuation. 2 credits.

CMDS 612 Colloquium II

Prerequisite: CMDS 611

This course is a continuation of the research project began in CMDS 611. In this course, students will develop the following components of the project: continue data collection, analyze data including statistical analysis, develop results, and discuss findings. Students are required to present the final project, including a Power Point presentation, to a group of faculty and peers. If course requirements are not completed, students will register for CMDS 890 Capstone Continuation. 2 Credits.

CMDS 620 Introduction to Clinical Practicum In Speech-Language Pathology

Prerequisite: Completion of 25 observation hours and determination of eligibility by Clinic Director.

The first of a two-course sequence, this practicum serves as an introductory experience in the prevention, evaluation, and treatment of clients across the life span with communication disorders. Students will have an opportunity to apply theoretical information, clinical diagnostic and treatment models, as well as relevant research findings to the clinical process. The practicum is conducted in the Mercy College Speech and Hearing Center and is supervised by Communication Disorders faculty and clinical educators. A seminar class will meet weekly to review clinical procedures, conduct peer supervision, and discuss professionally related topics. Additional course fee may apply. 1 credit.

CMDS 621 Advanced In-House Clinical Practicum in Speech-Language Pathology

Prerequisite: Successful completion of CMDS 620 (a grade of B or better) and determination of eligibility by Communication Disorders Clinical educators.

This course serves as continuation of the two-course, in-house practicum experience in the prevention, evaluation, and treatment of clients across the life span with communication disorders. In this second course, clients assigned to student clinicians will increase in complexity, students will conduct evaluations in a team setting, and a greater degree of independence in session planning and implementation will be expected. The practicum is conducted in the Mercy College Speech and Hearing Center (with the possibility of community outreach) and is supervised by Communication Disorders faculty and clinical educators. Additional course fee may apply. 1 credit.

CMDS 625 Clinical Practicum In Speech-Language Pathology II

Prerequisites: CMDS 620 and CMDS 621

Supervised clinical practicum and seminar with children and/or adults located off-campus at affiliated practicum sites.

2 credits.

CMDS 630 Clinical Practicum In Speech-language Pathology III

Prerequisites: CMDS 625 or 635

Supervised clinical practicum and seminar with children and/or adults located off-campus at affiliated practicum sites.

2 credits.

CMDS 635 School-based Clinical Practicum In Speech-language Pathology

Prerequisite: CMDS 620 and CMDS 621

Supervised clinical practicum in a school setting equivalent to a student teaching experience is required. May be used to fulfill child-based clinical externship requirement. 2 credits.

CMDS 640 Clinical Practicum In Audiology

Prerequisite: CMDS 530 Advanced Audiology and undergraduate course in aural rehabilitation

Supervised clinical practice in assessment of disorders of the auditory system and rehabilitative management of persons with auditory problems is observed and practiced. This practicum is designed to meet the certification requirements for the minor area of study. The course may be repeated. 1 credit.

CMDS 800 Preclinic

A five-session preclinic workshop may be required for incoming CD students to develop the mechanics of clinical writing including treatment objectives, criterion levels, and procedures. A placement exercise is administered during Orientation to determine which students will be exempt from enrolling in this workshop. No credit. Additional course fee may apply.

CMDS 890 Capstone Continuation

Students who have completed all coursework but have not completed their capstone project within the required term must register for this course each subsequent term until the project is completed. This course carries no credit but cost is equivalent to one credit. Only two consecutive terms of capstone continuation registration is permitted.

CMDS 891 Clinical Practicum Continuation

Students who have not successfully fulfilled the requirements for Clinical Practicum (i.e., CMDS 620, 621, 625, 635, or 630) will register for CMDS 891 each term. No credit but cost is equivalent to 1/2 credit.

CMDS 899 Maintenance of Matriculation

Students are expected to register in successive terms to maintain status as a matriculated student. However, if a student cannot enroll in a term, maintenance of matriculation is required.

The fee per term is processed as a registration. Maintenance of Matriculation without attending class is limited to one year. Students who have not maintained matriculation and wish to return to their program within one year after their last course will be charged the fee for each missed term. Activated U.S. Military Reservists are not required to pay the fee. No credit.

ELECTIVES

CMDS 565 Counseling Individuals with Communication Disorders And

Their Families

A study of various approaches to counseling the communicatively disordered and their families with emphasis on a client-centered approach will be presented. Attention will be paid to the needs of culturally diverse populations. The impact of the communication disorder on the educational achievement of the child in the classroom will be stressed. Application and practice of counseling techniques with a variety of clients in both clinical and educational settings will be provided. 3 credits.

CMDS 575 Communication Disorders In Early Childhood

This course will examine communication behaviors of at-risk and disordered infants, toddlers and preschoolers. Emphasis on clinical assessment, intervention in natural social contexts, delivering family centered services and evaluating and treating young children on the autism spectrum. 3 credits

CMDS 580 The Bilingual Client with a Communication Disorder

This course focuses on non-biased assessment, differential diagnosis, and intervention with communicatively disordered bilingual children and adults. Topics encompass selecting appropriate diagnostic instruments, establishing relevant intervention goals, using culturally appropriate intervention materials, working with interpreters, and counseling clients and families. Emphasis will be placed on socio and psycholinguistic factors that may affect the therapeutic process. In addition, issues related to intervention with clients who speak accented English or regional and social dialects will be discussed. The content would be of particular importance to students working with English Language Learners, bilingual and bidialectal populations. 3 credits.

CMDS 590 Special Topics In Communication Disorders

One or more topics pertinent to Communication Disorders will be offered. 3 credits.

CMDS 595 Auditory Processing Disorders

A study of the auditory nervous system (ANS), evaluation of central auditory processing (CAP), identification of auditory processing disorders (APD) and the management and remediation techniques for APD in the classroom will be provided. A presentation of the various therapies and assistive technologies that can be incorporated into everyday instruction in the school environment will also be reviewed. The effects of APD in households where a second language is present will also be addressed. 3 credits.

Nursing Programs

Peggy C. Tallier, MPA, EdD, RN, Program Director ptallier@mercy.edu 914-674-7865

Overview

The Master of Science Degree Program in Nursing prepares nurses for roles in advanced leadership, and education. Graduate study in nursing is grounded in the theoretical and research bases of the discipline, which provide a foundation for advanced practice and doctoral work.

Graduate Nursing Program Goals

The graduate nursing program is designed to prepare students in Nursing Administration and Nursing Education to:

- a. Assume leadership roles
- b. Support and engage in nursing research
- c. Contribute to the advancement of the nursing profession
- d. Participate in lifelong learning
- e. Collaborate with other disciplines to enhance the quality of healthcare
- f. Prepare for doctoral study

Expectations of the Graduate

Graduates of the Mercy College Master of Science Degree Programs in Nursing will be expected to:

- Synthesize selected theories from the liberal arts, sciences, nursing, and allied health professions to support the development of advanced nursing practice roles.
- Explore the paradigms and moral-ethical principles on which advanced nursing practice roles are based.
- Use the research process to formulate significant questions about phenomena pertinent to nursing, investigate nursing problems, and foster the use of research findings.
- 4. Demonstrate competency and independence in advanced nursing practice roles.
- Demonstrate leadership behaviors within the framework of advanced nursing practice roles.
- 6. Influence policy that affects health and the advancement of nursing.
- 7. Evaluate advances in science and technology related to health care.
- 8. Integrate the concepts of culture, gender, race and socio-economic class within advanced nursing practice roles.

Admission Requirements

Please refer to the general requirements for admission and matriculation in the Graduate Admissions section of this catalog.

Program Requirements

Requirements for matriculation and admission into the Master of Science Programs in Nursing include:

- 1. A completed Mercy College application.
- 2. Baccalaureate transcript with a nursing major from a professionally accredited program (or for Baccalaureate Degrees in other fields, see the Bridge Program below).
- 3. Copy of current R.N. registration in the U.S.A.

Bridge Admission Requirements

R.N.s with bachelor's degrees in a field other than nursing may apply for admission to the master's programs. All admission and program requirements to the master's programs must be met. The applicant must complete the following courses with a grade of B or above prior to admission into the graduate programs:

- 1. NURS 371 Statistics for Nurses
- 2. NURS 363 Nursing Research
- 3. NURS 369 Community Health Nursing: A Global Perspective
- 4. NURS 505 or NURS 510 or NURS 512 (one graduate course only)

Advisement

Upon admission students are assigned a faculty advisor. The faculty advisor or the program director is available to meet with the student to assess the credit requirements necessary for completion of the program and to develop a long-term plan of study.

Transfer Credits

Graduate courses taken at other institutions prior to admission at Mercy College may, if pertinent to the plan of study, be credited to the graduate degree. Transfer credit is limited to six credits taken within the last five years in which the student has received a grade of B or above.

Transfer courses taken prior to admission will not be computed in the quality point average.

Maintenance of Matriculation

It is expected that students will fulfill the requirements for their graduate degree by registering over successive sessions. For non-cohort programs, summer registration is not required. Registration is accomplished by either enrolling in classes or Maintaining Matriculation. The Maintaining Matriculation fee is processed as a registration.

Students who have not maintained matriculation and wish to return to their program within one year after their last course will be charged the Maintaining Matriculation

fee for each missed term. Maintenance of Matriculation without attending classes is limited to one year. Activated U.S. Military Reservists are not required to pay the Maintenance of Matriculation fee.

Capstone Advisement

It is expected that Capstone students shall make satisfactory progress with their program's culminating activity. After the student registers for all sections of their Capstone requirement, they will be given one subsequent term to complete their work. The Maintaining Matriculation registration must be completed for this term if no other courses are taken. After this period, a Capstone Continuation fee (equal to the cost of one graduate credit) will be charged for each additional term required to complete the project.

A student's degree will not be released until all Maintaining Matriculation and Capstone Continuation registration and fees are recorded appropriately on a student's record.

Maintenance of Good Academic Standing

The cumulative GPA for both good academic standing and degree conferral is a 3.00. A student admitted as a Special Matriculant is required to achieve a 3.00 average or better after completing a certain number of credits as stipulated by their respective program. Grades are subject to review by the faculty advisor and program director at the end of each term. If the academic average falls below 3.00 the student will be placed on academic probation.

Academic Probation

All students who have a GPA below 3.0 will be placed on academic probation. If a student will not be able to achieve a cumulative GPA of 3.0 within a reasonable time, the student will be dismissed from the program. If a student receives a grade of F in any course the student may be subject to dismissal from the college.

For all students on probation, future registrations must be reviewed and approved by the Director as well as the School Dean.

In all subsequent terms in which the student is on probation the student is required to achieve a term of 3.0 or better. If the 3.0 or higher is not achieved the student will be dismissed. Students who receive a grade of less than B may be required to repeat the course. Students will be allowed to repeat a course only once.

Degree Requirements

To be eligible for graduation students must complete all coursework with a grade point average of 3.0 or better. The words "With Distinction" will appear on the diploma of a student whose grade point average, upon meeting all requirements for graduation, is 3.75 or above.

Time Limit

Requirements for the degree must be completed within five years from the candidate's date of matriculation (exclusive of time spent in the Armed Forces). Exception may be made by the director of the Program if the student's request demonstrates circumstances beyond his or her control that temporarily interfere with the ability to complete the program on time.

Master of Science in Nursing/ Nursing Administration

Overview

The Nursing Administration Program prepares nurse administrators for multidisciplinary practice in the health care environment of the 21st century. Courses taken with students in the Health Services Management Program provide opportunities for discussion and understanding of diverse management roles. Application of generic management principles is applied to nursing in the practicum course.

Program Design

The program is designed for both full and part-time students taking six to nine credits per semester. The curriculum is organized so that the core and support courses are offered prior to the specialization courses. Specialization courses are offered prior to the capstone and the practicum courses. All courses are offered either on site or online.

Capstone Requirement

The Nursing Administration Program requires completion of a written comprehensive project as part of the degree requirements.

Degree Requirements

Requirements for the Nursing Administration Program include:

Total	36 credits
 Specialization	24 credits
Core	12 credits

Nursing Administration Curriculum

I. Core

NURS 505	Philosophical and Theoretical Foundations of Nursing3 credits
NURS 510	Diversity
NURS 512	Health Policy
NURS 520	Research Perspectives and Methods

II Specialization

11. Opecialization		
NURS 611	Health Services Management	
NURS 621	Health Care Financing	
NURS 631	Human Resources Management for the Health Care Organization	

122 / School of Health and Natural Sciences

	Total36 credits
NURS 668	Role Development for Advanced Nursing Practice1 credit
NURS 667	Nursing Education or Administration Practicum
NURS 641	Capstone - Part II
NURS 640	Capstone - Part I3 credits
NURS 721	Measuring and Enhancing Organizational3 credits
NURS 701	Strategic Planning for the Health Care Organization3 credits

Master of Science in Nursing/ Nursing Education

Overview

The Nursing Education Program prepares Nurse Educators for faculty positions in Associate Degree Programs and for staff development positions in health care agencies. Students are prepared to use state of the art technology in the planning, implementing and delivery of educational programs.

Program Design

The program is designed for both full and part-time students taking six to ten credits per semester. The curriculum is organized so that the core and support courses are offered prior to the specialization courses. Specialization courses are offered prior to the capstone and the practicum courses.

Capstone Requirement

The Nursing Education Program requires the production of a comprehensive project as part of the degree requirements. Details are available from the program director.

Degree Requirements

Requirements for the Nursing Education Program include:

Total	36 credits
Specialization	24 credits
Core	12 credits

Nursing Education Curriculum

I. Core

NURS 505	Philosophical and Theoretical Foundations of Nursing3 credits
NURS 510	Diversity
NURS 512	Health Policy
NURS 520	Research Perspectives and Methods

II. Specialization

NURS 533	Advance Health Assessment3 credits	
NURS 606	Curriculum Process	
NURS 609	Instructional Strategies	
NURS 612	Computer Technology in Nursing Education3 credits	
NURS 614	Student Evaluation	
NURS 640	Capstone - Part I3 credits	
NURS 641	Capstone - Part II	
NURS 667	Nursing Education or Administration Practicum2 credits	
NURS 668	Role Development for Advanced Nursing Practice1 credit	
	Total36 credits	_

Nursing Administration Post Master's Certificate

Overview

The Nursing Administration Post Master's Certificate is designed to prepare registered nurses who hold a Master of Science Degree in Nursing for roles as administrators in a variety of health care agencies. Students are able to both draw on and complement their previous academic and professional experience. Specialty courses taken with students in the Health Services Management Program provide opportunities for discussion and understanding of diverse management roles.

Effective July 1, 2011, the United States Department of Education requires colleges and universities to disclose information about their Gainful Employment programs. Gainful Employment programs include any Title IV financial aid eligible certificate program that "prepares students for gainful employment in a recognized occupation." Mercy College's Gainful Employment programs include the Nursing Administration Post Master's Certificate. Information about the Gainful Employment programs offered at Mercy College can be found at https://www.mercy.edu/academics/degrees-andprograms/certificate-programs/.

Admission Requirements

- 1. A completed Mercy College application
- 2. Transcript showing master's degree in nursing from a CCNE or NLN accredited program
- 3. Copy of current R.N. registration in the U.S.A.

Certificate Requirements

Specialty	18 credits
Total	19 aradita

Required Courses

	Total18 credits
NURS 670	Post Masters Certificate Role Development for Advanced Nursing Practice
NURS 669	Post Masters Certificate Administration Practicum (120 hrs) 2 credits
NURS 721	Measuring and Enhancing Organizational Performance3 credits
NURS 701	Strategic Planning for the Health Care Organization3 credits
NURS 631	Human Resources Management for the Health Care Organization
NURS 621	Health Care Financing
NURS 611	Health Services Management3 credits

Nursing Education Post Master's Certificate

Overview

The Nursing Education Post Master's Certificate is designed to prepare registered nurses who hold a Master of Science Degree in Nursing for roles as nurse educators. Students build on previous knowledge and experience to prepare for faculty positions in Associate Degree Programs and for staff development positions in health care agencies.

Admission Requirements

- 1. A completed Mercy College application
- 2. Transcript showing master's degree in nursing from a CCNE or NLN accredited program
- 3. Copy of current R.N. registration in the U.S.A.

Certificate Requirements

Specialty	18 credits
Total	18 credits

Required Courses

	Total 18 credits
NURS 670	Post Masters Certificate Role Development for Advanced Nursing Practice
	Post Masters Certificate Nursing Education Practicum (120 hrs) 2 credits
NURS 614	Student Evaluation
NURS 612	Computer Technology for Nursing Education3 credits
NURS 609	Instructional Strategies
NURS 606	Curriculum Process
NURS 533	Advanced Health Assessment

Course Descriptions —Nursing

NURS 501 Contemporary Issues in Professional Nursing

Prerequisites: A current RN license in the U.S. and a baccalaureate degree in a discipline other than nursing.

This course focuses on the professional nurse and professional nursing practice. The major topics of discourse include the history and nature of nursing, professional responsibility, ethics, and accountability; health care policy, legislation, reform, and advocacy; leadership, management and collaboration in the ever changing health care system and; the public's health and community health nursing. This course is a bridge admissions requirement. 4 credits.

NURS 505 Philosophical and Theoretical Foundations of Nursing

Prerequisite: Matriculation in graduate nursing program or permission of Nursing Program director. This course explores the development of nursing as a scholarly discipline. Theories and models related to the phenomena of concern to nursing are explored and evaluated with application made to nursing practice, education and administration. Students develop an understanding of the ethical and moral issues relevant to contemporary nursing. 3 credits.

NURS 510 Diversity

Prerequisite: Matriculation in graduate nursing program or permission of Nursing Program director.

This course examines diversity in culture, ethnicity, religion, social class, gender and sexual orientation and the influence such diversity has on health behaviors. An understanding and appreciation of the varied perspectives and experiences will enable both the Nurse Educator and Nurse Administrator to provide competent care, educate patients and students, develop organizations and affect changes on local, national and international level. 3 credits.

NURS 512 Health Policy

Prerequisite: Matriculation in graduate nursing program or permission of Nursing program director.

This course is designed to provide an overview of the politics and economics of health care. Key policy issues are presented as well as the organization of the health care system, health care financing and barriers to care. Special emphasis is placed on the role of the masters prepared nurse in shaping health care policy. 3 credits.

NURS 520 Research Perspectives and Methods

 $\ensuremath{\textit{Prerequisite:}}$ NURS 505 and NURS 371 or undergraduate statistics within the past seven years.

This course focuses on the principles and methods of quantitative and qualitative research as applied to nursing and the ethical implications inherent in conducting research. The steps of the research process are examined in depth by critically analyzing published studies of interest to nursing. The vital role of research in evidenced based practice, quality management and outcomes evaluation is explored. 3 credits.

NURS 525 Independent Study

This is an original course of study planned by the student in conjunction with a graduate faculty member to provide the graduate student the opportunity to pursue an area of educational interest or to conduct a project that advances professional preparation. 1 to 3 credits.

NURS 533 Advanced Health Assessment

Prerequisite: Completion of all core courses (NURS 505, 510, 512, and 520) and specialization courses (NURS 606, 609, and 614).

This course enhances physical assessment skills necessary for the Nurse Educator. Assessment goals and strategies are developed for application with students in acute and primary care settings. Written, oral and curricular presentations aid in the teaching of students. 3 credits.

NURS 535 Advanced Pathophysiology

Prerequisite: Completion of all core courses (NURS 505, 510, 512, and 520).

This course examines the essential mechanisms involved in the developmental and functional changes associated with disease. Intrinsic and extrinsic etiological factors, cell processes, pharmacological mechanisms, and the development of the biochemical, physiological, and morphological lesions will be discussed. The physiological and pharmacological changes that occur as a consequence of disease processes will be delineated, including problems of compromised body defense systems, such as immunodeficiency and autoimmunity. A systemic approach exemplifying disease processes will be used. 3 credits.

NURS 606 Curriculum Processes

Prerequisite: Completion of all core courses (NURS 505, 510, 512, and 520).

This course focuses on curriculum development and evaluation within the context of continuously evolving nursing, health care and educational systems. The mission and philosophy of the educational setting are considered, as are external accreditation criteria. Program and course design and evaluation models and procedures are examined. 3 credits.

NURS 609 Instructional Strategies

Prerequisite or co-requisite: Completion of all core courses (NURS 505, 510, 512, and 520) and specialization course (NURS 606).

This course provides an overview of educational theory, methods and strategies for classroom, clinical and online instruction. The influence of student diversity on the teaching/learning process is examined. Ethical and legal issues inherent in classroom and clinical teaching are explored. Methods to assess teaching effectiveness are examined. 3 credits.

NURS 611 Nursing & Health Care Management

Prerequisite: Completion of all core courses (NURS 505, 510, 512, and 520).

This graduate course in Health Care Management will focus on the responsibility of nursing administrators for decisions affecting health care services. Such decisions are shared by many people, including nursing administrators, at several organizational levels. This course will study the management of healthcare services and lead the student to better insights about organizational design and behavior. Today's health care managers are faced with many challenges-consumer demands for comprehensive services, payers' desires for efficiency and cost control, requests for the latest technologies with a renewed emphasis on quality care. Nurse administrators must pursue strategic goals to ensure progress. Such challenges call for excellent management and imaginative leadership that embrace customer mindedness, financial strength and productivity. 3 credits.

NURS 612 Computer Technology in Nursing Education

Prerequisites: Matriculation in graduate nursing program or permission of Nursing Program director.

This course examines a variety of innovative computer technologies that support the teaching-learning process in classroom and clinical settings. Principles of distance learning, use of the internet and the integration of computer technologies into the teaching-learning process are explored. 3 credits.

NURS 614 Student Evaluation

Prerequisites: Completion of all core courses (NURS 505, 510, 512, and 520) and completion of specialization courses (NURS 606 and 609).

This course focuses on evaluating student performance in classroom, laboratory, and clinical settings. Major emphasis is on the examination of current evaluation models, the establishment of measurable outcomes and the development and critique of tools designed to evaluate classroom and clinical performance. 3 credits.

NURS 621 Nursing and Health Care Financing

Prerequisite: Completion of all core courses (NURS 505, 510, 512, and 520).

The course will present financial transactions that are typical for a health care organization and the construction of the financial statements. By comparing the results of these statements with industry benchmarks, the student nurse administrator will be able to determine if the organization is financially strong or weak as compared to its peers. Cash flow and expense budgets will be developed and the methods to track and report on their results. The latest developments in healthcare finance such as contract negotiations will be considered. 3 credits

NURS 631 Nursing and Human Resource Management for the Health Care Organization

Prerequisite: Completion of all core courses (NURS 505, 510, 512, and 520).

This course presents an examination of the role and responsibilities of nurse administrators in human resource management in health care; job analysis and evaluation; compensation administration; performance evaluation; employee benefit programs; labor relations; motivation; training programs. 3 credits.

NURS 640 Capstone -Part I

Prerequisite: Completion of all core courses (NURS 505, 510, 512, and 520).

This capstone course is devised for students to synthesize their nursing education by beginning, under the guidance of a faculty mentor, a capstone project. In this course, students identify a topic of interest related to nursing education or nursing administration. Once the topic is identified, students develop a proposal that includes purpose, significance, literature review and methodology. The proposal will be written and formatted according to the Nursing Program and American Psychological Association Guidelines. 3 credits.

NURS 641 Capstone –Part II

Prerequisite: Completion of all core courses (NURS 505, 510, 512, and 520).

The capstone course is devised for students to synthesize their nursing education by completing a capstone project. In this course, students, under the guidance of a faculty mentor, implement the project begun in NURS 640, evaluate it and make recommendations for future work. 3 credits.

NURS 667 Nursing Education OR Administration Practicum

Prerequisite: Completion of all core courses (NURS 505, 510, 512, and 520) and permission from Program Director.

Students develop advanced practice roles either as an administrator or educator. Students work with staff or nursing students to develop advanced nursing practice roles within institutions and to broaden accountability for solving health problems and promoting quality care for patients and their families in primary, secondary and/or tertiary settings or educational institutions. The application of research knowledge and skills is emphasized. 2 credits of clinical experience. (Pass/Fail).

NURS 668 Role Development for the Nurse Educator or Nurse Administrator

Prerequisite: Completion of all core courses (NURS 505, 510, 512, and 520) and permission from Program Director.

Co-requisite: NURS 667

In this course students identify and discuss issues encountered in the development and implementation of advanced nursing practice roles. Role theory is utilized to understand role change and adaption to role stress. This course is taken concurrently with the practicum. 1 credit.

NURS 669 Post Masters Certificate Nursing Education OR Administration Practicum *Prerequisite*: Completion of all core courses (NURS 505, 510, 512, and 520) and permission from Program Director.

Students develop advanced practice roles either as an administrator or educator. Students work with staff or nursing students to develop advanced nursing practice roles within institutions and to broaden accountability for solving health problems and promoting quality care for patients and their families in primary, secondary and/or tertiary settings or educational institutions. The application of research knowledge and skills is emphasized. 2 credits of clinical experience. (Pass/Fail).

NURS 670 Post Masters Certificate Role Development for the Nurse Educator or Nurse Administrator

Prerequisite: Completion of all core courses (NURS 505, 510, 512, and 520) and permission from Program Director.

Co-requisite: NURS 669

In this course students identify and discuss issues encountered in the development and implementation of advanced nursing practice roles. Role theory is utilized to understand role change and adaption to role stress. This course is taken concurrently with the practicum. 1 credit.

NURS 701 Strategic Planning of the Health Care Organization for Nurse Administrators

Prerequisite: Completion of all core courses (NURS 505, 510, 512, and 520).

This graduate course in Healthcare Strategic Planning for Nurse Administrators will focus on the analysis of the principles of strategic planning in the health care industry; how it has evolved; study of the external organizational strategies; internal capability analysis; formulation of organizational strategies; feasibility studies; development of operational plans, programs, activities; resource allocation and utilization; critical elements of Strategic Planning; evaluation of Strategic Planning results; why Strategic Planning is a necessity; national, state, area wide and local Strategic Planning; the methods by which institutions evaluate and control opportunities to achieve goals and objectives in a highly competitive and resource-restrained health care environment with both free market and regulated marked characteristics; Strategic Planning as the basic tool for institutional survival, 3 credits.

NURS 721 Measuring and Enhancing Organizational Performance in Health Care Delivery Systems for Nurse Administrators

Prerequisite: Completion of all core courses (NURS 505, 510, 512, and 520).

This course is designed to enable the nurse administrator student to know and be able to apply concepts and processes of quality improvement in health care delivery systems. Particular emphasis will be place on the history and role of JCAHO. Quality-oriented concepts such as PRO, TQM, CQI, PI, DRG, Managed Care, and Outcomes Measurements will also be addressed. 3 credits.

NURS 890 Capstone Continuation

Students who have completed all coursework but have not completed their capstone project within the required subsequent term must register for this course each subsequent term until the project is completed. No credit but cost is equivalent to one credit.

NURS 899 Maintenance of Matriculation

Students are expected to register in successive terms to maintain status as a matriculated student. However, if a student cannot enroll in a term, maintenance of matriculation is required.

The fee is processed as a registration. Maintenance of Matriculation without attending class is limited to one year. Students who have not maintained matriculation and wish to return to their program within one year after their last course registration will be charged the fee for each missed term. Activated U.S. Military Reservists are not required to pay the fee. No credit.

Master of Science in Occupational Therapy

Joan Toglia, Ph.D., OTR, *Director* jtoglia@mercy.edu (914) 674-7815

Purpose

Occupational therapy is a health, education and rehabilitation profession that helps people maximize potential and build skills that are important for independent functioning, health, well-being and participation in communities. Occupational therapy practitioners work with people of all ages who may need specialized assistance in learning skills to enable them to lead independent, productive and satisfying lives.

Occupational therapy includes: (1) administering and / or interpreting standardized and non-standardized assessments for the purpose of identifying areas of function and/or dysfunction; (2) evaluation and treatment of motor, cognitive, sensory, psychosocial impairments contributing to difficulty in daily living; (3) customized treatment programs aimed at improving abilities to carry out daily life activities within the home, community, school, or work; (4) comprehensive evaluation of home and job environments and recommendations on necessary adaptations and environmental modifications to prevent injury or enhance independent functioning; (5) design, training and recommendations in the use of specialized tools, adaptive equipment, assistive technology and orthotics; (6) teaching methods that prevent injury or promote and maintain healthy habits and routines; and (7) the provision of consultative, educational or research services.

Occupational therapists work with people experiencing daily living problems that may result from the effects of normal aging, disability or illnesses such as stroke, spinal cord injuries, cancer, autism, cerebral palsy or developmental problems, congenital conditions, and mental illness. Occupational therapists work in a wide range of practice settings including hospitals, rehabilitation centers, nursing facilities, home health agencies, outpatient rehabilitation programs, psychiatric facilities, private and public schools, community centers and private practices. There are expanding opportunities for occupational therapists in the areas of health promotion and prevention within private practices, industry, social and public or community agencies.

Objectives

The Graduate Program in Occupational Therapy is a full time 60-credit weekend program designed to prepare graduates to apply for licensure in Occupational Therapy and to practice at an entry-level. Classes are completed in twenty months and are followed by twenty-four weeks of full time clinical fieldwork. Entry into the M.S. degree program requires a bachelor degree and prerequisite courses. Students without a bachelor degree can apply for a B.S. in Health Sciences that includes prerequisites or pre-professional occupational therapy courses.

The Occupational Therapy Program is organized around development stages and incorporates three strands of knowledge within courses in the curriculum. The strands are 1) the importance of engagement in occupation in promoting health and participation; 2) client centered occupational therapy evaluation and intervention approaches focused on the interaction of the person, environment, and occupation; and 3) exploration and application of available evidence based knowledge and information to support critical thinking and clinical decision making. All three strands contain themes that are reflective of the program's philosophy and mission. The Program provides students with entry-level proficiency in occupational therapy practice with people of all ages, cultures, and disabilities. The Program places a strong emphasis on encouraging clinical reasoning and critical thinking and is designed to reinforce the self-directed learning style inherent in the professional role. The Occupational Therapy Program is committed to preparing practitioners who can competently fulfill responsibilities of the professional role within a changing health care world.

Expectations of the Graduate

Upon completion of the program, graduates will have acquired:

- Entry Level proficiencies in occupational therapy knowledge and practice skills with individuals of all ages
- Professional behaviors, values and a commitment to keep current with professional practice
- Self-directed learning, critical thinking and clinical reasoning skills needed for practice in a changing health care world.

Admission Requirements

Please refer to the general requirements for admission and matriculation in the Graduate Admissions section of this catalog.

Program Requirements

The Occupational Therapy Program begins in the fall of each academic year. There are 2 application periods. Early admission decision is from June 15th through August 10th and regular admission is from October 1st through December 1st. To apply to the occupational therapy program students must submit:

- 1. A completed college application.
- 2. A bachelor's degree transcript from an accredited college or university or a minimum of 90 undergraduate credits (including 48 credits of general education requirements that include Introduction to Sociology).
- 3. A personal statement addressing why the applicant has chosen occupational therapy as a career.
- 4. Two letters of professional reference.
- 5. A course pre-requisite form.

Students with a minimum of 90 undergraduate credits can apply to the Program for provisional acceptance up to one year in advance of entry into the program. The Bachelor's degree must be completed before beginning the Master's Program. The prerequisite GPA as well as the overall GPA or GPA from the last degree will be considered in the admission process.

- Requirements for early admission decision to the program (June 15th August 10th), include a GPA of 3.3 or higher from the last degree (or overall GPA if the bachelors degree is in progress) and completion of a minimum of 10 credits of prerequisites, including one 4 credit science course with a lab, with grades of B or higher. Students with additional prerequisite coursework completed with grades of B or higher will be given preference in the early decision process. Students who have completed 40 credits or more of pre-requisites and/or have completed all prerequisites (except for *HLSC 420 Introduction to Occupational Therapy*) with a pre-requisite GPA of 3.0 or higher may also be considered for **early admission decision**. Students who are not accepted during the early decision period and/or have not met requirements for early decision will have their applications reviewed again during the regular admission decision period.
- Regular admission applications will be accepted between October 1st and December 1st. Requirements for regular admission include completion of at least 17 credits of prerequisite courses by the end of the fall term of application (including at least 2 science courses) and a prerequisite GPA of 3.0. Students with an overall GPA of 3.0 or higher from the last degree (or overall GPA if the bachelor's degree is in progress) will be given preference in the admission process. Preference is also given to students with additional prerequisite coursework completed. Students with a prerequisite GPA between 2.8 and 3.0 may submit a written statement requesting consideration of their application due to special or unusual circumstances that may have affected their grades in a particular class or semester.
- All students must present a realistic plan to complete remaining prerequisite
 courses prior to enrollment into the Program (admission prerequisite completion
 checklist form must accompany application). Students are required to complete
 all prerequisite courses listed below prior to starting the Graduate Program in
 Occupational Therapy. Any acceptance (early decision or regular) is provisional
 upon successful completion of remaining prerequisites with a prerequisite GPA
 of 3.0 and a grade of B- or higher in HLSC 344 Group Process and a grade of C or
 higher in prerequisites.

During early admission, up to a maximum of seventy percent of the spots in the program may be filled. Regular admission applications will be accepted between October 1st and December 10th. If places remain in the program after January 20th, when all admission decisions have been made, applications will continue to be accepted on a first come basis until all places in the program have been filled. A maximum of thirty-five students will be accepted into each class.

Students may transfer general pre-requisite courses from other colleges that are considered equivalent as evaluated by the admissions department. Students may be required to provide a copy of the course outline and required assignments for review by the Occupational Therapy Program Admissions Committee. Program Specific

Prerequisites should be taken at Mercy College within the last five years. Exceptions may require a competency exam and/or additional documentation at the time of application.

GENERAL PREREQUISITES

Anatomy & Physiology I and II with a Lab including vertebrae dissection (BIOL 130 and 131)**8 credits
Social and Behavioral Sciences (Intro to Sociology, Anthropology or Cultural Diversity)3 credits
Abnormal Psychology (PSYN 212)3 credits
Developmental Psychology (PSYN 233)3 credits
Statistics for the Social and Behavioral Sciences (BHSC 370)
PROGRAM SPECIFIC PREREQUISITES
Group Process for Health Professionals (HLSC 344)
Overview of Occupational Therapy Practice (HLSC 210)3 credits
Human Anatomy with Cadaver (BIOL 303)4 credits
Pathology for Rehabilitation (HLSC 302)
Clinical Kinesiology and Applied Physics (HLSC 314)4 credits
Applied Neuroscience for the Rehabilitation Professional (HLSC 410)4 credits
Standard Safety Precautions for the Health Care Professional (HLSC 205)1 credit
Introduction to Professional Literature and Scientific Writing1 credit
Scientific Writing (HLSC 402)
Introduction to Occupational Therapy (HLSC 420)*

^{*} These courses are open only to students accepted into the Occupational Therapy Program.

The prerequisite courses are offered at Mercy College days, evenings and weekends. Please note that no student will be admitted into a prerequisite science course if that student does not qualify to take ENGL 111 at the same time.

The grades of any repeated program specific prerequisite courses will be averaged together into the GPA. Students currently repeating a program specific pre-requisite course will have the standing grade for that course included in their admission GPA until the new grade is averaged with the existing grade. Grades lower than C in prerequisite courses are not accepted.

^{**} General Bio I or II (4 credits with a lab) including with a grade of B or higher from a four-year institution, can substitute for A&P II for students with a bachelor's degree.

Students without a Bachelor's Degree (for further information please refer to the *Undergraduate Catalog*) To be eligible for a bachelor degree in Health Science students must complete a minimum of 30 undergraduate credits at Mercy College and 18 credits in the major concentration of Health Sciences. All of the required Occupational Therapy Program prerequisite courses can be used to fulfill the requirements for the Bachelors of Health Science Degree. The following sequence is recommended for students who meet application criteria and plan to complete remaining courses within a year (full time schedule). Prerequisite courses may also be taken on a part time schedule however, once students apply to the program, they need to present a plan to complete remaining prerequisite courses and bachelor degree requirements within one year.

Suggested sequence for students planning to complete the below required courses within one Year (sequence may also be taken on a part time basis)

90 undergraduate credits is completed (including 48 credits of general education)

Fall Human Anatomy (BIOL 303)4 credits
Group Process for Health Professionals (HLSC 344)
Statistics (PSYN 370)
Overview of OT Practice (HLSC 210)
Standard Safety Precautions for the Health Care Professional (HLSC 205)1 credit
Spring Clinical Kinesiology and Applied Physics (HLSC 314)4 credits
Pathology for Rehabilitation (BIOL302/HLSC 302)
$Introduction \ to \ Professional \ Literature \ and \ Scientific \ Writing \ \dots \dots 1 \ credit$
Scientific Writing (HLSC 402)
Elective2–3 credits
Summer Applied Neuroscience for the Rehabilitation Professional (HLSC 410)4 credits
Introduction to Occupational Therapy (HLSC 420)3 credits

Award B.S. here for students who do not already have a B.S. degree. Students must have a B.S. and required prerequisites before entering the Graduate Program in Occupational Therapy.

Program Application

Applications must include the following components:

1. Two references on the Mercy College Occupational Therapy Recommendation Form; (one from an occupational therapist or work supervisor and one from faculty of a prerequisite course). The recommendations must be recent (not over six months old). Each reference should be in sealed envelopes with the referee's signature over the seal.

- 2. A two-page typewritten personal goal statement on why the applicant has chosen occupational therapy as a career.
- 3. A resume of professional and educational experiences.
- 4. Official transcripts from all colleges attended.
- 5. A written plan for completion of remaining prerequisite courses.

Admission Procedure

- 1. Prospective students are required to meet with an admissions counselor for evaluation of transfer credits prior to submitting an application to the Occupational Therapy Program.
- 2. An application form and general information regarding eligibility for the Master of Science Degree Program in Occupational Therapy may be obtained from the Graduate Admissions Office or the Occupational Therapy Program Office at the Dobbs Ferry Campus.
- 3. All candidates for the Occupational Therapy Program must first be admitted into Mercy College. A separate application form for the Occupational Therapy Program, accompanied by an application fee, should be submitted between June 15th and August 10th for early admission decision to begin the Occupational Therapy Program during the fall trimester one year later. Regular admission applications will be accepted between October 1st and December 10th. Applications from qualified applicants may continue to be processed after the application deadline if there are available spaces in the program.
- 4. Each applicant's records will be presented to the Admission Committee of the Program. The final admission decision is based on a combination of grade point average, references, and written essays. If a student submits an early decision application and further information is needed to provide a more comprehensive perspective of the applicant, he/she may have the admission decision deferred to the general admission time frame. Candidates will be notified as to their acceptance into the next Occupational Therapy class in September. All acceptances will be provisional. Provisional acceptance requires that students complete the remaining prerequisite courses and bachelor degree courses with a minimum GPA of 3.0 and a grade of C or better within one-year to enter the program. Students whose GPA is a 2.8 or higher and who have strong admission ratings in all other areas, may be admitted into the program as a special matriculant if there are open places. If admitted as a "Special Matriculant" the student will be required to complete the first trimester of the program with an overall GPA of 3.0 to continue in the program.
- 5. Students accepted into the program will be required to pay a non-refundable deposit of \$250 at the time of acceptance. This fee will be applied to the fall tuition payment.
- 6. Students requesting deferral of admission will need to re-apply the next academic year, unless waived by the program director.

Transfer Credits

Up to six credits of graduate occupational therapy coursework taken at another institution may be credited towards the occupational therapy degree, if equivalent in content, to Mercy College occupational therapy courses. Permission to transfer credits must be requested at the time of admission and official transcripts and course descriptions must be submitted to the program director for evaluation of equivalency. Students may be required to provide a copy of the course outline and required assignments for review by the Occupational Therapy Program Admissions Committee.

Program Design

The professional program in Occupational Therapy is a full time weekend program that takes approximately two years and three months to complete. The program is divided into six trimesters of academic work. Classes are held every other weekend from 6:00 to 8:30 pm on Friday evenings and 9 am to 5:30 pm on Saturday and 9 am to 5 pm on Sunday. The student is required to take nine to eleven hours per semester in the designated sequence. The student is also required to complete a research seminar, splinting course, and assistive technology course during the summer between the first and second years and a capstone project during the second year of the program. The summer weekend courses are scheduled between May and July and do not always follow the alternating weekend schedule. Since the program involves a full-time graduate course load, it is not recommended that students work for more than twenty-five—thirty hours per week.

The curriculum is organized around the life-span stages of childhood, adolescence, adulthood and geriatrics. Concepts related to health, learning, the impact of illness and occupational therapy practice are integrated within each life-span stage. The Program provides an intense learning experience and is especially designed for the motivated adult learner.

The Program incorporates a variety of learning methods including a mixture of lecture, discussion, small group problem solving, hands on experiences and problem based learning (PBL). In PBL, students meet in small groups with a faculty facilitator to discuss clinical cases. The case context drives learning, requires students' active participation and involvement in the learning process, and reflects the actual process occupational therapists engage in within practice. The cases require students to call upon previous learned knowledge from prerequisite courses, engage in independent and self-directed learning, and use a variety of learning resources. PBL allows students to learn the content specified for the course by applying clinical reasoning and inquiry skills.

Each life-span module is linked to a Level I Fieldwork course designed to connect theory to practice. Students are assigned to various clinical and community settings for a minimum of seven weekdays each fall and spring trimester. Level I Fieldwork in Pediatrics is completed in settings such as children's specialized hospital and rehabilitation centers, private practices, school based practices, special education schools, pediatric units in general hospitals, and outpatient clinics. Level I Fieldwork in Adolescence is completed in residential care facilities for children and youth with emotional disabilities or after school programs for impoverished and "at risk" youth that are located primarily in the counties surrounding the college. Accommodations may be made for students outside of the tri-state area. Level I Fieldwork in Adults is completed with a physically disabled population in hospitals and rehabilitation centers, private practices, outpatient clinics. The final Level I Fieldwork course in Geriatrics

is completed in community settings typically in social based adult day programs for individuals with dementia.

A total of 24 weeks of Level II Fieldwork experiences is required for students to graduate and be eligible for national certification and state licensure. This fieldwork is usually completed at the end of the curriculum sequence as two full-time twelveweek placements. Modifications, such as part time (i.e., three day-a-week schedule) or placement in three practice sites (e.g., twelve weeks in physical disabilities, eight weeks in pediatrics, and eight weeks in mental health) may be possible depending on a student's grade point average, work schedule and availability of fieldwork sites with contracts with Mercy College. Part time fieldwork experiences may limit the populations and settings in which the fieldwork can be completed, and will lengthen the time needed to complete the program but for some students offers the opportunity to balance educational requirements with work or family responsibilities. Specialty or third affiliations are offered in focused areas such as hand rehabilitation or pediatric early intervention after the student completes the basic fieldwork experiences. All fieldwork placements must be successfully completed within twenty-four months of the didactic course work unless the Program Faculty Review Committee grants an extension for extenuating circumstances. Participating in a Level II fieldwork frequently involves a commitment commensurate to a full-time job.

Degree Requirements:

Requirements for the Master of Science Degree in Occupational Therapy include:

(Every other Friday 6–8:30 pm; Saturday 9 am–5:30 pm; Sunday 9 am–5 pm)

Total*	60 Credits
Clinical Education	12 Credits
Professional Courses	48 Credits

^{*} Including completion of Comprehensive Capstone Project

Curriculum

-		
OCTR 500	Models in Occupational Therapy Practice	
OCTR 503	Applied Research	
OCTR 505	Childhood and Occupational Therapy Practice	
OCTR 506	$Level\ I\ Fieldwork\ in\ Pediatric\ Occupational\ The rapy\1\ credit$	
OCTR 507	Problem Based Learning in Pediatric Health1 credit	
First Year - Spring Term (Every other Friday 6–8:30 pm, Saturday 9 am–5:30 pm, Sunday 9 am–5 pm)		
OCTR 510	Adolescence and Occupational Therapy Practice5 credits	
OCTR 511	Level I Fieldwork with Adolescent Clients1 credit	
OCTR 512	Problem Based Learning in Adolescent Health1 credit	
OCTR 515	Occupational Therapy Assessment & Treatment I Pediatrics and Adolescence	

First Year - Summer Term (May-August, 15 weekend days 8:30 am-5:30 pm) OCTR 516 Occupational Therapy Assessment & Treatment II Assistive OCTR 517 Occupational Therapy Assessment and Treatment III Splinting1 credit OCTR 525 Quantitative & Qualitative Research Methods for Occupational (meets once a month through the 2nd year) Second Year - Fall Term (Every other Friday 6–8:30 PM, Saturday 9 AM–5:30 PM; Sunday 9 AM–5 PM) OCTR 605 Adulthood and Occupational Therapy Practice 5 credits OCTR 606 Level I Fieldwork in Adult Physical Disabilities Settings......1 credit OCTR 610 Occupational Therapy Assessment & Treatment IV – Adults......... 3 credits Second Year - Spring Term (Every other Friday evening 6–8:30 PM, Saturday 9 AM–5:30 PM, Sunday 9 AM–5:00 PM) Advanced Topics II Course number determined by capstone option.................1 credit OCTR 615 Geriatrics and Occupational Therapy Practice......3 credits OCTR 617 Problem Based Learning in Geriatric Health......1 credit OCTR 619 Occupational Therapy Assessment & Treatment V Cognition OCTR 620 Occupational Therapy Management & Leadership3 credits Second Year - Summer Term (Fieldwork Hours Arranged At Site) OCTR 623 Clinical Education II - first placement (twelve weeks)4 credits Second Year - Fall Term (Fieldwork Hours Arranged At Site) OCTR 625 Clinical Education II - second placement (twelve weeks) 4 credits

OCCUPATIONAL THERAPY PROGRAM POLICIES

Grading

Incomplete grades will be granted only under extenuating circumstances and for no more than twenty-five percent of course assignments or examinations. Students will contract, in writing, with the course instructor regarding the completion of coursework within a time specified by the Program Faculty Review Committee. Students may not register for any further Occupational Therapy courses without permission from the program director. Failure to complete the work in accord with the contract-specified time will automatically result in failure for the course.

Clinical Education Grades

If a student fails any clinical education course, the decision to allow the course to be repeated will be determined by a Faculty Review Committee. If the student is allowed to repeat the clinical experience and fails again, he/she will be dismissed from the Program. If the student is not allowed to repeat the clinical experience, matriculated status will be withdrawn. A student may only withdraw from a clinical education experience for extenuating circumstances approved by a Faculty Review Committee.

Students who are not meeting required standards or competencies of a Level II clinical education experience will be required to suspend work towards the completion of their Master's capstone project to enable them to focus their efforts on successful completion of the clinical experience. This will require the student to register for OCTR 890 Capstone Continuation and possibly delay their graduation date.

Attendance

Attendance and punctuality in all classes and clinical education assignments is required, unless the student is excused for extenuating and extraordinary life circumstances [documentation may be required]. If absence is due to illness, a note signed by a M.D. may be required. Missing one weekend day per trimester is equivalent to missing three to four classes in a traditional program and may jeopardize a student's standing in the program. Course instructors or clinical instructors must be notified in advance regarding absences. Failure to do this will result in a review of the situation by the faculty and program director. Possible results may include a written warning and/or additional assignments. Students who miss more than one full day (or the equivalent of one full day) will be subject to review with possible dismissal from the program. Absence of more than the equivalent of one weekend may result in a non-passing grade regardless of the circumstances.

If a student misses a test or exam without previously contacting the instructor, the situation will be reviewed by the faculty and may result in a grade of F for that test or exam.

Fieldwork Level I Attendance Policy

Absences of more than 1 fieldwork day (even if rescheduled) are considered excessive and may result in a non-passing grade for the fieldwork course. Students are expected to attend fieldwork for the entire scheduled day unless they are ill or have an extenuating circumstance. Students who are ill should use their judgment when deciding if they should attend fieldwork. Students are required to complete a total of at least seven days of fieldwork each fall and spring term. Students must meet the minimum required hours (forty-two hours) to successfully complete each Fieldwork Level I experience. Students assigned to fieldwork sites that have less than a six-hour workday must complete a minimum of forty-two hours. Students assigned to sites with six or more hour workdays must complete seven days.

Student Classification

A student will be classified as a matriculant in the professional program upon full-time enrollment at Mercy College and admission to the program by the Admissions Committee of the program. Students must maintain an overall 3.0 or better in the program. Absence for more than one weekend (two days) may result in a non-passing grade for all professional courses.

Program Accreditation

The Occupational Therapy Program is accredited by the Accreditation Council for Occupational Therapy Education (ACOTE) of the American Occupational Therapy Association (AOTA), located at 4720 Montgomery Lane, P.O. Box 31220, Bethesda, MD 20824-1220. ACOTE's phone number c/o AOTA is (301) 652-2682. Graduates of the Occupational Therapy Program will be eligible to sit for the national certification examination of the occupational therapist administered by the National Board of Certification in Occupational Therapy (NBCOT). After successful completion of this exam, the individual will be an Occupational Therapist, Registered (OTR). In addition, most states require licensure in order to practice; however, state licenses are usually based on the results of the NBCOT Certification Examination. A felony conviction may affect a graduate's ability to sit for the NBCOT certification examination or attain state licensure.

Advising

Upon acceptance into the program, an assigned faculty member will advise the student in the Master of Science Degree Program in Occupational Therapy. The program director or associate director is available to meet with students to counsel them on their standing in the program, the requirements necessary for the completion of the Program, and to develop long-term plans of study and future professional directions.

Course Load

The Master of Science Degree Program in Occupational Therapy is a full-time weekend program that takes approximately two years, three months to complete. The student is required to take nine—eleven credits per trimester. Course work may be completed in six trimesters. The required twenty-four weeks of fieldwork must be completed within 24 months following the completion of the didactic component of the program unless the Program Faculty Review Committee grants an extension for extenuating circumstances.

Maintenance of Matriculation

It is expected that students will fulfill the requirements for their graduate degree by registering over successive sessions. For cohort programs, registration is required during summer session(s). For non-cohort programs, summer registration is not required. Registration is accomplished by either enrolling in classes or Maintaining Matriculation. The Maintaining Matriculation fee is \$100 per session and is processed as a registration.

Students who have not maintained matriculation and wish to return to their program within one year after their last course will be charged the Maintaining Matriculation fee of \$100 for each missed session. Maintenance of Matriculation without attending classes is limited to one year. After three terms a student is required to re-apply for admission and if accepted come under any new regulations. Activated U.S. Military Reservists are not required to pay the Maintenance of Matriculation fee.

Capstone Advisement

Occupational therapy students register for the Advanced Topics course series that leads to the completion of the capstone requirement. This course series ends in summer of the second year. After this semester is over, a Capstone Continuation fee (equal to the cost of one graduate credit) will be charged for each additional term required to complete the project. Students can only register for Capstone Continuation for two terms.

A student's degree will not be released until all Maintaining Matriculation and Capstone Continuation registration and fees are recorded appropriately on a student's record.

Maintenance of Good Academic Standing

The cumulative GPA for both good academic standing and degree conferral is a 3.0. A student admitted as a Special Matriculant is required to achieve a 3.0 average or better after completing a certain number of credits as stipulated by their respective program. Grades are subject to review by the faculty advisor and program director at the end of each term. If the academic average falls below 3.0 the student will be placed on academic probation.

If a student receives a grade of C in any course, the course must be repeated before permission to continue the curriculum sequence is granted. A student can only repeat one course if he/she has received a grade of C. If a student fails any Clinical Education course, a decision to allow the course to be repeated will be determined by a Program Faculty Review Committee.

If the scores from any category of the Professional Development Form (PDF) fall in the "Unsatisfactory" category, or the student's total score is a 27/30 or below, the student must meet with his or her advisor to discuss their plan for improvement This plan will be reviewed by the program director and will be placed in the student's file in the Occupational Therapy Program office.

If the Program notes a pattern of inappropriate or unprofessional behavior, these behaviors will be brought to the student's attention through professional development feedback forms, faculty memos, advising notes, or fieldwork evaluations. The student will develop a professional plan to demonstrate improved professional behaviors. This

plan may include recommendations such as self-reflective journaling, professional counseling, etc. If the student fails to develop the required plan, follow through with the recommendations, or remediate the problematic behaviors, the student will be reviewed by occupational therapy faculty. The student may be prohibited from participating in future fieldwork experiences until he/she demonstrates consistent appropriate professional behaviors. Students whose behaviors are potentially disruptive to therapeutic client relationships, or are potentially disruptive to the operation of the clinical facility may be dismissed from the Occupational Therapy Graduate Program.

Academic Probation

All students who have a cumulative GPA of below 3.0 will be placed on academic probation. If a student will not be able to achieve a cumulative GPA of 3.0 within a reasonable time, the student will be dismissed from the program. If a student receives a grade of F or FW in any course the student may be subject to dismissal from the college.

For all students on probation, future registrations must be reviewed and approved by the Director of the student's program as well as the School Dean.

In all subsequent terms in which the student is on probation the student is required to achieve a term GPA of 3.0 or better. If the 3.0 or higher is not achieved the student will be dismissed. Students who receive a grade of less than B may be required to repeat the course. Students will be allowed to repeat a course only once.

Graduation Requirements

To be eligible for graduation students must complete all required course work with a cumulative grade point average of 3.00 or higher. The coursework includes the completion of capstone and clinical education requirements.

Essential Functions

The Program has an Essential Function Form that outlines the necessary behavioral/communicative, psychomotor, cognitive and self-care skill deemed essential for completion of the Program and performance as a competent occupational therapist. This form is signed by the student stating they are or are not capable of performing the skills and abilities that are listed.

Course Descriptions – **Occupational Therapy**

OCTR 500 Models of Occupational Therapy Practice

This course provides the conceptual foundations for occupational therapy practice. Students will study various occupation-based models in occupational therapy and will develop an understanding of the way in which theory and models of practice guide occupational therapy evaluation and treatment and provide a framework for understanding the client and the client's response to intervention. Concepts of clientcentered practice will be discussed throughout the course. The influence of contextual factors on occupational performance will be emphasized. Students will learn to identify the underlying assumptions, similarities and differences between different practice models.

The course will also provide an introduction and overview of the clinical reasoning process involved in selecting assessment tools and interventions. Skills in occupational and activity analysis, which were initially introduced in the Introduction to Occupational Therapy course, will be further expanded and refined. Professional skills in interviewing, treatment planning, goal setting, and documentation will be linked with practice models. Students will learn to analyze clinical cases from the perspective of different models and develop the ability to articulate a rationale for occupational therapy assessment and treatment. This course requires student participation in online discussions. 3 credits

OCTR 503 Applied Research

The purpose of this course is to provide the student with an introduction to the basic language, logic and methods of research, as they relate to occupational therapy. Specifically the course will provide the student with a basic understanding of evidencebased practice, research ethics and the literature review. These skills will establish a foundation to initiate research projects that will be developed in future courses. This course will begin the process to enable the student to become an informed consumer of occupational therapy research. 1 credit

OCTR 505 Childhood and Occupational Therapy Practice

This course reviews the biopsychosocial components of human growth and development and the occupational functioning of typically developing children from birth to age 9. The effect that impairment can have on children's health, occupational development, and occupational participation is then explored. Methods of assessing children's capacities to participate fully in their present and developing occupations including assessing the underlying performance skills and performance patterns that underlie competent occupational performance are studied and practiced. Intervention approaches designed to facilitate occupational participation and performance within the contexts of children's social, physical, and cultural environments are introduced, studied and practiced. Models of health care, educational, and community practice are explored as they affect occupational therapy service provision for children. Students develop basic skills in movement and activity analysis/synthesis, clinical observation, interviewing, and assessment techniques. They also learn an evidence-based approach to selection of appropriate practice frameworks and intervention strategies. Students learn to design appropriate intervention plans and study how to methodically select,

modify and adapt intervention activities to promote the occupational participation and performance of children with disabilities. They learn to document assessment results, interpret assessment findings, set goals for intervention and plan appropriate intervention strategies and activities based upon assessment results. Student readings, assignments, class discussions and activities foster the integration of course knowledge with the students' concurrent educational experiences in OCTR 506 (Fieldwork I Practicum Experiences: Facility/School or Hospital Based Programs) and OCTR 507 (Problem-based learning in Child Healthcare). 5 credits

OCTR 506 Level I Fieldwork in Pediatric Occupational Therapy

Level I Fieldwork is required by the Accreditation Council of Occupational Therapy Education and includes those experiences designed to enrich didactic coursework connected with the pediatric developmental module with the Graduate Occupational Therapy Program. Level I Fieldwork is an opportunity to begin to integrate academic learning with clinical practice through directed observation and participation in selected aspects of the occupational therapy process in school, hospital based, homebased settings. Students are assigned to individual occupational therapy supervisors who they observe in the supervisor's clinical site. Students, under structured supervision, participate in therapeutic interactions with individual pediatric clients as appropriate. The focus is on the development of clinical observation skills and designing individualized occupation based sessions for clients. Fieldwork experiences are structured around the assignments provided by the instructors, with emphasis on developing basic professional behavior; meeting patient/clients with a variety of diagnoses and degree of impairments; identifying general rehabilitation goals and methods utilized to achieve these outcomes in their fieldwork placement; and actively engaging in the supervisory process. Students are encouraged to identify personal reactions and feelings in relation to the fieldwork experience. This course requires student participation in online discussions. 1 credit.

OCTR 507 Problem Based Learning in Child Health

This Problem Based Learning (PBL) course facilitates learning through small group discussion and analysis of real-life clinical scenarios related to the developmental stage of childhood. Students engage in communication, collaboration, and clinical reasoning during the process of understanding the relationship between the person, environment, and occupations. Cases typically encompass not only a given diagnosis, but also the impact of biological processes, environment and lifestyle on the individual, the community and society. Students are required to support clinical decisions with available evidence. This course requires student participation in online discussions. 1 credit.

OCTR 510 Adolescence and Occupational Therapy Practice

This course reviews the biopsychosocial components of human growth and development, typical occupational roles, and environments of persons in the developmental stages from late childhood through late adolescence. Students examine how children with and without disabilities weather the transition into adolescence and how adolescents with and without disabilities manage the transition into adulthood. Occupation-based methods of promoting healthy transitions and adaptation through adolescence into adulthood are studied, analyzed, and applied to typical adolescents and to adolescents with psychiatric and physical disabilities. Current issues in community and school mental health and related occupational therapy practice are also discussed. Students continue to refine their skills in client-centered interviewing, observation, assessment, goal setting, activity analysis, and intervention planning including developing

occupation-based groups. They continue to apply an evidence-based approach to the selection of appropriate practice frameworks and intervention planning. Student readings, assignments, class discussions and activities foster the integration of course knowledge with the students' concurrent educational experiences in OCTR 511 (Level I Fieldwork with Older Children and Adolescent Clients in a Mental Health Setting) and OCTR 512 (Problem-based learning in Adolescent Health). 5 credits

OCTR 511 Level I Fieldwork with Older Children and Adolescent Clients in a Mental Health Setting

Level I Fieldwork is required by the Accreditation Council of Occupational Therapy Education and includes those experiences designed to enrich didactic coursework connected with the adolescent developmental module with the Graduate Occupational Therapy Program. Level I Fieldwork is an opportunity for students to integrate academic learning about occupation-based group intervention with actual practice in developing and leading therapeutic groups for an assigned group of older children or adolescent clients. Students refine their skills in client-centered interviewing and goals setting, activity analysis, clinical observation, administering assessments, developing and leading occupation-based group leadership skills. This course requires student participation in online discussions. 1 credit.

OCTR 512 Problem Based Learning in Adolescent Health

This Problem Based Learning (PBL) course facilitates learning through small group discussion and analysis of real-life clinical scenarios related to the developmental stage of adolescence. Students engage in communication, collaboration, and clinical reasoning during the process of understanding the relationship between the person, environment, and occupations. Cases typically encompass not only a given diagnosis, but also the impact of biological processes, environment and lifestyle on the individual, the community and society. Students are required to support clinical decisions with available evidence. This course requires student participation in online discussions. 1 credit.

OCTR 515 Occupational Therapy Assessment and Treatment I

This course focuses on the process of occupational therapy evaluation and intervention with a pediatric population. It is designed to provide "hands on" practice with different occupational therapy assessment tools as well as provide opportunities to observe, and analyze and design clinical interventions from various frames of reference. Treatment approaches including neurodevelopmental treatment, sensory integration, motor learning, cognitive/perceptual and biomechanical approaches are explored in depth and the integration of these approaches in treatment is emphasized. Treatment modalities such as adaptive equipment and environmental modifications are also explored in depth. Students develop interviewing strategies, observation skills and test administration skills as well as the ability to design and implement treatment plans and to work collaboratively with other disciplines. Clinical reasoning activities encourage students to view cases presented from multiple frames of reference based on clinical conditions, sociocultural and environmental factors as well as from systems perspective e.g. health care, education and community based. 3 credits.

OCTR 516 Occupational Therapy Assessment and Treatment II - Assistive Technology

This course will focus on the use of assistive technology in occupational therapy across the age span from childhood to adulthood, taking into consideration a wide range of client factors and activity limitations. It is designed to provide students with the opportunity to become aware of technology and equipment resources available

to the occupational therapist, to gain experience in evaluation and intervention techniques using technology as well as experience in the recommendation and design of technology devices. Assistive technology will be presented as an integral part of comprehensive evaluation and intervention in a variety of occupational therapy frames of reference. Students will develop skilled observation techniques, specific skills, as well as the ability to design and implement intervention plans that incorporate assistive technology. Students will utilize problem solving and clinical reasoning skills to interpret evaluation data, design and implement treatment in collaboration with clients and families, taking sociocultural and environmental factors into consideration. 3 credits.

OCTR 517 Occupational Therapy Assessment and Treatment III - Splinting

This course delivers a concentrated presentation of one of the biomechanical treatment approaches utilized in occupational therapy intervention - splinting. Students will gain in-depth knowledge and learn the principles and techniques utilized in the fabrication and/or selection of static and dynamic splints. Selection of splints based on evidence and clinical reasoning will be examined. Students will design, fabricate, and fit splints to improve and enhance occupational performance based on scientific principles of kinesiology, biomechanics, and physics. Practical application of theory, assessment, treatment planning, and supervision of the occupational therapy assistant will be discussed. Provide design, fabrication, application, fitting, and training in orthotic devices used to enhance occupational performance and training in the use of prosthetic devices, based on scientific principles of kinesiology, biomechanics, and physics. 1 credit.

OCTR 525 Qualitative and Quantitative Research Methods for Occupational Therapy

This course will address the important concepts of qualitative and quantitative research including the theoretical assumptions underlying the research process and procedures, and the value of research in occupational therapy. Students will learn how to critically analyze research in occupational therapy; interpret studies related to occupational therapy; and understand how research results inform occupational therapy practice. The major components of a research protocol (literature review, research design, data collection, statistical analysis, and the research report) will be reviewed and students will design a research proposal, collect data, analyze data using SPSS, and report results. 3 credits.

OCTR 605 Adulthood and Occupational Therapy Practice

This course examines the major life roles, tasks, contexts and environments of adulthood with an emphasis on analyzing the effect of life-stage challenges, illness and acquired impairments on occupational performance. Using a client-centered process, students gain in-depth knowledge and learn skills for identifying physical and psychosocial factors related to a variety of general medical surgical conditions and neuromotor impairments influencing engagement in meaningful occupation. Practical application of theory, evaluation and intervention approaches, and documentation are presented. An emphasis is placed on viewing clinical problems from a holistic perspective, generating a comprehensive evaluation plan, developing an occupation-based intervention approach based on clinical reasoning and available evidence that promotes health and participation through engagement in occupations. This course requires student participation in online discussions. 5 credits

OCTR 606 Level I Fieldwork in Adult Settings

Level I Fieldwork is required by the Accreditation Council of Occupational Therapy Education and includes those experiences designed to enrich didactic coursework connected with the adulthood developmental module within the Graduate Occupational Therapy Program. Level I Fieldwork is an opportunity to begin to integrate academic learning with clinical practice through directed observation and participation in selected aspects of the occupational therapy process in facility or hospital based settings. Students are assigned to individual occupational therapy supervisors who they observe in the supervisor's clinical site. Students, under supervision, participate in therapeutic interactions with clients as appropriate, developing their clinical observation skills and ability to design client-centered occupation-based sessions to achieve desired outcomes. The fieldwork experience also emphasizes developing basic professional behavior and actively engaging in the supervisory process. Students are encouraged to identify personal reactions and feelings in relation to the fieldwork experience. This course requires student participation in online discussions. 1 credit.

OCTR 607 Problem Based Learning in Adult Health

This Problem Based Learning (PBL) course facilitates learning through small group discussion and analysis of real-life clinical scenarios related to the developmental stage of adulthood. Students engage in communication, collaboration, and clinical reasoning during the process of understanding the relationship between the person, environment, and occupations. Cases typically encompass not only a given diagnosis, but also the impact of biological processes, environment and lifestyle on the individual, the community and society. Students engage in concept mapping activities to explore the complexity of the cases and are required to support clinical decisions with available evidence. This course requires student participation in online discussions to coordinate topics for case "clients" and to share relevant information. 1 credit.

OCTR 610 Occupational Therapy Assessment and Treatment IV

This course reviews occupational therapy evaluation and intervention with adult clients with biomechanical impairments. The possible activity limitations and participation restrictions resulting from such impairments and their contributing psychosocial factors are considered from various theoretical perspectives. Client centered evaluation and intervention approaches to a variety of orthopedicpsychosocial conditions are examined through lecture and application to case scenarios. An emphasis is placed on viewing clinical problems from different perspectives and on generating alternative approaches to evaluation and providing meaningful, occupation based interventions to the adult client with biomechanical disorders. This course requires online student participation. 3 credits.

OCTR 615 Geriatrics and Occupational Therapy Practice

This course examines the major life roles, occupations, and environments of the older adult. This course introduces students to those elements that contribute to making the age of maturity productive and filled with meaningful occupation. Emphasis is on evidence based occupational therapy evaluation and intervention for activity limitation and participation restrictions commonly associated with the aging process due to musculoskeletal, cardiovascular, neurological and psychosocial impairments. Issues related to chronic and terminal illness are explored. Recognition and importance of the role of occupational therapy in the community is emphasized. Client centered practice and the use of meaningful occupation, roles and goals of the older adult are examined in relation to promoting health and wellness. Skills for assessing the older persons' functional performance and intervention methods to teach self-help and maintain independent daily living skills are explored. This course explores the therapeutic relationship with the geriatric population and their families and investigates the role of occupational therapy in assessment and intervention of family and caregiver needs. This course requires online student participation. 3 credits.

OCTR 616 Level I Fieldwork with Older Adult Clients

Level I Fieldwork is required by the Accreditation Council of Occupational Therapy Education and includes those experiences designed to enrich didactic coursework connected with the geriatric developmental module with the Graduate Occupational Therapy Program. Level I Fieldwork is an opportunity for students to integrate academic learning about occupation-based group intervention with actual practice in developing and leading therapeutic groups for an assigned group of older adult clients. Students refine their skills in client-centered interviewing and goals setting, activity analysis, clinical observation, administering assessments, developing and leading occupation-based group leadership skills. Students are required to support clinical decisions with available evidence. This course requires student participation in online discussions in which students are encouraged to identify personal reaction and feelings in relation to the fieldwork experience and respond to peers regarding their experiences and reactions. 1 credit.

OCTR 617 Problem Based Learning in Geriatric Health

This Problem Based Learning (PBL) course facilitates learning through small group discussion and analysis of clinical cases related to the developmental stage of late adulthood. Students engage in communication, collaboration, and clinical reasoning during the process of forming questions, investigating possible answers, and understanding the relationships among the person, environment, and occupations. Cases typically encompass not only a given diagnosis, but also the impact of biological processes, environment and lifestyle on the individual, the community and society. Students engage in concept mapping activities to explore the complexity of the cases and are required to support clinical decisions with available evidence. This course requires student participation in online discussion to coordinate assessment and treatment for case "clients" and to share relevant information. 1 credit.

OCTR 619 Occupational Therapy Assessment and Treatment V - Cognition and Occupation

This course examines the role of cognition in engagement in occupation, adaptation, participation and quality of life. Students practice observing and analyzing cognitive perceptual components of occupational performance in everyday activities. The impact of dysfunction on all areas of life including social participation, behavior, personality, emotional responses, and activities of daily living (ADL) will be highlighted. Limitations in cognitive perceptual abilities will be addressed within the context of various theoretical perspectives and approaches. Practical application of theory, evaluation and intervention to a variety of clinical conditions involving cognitive, perceptual symptoms will be examined. Clinical scenarios will be discussed in small discussion groups as well as a large class. An emphasis is placed on viewing clinical problems from different perspectives and on generating alternative approaches to assessment and treatment of the client with cognitive difficulties. Evidence based practice and clinical reasoning will be integrated throughout the course. 2 credits.

OCTR 620 Occupational Therapy Management and Leadership

The course focuses on the managerial skills and organizational knowledge essential for professional occupational therapy practice. The course emphasizes the development of basic skills in supervisory relationships, professional identity, leadership and management skills. Using authentic learning cases, students will explore the realities of the current health care system as well as emerging trends, different models of health care and the impact of organizational, political and economic realities on occupational therapy practice. Students explore available evidence (e.g., literature, laws and regulations, professional standards, association documents, etc.) to support practice

and management decisions. This course is intended to enhance student knowledge and skills in preparation for fieldwork and one's career in the profession. In order to assist students to integrate essential organizational, professional and ethical concepts into their habits and behavior, the course will include the following tracks: (1) values and ethics of professional practice, (2) service delivery models of practice, (3) service management, (4) supervision of occupational therapy teams, (5) communication and advocacy, and (6) professional responsibilities of occupational therapy practitioners. This course requires participation in an online discussions and completion of e-learning modules using the Blackboard platform. 3 credits

OCTR 623 Clinical Education II (first placement)

This first Level II fieldwork provides students with an in-depth, supervised experience in delivering occupational therapy services to clients in a specific population and setting. Students focus on the application of meaningful occupation, administration, and management of occupational therapy services under the supervision of a registered occupational therapist. The fieldwork experience promotes growth in the student's clinical reasoning and reflective practice along with exploration of the values and beliefs that enable the student to prepare for ethical professional practice. Sixty days (minimum of 6.5 hour day or 400 hours) or 12 weeks full time Level II Fieldwork Experience is required for this placement. Hours for student attendance are determined by the clinical site in coordination with the occupational therapy program and may include some weekend or evening hours. The time commitment is equivalent to a full time job. Part time fieldwork experiences are arranged upon mutual agreement between the fieldwork site, OT Program, and OT student and must be at least 50% of a full-time equivalent at the site and in compliance with state regulations. This course requires student participation in online discussions. 4 credits.

OCTR 625 Clinical Education II (second placement)

This second Level II fieldwork provides students with an in-depth, supervised experience in delivering occupational therapy services to clients from a different population and setting than the first Level II placement. Students focus on the application of meaningful occupation, administration, and management of occupational therapy services under the supervision of a registered occupational therapist. The fieldwork experience promotes the continued growth in the student's clinical reasoning and reflective practice along with continued exploration of the values and beliefs that enable the student to prepare for ethical professional practice. Sixty days (minimum of 6.5 hour day or 400 hours) or 12 weeks full time Level II Fieldwork Experience is required for this placement. Hours for student attendance are determined by the clinical site in coordination with the occupational therapy program and may include some weekend or evening hours. The time commitment is equivalent to a full time job. Part time fieldwork experiences are arranged upon mutual agreement between the fieldwork site, OT Program, and OT student and must be at least 50% of a full-time equivalent at the site and in compliance with state regulations. This course requires student participation in online discussions. 4 credits.

OCTR 635 Specialty Fieldwork II (optional)

Specialty fieldwork is an opportunity to explore in greater depth an area of interest or to develop clinical skills in an area of practice that has a more narrow focus than the required Level II fieldwork experiences (e.g. technology, hand rehabilitation, burns, neonatology, etc.). The specialty fieldwork is completed after students have completed the entire didactic portion of the curriculum and two required generalized Level II fieldwork experiences. This optional fieldwork earns 1 credit per month of full time practice. 1–3 credits.

ADVANCED TOPIC COURSE SERIES (STUDENTS SELECT ONE COURSE SERIES UPON FACULTY ADVISEMENT)

OCTR 636/637/638 Advanced Topics in Pediatric Occupational Therapy

In this series of courses, students have the opportunity to gain in-depth knowledge and experience in a specialized area of occupational therapy practice. Students work in small groups to investigate and study the issues, related theory, and professional evidence based literature within a special topic area within pediatrics. Students are then provided with opportunities to support program development or the research process related to the specific practice issue(s) studied, analyzed and critiqued. Students observe related clinical/educational practice as appropriate and then work closely with faculty members and community clinicians/stakeholders to develop and create clinical/educational materials, assist professionals in program analysis or development, or participate in a clinical research study. Students also explore how their work may be extended for expanded OT practice or further research to support the everyday functioning of consumers. Students register for a series of courses over the course of one academic year to complete requirements for this advanced topics section of curriculum. 4 credits total (2 credits OCTR 636, 1 credit OCTR 637, 1 credit OCTR 638)

OCTR 639/640/641 Advanced Topics in Occupational Therapy Adult Rehabilitation

In this course, students have the opportunity to gain in-depth knowledge and experience in a specialized area of occupational therapy practice. Students work in small groups to investigate and study the professional literature and issues within a special topic area within occupational therapy rehabilitation with adult clients. Students are provided with opportunities to support program development or the research process related to the specific practice issue(s) studied, analyzed and critiqued. Students observe related occupational therapy practice as appropriate and work closely with faculty members and community clinicians/ stakeholders to develop and create clinical / educational materials, assist professionals in program analysis or development, or participate in a research study. Students also explore how their work may be extended to support occupational therapy practice in the selected area. Students will read about and discuss programs in specialized areas of practice (e.g., lymphedema, orthopedics, mental health, etc.) at the individual, group, and population level, for people with and without disabilities, and in a variety of environments. The course series, completed over the course of one academic year, guides the student in the development of a program or research activity related to an advanced practice issue in a chosen practice area/setting. 4 credits total (2 credits OCTR 639, 1 credit OCTR 640, 1 credit OCTR 641)

OCTR 642/643/644 Advanced Topics in Occupational Therapy Neurorehabiliation

In this course, students have the opportunity to gain in-depth knowledge and experience in a specialized area of occupational therapy practice. Students work in small groups to investigate and study the professional literature and issues within a special topic area within occupational therapy based neurorehabilitation. Students are provided with opportunities to support program development or the research process related to the specific practice issue(s) studied, analyzed and critiqued. Students observe related occupational therapy practice as appropriate and work closely with faculty members and community clinicians/ stakeholders to develop and create clinical / educational materials, assist professionals in program analysis or development, or participate in a research study. Students also explore how their work may be extended to support occupational therapy practice in the selected area. Students will read about and discuss programs in neurorehabilitation at the individual, group, and population level in a variety of environments. The course series, completed over the course of one academic year, guides the student in the development of a program or research activity related to neurorehabilitation in a chosen practice area/setting. 4 credits total (2 credits OCTR 642, 1 credit OCTR 643, 1 credit OCTR 644)

In this course, students have the opportunity to gain in-depth knowledge and experience in a specialized area of occupational therapy practice. Students work in small groups to investigate and study the professional literature and issues within a special topic area within community wellness such as older driver safety, fall prevention, or aging in livable communities. Students are provided with opportunities to support program development or the research process related to the specific practice issue(s) studied, analyzed and critiqued. Students observe related occupational therapy practice as appropriate and work closely with faculty members and community clinicians/ stakeholders to develop and create clinical / educational materials, assist professionals in program analysis or development, or participate in a research study. Students also explore how their work may be extended to support occupational therapy practice in the selected area. Students will read about and discuss programs in community health and wellness at the individual, group, and population level, for people with and without disabilities, and in a variety of environments. The course series, completed over the period of one academic year, guides the student in the development of a program or research activity related to a health issue in a chosen practice area/setting. 4 credits total (2 credits OCTR 645, 1 credit OCTR 646, 1 credit OCTR 647)

OCTR 699 Independent Study in Occupational Therapy

This is an original course of study planned by the student in conjunction with a graduate faculty member for the purposes of providing the opportunity for the graduate student to pursue a particular practice or content area of interest or to conduct a project that advances professional preparation. 1–3 credits.

NOTE: Clinical Education must be successfully completed within twenty-four months of the didactic course work.

OCTR 890 Capstone Continuation

Students who have completed all coursework but have not completed their advanced topics capstone project within the required one term must register for this course each subsequent term until the project is completed. No credit but cost is equivalent to one credit. Students may only register for OCTR 890 Capstone Continuation for a maximum of 2 trimesters.

OCTR 899 Maintenance of Matriculation

Students are expected to register in successive terms to maintain status as a matriculated student. However, if a student cannot enroll in a term, maintenance of matriculation is required.

The fee is \$100 per term and is processed as a registration. Maintenance of Matriculation without attending class is limited to one year. Students who have not maintained matriculation and wish to return to their program within one year after their last course registration will be charged the fee for each missed term. Activated U.S. Military Reservists are not required to pay the fee. No credit.

DOCTOR OF PHYSICAL THERAPY

Nannette Hyland, P.T., Ph.D., *Director* nhyland@mercy.edu (914) 674-7828

Purpose

Physical Therapy, which is the care and services provided by or under the direction and supervision of a physical therapist, includes:

- Examining and evaluating patients with health-related conditions, impairments, functional limitations, and disability in order to determine a diagnosis, prognosis, and intervention;
- 2. Alleviating impairments and functional limitations by designing, implementing, and modifying therapeutic interventions;
- Preventing injury, impairments, functional limitations, and disability, including promoting and maintaining fitness, health, and quality of life in all age populations;
- 4. Engaging in consultation, education, and research. (Adopted by the APTA Board of Directors, March 1995)

Physical Therapists (PTs) are healthcare professionals who diagnose and treat people of all ages with medical problems or health-related conditions that limit their ability to perform functional activities in their daily lives. PTs also help to prevent conditions associated with loss of mobility through fitness and wellness programs designed to promote healthy and active lifestyles. PTs examine individuals and develop treatment plans utilizing techniques that promote the ability to move, reduce pain, restore function, and prevent disability. They provide care in a variety of settings, including, hospitals, clinics, schools and sports facilities.

Objectives

The Physical Therapy Program at Mercy College is an accredited full-time weekend program designed to prepare graduates to practice with entry-level proficiency and to obtain licensure in Physical Therapy; graduates of the program are granted a dual B.S. in Health Science/Doctor of Physical Therapy (DPT). Students are required to complete 60 General Education credits, the Physical Therapy prerequisites and the Physical Therapy curriculum. Students who already hold a bachelor's degree are only required to complete the prerequisite courses and the Physical Therapy curriculum.

The curriculum is based on a developmental, life span model that considers the unique needs of each individual. The program is dedicated to the promotion of high standards of physical therapy practice, education, collaboration and research in accordance with guidelines established by the American Physical Therapy Association.

The Physical Therapy Program encourages the motivated, self-directed student to use critical thinking and problem solving skills to integrate theoretical knowledge with clinical and research applications. Collaboratively, the faculty and students strive to develop and implement progressive learning methods to respond to the changing needs of the health care profession as it strives to better serve the community.

The Physical Therapy Program is committed to developing skills and competencies needed by future professionals. Its dedicated faculty has both academic and clinical experience to instill in students a spirit of inquiry, and to provide them with high quality clinical educational experiences.

Expectations of the Graduate

The Mercy College Doctor of Physical Therapy is designed to prepare students with the entry-level proficiencies needed in the practice of physical therapy. Upon completion of the Program, graduates will have the ability to:

- Synthesize knowledge from science and the humanities as a foundation for supporting physical therapy practice.
- Synthesize and apply knowledge of human development and learning across the life span to the practice of physical therapy.
- Develop an understanding of the effect of disability on an individual's life.
- Utilize the evaluative and interventional processes skills for consultation on prevention and promotion of health, wellness and fitness.
- Integrate the five elements of patient-client management (examination, evaluation, diagnosis, prognosis, and intervention) to optimize outcomes in clients of all ages.
- Use a dynamic process of scientific inquiry to competently fulfill the physical therapist's role within a complex and changing health care environment.
- Integrate professional values and ethics in the practice of physical therapy.
- Demonstrate knowledge of the current health care system and an understanding
 of the implications of the organizational, political and economic realities on
 physical therapy practice.

Course Load

The Doctorate of Physical Therapy degree is a full-time weekend program that takes approximately three years and four months to complete. The student is required to take nine—eleven credits per trimester. Course work may be completed in 10 trimesters.

Program Requirements

Students who have successfully completed at least seven prerequisite courses listed below with a minimum 30 credit prerequisite and cumulative undergraduate GPA of 3.0 are eligible to apply to the Program. All prerequisite courses must be successfully completed prior to entry into the Physical Therapy Program. No more than one prerequisite science courses can be taken during the summer before entering the Program. Volunteer or work-related experience in physical therapy is required. A maximum of thirty students will be accepted into each class.

Students are required to complete a minimum of 90 credits to be considered for acceptance. These credits must include the 60 credits of required general education courses, and the prerequisites for Physical Therapy. Please note that no more than 75 credits can be accepted from a two-year college. Students with foreign credentials and whose first language is not English are required to complete six credits of college-level English composition to satisfy the dual degree requirements and complete the TOEFL (as per College policy). Those who already hold a B.A./B.S. degree are only required to complete the prerequisite courses and the Physical Therapy curriculum. After successful completion of the first year of the program, students will be awarded a Bachelor of Science in Health Science. After successful completion of the final program coursework, students will be awarded a Doctor of Physical Therapy degree.

Physical Therapy Undergraduate Prerequisites

Anatomy and Physiology I and II 4 credits each Biology I 4 credits
Chemistry I and II 4 credits each Physics I and II 4 credits each Developmental Psychology 3 credits
Statistics 3 credits
Practicum in Physical Therapy * 2 credits

All science coursework needs to have a lab component.

NOTE: No student will be admitted into a prerequisite science course if that student does not qualify to take EN 111 at the same time. Courses taken elsewhere will be evaluated for equivalency and transfer credit by the Admissions Department.

The grades of any repeated prerequisite courses taken within the last five years will be averaged together when computing the prerequisite GPA. Students currently repeating a prerequisite course will have the standing grade for that course included in their admission GPA until the new grade is averaged with the existing grade. All prerequisite courses must be completed with grades of C or better prior to entry into the Program. An overall GPA of 3.0 or higher must be maintained for the last 30 credits taken including at least seven of the prerequisites.

Program Admission Requirements

All applicants are required to submit:

- A complete college application packet, accompanied by a nonrefundable application fee, should be submitted by January 15th for consideration for the fall trimester. Candidates with GPA of 3.6 or higher can submit applications by December 1 for consideration for early decision.
- 2. A minimum grade point average of 3.0 for the last 30 credits taken, which must include at least seven prerequisite courses. A cumulative undergraduate GPA of 3.0.
- 3. Completion of the Physical Therapy Prerequisite form.
- 4. Official Transcripts (baccalaureate degree transcript if achieved).
- GRE score

^{*} Graduates of an accredited Physical Therapist Assistant Program are not required to take this course, which is only open to students accepted into the Physical Therapy Program.

- Volunteer/work experience forms demonstrating at least eighty hours of volunteer or work-related experience. The volunteer hours must be in a minimum of two different settings.
- 7. Onsite interview.
- 8. Two references on the Mercy College Physical Therapy Recommendation Form (one letter should be from a registered physical therapist or a work supervisor and one letter should be from an instructor of a prerequisite course). The recommendations should give evidence of academic and professional qualifications for graduate study, and should be no more than one year old.
- 9. A personal statement, typewritten essay, limited to two pages, on the applicant's reasons for pursuing a career in physical therapy.

Admission Procedure

- Prospective students are required to meet with an admissions counselor for evaluation of transfer credits prior to submitting an application to the Physical Therapy Program.
- An application form and general information regarding eligibility for the Doctor of Physical Therapy Program may be obtained from either the Admissions or Program Office.
- 3. Please refer to the general requirements for admission for information regarding immunization, applicants whose native language is not English or have studied at institutions in other countries as well as general admission procedures.
- 4. Submission of a complete application packet to Admissions by January 15. A complete application includes: graduate application form, application fee, official transcripts, Physical Therapy Prerequisite form, GRE score, and work experience forms.
- 5. Selected applicants, rank ordered by grade point average of the last 30 credits completed (which must include at least seven prerequisite courses), will be called for an interview with the representatives of the Physical Therapy Admission Committee before March 1.
- Mail letters of recommendation and personal statement to the DPT Program, Mercy College, 555 Broadway, Dobbs Ferry, NY 10522.
- 7. Upon completion of all requirements and interviews, applicant's records will be presented to the Admissions Committee. Applicants will be evaluated on the basis of their interviews, writing samples, grade point averages, and references. Candidates will be notified about Admission decisions by the end of March for entry to the Physical Therapy Program for the following fall.
- 8. Students accepted into the Program will be required to pay a non-refundable deposit of \$250.00
- Offers of admission are for the academic year stated. Students requesting deferral of admission are placed back into the pool of candidates for possible selections in the next academic year.
- 10. Applicants can only apply to the Program three times.

Program Design

The professional program in Physical Therapy is a full-time weekend program that takes approximately three years, four months to complete. The program is divided into ten trimesters of academic work. Classes are generally held on nine to twelve weekends within the fall, spring and summer semesters, between the hours of 6 pm to 9 pm on Friday, 9 am to 6 pm on Saturday, and from 9:00 am to 5:00 pm on Sunday. Students are required to take a minimum of eight credits each semester. Since the program involves a full-time graduate course load, it is recommended that students work for no more than thirty hours per week.

Practical skills are developed through four full-time eight-week clinical education assignments. Basic Clinical Education is completed between the second and third years, and Advanced Clinical Education I, II and III are taken at the completion of the third year. All clinical education requirements must be successfully completed within twenty-four months of the didactic coursework. The professional program contains a total of 96 credits.

NOTE: While attempts are made to address students' needs, optimal Clinical Education assignments may be a distance from students' homes, thus requiring significant travel or the need for housing accommodations. Students are responsible for the cost of travel and accommodations.

Degree Requirements

Requirements for the Doctor of Physical Therapy include:

Total	96 credits
Clinical Education	12 credits
Professional Courses	84 credits

Physical Therapy Curriculum

YEAR ONE:

	·-·	
1st Semester		
HLSC 205	Safety Precautions for Health Professionals1 credit	
BIOL 303	Human Anatomy with Cadaver4 credits	
PHTR 504	Human Physiology4 credits	
PHTR 510	Scientific Writing	
2nd Seme	ester	
PHTR 506	Kinesiology	
HLSC 410	Applied Neuroscience for the Rehab Professional4 credits	
PHTR 500	Introduction to Physical Therapy Measurement2 credits	
PHTR 520	Motor Learning and Control	
3rd Seme	ster	
PHTR 515	Overview of Physical Therapy Practice2 credits	
PHTR 525	Pathology for Rehabilitation	
PHTR 566	Introduction to Teaching and Learning1 credit	
PHTR 505	Pharmacology for Physical Therapy1 credit	
Open Elect	ive1 credit	

YEAR TWO: 4th Semester 5th Semester PHTR 555 Professional Issues ______1 credit PHTR 560 Physical Therapy Assessment and Treatment II......3 credits 6th Semester PHTR 567 Teaching and Learning Applications in Physical Therapy......1 credit YEAR THREE: 7th Semester 8th Semester PHTR 628 Maturity and Physical Therapy Practice II......3 credits 9th Semester

Physical Therapy Program Policies

Total......96 credits

Advisement

Upon acceptance into the Physical Therapy Program, students will be assigned a faculty member who will serve as their advisor. The advisor will be available to meet with the students to counsel them on their standing in the program, the requirements for completion of the program, and to develop long-term plans of study and future professional directions.

Attendance

Attendance and punctuality in all classes and clinical education assignments is required, unless the student is excused for extenuating and extraordinary life circumstances. If absence is due to illness, a note signed by an M.D. should be submitted. Missing one weekend day per semester is equivalent to missing three to four classes in a traditional program and may jeopardize a student's standing in the program. Course instructors or clinical instructors must be notified in advance regarding absences. Failure to do this will result in a review of the situation by the Faculty Review Committee. Possible results of absenteeism may include a written warning and/or additional assignments. If a student misses a test or exam without previously contacting the instructor, the situation will be reviewed by the faculty and may result in a grade of F for that test or exam.

Absence from any clinical education assignment must be made up or may result in a failing grade in the course.

Background Checks

In order to participate in clinical education a criminal background check may be required. The majority of clinical sites now require students to pass a background check prior to starting their affiliation. It is the student's responsibility to perform this and supply the necessary documentation to the clinical facility well in advance of the start date of their affiliation. Policies regarding criminal background checks vary from facility to facility. Some facilities require students to have the background check performed on site or be a specific company. Some facilities require fingerprinting and/or drug screening in addition. It is the student's responsibility to contact the Clinical Coordinator of Clinical Education (CCCE) to find out the specific procedure at that facility and to have it completed and submitted within the specific time frame for the facility. If a facility has no preference, the ACCE will provide the student with an acceptable company. Cost of the background check is the student's responsibility. A student may be required to have more than one background check performed during the course of the Program.

Clinical Education Grades

All clinical education courses are graded on a pass/fail basis. If a student fails any Clinical Education course, the decision to allow the course to be repeated will be determined by a Faculty Review Committee. If the student is allowed to repeat the affiliation and fails again, they will be dismissed from the Program. If the student is not allowed to repeat the affiliation, matriculated status will be withdrawn.

A student can only withdraw from a clinical education assignment for extenuation circumstances approved by a Faculty Review Committee. A student cannot withdraw from a clinical education assignment more than once.

Graduation Requirements

To be eligible for graduation students must complete all required course work with a grade point average of 3.00 or higher. The coursework includes the completion of research and clinical education requirements.

Incomplete Grades

To request an incomplete grade, students must develop a written contract with the course instructor regarding the completion of coursework within a specified time not to exceed the start of the next semester. Incomplete grades will be granted only under extraordinary circumstances, such a severe illness, death of a family member, etc. Students may not register for any further Physical Therapy courses without permission of a Faculty Review Committee. Failure to complete the work in accord with the contract-specified time will automatically result in failure for the course.

Leave of Absence

A leave of absence will only be granted for extraordinary life circumstances after a full review by the Faculty Review Committee. The student must submit a written request including supporting documentation that will be reviewed by the Faculty Review Committee. If the leave of absence is granted the student must maintain matriculation in the Program by registering for Maintenance Matriculation. The student must pass a yearly competency exam for clinically related coursework before resuming the Program. If the student fails the competency exam, they must remediate the previous coursework through independent study and/or auditing courses until they are able to pass the competency test. The maximum time a student can be on a leave of absence is one year. If the student requires more than one year, their matriculation status will be dropped and in order to return they need to apply for readmission.

Maintenance of Matriculation

It is expected that students will fulfill the requirements for their graduate degree by registering for all successive sessions. For cohort programs, registration is required during summer session(s). For non-cohort programs, summer registration is not required. Registration is accomplished by either enrolling in classes or Maintaining Matriculation. The Maintaining Matriculation fee is \$100 per session and is processed as a registration.

Students who have not maintained matriculation and wish to return to their program within one year after their last course will be charged the Maintaining Matriculation

fee of \$100 for each missed session. Maintenance of Matriculation without attending classes is limited to one year. Activated U.S. Military Reservists are not required to pay the Maintenance of Matriculation fee.

Capstone Advisement

It is expected that Capstone students shall make satisfactory progress with their program's culminating activity, which is the Colloquium requirement in the Physical Therapy Program. Students who do not complete their Colloquium project by the end of the tenth term must register for PHTR 711 Research Externship Continuation. Research Externship Continuation has a Capstone Continuation fee (equal to the cost of one graduate credit) which will be charged for each additional term required to complete the project. Students can only register for Capstone Continuation for two terms.

A student's degree will not be released until all Maintaining Matriculation and Capstone Continuation registration and fees are recorded appropriately on a student's record.

Maintenance of Good Academic Standing

The cumulative GPA for both good academic standing and degree conferral is a 3.0. Grades are subject to review by the faculty advisor and program director at the end of each term. If the term GPA falls below 3.0, the student will be placed on academic probation.

If a student receives a grade of C in any course, the course must be repeated before permission to continue the curriculum sequence is granted. A student can only repeat a course one time if he/she has received a grade of C. If a student receives a grade of C on the repeated course, the student will not be able to continue in the program. A grade of F on any course will result in dismissal from the college.

Students will be rated by faculty on their professional development (generic abilities) each semester of the program. If a student does not appear to be achieving the expected level of development, a plan of action will be developed by the student and faculty advisor. If a student has not achieved the stated expected level of development prior to beginning clinical education, a plan of action will be developed by the faculty review committee and reviewed with the student. The clinical education assignment will not begin until the student demonstrates an ability to achieve the expected level of development.

A rating of "unacceptable" in any area of professional development/generic ability will be reviewed by the Program Faculty Review Committee. If improvement is not made following a plan of action, the student may be dismissed from the program.

Academic Probation

Students who have a term GPA of below 3.0 will be placed on academic probation. If a student will not be able to achieve a cumulative GPA of 3.0 within a reasonable time, the student will be dismissed from the program. If a student receives a grade of F or FW in any course the student will be dismissed from the Physical Therapy Program and may be subject to dismissal from the college. Any future registrations must be reviewed and approved by the Director of the student's program as well as the school dean.

In all subsequent terms in which the student is on probation, the student is required to achieve a term GPA of 3.0 or better. If a term GPA of 3.0 or higher is not achieved in any other term while on probation, the student will be dismissed.

Students on academic probation will require a faculty review to determine if they will be allowed to participate in Basic Clinical Education. Students on academic probation will not be allowed to participate in Advanced Clinical Education.

Essential Functions

The Program has an Essential Function Form that outlines the necessary behavioral/communicative, psychomotor, cognitive and self-care skill deemed essential for completion of the Program and performance as a competent physical therapist. This form is signed by the student stating they are or are not capable of performing the skills and abilities that are listed.

Time Limits

Requirements of the BS/DPT in Physical Therapy must be completed within five years from the date of the matriculation into the professional program. All clinical education must be competed within twenty-four months of completion of didactic course work. Exceptions may be made by the director of the program if the candidate demonstrates circumstances beyond the student's control that temporarily interfere with the ability to complete the program on time.

Program Accreditation

The Physical Therapy Program is accredited by the Commission of Accreditation in Physical Therapy Education of the American Physical Therapy Association (CAPTE/APTA). Information about accreditation can be obtained from APTA at 1(800) 999-APTA.

Course Descriptions –Physical Therapy

PHTR 500 Introduction to Physical Therapy Measurement

The course consists of lecture and laboratory exposure to basic physical therapy measurements. Principles of joint range of motion, postural assessment, muscle flexibility, and strength testing are included. Students are expected to be able to perform postural assessments, goniometric evaluations and manual muscle testing in standard and modified positions. 2 credits.

PHTR 504 Human Physiology with Cadaver

This course is a continuation of human anatomy (BIOL 303). Students will continue their detailed study of the human body, dealing with the remaining organ systems of the body: digestion, respiration, circulation, immunity, urinary and osmoregulation, hormone secretion and function, and reproduction. Laboratory will deal with dissection of cadavers. Additional course fee may apply. 3 hrs. lect., 3 hrs. lab, 4 credits.

PHTR 505 Pharmacology for Physical Therapy

This course provides the physical therapy student with knowledge on how drugs interact with the human body. Basics concepts of pharmacokinetics are introduced and the major classifications of drugs commonly prescribed to patients referred to physical therapy are covered, as are possible side effects and implications for rehabilitation. Special emphasis is placed on drugs affecting the nervous system, cardiovascular system, respiratory system and musculoskeletal system. 1 credit.

PHTR 506 Kinesiology

Prerequisites: BIOL 303, HLSC 205, PHYS 160.

This course will provide students with a sound working knowledge of several aspects of theoretical and clinical kinesiology including osteokinematics, arthrokinematics, biomechanics, and bone and muscle palpation. Joint structure and function as well as properties of muscle function (e.g., synergists, agonists, antagonists, active and passive insufficiency, length/tension relationship will be stressed. Students will learn a variety of techniques for evaluation and testing human motion and, in the laboratory portion of the course will practice surface anatomy and palpation and measurement of normal movement. Abnormal and compensatory movement due to injury or disease will be studied by viewing videos of patients. Principles of biomechanics will be presented and tested in hands-on-activities and problems that include calculations of torque, composition and resolution of forces. Additional course fee may apply. 4 credits.

PHTR 510 Scientific Writing

This course provides students with the knowledge needed to recognize factual information and logical arguments and apply critical analysis to other forms of acquiring knowledge such as authority, rationalization and intuition. It allows students to become informed consumers of the scientific literature, with the ability to process and synthesize scientific information. The course provides an introduction to critical thinking and allows the student to be able to search, summarize, synthesize and process the scientific literature. 2 credits.

PHTR 515 Overview of Physical Therapy Practice

This course reviews the history of the profession and the role of the APTA. It is designed to foster attitudes and abilities in students so they will have a commitment to continuing personal and professional growth, including leaning through self-directed and independent study. Students develop professional skills including effective communication, team building, subjective interviews, documentation, and cultural competence. Students gain proficiency in monitoring vital signs, proper body mechanics, draping, transfer and the use of ambulatory devices. 2 credits.

PHTR 520 Motor Learning and Control

Corequisite: HLSC 410.

This course provides an introduction to normal motor learning and motor control. Motor control is considered from analysis of neural mechanisms and systems; biomechanical and kinesiological aspects; and behavior and functional considerations. Issues related to the analysis and learning of motor skills are presented. 1 credit.

PHTR 525 Pathology for Rehabilitation

This course examines the effects of pathological conditions on individuals across the lifespan. It explores pathology as it relates to the rehabilitation potential for patients with disorders of the cardiopulmonary, endocrine, genitourinary, gastrointestinal, hepatic, integumentary, musculoskeletal and renal systems. Students investigate the etiology, epidemiology, clinical presentation, medical and surgical management of

patients with pathologies of the systems outlined above and the impact of the disorders on rehabilitation management. 3 credits.

PHTR 527 Evidence-based Practice

Physical therapy assessment and intervention requires that decision-making is based on evidence derived from research. This course provides an introduction to evidence-based practice and critical review of the scientific literature. It is intended to enable students to become proficient in database search techniques, basic interpretation of published research, and determination of the quality of published research to guide clinical practice decisions. 1 credit.

PHTR 530 Introduction to Research Theory

Research and critical inquiry are vital in the field of physical therapy, where much of the information is passed on in an authoritative manner. Practitioners in the field need to recognize factual information and logical arguments and apply critical analysis to other forms of acquiring knowledge such as authority, rationalization and intuition. The course is designed as a general introduction to critical thinking as applied to research literature. The course will help students think more critically about the statements of others and understand logical and persuasive arguments. 1 credit.

PHTR 535 Childhood and Physical Therapy Practice

The concentration of this course is the study of the developmental stages of childhood. The course will compare and contrast typical and atypical development, including the most prevalent pediatric disorders. Students will develop the clinical skills needed to perform assessment and develop intervention strategies. Laboratory experiences include demonstration of typical and atypical development, assessments and intervention techniques. 6 credits.

PHTR 536 Childhood and Problem-Solving Application

Corequisite: PHTR 535

The concentration of this course is the application of critical thinking and problem solving as it pertains to the issues encountered in the developmental stage of childhood. The course involves online discussion in which students engage in clinical decision-making to develop solutions for case studies. 1 credit

PHTR 540 Physical Therapy Assessment and Treatment I

This course consists of lecture and laboratory exposure to a variety of basic physical therapy examination and interventions. General principles of the evaluative process including systems review and screening are presented. Examination of muscle length, girth, gait analysis, skin inspection, sensation, proprioception and cranial nerve integrity are covered. The physical therapist's role in fitness and wellness is presented and students conduct fitness evaluations. Principles of therapeutic exercise and massage are also be presented. 3 credits.

PHTR 545 Adolescence and Physical Therapy Practice

The concentration of this course is the study of adolescence. The course reviews the multiple problems in the transition from childhood to adulthood. The most common causes of impairment/disability encountered in this age group are examined including spinal cord injury, traumatic brain injury, and other musculoskeletal, neurological and cardiopulmonary disorders. Students are exposed to the impact of these disorders on the patient's social, functional and family life. Students develop the clinical skills needed to perform assessment and develop intervention strategies. Practicum experiences include demonstration and review of assessments and intervention techniques. 5 credits.

PHTR 546 Adolescence and Problem-Solving Application

Corequisite: PHTR 545

The concentration of this course is the application of critical thinking and problem solving as it pertains to the issues encountered in the developmental stage of adolescence. The course involves online discussion in which students engage in clinical decision-making to develop solutions for case studies. 1 credit.

PHTR 550 Advanced Research Theory

This course provides an introduction to the language, logic and methods of research, as they relate to physical therapy. This establishes a foundation to initiate research projects that will be further developed in the courses Applied Research Theory and Research Externship. This course provides the skills necessary to become an informed consumer of physical therapy research and enables the student to apply critical inquiry and research based information to clinical practice. 1 credit.

PHTR 555 Professional Issues

This course prepares students for their entry into clinical practice. It is designed to assist the students in developing professional behaviors, including communication skills with their clients, clinical instructors and other members of the health care team. Students explore issues in cultural diversity, values and coping skills. 1 credit.

PHTR 560 Physical Therapy Assessment and Treatment II

This course includes lecture and laboratory exposure to a variety of advanced physical therapy evaluation and treatment techniques. Evaluation techniques presented consist of body composition, joint integrity, instrumented gait analysis, and auscultation of breath sounds. Therapeutic uses and electrophysiologic testing are covered. Additional topics covered include pulmonary hygiene, mechanical compression, spinal traction, lasers, biofeedback, diathermy and ultraviolet. 3 credits.

PHTR 565 Teaching and Learning Principles In Physical Therapy

This course is designed to explore the educational role of physical therapists as learners and educators with a focus on the education of health professionals, clients, families and community members. Emphasis is placed on teaching, learning and motivation theories, learning styles and needs, and their applicability in the clinical, professional and academic environments. Students develop behavioral learning objectives, instructional strategies and evaluation instruments for use in the classroom, community and clinical facilities. Cultural and gender differences in regard to learning are explored. 2 credits.

PHTR 566 Introduction to Teaching and Learning

This course is designed is explore the educational role of physical therapists as learners and educators with a focus on the education of health professionals, clients, families and community members. Emphasis is placed on teaching, learning and motivation theories, learning styles and needs, and their applicability in the clinical, professional and academic environments. Topics will include human learning theories; cultural and gender differences; and developing behavioral for use in the classroom, community, and clinical facilities. Students will explore the role of the clinical instructor as a teacher/supervisor in preparation for future participation in clinical education activities. 1 credit.

PHTR 567 Teaching and Learning Application in Physical Therapy

This course is designed is explore the educational role of physical therapists as learners and educators with a focus on the education of health professionals, clients, families and community members. Emphasis is placed on teaching strategies and learning styles and their applicability in the professional and academic environments.

Topics will include the implications that age, culture, and gender have on learning; developing instructional strategies and media; and exploring assessment tools for use in the classroom, community, and clinical facilities. 1 credit.

PHTR 605 Basic Clinical Education

This is a full-time eight-week internship occurring after the first year of professional coursework. It occurs in a variety of physical therapy practice sites under the supervision of a licensed physical therapist. Students are provided with an opportunity to apply the didactic material of the first two semesters, practice clinical reasoning, assessment and application of basic treatment techniques, and utilize appropriate therapist/patient interaction. Successful completion of this clinical education is required to continue with the physical therapy curriculum. 3 credits.

PHTR 610 Applied Research Theory

This course provides students with a thorough understanding of clinical research and its interaction with physical therapy practice by combining existing clinical skills and knowledge with the research process. This establishes a foundation to initiate research projects that will be further developed in the Research Externship course. Students work in small groups to apply knowledge of the research process to the development of a specific research plan and protocol. Group discussions enhance the critical inquiry process. Presentations are utilized to help the students understand the role of the Physical Therapist engaged in research and on the research team. 3 credits

PHTR 616 Adulthood and Physical Therapy Practice I

This course examines the maturational stages of adulthood with emphasis upon musculoskeletal and neurological changes with development. In-depth examination of functional disorders and other conditions involving the musculoskeletal and neurological systems of the peripheral limbs and associated influence from the spine are explored. The impact of these disorders on the functional capacity for performance of life tasks are also evaluated. Also covered are the application and practice of examination, evaluation and intervention techniques as well as diagnosis for the peripheral joints. 3 credits.

PHTR 617 Adulthood and Physical Therapy Practice II

This course examines the maturational stages of adulthood with emphasis upon musculoskeletal and neurological changes with the spine and related joints. In-depth examination of functional disorders and other conditions involving the musculoskeletal and neurological systems of the spine are completed. Examination and intervention for women's health issues are also discussed. Exploration of the impact of these disorders on the functional capacity for performance of life tasks is completed. This course also covers the application and practice of examination, evaluation and intervention techniques as well as diagnosis for the spine. 3 credits.

PHTR 618 Adulthood and Problem-Solving Application

Corequisite: PHTR 616 and PHTR 617

The concentration of this course is the application of critical thinking and problem solving as it pertains to the issues encountered in the developmental stage of adulthood. The course involves online discussion in which students engage in clinical decision-making to develop solutions for case studies. 1 credit.

PHTR 619 Medical Differential Diagnosis

The physical therapist's role as an independent practitioner working in a collaborative medical model requires the ability to identify signs and symptoms of systemic disease

that can mimic neuromusculoskeletal dysfunctions. The content of this course includes a discussion of physical therapy diagnosis, interviewing techniques, and a review of systemic origins of neuromusculoskeletal pain. This course enables the student to recognize clinical manifestations that warrant a referral to another member of the health care team. 2 credits.

PHTR 620 Professional Management and Administration

This course involves the study of administrative and organizational knowledge essential to the professional practice. Students are exposed to issues such as changes in the health care environment; managed care and reimbursement. The course also addresses issues in bioethics; legal aspects of physical therapy; technology; program planning and marketing. The course integrates professional concepts and reinforces professional competencies. 3 credits.

PHTR 621 Radiology for Physical Therapy

This course covers the basic elements of clinical interpretation, and indications of imaging techniques. Various imaging modalities including plane film X-ray, magnetic resonance, computerized tomography and radioisotope imaging are covered. Selection protocols for each are discussed to acquaint the student with advantages and disadvantages of each method and the type of information each technique best presents. This course focuses on the clinical interpretation and practical integration of imaging data into rehabilitation treatment regimen design and communication with other medical professionals. 1 credit.

PHTR 627 Maturity and Physical Therapy Practice I

The normal developmental process of aging is covered as are abnormal adjustments to aging; psychological dysfunction; and ethical issues associated with aging. The most common causes of cardiovascular and pulmonary dysfunction encountered in the elderly are examined including atherosclerosis, pulmonary disease, cardiac disease, diabetes, peripheral vascular disease and wound care. Diagnostic testing, appropriate physical therapy examination skills and physical therapy interventions for each of the above are also covered. 3 credits.

PHTR 628 Maturity and Physical Therapy Practice II

This course will focus on the common dysfunctions involving the neurological and musculoskeletal systems in the elderly population. Diagnostic tests, examination and physical therapy intervention will be covered. Students will be expected to integrate knowledge of the normal and abnormal aging process (covered in maturity I). 3 credits.

PHTR 630 Case Study Clinical Problem Solving

In this course, students synthesize processes and strategies to promote effective clinical reasoning and problem solving. Case studies are used with a variety of diagnoses, settings, and age groups to facilitate the development of clinical reasoning skills. Students are expected to utilize the didactic knowledge gained throughout the curriculum as they work with simulated patients through the entire course of treatment from chart review, evaluation, treatment planning and instruction, written documentation and discharge planning. 3 credits.

PHTR 631 Maturity and Problem-Solving Application

Corequisite: PHTR 627 and PHTR 628

The concentration of this course is the application of critical thinking and problem solving as it pertains to the issues encountered in the developmental stage of maturity.

The course involves online discussion in which students engage in clinical decision-making to develop solutions for case studies. 1 credit.

PHTR 699 Independent Study

This course provides students with an opportunity to complete a special project or area of study, designed by the student, faculty member and program director to maximize a current educational experience covering material not currently offered as a regular course. 1–3 credits.

PHTR 700 Advanced Clinical Education I

This full time eight-week internship occurs after the second year of professional coursework under the supervision of a licensed physical therapist. Students are provided with an opportunity to integrate the comprehensive didactic material of the full two years of professional coursework as well as utilizing advanced assessment and treatment techniques, documentation and clinical reasoning. 3 credits.

PHTR 705 Advanced Clinical Education II

This eight-week internship occurs under the supervision of a licensed physical therapist and provides students with an opportunity to enhance the clinical skills gained during previous internships. Upon completion of this clinical education experience, the student is expected to function at or above the minimum entry-level competence of physical therapists. 3 credits.

PHTR 706 Clinical Education Continuation

Students whose clinical education placements extend into the fall semester must maintain matriculation by registering for this course. 6 credits.

PHTR 708 Specialty Clinical Education:

This course allows students to gain experience in a supervised clinical education placement in an area of physical therapy specialization (i.e., neonatal, advanced orthopedics, cardiopulmonary, burns). 1–3 credits.

PHTR 709 Research Externship I

Physical Therapy Externship I provides students with individual mentorship and group supervision by a Mercy Mentor. The course is designed to facilitate successful participation as an investigator in a physical therapy research project. Students work either individually or in small groups (up to 4 students) on their specific research project and meet periodically over the course of the academic year with their Mercy Mentor to review their work and plan future objectives. Discussions revolving around the research process are designed to provide students with guidance and support. The program's emphasis on critical thinking and active problem solving in clinical practice is further reinforced through the research component of the curriculum. During the research externship, faculty and experienced clinicians serving as onsite research mentors who provide ongoing supervision. There is an emphasis on using clinical reasoning concepts throughout the research process and to function effectively as a collaborative member of a research team. Students are expected to complete their research plan and data collection as part of Physical Therapy Externship I (PHTR710).

Clinical research begins with the identification of a topic of interest, from which one or more questions are raised. Questions are based upon a thorough understanding of the topic in question. Questions can be formulated from studies in the literature that offer conflicting results, studies that leave a gap in the clinical knowledge or studies

that open the door to future research by posing more questions based on what has already been done. Once the student is familiar with the topic and has formulated sound research questions the next step is to pose research hypotheses, based upon a theoretical framework, about the particular research questions. Methods are then developed to test these hypotheses and the study is carried out.

The Doctor of Physical Therapy Program places great emphasis on critical thinking and active problem solving in clinical practice. A thorough understanding of, and the ability to apply clinical research literature is tremendously important to this process. The more students are exposed to research, the greater their understanding will be when they become a practicing clinician. 2 credits.

PHTR 710 Research Externship II

Physical Therapy Externship provides students with individual mentorship and group supervision by a Mercy Mentor. The course is designed to continue and complete the students participation as an investigator in a physical therapy research project. Students work either individually or in small groups (up to 4 students) on their specific research project and meet periodically over the course of the academic year with their Mercy Mentor to review their work and plan future objectives. The Physical Therapy Program's emphasis on critical thinking and active problem solving in clinical practice is further reinforced through the research component of the curriculum. In Research Externship, faculty and experienced clinicians serving as onsite research mentors provide ongoing supervision. There is an emphasis on using clinical reasoning concepts throughout the research process and to function effectively as a collaborative member of a research team. Students are expected to complete their data analysis and produce a peer reviewed level paper (based on submission guidelines for PT Journal) as part of Research Externship II.

Clinical research begins with the identification of a topic of interest, from which one or more questions are raised. Questions are based upon a thorough understanding of the topic in question. Questions can be formulated from studies in the literature that offer conflicting results, studies that leave a gap in the clinical knowledge or studies that open the door to future research by posing more questions based on what has already been done. Once the student is familiar with the topic and has formulated sound research questions the next step is to pose research hypotheses, based upon a theoretical framework, about the particular research questions. Methods are then developed to test these hypotheses and the study is carried out.

The Physical Therapy Program places great emphasis on critical thinking and active problem solving in clinical practice. A thorough understanding of, and the ability to apply clinical research literature is tremendously important to this process. The more students are exposed to research, the greater their understanding will be when they become a practicing clinician. 2 credits

PHTR 711 Research Externship Continuation

Students who have not completed their research project by the required timeline must register for each term until their project is completed. Equivalent of 1 credit.

PHTR 715 Educational Externship

This course provides students with an opportunity to develop their skills as educators of health professionals, community members, and clients throughout the lifespan. Students incorporate theories of teaching, learning and motivation in small and large group presentations including in-services and teaching in professional and academic

environments. In all presentations, students develop behavioral learning objectives and instructional strategies and evaluate the effectiveness of their teaching. 4 credits.

PHTR 720 Advanced Clinical Education III

This eight-week internship occurs under the supervision of a licensed physical therapist and provides students with an opportunity to enhance the clinical skills gained during previous internships and allows students to refine and cultivate skills with clients across the lifespan with interdisciplinary team members. Upon completion of this clinical education experience, the student is expected to function at or above the minimum entry-level competence of physical therapists. 3 credits.

PHTR 890 Capstone Continuation

Students who have completed all coursework but have not completed their capstone project within the required one term must register for this course each subsequent term until the project is completed. No credit but cost is equivalent to only credit. Only two consecutive terms of capstone continuation registration permitted.

PHTR 899 Maintenance of Matriculation

Students are expected to register in successive terms to maintain status as a matriculated student. However, if a student cannot enroll in a term, maintenance of matriculation is required.

The fee is \$100 per term and is processed as a registration. Maintenance of Matriculation without attending class is limited to one year. Students who have not maintained matriculation and wish to return to their program within one year after their last course will be charged the fee for each missed term. Activated U.S. Military Reservists are not required to pay the fee. No credit.

Note: All physical therapy classes may require an online component and students are expected to have internet access and to participate in online discussion.

PRE-PROFESSIONAL COURSES

HLSC 203 Practicum in Physical Therapy

This course is offered as a combination of online study and in-class instruction. Students are provided with an overview of the field of Physical Therapy through independent work, observational experiences and small group discussions. Students become familiar with medical terminology typical of that encountered in the profession. The interaction of physical therapists with other members of the health care team is explored. This course is required for students accepted into the professional program who are not physical therapist assistants. 2 credits.

ELECTIVES

PHTR 590 Special Topics in Physical Therapy

A variety of topics pertinent to Physical Therapy will be offered. 1 credit.

Master of Science in Physician Assistant Studies

Lorraine Cashin, M.P.S., RPA-C, Program Director LCashin@mercy.edu (914) 674-7635

Purpose

The Graduate Program in Physician Assistant Studies educates students to become highly-educated and qualified physician assistants. Physician assistants are health professionals licensed to practice medicine with physician supervision. Physician assistants perform a wide array of medical duties and work in a variety of medical settings, ranging from primary care to various sub-specialties. Physician assistant education also prepares graduates to practice in emergency medicine or any surgical sub-specialty. Physician assistants are able to attend to many medical emergencies, act as first or second assistants in major surgery and provide pre and postoperative care.

The Physician Assistant Program at Mercy College embodies the principles of primary care medicine incorporating the biopsychosocial model of medical education. With this model, students learn to incorporate knowledge from biologic science, while integrating psychological and social factors with population/community-based medicine in order to deliver comprehensive primary healthcare. It utilizes broad-based medical knowledge incorporating internal medicine, pediatrics, obstetrics & gynecology, emergency medicine and psychiatry. Graduates of this program are educated to practice in any field of medicine they choose.

Objectives

The Graduate Program in Physician Assistant Studies is a full-time program designed to prepare graduates to pass the National Commission on Certification of Physician Assistants (NCCPA) examination and to practice clinical medicine at an entry-level. The program grants a dual B.S. degree in Health Sciences and a Master of Science degree in Physician Assistant Studies. Those students who do not have a baccalaureate degree must first complete 90 credits, including all general education requirements. All students must complete 33 credits of specific prerequisite courses, prior to beginning the physician assistant curriculum.

The Mercy College Physician Assistant Program emphasizes research and writing skills as well as skills necessary to practice clinical medicine. As a Master's degree-awarding program, many of the required natural science courses are completed before entering the program, which enables the curriculum to focus on the advanced study of medicine and public health. It further allows for a three-month study on the principles of community and population-based research, ending with the presentation of a capstone project based on participation in a community-based research initiative.

Technical Standards of the Graduate

The Mercy College Graduate Program in Physician Assistant Studies is designed to provide students with the skills needed to practice at an entry-level proficiency with their clinical supervisors while observing all appropriate ethical and legal boundaries. Specifically, graduates are required to perform the following tasks with competence:

- Elicit a detailed and accurate history and perform an appropriate physical examination on any patient within any setting; distinguish acute from chronic problems and delineate health maintenance needs.
- Record findings in a uniform, concise, clear and legally competent manner.
- Determine appropriate diagnostic tools, and interpret the results of routine laboratory procedures, radiographic and electrocardiographic studies.
- Develop treatment plans for common medical problems, including written medical orders.
- Perform routine medical procedures such as injections, immunizations, suturing, wound care, intravenous catheterization, cast application and incision and drainage of superficial infections.
- · Perform patient rounds in acute and long-term inpatient care settings, recording patient progress notes and pertinent case summaries, developing and implementing patient management plans.
- Assist in the provision of continuity of care in clinic and office based care settings.
- Counsel and educate patients regarding prescribed therapeutic regimens, health maintenance and disease prevention, normal growth and development, family planning, lifestyle risks, lifestyle adjustments due to illness and other health concerns.
- · Perform independent evaluations and initiate therapeutic procedures in lifethreatening events.
- Maintain knowledge of referral mechanisms for medical and psychosocial concerns. Facilitate referral to community resources, social service agencies and other health care providers as appropriate.

Application Criteria

General information regarding eligibility for the Graduate Program in Physician Assistant Studies and an application form may be obtained from the Centralized Application Service for the Physician Assistant (CASPA) at www.caspaonline.org. Information may also be obtained by contacting the Physician Assistant Program Office at (914) 674-7635.

Students who have earned an overall minimum GPA of 3.0 and a GPA of 3.2 in the prerequisite courses are eligible to initiate the application process. All prerequisite courses must be successfully completed prior to entry into the Physician Assistant Program. A minimum of 500 hours of volunteer or work-related experience in a healthcare setting is required. All applicants are required to submit to CASPA:

- 1. A completed Mercy College application.
- 2. A completed CASPA application which includes official transcripts, letters of recommendation, a personal statement, and evidence of a minimum 500 volunteer or work-experience hours in a health care setting
- 3.. A supplemental college application to the program and fee.

At least one letter of reference must be from a registered physician assistant, physician or a work supervisor. The recommendations should give evidence of academic and professional qualifications for graduate study. Recommendations should be dated within six months from the date of the application.

Applicants who do not have a baccalaureate degree must have completed 90 credits, including all general education requirements. Please note that no more than 75 credits can be from a two-year college.

At least two of the following courses (human physiology, microbiology, biochemistry) MUST be completed at a four-year institution. The 300 level biology course MUST be completed at a four-year institution.

Human physiology, microbiology and biochemistry must be completed within five years of beginning the program. Students who have completed these courses more than five years prior to the beginning of the program must either repeat the course(s) or take a challenge exam(s).

All applications will be reviewed and ranked according to the overall GPA and the GPA of the nine prerequisite courses. Qualified applicants will be invited for a personal interview with representatives of the Graduate Program Admissions Committee. Decisions will be based on applicant academic achievement, healthcare experience, interview, essay and letters of recommendation.

Students with foreign credentials and whose first language is not English are required to complete six credits of college-level English composition to satisfy the dual degree requirements, or successfully pass the English CLEP exam.

Admission Procedures

All candidates for the Graduate Program in Physician Assistant Studies must file an application with CASPA at www.caspaonline.org. Completed applications should be submitted by December 1st. The program begins in early June.

Selected applicants will be invited to interview with representatives of the Graduate Program Admissions Committee.

Offers of admission are extended only for the academic year stated. Students accepted into the program will be required to pay a non-refundable deposit of \$800.00 at the time of acceptance, which will be applied to the summer tuition payment.

Program Accreditation

The Graduate Program in Physician Assistant Studies is fully accredited by the Accreditation Review Commission on Education for the Physician Assistant, Inc. (ARC-PA).

Student Advisement

Upon acceptance into the Physician Assistant Program, each student will be assigned a faculty member who will serve as his or her advisor. The advisor will offer counsel on issues related to requirements for program completion, the development of long-term plans of study and future professional direction, and academic standing in the program.

Program Design

The Graduate Program in Physician Assistant Studies is a full-time weekday program that takes twenty-seven months to complete. It is possible that some evening and weekend sessions will be held during the first three terms. The Program is divided into three terms of didactic instruction, three terms of clinical rotations and a final term for the Master's capstone project. The didactic phase of the program will be taught during the day, Monday through Friday. For the clinical or second year, students will be required to take on-call shifts, including nights and weekends, as required by the clerkship objectives and by the hosting institution.

Students move through the curriculum as a cohort. There is no opportunity for part-time study. Transfer credit for courses previously completed will not be accepted. Each term contains a full course load, so working full time or part-time is not advised. A comprehensive financial aid program is available through the Mercy College financial aid office.

Attendance

Attendance and punctuality in all classes and clinical education assignments is required, unless the student is excused for extenuating and extraordinary life circumstances. If absence is due to illness, a note signed by an M.D. must be submitted. A maximum of three undocumented absences from class will result in failure in the course and may jeopardize the student's standing in the Program. Course instructors or clinical instructors must be notified in advance regarding absences. If a student misses a test or exam without previously contacting the instructor, the situation will be reviewed by the faculty and may result in a grade of F for that test or exam. Absence from a clinical assignment is subject to the rules and regulations of the institution.

Background Checks

In order to participate in clinical education a criminal background check may be required. The majority of clinical sites now require students to pass a background check prior to starting their affiliation. It is the student's responsibility to perform this and supply the necessary documentation to the clinical facility well in advance of the start date of their affiliation. Policies regarding criminal background checks vary from facility to facility. Some facilities require students to have the background check performed on site or by a specific company. Some facilities require fingerprinting and/or drug screening in addition to a background check. It is the student's responsibility to contact the Clinical Coordinator to find out the specific procedure at that facility and to have it completed and submitted within the specific time frame for the facility. If a facility has no preference, the Clinical Coordinator will provide the student with an acceptable company. Cost of the background check is the student's responsibility. A student may be required to have more than one background check performed during the course of the Program.

Academic Probation

All students who have a cumulative GPA of below 3.0 will be placed on academic probation. If a student will not be able to achieve a cumulative GPA of 3.0 during the following semester, the student will be subject to dismissal from the program. If a student receives a grade of F or FW in any course the student will be subject to dismissal from the program.

For all students on probation, future registrations must be reviewed and approved by the director of the student's program as well as the graduate dean.

In all subsequent terms in which the student is on probation the student is required to achieve a term GPA of 3.0 or better. If the 3.0 or higher is not achieved the student will be dismissed from the program.

Academic Integrity

The Physician Assistant Program maintains a zero-tolerance policy regarding cheating and plagiarism. Plagiarism is the appropriation of words or ideas of another without recognition of the source. Professors reserve the right to use all appropriate and available resources to verify originality and authenticity of all submitted coursework. An instructor who determines that a student has cheated or plagiarized will give an F for the assignment and may give a grade of F for the course. Additionally the faculty member will submit a written report of the incident to the program director and executive dean for academic engagement and planning. Plagiarism and cheating will be grounds for dismissal depending on the circumstances. The matter is dealt with by the instructor and the student, in consultation with the director of the graduate program, the school dean, and the executive dean for academic engagement and planning.

Maintenance of Matriculation

It is expected that students will fulfill the requirements for their graduate degree by registering over successive sessions. For cohort programs, registration is required during summer session(s). For non-cohort programs, summer registration is not required. Registration is accomplished by either enrolling in classes or Maintaining Matriculation. The Maintaining Matriculation fee is \$100 per session when student does not enroll in classes and is processed as a registration. The course number in all programs is 899.

Students who have not maintained matriculation and wish to return to their program within one year after their last course will be charged the Maintaining Matriculation fee of \$100 for each missed session. Maintenance of Matriculation without attending classes is limited to one year. Activated U.S. Military Reservists are not required to pay the Maintenance of Matriculation fee.

Capstone Advisement

It is expected that Capstone students shall make satisfactory progress with their program's culminating activity. After the student registers for all sections of his/her Capstone requirement, he/she will be given one subsequent term to complete his/her work. The Maintaining Matriculation registration must be completed for this subsequent term if no other courses are taken. After this period, a Capstone Continuation fee (equal to the cost of one graduate credit) will be charged for each additional term required to complete the project. The course number in all programs is 890. Students can only register for Capstone Continuation for two terms.

A student's degree will not be released until all Maintaining Matriculation and Capstone Continuation registration and fees are recorded appropriately on a student's record.

Maintenance of Good Academic Standing

The cumulative grade point average (GPA) for both good academic standing and degree conferral is a 3.00. A student admitted as a Special Matriculant is required to achieve a 3.00 average or better after completion of six credits. Please note certain graduate programs may have more stringent program policies. Please check the specific program regulations. Grades are subject to review by the faculty advisor and program director at the end of each term. If the academic average falls below 3.0 the student will be placed on academic probation.

Degree Requirements

To be eligible for graduation students must complete all coursework with a grade point average of 3.0 or better. The coursework includes the completion of research and clinical education requirements. The words "With Distinction" will appear on the diploma of a student whose grade point average, upon meeting all requirements for graduation, is 3.75 or above.

CURRICULUM

Prerequisite courses:

BIOLOGY

General Biology I (BIOL 160 or equivalent)	dits
General Biology II (BIOL 161 or equivalent)4 cre	dits
Human Physiology for Biomedical Sciences (BIOL 309 or equivalent)4 cre-	dits
Microbiology (BIOL 265 or equivalent)4 cre	dits
Advanced Human Biology (BIOL 317 or equivalent)*3 cre-	dits

^{*} This must be taken at a four-year institution

CHEMISTRY

MATHEMATICS
Elements of Biochemistry (BIOL 226 or equivalent)
General Chemistry II (CHEM 161 or equivalent)
General Chemistry I (CHEM 160 or equivalent)

Statistics (MATH 122 or another 3 credit Math course)......3 credits

CURRICULUM COURSE REQUIREMENTS

^{*} Please be advised that the curriculum for the Graduate Program in Physician Assistant Studies is currently undergoing a revision and at the time of your application to the program may be different from the curriculum described in this catalog. Refer to the Mercy College website for the most recent curriculum.

YEAR I:

Summer - Twelve weeks
PHAS 500 Gross Anatomy
PHAS 502 Pathophysiology3 credits
PHAS 503 Fundamentals of Clinical Medicine I
PHAS 513 PA Seminar
PHAS 530 Spanish I1 credit
E 11.0 (E'/4 W 1
Fall Semester - Fifteen Weeks
PHAS 504 Fundamentals of Clinical Medicine II
PHAS 506 Patient Interviewing
PHAS 509 Pharmacology I
PHAS 512 Preventive Medicine, Public Health, and Epidemiology2 credits
PHAS 518 EKG and Radiology
PHAS 531 Spanish II
PHAS 532 Physical Diagnosis I
PHAS 540 Clinical Laboratory Procedures I
Spring Semester - Fifteen Weeks
PHAS 505 Fundamentals of Clinical Medicine III
PHAS 510 Pharmacology II
PHAS 514 Evidenced-Based Medicine
PHAS 528 Communication in Medical Encounter
PHAS 529 Clinical Decision Making and Problem Solving
PHAS 533 Physical Diagnosis II
PHAS 541 Clinical Laboratory Procedures II
11110 011 Cimical Education of Troccautes Imminimum 2 creates
YEAR II:
Summer through Spring- Forty-eight weeks
PHAS 600 Clinical Clerkship-Internal Medicine
PHAS 601 Clinical Clerkship-Pediatrics
PHAS 602 Clinical Clerkship-Surgery
PHAS 603 Clinical Clerkship-Emergency Medicine4 credits
PHAS 605 Clinical Clerkship-Obstetrics/Gynecology4 credits
PHAS 606 Clinical Clerkship-Elective
PHAS 609 Clinical Clerkship-Psychiatry
PHAS 610 Clinical Clerkship-Long-Term Care
PHAS 608 Clinical Clerkship-Primary Care
YEAR III:
Summer - Twelve weeks
PHAS 700 Seminar in Community Health Research
PHAS 701 Epidemiological Methods
PHAS 702 Master's Project Seminar
Total
10ta1

— Course Descriptions — **Physician Assistant Studies**

PHAS 500 Gross Anatomy

This course provides students with a thorough understanding of anatomy of the human body with a strong emphasis on the body cavities and organ systems including thorax, abdomen and pelvis. A study of the extremities and musculoskeletal systems is included. The student will be provided with a more thorough understanding of normal human anatomy and its variations, surgical interventions and disease sequelae that are encountered in the dissecting laboratory. 4 credits.

PHAS 502 Pathophysiology

This course is designed to promote the understanding and application of fundamental disease processes in clinical settings. Students will study the essential mechanisms and sequence of events leading to the development and functional changes associated with the disease process. General concepts of diseases, including etiology, pathogenesis, morphology, and biochemistry will be discussed. General pathophysiological concepts including cell injury, necrosis, inflammation, wound healing, and neoplasia will also be taught. A review of anatomy and physiology will be incorporated in this course. 3 credits.

PHAS 503 Fundamentals of Clinical Medicine I

The principles of clinical care will be taught through the intensive study of the symptoms, anatomy, physiology, etiology, epidemiology, history, physical examination findings, diagnosis and treatment of disease states. Counseling, management and patient education issues will be explored. Clinical case discussions through weekly case presentations and case write-ups will be included. The internal medicine components in this course are rheumatology, gastroenterology, genetics, and ophthalmology. 3 credits.

PHAS 504 Fundamentals of Clinical Medicine II

The second in the yearlong series, this course is a continuation of the principles of clinical care. Fundamentals of Clinical Medicine II will cover the major areas of internal medicine: cardiology, endocrinology, hematology, psychiatry, neurology, infectious diseases and pulmonology. Weekly case presentations and write-ups utilizing the Subjective, Objective, Assessment Plan (SOAP) format are essential in this course. 4 credits.

PHAS 505 Fundamentals of Clinical Medicine III

An exploration of clinical care concentrating on disorders found in common specialties such as surgery, emergency medicine, pediatrics, geriatrics, obstetrics and gynecology, dermatology, otolaryngology and nephrology. A study of the principles of prescription writing and actual prescriptive order writing are incorporated in the weekly case presentations and write-ups. 6 credits.

PHAS 506 Patient Interviewing

Patient Interviewing is the first in a series of courses concentrating on the behavioral aspects of primary care medicine through the integration of individual, family and community concerns, an approach commonly used in primary care medicine. Patient Interviewing will teach students the skills needed in interviewing, history taking and medical note writing. Communication skills, including cross-cultural competencies, self-reflection and clinician bias will be discussed. Patient-centered care and patient education will be an integral part of this course. Class participation and role-playing is required in order to develop these skills. 2 credits.

PHAS 509 Pharmacology I

This course presents a study of the mechanisms of drug action in the treatment of disease, including the determinants of bioavailability such as uptake, distribution, metabolism and elimination, and drug-receptor interaction and competition. The basis of therapeutic and adverse effects of each class of drug will be discussed by system. The modification of drug action and adverse effects will also be discussed. 3 credits.

PHAS 510 Pharmacology II

The therapeutic and adverse effects of each class of drug will continue from the previous course. The process through which the government regulates drug approval and other relevant concerns will be addressed during this course. 3 credits.

PHAS 512 Preventive Medicine and Public Health

Fundamental concepts in preventive medicine and public health will be introduced in this course. Topics include control and prevention of communicable diseases relevant to the U.S. population, toxicology; occupational health; environmental health; prevention of chronic conditions; and violence as a public health problem. Students will also learn about the organization of the health care system in the U.S. and other countries and will familiarize themselves with administrative, ethical and legal issues important for Public Health practice. 2 credits.

PHAS 513 Physician Assistant Seminar

The history of the Physician Assistant profession, role socialization, credentials, rules and regulations governing clinical responsibilities and dynamics of membership on a health care team will be discussed in this seminar. The seminar will further explore the social dimensions of health care; literature will be used to define our role as health care providers. Controversies in the profession and current issues in health care will be raised. 2 credits.

PHAS 514 Evidence-Based Medicine

A critical evaluation of journal articles and the practice of using research to answer clinical questions will be explored during this course. Articles concerning treatment, diagnosis, prognosis and harm will be discussed in detail as well as statistical methods used to validate findings. Techniques of critical appraisal will be stressed. 2 credits.

PHAS 518 EKG and Radiology

Basic concepts needed to read electrocardiographs (EKG) and radiographic studies will be introduced. The basic principles of radiology and imaging techniques and procedures such as plain radiographs, ultrasound, computed tomography and MR images will be reviewed. Normal and abnormal findings on these commonly ordered studies will be emphasized. Practice in reading and interpreting electrocardiograms will also be covered. 2 credits.

PHAS 528 Communication in the Medical Encounter

This course is the continuation of PHAS 506, Patient Interviewing. It focuses on the clinician-patient encounter. This course will focus on developing and refining communication and interviewing skills. The importance of establishing rapport with patients and creating an atmosphere that promotes empathy and supports good listening skills will be emphasized. Topics will include learning how to promote healthy behavior and apply motivational interviewing; discuss difficult news with patients and engage in conversations regarding care at the end of life. Sensitive topics such as domestic violence; eating disorders and sexuality will be discussed as well as interviewing across the life span. Throughout the course students will be asked

to reflect on those aspects of the clinician-patient encounter that are most personally challenging. 2 credits.

PHAS 529 Clinical Decision Making and Problem Solving

This course is designed to foster the critical clinical thinking skills necessary to develop patient databases and differential diagnoses for medical problems encountered in the primary care setting. Emphasis is on correlation of historical information, physical findings, and pertinent laboratory results to formulate a diagnosis and a patient management plan. Students will develop these skills through analyzing and presenting clinical cases. 3 credits.

PHAS 530 Medical Spanish I

This course is designed to impart the language skills and vocabulary necessary for communication with Spanish speaking people in a variety of health care related situations. No previous knowledge of Spanish is required. Emphasis will be on conversation. 1 credit.

PHAS 531 Medical Spanish II

Building upon the foundation of knowledge gained in Medical Spanish I, this course is designed to continue to impart medical vocabulary and practical language skills to conduct medical interviews and physical examinations in the clinical setting. 1 credit.

PHAS 532 Physical Diagnosis I

This course will explore the principles and skills required to perform a complete physical examination and special diagnostic maneuvers. A combined lecture and laboratory format is utilized. Using an organ systems approach, emphasis is on normal adult physical findings. The examination of children, adolescents, and the elderly will also be discussed. This forms the basis for correlating pathologic findings and underlying diseases. Students will also learn to accurately integrate and record historical and physical findings in written format. 2 Credits

PHAS 533 Physical Diagnosis II

Building upon the foundation of knowledge gained in Physical Diagnosis I, this course continues to explore the principles and skills required to perform a complete physical examination and special diagnostic maneuvers. A combined lecture and laboratory format is utilized. Using an organ systems approach, emphasis is on normal adult physical findings. The examination of children, adolescents and the elderly will also be discussed. This forms the basis for correlating pathologic findings and underlying diseases. Students will continue learning to accurately integrate and record historical and physical findings in written format. Actual gynecological and female breast examinations on live models are integrated in this course.

PHAS 540 Clinical Laboratory Procedures I

This laboratory-based course is designed to teach students technical procedures frequently encountered in primary care, emergency medicine, and surgical settings such as sterile technique, intravenous cannulization, suturing, urethral catheterization, and endotracheal and nasogastric intubation. Key concepts will be discussed in lectures, demonstrations and supervised laboratory practice. 2 credits.

PHAS 541 Clinical Laboratory Procedures II

Building upon the foundation of knowledge gained in PHAS 540 Clinical Laboratory Procedure I, this course will provide the student with the basic knowledge to analyze and determine normal and abnormal blood serum tests, arterial blood gases, and urine

laboratory tests. This course will enhance the student's ability to correlate the clinical significance of changes in the normal values of common laboratory tests to formulate the correct diagnosis. 2 credits

PHAS 600 Internal Medicine Clerkship

The focus of this clerkship is on the in-hospital diagnosis and management of medical disorders in adult patients. Accurate data analysis, synthesis of pertinent clinical information, the presentation of problem oriented patient data, indications for and interpretation of laboratory studies and competence in clinical procedures will be emphasized. Six weeks. 4 credits.

PHAS 601 Pediatrics Clerkship

This course provides an examination of the child development from birth to adolescence. The well-child examination along with the recognition and management of common childhood illness as well as health maintenance, psycho-social and behavioral issues parent and patient education will be stressed. Six weeks. 4 credits.

PHAS 602 Surgery Clerkship

This clerkship will provide an orientation to the diagnosis and management of health conditions best alleviated by surgical intervention. Preoperative care is emphasized along with the care of surgical wounds and minimizing post-operative complications. Experience as an assistant in the surgical wounds and comprehension of the broad scope of surgical practice. Six weeks. 4 credits.

PHAS 603 Emergency Medicine Clerkship

This rotation will provide an introduction to the appropriate triage and management of trauma and acute medical problems in both children and adults. Students will learn to establish priorities while simultaneously diagnosing and treating critically ill patients. Physical examination skills and mastery of techniques and procedures essential to managing life-threatening illness and injury are emphasized. Basic and advanced ventilatory assistance, cardiopulmonary resuscitation, fluid and electrolyte management are stressed. Six weeks. 4 credits.

PHAS 605 Obstetrics and Gynecology Clerkship

This clinical experience will focus on developing competency in the approach to full range of women's health issues. Critical components of the clerkship will include refining interviewing skills and the performance of an appropriate physical examination. Integrated into the clerk will be participation in common gynecological surgical procedures along with assisting in labor and delivery and prenatal care. Students will encounter inpatient and outpatient clinical problems while a primary care approach to management will be emphasized. Six weeks. 4 credits.

PHAS 606 Elective Clerkship

This course is an opportunity for students to either choose a new field of medicine to explore or to gain intensive experience in one of the core practice areas of medicine. The Physician Assistant Program must approve placements for this clerkship. Six weeks. 2 credits.

PHAS 608 Primary Care Clerkship

The clerkship will entail integration of the biologic, psychological and social factors of medicine with the practice of outpatient care for patients of all ages. Care of underserved, chronically ill, and medically vulnerable patient populations will be of central concern. Students will integrate the biopsychosocial model of medical education with the practice areas of outpatient medicine, pediatrics, obstetrics and gynecology. Six weeks. 4 credits.

PHAS 609 Psychiatry Clerkship

The changing demographics of patient care have created groups who are less likely to obtain the care they need. One such group is that with psychiatric conditions. This clinical clerkship will give experience in meeting the medical needs of this group. 3 weeks. 2 credits

PHAS 610 Long-Term Care Clerkship

The changing demographics of patient care have created groups who are less likely to obtain the care they need. One such group is people who are cared for in long term medical facilities like the elderly or those in need of physical rehabilitation. This clinical clerkship will give experience in meeting the medical needs of this group. 3 weeks. 2 credits

PHAS 700 Seminar in Community Health Research

Methodological and practical guidelines on how to assess approach and address community health problems and to develop effective and culturally appropriate interventions, for application to the Program's Masters Project. Students will learn to design, produce, and administer survey questionnaires, which are important tools of primary data collection at the community level. 3 credits.

PHAS 701 Epidemiological Methods

An introduction to biostatistics and epidemiology with application to medical and biological research will be covered. Topics will include an overview and history of epidemiology, study designs, rates and proportions, contingency tables, measures of association, confounding and effect modification, infectious disease, epidemic surveillance, and evaluation of clinical tests. Practical application will consist of analysis of data collection and analysis and as well as reviews of current literature. Students will be trained in the use of SPSS. 3 credits.

PHAS 704 Master's Project Seminar

Using research sites provided by the program, students will collect and analyze data concerning a community based health program. Findings will be presented in a published format before the full program faculty. 6 credits.

PHAS 890 Capstone Continuation

Students who have completed all coursework but have not completed their capstone project within the required one term must register for this course each subsequent term until the project is completed. No credit but cost is equivalent to one credit. Only two consecutive terms of capstone continuation registration permitted.

PHAS 899 Maintenance of Matriculation

Students are expected to register in successive terms to maintain status as a matriculated student. However, if a student cannot enroll in a term, maintenance of matriculation is required.

The fee is \$100 per term and is processed as a registration. Maintenance of Matriculation without attending class is limited to one year. Students who have not maintained matriculation and wish to return to their program within one year after their last course will be charged the fee for each missed term. Activated U.S. Military Reservists are not required to pay the fee. No credit.

School of Liberal Arts

Miriam S. Gogol, Ph.D., Dean

DEPARTMENT OF HUMANITIES

Sean Dugan, Ed.D., Chair

English Literature*

DEPARTMENT OF MATHEMATICS AND COMPUTER INFORMATION SCIENCE

Nagaraj Rao, Ph.D., Chair

Cebersecurity*

Web Strategy and Design*

^{*} program also offered fully online

Master of Arts in English Literature

David Kilpatrick, Ph.D., Director (914) 674-7355 dkilpatrick@mercy.edu

Purpose

The Master of Arts in English Literature program at Mercy College offers a rigorous and accessible learning opportunity for lovers of literature with teaching and/or scholarly aspirations. Students learn advanced methodologies of literary criticism while engaging with major authors and writers whose voices deserve to be heard. Graduates of this thirty credit program can teach high school and college-level English, research and publish in various media or transition into doctoral work.

Objectives

Students will be exposed to a broad range of major genres, authors and texts from diverse cultural and historical traditions. Students will develop their writing, critical thinking and information literacy skills through seminar discussions and the submission of essays and research papers. The English Literature program seeks to develop independent and creative thinkers who are culturally literate and effective communicators, prepared to pursue careers inside and outside academe.

Expectations of the Graduate

Upon completing the Master of Arts in English Literature students will:

- Possess a comprehensive range of knowledge of literature written in the English language.
- Be familiar with theories and uses of literary criticism, especially as they apply to the skills of critical thinking, writing, and researching as they relate to literature.
- Be trained in the theories and applications of expository writing; including the
 use of word processing and electronic mail to enhance writing proficiency.
- Be trained in the methods of research available to the contemporary scholar through course work and preparation of a master's thesis on a topic and of a length suitable to submit to a scholarly journal for publication.
- Have a working knowledge of computer programs and software available to
 the contemporary scholar in the field of English Literature. This outcome will
 be realized through the course content of the program's curriculum rather than
 through a separate course.

Admission Requirements

Please refer to the general requirements for admission and matriculation in the Graduate Admissions section of this catalog.

Program Requirements

- 1. Baccalaureate transcript, either:
- a.) B.A. or B.S. in English or a humanities discipline (minimum of 15-credits in English Literature beyond basic composition and literature) with an average GPA of 3.00 or better in the major field.
- b.) B.A. or B.S. in a related subject area with a minor (minimum of 15-credits) in English Literature or a humanities discipline with an average GPA of 3.00 in the student's major and minor fields, or
- c.) B.A. or B.S. in another discipline demonstrating the potential to succeed in a graduate program. Such students may be required to take in preparation for entering the program some or all of the following undergraduate courses: English 200 (Poetics), English 205 (Survey of English Literature I), and English 206 (Survey of English Literature II).
- Two letters of reference indicating personal and professional qualifications for graduate study.
- 3. Statement of purpose, essay.

Once an applicant has submitted all required credentials, the completed application will be evaluated by a committee consisting of the program director and two faculty members.

Four-Plus-One Program

The English Program's Four-Plus-One option offers a unique opportunity to qualified Mercy College undergraduates in English Literature who wish to pursue their Masters at an accelerated pace. If they meet the admissions criteria for the Masters Program in English, including a 3.0 GPA, they may apply in the first semester of their junior year to the M.A. in English at Mercy College. If accepted, they will take an introductory research seminar, English 400: Introduction to Critical Approaches to Literature in the second semester of their junior year. These students may then take three graduate credits each semester of their senior year (a total of six credits), which will apply to both their undergraduate and graduate degrees. Upon completing their Bachelors in English these students will be able to complete their Masters in English within a single academic year.

Four-Plus-One students who are interested in teaching should complete their training in Education for Elementary or Secondary as they pursue their Bachelor's. Graduates will be recommended for provisional certification after the awarding of the Bachelor's degree in English. Graduates may apply for permanent teacher certification upon completing the Master of Arts in English Literature and two years of teaching.

Curriculum

The degree requires thirty credits and may be completed in two and one half years by students taking six credits (two courses) in five fall, spring, and summer sessions (summer session courses are offered in Term A only). Part time students may take up to six years to complete the program. The initial size of the student population is expected to be approximately twenty to twenty-five students. At this size the program would offer two or three courses per semester. Courses will be offered evenings and via distance learning to accommodate the needs of a student body comprised primarily of working adults. Some courses are offered both in the traditional classroom format and by distance learning.

Course Distribution:

Candidates for the Master of Arts in English Literature will be required to follow the following guidelines:

Theory and Practice of Literary Criticism	3 credits
One course in British Literature Prior to 1700	3 credits
One course in British Literature Post 1700	3 credits
One Course in American Literature	3 credits
Theory and Practice of Expository Writing	3 credits
Seminar in Guided Thesis Research	3 credits
Four courses in Electives in Literature	12 credits

Student progress in acquiring the range of knowledge in the field and the skills outlined above will be measured in the following ways:

- a) Students must maintain a minimum GPA of 3.0 in order to continue in the program. Performance in individual courses will be measured by the students successfully completing the requirements for each course at a grade of B or better.
- b) In the semester before commencing their thesis (their last semester), students will be asked to take a comprehensive written examination prepared and administered by the graduate faculty in English Literature.
- c) Students will be asked to write a substantial research paper (twenty-five pages), which will be suitable for submission to a professional journal, under the guidance of a mentor, which will be reviewed by a thesis committee comprised of the graduate faculty.

Comprehensive Examination

Successful completion of a three-hour written comprehensive essay examination is required of all students. The examination is prepared and reviewed by the program faculty. The examination will be based on the course offerings presented during the students' tenure in the program.

Thesis

The Master of Arts Degree requires a thesis focused on original research from which an essay of approximately twenty-five pages in the MLA Style will be developed. The Master's thesis essay should be on an original research topic. Proposed topics for thesis research must be submitted to and approved by a mentor selected by the student from

the program faculty. Topics for the thesis may be developed from a research paper or project submitted by the student in one of his or her previous courses. The mentor will assess the suitability and viability of the topic, guide the student's research, and oversee the student's progress during the process of writing the thesis. A polished draft of the paper will be reviewed by a Master's Thesis committee comprised of two readers from the faculty. The committee may have some revisions to suggest before a final draft of the thesis may be submitted as part of the student's degree requirements.

Transfer Credits

Graduate courses taken at other institutions prior to admission at Mercy College may, if pertinent to the plan of study, may be credited to the graduate degree. Permission to transfer credits must be requested at the time of admission and official transcripts and course descriptions must be submitted to the program director for evaluation. Transfer credit is normally limited to six semester hours of credit for courses taken within the last five years in which the student has received a grade of B or better and is not recorded as part of the grade point average.

Maintenance of Matriculation

It is expected that students will fulfill the requirements for their graduate degree by registering over successive sessions. For cohort programs, registration is required during summer session(s). For non-cohort programs, summer registration is not required. Registration is accomplished by either enrolling in classes or Maintaining Matriculation. The Maintaining Matriculation fee is \$100 per session and is processed as a registration.

Students who have not maintained matriculation and wish to return to their program within one year after their last course will be charged the Maintaining Matriculation fee of \$100 for each missed session. Maintenance of Matriculation without attending classes is limited to one year. Activated U.S. Military Reservists are not required to pay the Maintenance of Matriculation fee.

Capstone Advisement

It is expected that Capstone students shall make satisfactory progress with their program's culminating activity. After the student registers for all sections of their Capstone requirement, they will be given one subsequent term to complete their work. The Maintaining Matriculation registration must be completed for this subsequent term if no other courses are taken. After this period, a Capstone Continuation fee (equal to the cost of one graduate credit) will be charged for each additional term required to complete the project. Students can only register for Capstone Continuation for two terms.

A student's degree will not be released until all Maintaining Matriculation and Capstone Continuation registration and fees are recorded appropriately on a student's record.

Maintenance of Good Academic Standing

The cumulative GPA for both good academic standing and degree conferral is a 3.0. A student admitted as a Special Matriculant is required to achieve a 3.0 average or better after completing a certain number of credits as stipulated by their respective program.

Grades are subject to review by the faculty advisor and program director at the end of each term. If the academic average falls below 3.0 the student will be placed on academic probation.

Academic Probation

All students who have a cumulative GPA of below 3.0 will be placed on academic probation. If a student will not be able to achieve a cumulative GPA of 3.0 within a reasonable time, the student will be dismissed from the program. If a student receives a grade of F or FW in any course the student may be subject to dismissal from the college.

For all students on probation, future registrations must be reviewed and approved by the Director of the student's program as well as the School Dean.

In all subsequent terms in which the student is on probation the student is required to achieve a term GPA of 3.0 or better. If the 3.0 or higher is not achieved the student will be dismissed. Students who receive a grade of less than B may be required to repeat the course. Students will be allowed to repeat a course only once.

Time Limit

Students attending the program continuously from the date of their acceptance will be able to complete the degree requirements in two and one half years. Students will be required to complete their degree requirements within six years of entering the program. (Note: Students seeking permanent New York State Certification in Secondary Education will be under a time constraint to complete the program within five years or less.)

Online Learning

Mercy Online offers students an accessible and convenient way to learn. No matter where students are located, they may take courses, or even entire degrees, on the college's online campus. At Mercy College, there is no distinction between the expectations of traditionally taught classes and online classes. Mercy Online currently offers more than forty undergraduate and graduate degrees entirely online. Students also may satisfy their General Education curriculum requirements online.

Learn more about Mercy Online at www.mercy.edu/mercyonline

Course Descriptions —English Literature

ENGL 500 Theory And Practice Of Literary Criticism

An introduction to major movements and figures of the theory of criticism, the question, "what is literature?" is the primary concern of this course. Such an inquiry necessarily engages other, closely affiliated signifiers such as work/text, writing, reading, interpretation, and signification itself. After brief encounters with ancient antecedents and seminal moderns, influential contemporary approaches to the question concerning literature and its cultural significance are engaged. An assessment of the relative strengths and weaknesses of current trends in the practice of literary criticism, and their theoretical groundwork, is the ultimate objective of this course. 3 credits.

ENGL 501 Themes and Genres of Medieval Literature

This course is designed to cultivate students' awareness of the themes, genres, and issues related to the study of medieval literature. Students will study the major genres of medieval literature, including epics, lays and romances.. 3 credits.

ENGL 502 Humanism in Renaissance Texts

This course will focus on humanism and the concepts arising from it in relation to the production and appreciation of literature during the Renaissance. The revival of interest in the arts and ideas of Greco-Roman antiquity and the dependence of Renaissance thought on classical themes will be among the issues discussed. 3 credits.

ENGL 503 Reason and Imagination

This study of English literature between 1650 and 1850 examines Neoclassicism and Romanticism as two opposed aesthetic and philosophical stances. It traces the political, ideological, and literary roots of Neoclassicism in the English "Glorious Revolution" of 1688, the late seventeenth-century growth of rationalism and empirical science, followed by the flowering of Neoclassicism and then the shift in sensibility that ledto the emergence of Romanticism. 3 credits.

ENGL 504 Modernism

This course explores the various "isms" of Modernism while questioning if these trends are of the past or remain present and relevant to contemporary intellectual and aesthetic sensibilities It traces the anti-mimetic shift in the arts in the age of mechanical reproduction, as found in the literature of symbolism, expressionism, futurism, dadaism and surrealism. Among the features of modernism that emerge in this course are themes of fragmentation, parody, and irony, the self-conscious retrieval of myth, the collapse of traditional distinctions between subjective and objective reality, and the iconoclastic transgression of Victorian norms of religion, the family, and sexuality. 3 credits..

ENGL 505 Transformations of The Epic

This course is based on the conception of the epic as an encyclopedic narrative of substantial length featuring a central figure who reflects the values of a particular culture. It will proceed chronologically, studying the taxonomy and transformations of the epic, from its earliest manifestations (e.g., *Popol Vuh, Gilgamesh*) through its emergence in Classical (e.g., *The Iliad, The Odyssey, The Aeneid, The Thebiad*), Medieval (e.g., *Beowulf, The Niebelungenlied, The Song of Roland, The Divine Comedy*) and

Renaissance (e.g., Orlando Furioso, The Faerie Queen, Jerusalem Delivered, The Lusiad) texts to its incorporation after the Renaissance into the modern novel (e.g., Don Quixote, Tom Jones, War and Peace, Ulysses). 3 credits.

ENGL 506 History of Poetic Forms

The course will study the major forms and conventions of poetry that have developed in English and then American literature from classical models to the present. Wherever possible, particular poems from different historical contexts will be compared and analyzed to demonstrate how these forms and conventions have developed and been adapted to specific personal, ideological, or cultural pressures. 3 credits.

ENGL 507 Narrative Strategies in the Novel:

Because of the vast scope of the English novel, this course will focus on the work of Samuel Richardson, Henry Fielding, Lawrence Sterne, Walter Scott, Jane Austen, Charles Dickens, Emily and Charlotte Brontë, George Eliot and Thomas Hardy. 3 credits.

ENGL 508 History of Drama in English

This course will study selected dramatic works from the vantage of the cultures of the historical epochs they are embedded in. It will use a chronological approach, beginning with the drama in England: the medieval mystery cycles and morality plays, the emergence of secular drama in the sixteenth century and earlier Seventeenth Century, focusing on the precursors and contemporaries of Shakespeare, Restoration drama, the development of sentimentalism and the adaptation of drama to an increasingly middle class audience in the Eighteenth Century, the closet drama of the Romantic era, Nineteenth-Century melodrama in Britain and America, and the emergence of the modern theater in the United Kingdom and the United States. 3 credits.

ENGL 509 Perspectives on The Essay

The course will study of the essay as a distinct literary genre; its characteristics and types; its history; and its role in reflecting authorial consciousness. This course will examine the taxonomy of the essay in terms of its medium (verse or prose), its tone and level of formality, its organizational strategies, and its relationship to its audience and to particular modes of literary production (speech, manuscript, pamphlet, book, magazine, newspaper). It will trace the development of the essay from its origins to the modern era. 3 credits.

ENGL 510 Theory And Practice of Expository Writing

The course will address the techniques of expository writing as reflected in academic discourse. Ideally, students will learn the general practices of critical writing, but focus their work in their individual fields of interest. These interests may include feminist approaches, deconstructive approaches, research in culture, education, etc. The course will specifically address techniques of analytic organization. 3 credits.

ENGL 511 Search for Identity in American Literature

The course will examine manifestations of personal identity and human community in American culture and literature. In broadest terms, the course will trace the formation of nineteenth-century liberal ideals of personal identity and "freedom" as they emerged from the theological and republican values of the colonial and early national periods. 3 credits.

ENGL 512 Classics of African American Literature

Toni Morrison states in an interview with Paul Gilroy [Small Acts, 1993] that "My parallel is always the music because all of the strategies of the art are there." It is no accident that her reference to music is echoed by other African American artists, for the music is the trope that best illuminates contemporary African American writing. Richard Powell in The Blues Aesthetic: Black Culture and Modernism specifies the blues as providing "much contemporary literature, theater, dance, and visual arts with the necessary element for defining these various art forms as intrinsically African-American." It is from this perspective that this course analyzes the texts of Jean Toomer Cane, Zora Neale Hurston Spunk, James Baldwin Go Tell It on the Mountain, Ralph Ellison Invisible Man, Langston Hughes Ask Your Mama: 12 Moods for Jazz, John Wideman My Brother's Keeper, Toni Morrison Jazz, August Wilson Joe Turner's Come and Gone, and Maya Angelou Selected Poetry. 3 credits.

ENGL 513 Caribbean Literature

The course will focus primarily on Caribbean writing of the twentieth century, although students will be expected to become aware of the historical and literary events of prior centuries. The first issue the course will confront will be the breadth of Caribbean writing. Not a national "literature," Caribbean writing encompasses literatures from Guyana to Belize, as well as the archipelago in between, such as Jamaica, Grenada, Barbados, St. Lucia, and Antigua. One of the primary theoretical issues the course will confront is early writers' relationship to colonial influence, and the active creation postcolonial identity in later figures' work. Major authors will include Claude McKay, George Lamming, V.S. Naipaul, Jamaica Kincaid, Paule Marshall, and Derek Walcott. We will also look as subcultural literary forms such as the "dub" poetry of Linton Kwesi Johnson, and the cultural criticism of CLR James and Marlene N. Philip. 3 credits.

ENGL 514 Major Authors

Close reading of texts by and about a British or American writer who has had a significant impact on literature, including study of critical and biographical materials. This course will seek to provide a sense of the central themes, stylistic techniques, and temperament and sensibility that distinguish the author, as well as of the evolution of his or her art from a biographical perspective. Authors studied will vary and will be selected by consultation between individual instructors and the program director. 3 credits.

ENGL 515 Special Topics in Literature

The special topic courses will be offered in response to student interest and faculty specialty. Ideally, they will be interdisciplinary in nature, allowing students to do focused research on problems of contemporary interest in poetics, narrative, feminism, politics, sociology, or critical theory. Sample topic courses may include "Tragedy," "The Bible," "Modern Irish Drama," "Mythologies," "Violence and Representation," "Sport Literature," "Alchemy and Literature," and "Film and Literature." 3 credits.

ENGL 516 Thesis Seminar

In this course, students will pursue an original research topic under the guidance of a mentor. Students will participate in a seminar guided by the research mentor(s) which will provide them with opportunities to share their research with and receive feedback from their peers. Students in the seminar will be also encouraged to submit versions of their papers to read at conferences of scholars in English Literature to obtain responses

and suggestions. The topic selected by the student may be developed from one pursued in a previous course, or it may be new. 3 credits.

ENGL 890 Capstone Continuation

Students who have completed all coursework but have not completed their capstone project within the required one term must register for this course each subsequent term until the project is completed. No credit but cost is equivalent to one credit. Only two consecutive terms of capstone continuation registration permitted.

ENGL 899 Maintenance of Matriculation

Students are expected to register in successive terms to maintain status as a matriculated student. However, if a student cannot enroll in a term, maintenance of matriculation is required. Only two consecutive terms of capstone continuation registration permitted.

The fee is \$100 per term and is processed as a registration. Maintenance of Matriculation without attending class is limited to one year. Students who have not maintained matriculation and wish to return to their program within one year after their last course registration will be charged the fee for each missed term. Activated U.S. Military Reservists are not required to pay the fee. No credit.

Master of Science in Cybersecurity

(Before 2010-11, this program title was called INFORMATION ASSURANCE AND SECURITY)

Zhixiong Chen, Ph.D., *Director* (914) 674-7756 zchen@mercy.edu

Purpose

The Master of Science in Cybersecurity is designed to prepare students with the technical and analytical abilities to secure data files, defend computers, shield computer networks and protect critical national electronic infrastructure. Information systems and computer networks are under constant threats and attacks from hackers, viruses, and worms. Nothing could be more important than protecting the digital world our very lives depend on. The curriculum in the program not only builds solid foundation in information assurance and security but also follows the latest development in the field closely.

Objectives

The Cybersecurity program offers students a combination of strong foundation in information security theory and practical skills in information assurance and security. Graduates of this program will create, implement and oversee security systems and security policies, and will be prepared for advanced supervisory positions in the field such as Information System Security Officer, Network Security administrator, Information Security Analyst, Forensic Analyst, IT Auditor, Information Assurance Compliance Officer, Principal System Security Engineer, Information Security Specialist, Information Assurance Specialist, IT Security Analyst, Information System Governance Officer, Information Assurance Engineer and Information Assurance Analyst. Moreover, graduates will be prepared for acquiring professional certificates like Certified Information System Security Professionals (CISSP).

Expectations of the Graduate

Graduates will be able to:

- monitor the use of security systems, including firewalls and intruder detection systems;
- create, implement, and oversee security policies;
- plan disaster recovery for operating systems, databases, networks, servers and software applications;
- conduct research on emerging products, services, protocols, and standards in support of security enhancement and development efforts;

- test new security software and/or technologies;
- · perform regular compliance audits;
- carry out research in information security-related fields towards a doctoral program;
- prepare to take the CISSP certification exam.

Admission Requirements

Please refer to the general requirements for admission and matriculation in the Graduate Admissions section of this catalog.

Requirements for admission to the Cybersecurity program include:

- 1. Baccalaureate transcript
- 2. Curriculum Vitae
- At least one letter of recommendation that provides evidence of personal and/or professional qualifications for graduate study.
- 4. A two-page written Personal Statement stating the reasons for applying to the program and how the applicant can benefit by its completion.
- 5. Students must demonstrate they have comprehensive knowledge in any three of the following undergraduate pre-requisites. The courses listed are relevant to the domain knowledge and completion of any one of them will fulfill the requirements. IT or cybersecurity related working experiences and certificates like security+ can also fulfill (or partially) the pre-requisite.
 - Programming Languages (e.g. CISC131/CISC231, CISC238, CISC271, CISC311)
 - Computer Networking (e.g. CISC257/CISC335, IASP420)
 - Database Management Systems (e.g. CISC337)
 - Information System Management (e.g. CISC301, CISC370)
 - Web Technology (e.g. CISC359)
 - Operating Systems (e.g. CISC421, IASP470)
 - Computer Security Knowledge (e.g. IASP230, CISC385, IASP430, IASP440)
 - Analytical Foundations (e.g. MATH122, MATH244, MATH260, MATH307)

Curriculum

The curriculum consists of six required core courses (18 credits), and three options to complete the remaining 12 credits. Option1 is all Course Option that students need to take four elective courses. Option 2 is Master's Project that students need to complete three electives and one project (IASP600). And option 3 is Master's Thesis that students need to complete two electives and one thesis (IASP601 and IASP602). Thesis option needs to have program director's approval.

Core Cou	
IASP 500	Topics in Information Security
IASP 530	Computer Forensic
IASP 540	Information Assurance and Management3 credits
IASP 550	Firewall and Intrusion Detection
IASP 560	Wireless Network and Security
IASP 580	IT Audit and Compliance
Electives IASP 510	Social Implications of Information Security3 credits
IASP 520	Data Mining and Knowledge Discovery3 credits
IASP 525	Distributed Database and Security3 credits
IASP 545	E-Commerce Security
IASP 570	Information Security Policies
IASP 585	Applied Cryptography
IASP 590	Advanced Topics in Security Practice3 credits
IASP 595	Special Topics in Information Security3 credits
IASP 599	Independent Study
	Project/Thesis
IASP 600	Master's Project
IASP 601	Master's Thesis I
IASP 602	Master's Thesis II
	Continuation
IASP 890	Capstone Continuation
Maintena IASP 899	nce of Matriculation Maintenance of Matriculation
	Total30 credits

Online Courses

Every course in the program can be taken either online or on campus. Both online and on campus students should register for on campus courses.

Online Component

Every course in the program has an online component that enables students to interact with the instructor and with one another between class meetings. The purpose of the online component is to encourage interaction among students and to promote use of the Internet for learning and communication.

Maintenance of Matriculation

It is expected that students will fulfill the requirements for their graduate degree by registering over successive sessions. Registration is accomplished by either enrolling in classes or Maintaining Matriculation. The Maintaining Matriculation fee is \$100 per session and is processed as a registration.

Students who have not maintained matriculation and wish to return to their program within one year after their last course will be charged the Maintaining Matriculation fee of \$100 for each missed session. Maintenance of Matriculation without attending classes is limited to one year. Activated U.S. Military Reservists are not required to pay the Maintenance of Matriculation fee.

Capstone Advisement

Students who take project option should complete their project within one semester, and thesis option within two consecutive terms. If students could not complete their work within the term(s), they should register for Capstone Continuation (IASP890, equal to the cost of one graduate credit). Students can only register for Capstone Continuation for two terms.

A student's degree will not be released until Capstone Continuation registration and fees are recorded appropriately on a student's record.

Maintenance of Good Academic Standing

The cumulative GPA for both good academic standing and degree conferral is a 3.0. A student admitted as a Special Matriculant is required to achieve a 3.0 average or better after completing six credits. Grades are subject to review by the faculty advisor and program director at the end of each term. If the academic average falls below 3.0 the student will be placed on academic probation.

Academic Probation

All students who have a cumulative GPA of below 3.0 will be placed on academic probation. If a student will not be able to achieve a cumulative GPA of 3.0 within a reasonable time, the student will be dismissed from the program. If a student receives a grade of F or FW in any course the student may be subject to dismissal from the college.

For all students on probation, future registrations must be reviewed and approved by the Director of the student's program as well as the School Dean.

In all subsequent terms in which the student is on probation the student is required to achieve a term GPA of 3.0 or better. If the 3.0 or higher is not achieved the student will be dismissed. Students who receive a grade of less than B may be required to repeat the course. Students will be allowed to repeat a course only once.

Graduation Requirements

To be eligible for graduation a student must complete all 30 credits of the program with a grade point average of 3.0 or higher.

Time Limit

Requirements for the degree must be completed within five years from the candidate's date of matriculation (exclusive of time spent in the Armed Forces). An exception may be made by the program director if the student's request demonstrates circumstances beyond his or her control that temporarily interfere with the ability to complete the program on time.

Course Descriptions —Cybersecurity

All the courses can be completed on-campus or online.

IASP 500 Topics on Information Security

Prerequisite: CISC 257 or approval from the program director

This course provides a broad view of information assurance and security and its major subjects: protection of information assets; access to information system; hacking; legislation and industrial standards. In addition, this course will serve as a guideline for students to make their course selections. 3 credits.

IASP 510 Social Implication of Information Security

Prerequisite: CISC 120

This course discusses the social Implications of information security. It covers the social impact and legal issues of modern computing, Intellectual Property issues, Professional and Ethical Issues and Responsibilities, Privacy and Civil Liberties. 3 credits.

IASP 520 Data Mining and Knowledge Discovery

Prerequisite: CISC 337 and MATH 122 or approval from program director This course introduces the latest development in data mining. It covers data preparation, data evaluation, clustering and classification, and various practical techniques used

widely in the field. 3 credits.

IASP 525 Distributed Database and Security

Prerequisite: CISC 337 or approval from program director

This course introduces the concepts of secure database and methods of protecting data. It will cover the discretionary and mandatory access controls, secure database design, data integrity, secure architectures, secure transaction processing, information flow controls and inference controls, and discusses various secure database models including distributed database system. 3 credits.

IASP 530 Computer Forensics

Prerequisite: CISC 257 and CISC 220 or approval from program director

This course covers the need for computer forensics and the basic concepts used in a computer forensics examination; introduces techniques required for conducting a forensic analysis on systems and data. The theories directly correlate to methods used to recover/restore data for various requirements, ranging from litigation to fraud based investigations. 3 credits.

IASP 540 Information Assurance and Management

Prerequisite: CISC 257 and CISC 220 or approval from program director

This course explains information assurance in organizations. Concepts of organizations, strategy, information systems, decision-making and decision support, risk analysis and risk management, and information assurance are introduced and explained. 3 semester hours; 3 credits.

IASP 545 E-Commerce Security

Prerequisite: CISC 385 CISC 257 and CISC 220 or approval from program director This course introduces current threats facing organizations that conduct business online and how to mitigate these challenges. It will cover cryptography review, certificates, secure credential services and role-based authorization, mobile code security, security of agent-based systems, secure electronic transactions, electronic payment systems, intellectual property protection, and issues on law and regulation. 3 credits.

IASP 550 Firewall and Intrusion Detection

Prerequisite: IASP 257 and CISC357 or approval from program director

This course introduces network firewall security. It will cover basic installation techniques, discuss how to make an intelligent choice of firewall technology and present basic firewall troubleshooting. Moreover, it will cover different intrusion detection systems and their signatures. Students will complete hands-on exercises and case projects for testing and evaluating various firewall techniques. 3 credits.

IASP 560 Wireless Network and Security

Prerequisite: IASP 257 and CISC357 or approval from program director

This course introduces various wireless network protocols, access modes, wireless devices, management tools and security risks. This course will give students technical background of wireless networks, and discuss the security risk and management tools. 3 credits.

IASP 570 Information Security Policies

Prerequisite: IASP 257 and CISC357 or approval from program director

This course explains security policies play a critical role in a secure framework; explore writing Information Security policies, procedures, and standards and practice Acceptable Use Policies (AUP) and Compliance and enforcement. 3 credits.

IASP 580 IT Audit and Compliance

Prerequisite: IASP 257 and CISC357 or approval from program director

This course reviews the critical skills and methodologies used to ensure compliance to public and private sector regulatory requirements. This course covers how to facilitate internal and external audit requirements, ensuring proper levels of controls, both IT and process level. 3 credits.

IASP 585 Applied Cryptography

Prerequisite: CISC 335, and recommended CISC 231

This course provides a comprehensive overview of network security. It will cover general security concepts, communication security, cryptography including the differences between asymmetric and symmetric algorithms and the different types of PKI certificates and their usage and discussion of Operational/Organizational Security. Students will complete hands-on assignments. 3 credits.

IASP 590 Advanced topics in Security Practices

This course applies information security theory that we have learned so far to one specific area such as health care, government, finance, etc. Prerequisite: Student must have completed at least 15 graduate credits and must have the program director's approval. 3 credits.

IASP 595 Special topics in Information Security

Prerequisite: program director's approval

This course is a placeholder and will introduce students to the future developments and trends in the information security area. The course will be offered as the need for such a course arises. 3 credits.

IASP 599 Independent Study

Prerequisite: program director's approval

This course is a placeholder for students who like to pursue independent study under the supervision of a faculty member. The course will be offered as the need for such a course arises. 3 credits.

IASP 600 Master Project

Designs and implements in depth project under the supervision of a faculty member or a group of faculty members. Prerequisite: program director Approval, 3 credits.

IASP 601 Master Thesis I

Prerequisite: program director's approval

Designs and implements an in-depth project under the supervision of a faculty member or a group of faculty members. The thesis option requires students to prepare to write a high quality thesis and defend before a thesis committee of faculty. During this first semester of thesis the main objective is to select a topic, conduct a comprehensive literature survey and develop and initial project draft. Students will be given a list of thesis advisors and topics. All students are required to meet with their potential advisors. 3 credits.

IASP 602 Master Thesis II

Prerequisite: IASP 601 and program director's approval

This course will provide a culminating experience under the guidance of the thesis advisor. The main objective is to refine and complete the research done in Master Thesis I and submit the work to a journal or conference and complete the final thesis defense. 3 credits

IASP 890 Capstone Continuation

Students who have completed all coursework but have not completed their capstone project within the required one term must register for this course each subsequent term until the project is completed. No credit but cost is equivalent to one credit. Only two consecutive terms of capstone continuation registration permitted.

IASP 899 Maintenance of Matriculation

Students are expected to register in successive terms to maintain status as a matriculated student. However, if a student cannot enroll in a term, maintenance of matriculation is required.

The fee is \$100 per term and is processed as a registration. Maintenance of Matriculation without attending class is limited to one year. Students who have not maintained matriculation and wish to return to their program within one year after their last course registration will be charged the fee for each missed term. Activated U.S. Military Reservists are not required to pay the fee. No credit.

Master of Science in Web Strategy and Design

(formerly known as Internet Business Systems)

Narasim Banavara, Ph.D., Director (914) 674-7443 nbanavara@mercy.edu

Purpose

The Master of Science in Web Strategy and Design is designed to prepare students with the management skills, the technical expertise, design and the analytical abilities to strategize for business growth and development utilizing the full potential of the Web.

Objectives

The purpose of the Master of Science degree in Web Strategy and Design is to

- develop a strong understanding of the elements of dynamic, database-driven web-based business information systems
- develop a strong understanding of the elements of Information Architecture, technology and design as they relate to web-based business information systems
- apply the understanding and knowledge obtained in the Program in an entrepreneurial or corporate position;
- apply ethical principles in the creation or management of a web-based business.

This is accomplished by developing a strong background in business, technology and design while stressing collaborative processes and communication skills. Students are encouraged to maintain high ethical standards while applying what they have learned, while simultaneously thinking independently and engaging in research.

Expectations of the Graduate

Upon completion of this program, graduates will be able to

- demonstrate understanding and application of the different elements of the dynamic, database-driven, web-based business information systems;
- integrate the Web's advantages into all types of businesses;
- identify and evaluate web-based business opportunities;
- identify, evaluate and select technologies for web-based business opportunities;
- · design, implement, and evaluate Web presences;
- market products and services over the Web;
- act as strong and knowledgeable intermediaries among business executives, technology experts and design professionals in any business;

- attain and demonstrate effective qualities and skills of leadership and collaboration, negotiation, communication, analytical and critical thinking, organization, presentation, time management, people management and such other skills;
- understand and apply legal, ethical and societal standards in the use of the Web for business.

Admission Requirements

Please refer to the general requirements for admission and matriculation in the Graduate Admissions section of this catalog.

Program Requirements

Requirements for admission to the Web Strategy and Design program include:

- 1. A baccalaureate transcript
- An updated resume that summarizes all work experience and includes at least two academic or professional references containing respective phone numbers and e-mail address(es).
- A two-page written Personal Statement stating the reasons for applying to the Web Strategy and Design program and how the applicant can benefit by its completion.

As a prerequisite to the program, applicants are required to demonstrate competency in the use of computer systems, particularly

- Windows: create folders, understand and use directory / folder structures, transfer data / files from one I/O device to another, install programs
- Browsers: download data, programs, drivers; use search engines
- · E-mail client: create distribution lists
- Word processing (e.g. Word): format documents, create tables, create headers and footers, insert images and charts
- Spreadsheet (e.g. Excel): create basic spreadsheets
- Presentation software (e.g. PowerPoint): create basic presentations

Curriculum

The curriculum consists of six required core courses, four advanced electives, and a research project.

All core courses must be completed before enrolling in advanced electives or the research project.

Core Courses

INBS 520	Introduction to Internet Technologies
INBS 530	Creative Web Design
INBS 540	Technical Web Design
INBS 550	Internet Marketing
INBS 560	Managing Internet Business Systems
	d Electives Financial Accounting
INBS 610	Legal and Ethical Issues in Internet Business
INBS 640	Leading Change in Internet Business
INBS 645	Business-to-Business Internet Systems
INBS 655	Designing Websites for Interactivity
INBS 665	Internet Programming
INBS 675	Internets and Networking
INBS 685	Internet Database Management Systems
INBS 689	Special Topics in Internet Business Systems
Research Project INBS 710 and	
INBS 711	Research Project in Internet Business Systems
	Total 36 credits

The Research Project is a comprehensive, real-world project that is the capstone requirement of the Program. Project teams consist of two students with complementary skill sets. Under the guidance of a faculty mentor, each team identifies an opportunity or problem that can be addressed using web-based business principles. The teams then adopt a strategy for the development of a solution, research relevant models, create a plan for that solution, implement the plan and test that implementation. The team presents its final project to a panel of faculty for assessment and evaluation. The project must be presented in electronic form and include a project website that provides development and implementation details. In addition, each member of the team must submit a written report on his/her individual contributions to the project.

Graduate Certificate in Web Strategy and Design

Prospective students can apply for admission to a graduate certificate program in Web Strategy and Design The certificate will be awarded upon successful completion of the six core courses in the Master of Science program listed above. Those accepted into the Master's degree program are not eligible to receive this certificate. Applicants to the Certificate program must meet the same Admission and Program Requirements as those applying for the Master's degree program. Successful completion of the certificate courses can be applied to the Web Strategy and Design Master's degree program should certificate students wish to pursue that degree program. Please note that certificate students are not eligible for financial aid.

Scheduling

Courses are offered in a 10-week quarterly format. As members of a cohort, students are expected to take two courses per quarter throughout the year, and they are expected to complete the program in 21 months.

Online Component

Every course in the program has an online component that enables students to interact with the instructor and with one another between class meetings. The purpose of the online component is to encourage interaction among students and to promote use of the Internet for learning and communication.

Maintenance of Matriculation

It is expected that students will fulfill the requirements for their graduate degree by registering over successive sessions. Registration is required during summer session(s). Registration is accomplished by either enrolling in classes or Maintaining Matriculation. The Maintaining Matriculation fee is \$100 per session and is processed as a registration.

Students who have not maintained matriculation and wish to return to their program within one year after their last course will be charged the Maintaining Matriculation fee of \$100 for each missed session. Maintenance of Matriculation without attending classes is limited to one year. Activated U.S. Military Reservists are not required to pay the Maintenance of Matriculation fee.

Capstone Advisement

It is expected that Capstone students shall make satisfactory progress with their program's culminating activity. After students register for all sections of their Capstone requirement, they will be given one subsequent term to complete their work. The Maintaining Matriculation registration must be completed for this subsequent term if no other courses are taken. After this period, a Capstone Continuation fee (equal to the cost of one graduate credit) will be charged for each additional term required to complete the project. Students can only register for Capstone Continuation for two terms.

A student's degree will not be released until all Maintaining Matriculation and Capstone Continuation registration and fees are recorded appropriately on a student's record.

Maintenance of Good Academic Standing

The cumulative GPA for both good academic standing and degree conferral is a 3.0. A student admitted as a Special Matriculant is required to achieve a 3.0 average or better after completing six credits. Grades are subject to review by the faculty advisor and program director at the end of each term. If the academic average falls below 3.0 the student will be placed on academic probation.

Academic Probation

All students who have a cumulative GPA of below 3.0 will be placed on academic probation. If a student is not able to achieve a cumulative GPA of 3.0 within a reasonable time, the student will be dismissed from the program. If a student receives a grade of F or FW in any course the student may be subject to dismissal from the college.

For all students on probation, future registrations must be reviewed and approved by the director of the student's program as well as the School Dean.

In all subsequent terms in which the student is on probation the student is required to achieve a term GPA of 3.0 or better. If the 3.0 or higher is not achieved the student will be dismissed. Students who receive a grade of less than B may be required to repeat the course. Students will be allowed to repeat a course only once.

Graduation Requirements

To be eligible for graduation a student must complete all 36 credits of the program with a GPA of 3.0 or higher.

Time Limit

Requirements for the degree must be completed within five years from the candidate's date of matriculation (exclusive of time spent in the Armed Forces). An exception may be made by the program director if the student's request demonstrates circumstances beyond his or her control that temporarily interfere with the ability to complete the program on time.

Course Descriptions –Web Strategy and Design

These courses can be completed on-campus or online.

Required Courses:

INBS 510 Introduction to Internet Business Systems

This course provides an overview of the major components of an Internet business system and how they work together to create an effective Internet-based organization. Topics include identifying Internet business models, discussing the development and leveraging of communities, introducing Internet marketing strategies, discussing the role of intermediation, disintermediation and reintermediation, introducing relevant legal issues, and analyzing global market opportunities. Online component required. 3 credits.

INBS 520 Introduction to Internet Technologies

This course introduces basic Internet concepts (URL's, domain names, threaded discussions, chats, push technology, Internet service providers, etc.), basic Web technologies, the basics of Web page development, file organization, FTP, and the software and hardware needed to create and maintain a reliable and secure client/server commercial hosting system. Online component required. 3 credits.

INBS 530 Creative Web Design

This course presents the basics of good site design (color, layout, use of images, loading speed, human interface design, etc.), introduces Photoshop for creating and adapting

images for website development, and extends the use of Dreamweaver, to create websites and applications consistent with good website usability practices. Online component required. 3 credits.

INBS 540 Technical Web Design

This course introduces Web project management and investigates Web management issues and trends. Topics include establishing and administering usability, creating budgets for site development, evaluating communication standards and issues, analyzing Web audiences, creating project sites and utilizing Web testing tools. Online component required. 3 credits.

INBS 550 Internet Marketing

This course presents marketing principles and practices as they apply to the Internet. The course emphasizes the role of the Internet in one-on-one marketing as opposed to mass marketing. Topics include direct marketing, online advertising, portal alliances, marketing research, data analysis, database management, and relationship marketing. Principles of Web design and management are applied to the development of effective Internet marketing systems. Online component required. 3 credits.

INBS 560 Managing Internet Business Systems

This course examines the use of the Internet as a management resource. The Internet is viewed as strategic and integral to business transactions and communication. Topics include the management of a company's "digital transformation" and the preparation of a business plan for an Internet initiative. The course examines the integration of an Internet channel with business functions such as Sales and Marketing and the use of the Internet to align the extended Supply Chain of suppliers and customers. Other topics include integrating the Internet into management information systems, dealing with security issues and leveraging a company intranet for knowledge management. Principles of Web design and management are applied to the development of effective Internet management systems. Online component required. 3 credits.

Advanced Courses:

INBS 610 Legal and Ethical Issues in Internet Business

This course covers the legal issues surrounding e-commerce and focuses on the needs of business managers working in the online environment. Through the use of case studies and hypothetical cases, the course explores the Internet's unique legal problems. Topics include: jurisdiction in a 24/7 environment, intellectual property, online taxation, business transactions, privacy, obscenity, defamation, information security, Internet crime and global issues. Online component required. 3 credits.

INBS 640 Leading Change in Internet Business

This course examines the complexity of the change process in organizations and analyzes the economic and behavioral barriers that change agents need to overcome. Effective change in a firm requires knowledge of organizational performance, theories of change and practical methods of intervention. These topics are covered in depth, as well as characteristics and the role of the leader in the process of organizational change, different requirements of leading and facilitating incremental change and framebreaking change, enterprise-wide software installation, and initiatives in Internet business collaboration along the value chain. Online component required. 3 credits

INBS 645 Business-to-Business Internet Systems

This course focuses on the use of the Internet in business-to-business relationships. Topics include integrating the Internet channel into an existing supply chain, developing a new Internet supply chain, integrating customer information systems with supplier information systems, and creating systems for monitoring business relationships. Different business models of supply chain management are studied and evaluated. Alternative technologies are examined. The course integrates and extends knowledge from previous courses in Web design and management, database management, and inventory management. Online component required. 3 credits.

INBS 655 Designing Websites for Interactivity

This course explores more advanced techniques for designing functionality in interactive space using the Flash authoring environment. It begins with a review of CSS and HTML page building strategies and addresses the benefits and limitations of introducing Flash into the design and development process. It will focus on navigating and understanding the Flash workspace, creating vector artwork and graphics, and implementing basic animation and timing techniques. In addition, user interaction will be built into motion pieces with the introduction of the Actionscript programming language. Topics also covered include interface design, controlling clips, organization, adding navigational structures, and incorporating rich media. Online component required. 3 credits.

INBS 665 Internet Programming

This course explores more advanced techniques for designing functionality in interactive space using the Flash authoring environment. It begins with a review of CSS and HTML page building strategies and addresses the benefits and limitations of introducing Flash into the design and development process. It will focus on navigating and understanding the Flash workspace, creating vector artwork and graphics, and implementing basic animation and timing techniques. In addition, user interaction will be built into motion pieces with the introduction of the Actionscript programming language. Topics also covered include interface design, controlling clips, organization, adding navigational structures, and incorporating rich media. Online component required. 3 credits.

INBS 675 Internets and Networking

This course presents Internet software and hardware standards, transmission media (wire, fiber, microwave, radio, satellites, laser, etc.), transmission services (dial-up, leased lines, circuit switching, packet switching, ISD, ATM, frame relay, virtual private networks, etc.), signal propagation, the scalability and reliability of network servers, network security issues, and applications such as WWW, FTP, listserv, usenet, and telnet. Online component required. 3 credits.

INBS 685 Internet Database Management Systems

This course focuses on the creation and implementation of data management systems to support content intensive Web-based applications and dynamically driven websites. It provides developers with the knowledge and hands-on practice required to build and maintain dynamic and interactive Web applications using ColdFusion, an application development product. Online component required. 3 credits.

INBS 689 Special Topics in Internet Business Systems

This course introduces student to the future business or technological implications and/or practices in the Internet business field. Topics include service-oriented architecture (SOA), entrepreneurship, supply chain management, advanced Web design, and network security. Online component required. 3 credits.

Capstone Courses:

INBS 710 Research Project in Internet Business Systems I

Students are assigned to teams whose members have complementary skill sets. Under the guidance of a faculty mentor, each team identifies an opportunity or a problem that can be addressed by use of the Internet. They research relevant models, develop a project site, a concept summary/project approach, a project plan with milestones, a draft of the design and functional site maps, and a draft of marketing and business plans. 3 credits.

INBS 711 Research Project in Internet Business Systems II

Final deliverables that include a business plan, a marketing plan, design and information architecture documents, a technical overview, project management documents and legal documentation are submitted. The team presents its final project to a panel of faculty for assessment. The project must be presented in electronic format and provide a website that summarizes the project. In addition, each member of the team submits a written report on his/her individual contribution to the project. 3 credits.

INBS 890 Capstone Continuation

Students who have completed all coursework but have not completed their capstone project within the required one term must register for this course each subsequent term until the project is completed. No credit but cost is equivalent to one credit. Only two consecutive terms of capstone continuation registration permitted.

INBS 899 Maintenance of Matriculation

Students are expected to register in successive terms to maintain status as a matriculated student. However, if a student cannot enroll in a term, maintenance of matriculation is required.

The fee is \$100 per term and is processed as a registration. Maintenance of Matriculation without attending class is limited to one year. Students who have not maintained matriculation and wish to return to their program within one year after their last course registration will be charged the fee for each missed term. Activated U.S. Military Reservists are not required to pay the fee. No credit.

School of Social and Behavioral Sciences

Lois A. Wims, Ph.D., Dean

DEPARTMENT OF COUNSELING

Chair, Arthur G. McCann, Ph.D.

Counseling*

Specialization: School Counseling

Mental Health Counseling

DEPARTMENT OF SOCIAL SCIENCES

Chair, Diana D'Amico Juettner, J.D.

Health Services Management *

DEPARTMENT OF PSYCHOLOGY

Chair, Mary Knopp-Kelly, Ph.D

Marriage and Family Therapy

Psychology*

School Psychology

^{*}program also offered fully online

Counseling Programs

- Counseling with Certification in School Counseling
- Counseling with Certification in School Counseling and a Bilingual Extension
- Mental Health Counseling

Purpose

The Master's Programs in Counseling offer graduate education in counseling preparation. The 48-credit Masters in Counseling prepares students to become New York State Certified school counselors in urban and suburban school settings. The 60 credit Masters in Mental Health Counseling prepares students to become New York State licensed Mental Health counselors in public and private agencies.

The Master of Science in Counseling offers two certifications within the degree program. Successful completion of the School Counselor Program leads to recommendation to the New York State Education Department for provisional certification as a school counselor. Students completing the Bilingual School Counselor Program will be recommended for provisional certification as a school counselor and also for a bilingual extension to the certificate.

The Master of Science in Mental Health Counseling is a licensure-qualifying program. Graduates are eligible to seek initial employment towards meeting the 3,000-hour externship required for licensure as a mental health counselor in New York State. According to the state laws regulating mental health counseling licensure, graduates will have up to two years to meet the 3,000 hours of experience and pass a licensing examination to complete the licensure requirements.

Note: While all but two courses (CNSL 655 – Counseling and Applications II and CNSL 660 – Practicum in Group Work) may be completed as distance learning courses for the School Counseling program, New York State will not permit more than 27 credits of distance learning courses to be counted toward the 60 credit Master of Science in Mental Health Counseling. New York State also requires students pursuing a Master of Science in Mental Health Counseling to take the following courses in a traditional classroom environment: CNSL 650, CNSL 655 and CNSL 660.

Expectations of the Graduate

Graduates of the Master of Science in Counseling Degree Programs will be prepared to assume a professional school counseling role in a school setting. Graduates will be expected to:

- Meet identified professional and ethical standards required to work as a school counselor in New York State.
- Be cognizant of the concerns, issues, and challenges relevant to today's clients and students in urban and suburban communities and schools.
- Apply current knowledge and research from social and behavioral sciences, including the use of technology, to the practice of counseling.

 Demonstrate knowledge and understanding of the impact of cultural diversity on counseling techniques and applications.

Admission Requirements

Please refer to the general requirements for admission and matriculation in the Graduate Admissions section of this catalog.

Program Requirements

- 1. Two professional letters of recommendation.
- A two to three page essay on the applicant's reason(s) for becoming a School Counselor.
- 3. A resume
- 4. In person essay on assigned topic may be required depending on qualifications.

Course Load

Students must consult with the program director and/or interview with the program director or associate program director regarding required courses and electives for the Counseling Program. Full time students may register for up to 12 credits per semester. Part-time students may register for either three or six credits per semester.

Transfer Credits

Graduate courses taken at other institutions prior to admission at Mercy College may, if pertinent to the plan of study, be credited to the graduate degree. Permission to transfer credits must be requested at the time of admission and official transcripts and course descriptions must be submitted to the program director for evaluation.

Transfer credit will be granted only for courses taken in the five-year period prior to acceptance in the Mercy College Program and for courses in which the student earned a grade of B or higher. Transfer credit is normally limited to six credits. Courses with a grade of B- are not acceptable for transfer.

Maintenance of Matriculation

It is expected that students will fulfill the requirements for their graduate degree by registering over successive sessions. Registration is accomplished by either enrolling in classes or Maintaining Matriculation. The Maintaining Matriculation fee is \$100 per session and is processed as a registration.

Students who have not maintained matriculation and wish to return to their program within one year after their last course will be charged the Maintaining Matriculation fee of \$100 for each missed session. Maintenance of Matriculation without attending classes is limited to one year. Activated U.S. Military Reservists are not required to pay the Maintenance of Matriculation fee.

Maintenance of Good Academic Standing

The cumulative GPA for both good academic standing and degree conferral is a 3.0. A student admitted as a Special Matriculant is required to achieve a 3.0 average or better

after completing a certain number of credits as stipulated by their respective program. Grades are subject to review by the faculty advisor and program director at the end of each term. If the academic average falls below 3.0 the student will be placed on academic probation.

Academic Probation

All students who have a cumulative GPA of below 3.0 will be placed on academic probation. If a student will not be able to achieve a cumulative GPA of 3.0 within a reasonable time, the student will be dismissed from the program. If a student receives a grade of F or FW in any course the student may be subject to dismissal from the college.

For all students on probation, future registrations must be reviewed and approved by the director of the student's program as well as the school dean.

In all subsequent terms in which the student is on probation the student is required to achieve a term GPA of 3.0 or better. If the 3.0 or higher is not achieved the student will be dismissed. Students who receive a grade of less than B may be required to repeat the course. Students will be allowed to repeat a course only once.

Degree Requirements

- Successful completion of 48 graduate credits for School Counseling and 60 graduate credits for Mental Health Counseling.
- 2. A 3.0 cumulative GPA.
- 3. Successful completion of a written comprehensive examination.

Time Limit

Requirements for the Masters Degrees in counseling programs must be completed within five years from the date of the candidate's admission (exclusive of time spent in the Armed Forces). Exceptions will be made only if a student requests in writing an extension of time in advance and receives the approval of the Director.

Advisement

Students in the counseling programs must meet with the program director, associate director or faculty advisor to plan his/her courses and to review the plan of study prior to course registration. Students will choose their elective courses in consultation with their advisor and in consideration of individual interest.

Application Deadlines for Internship Placement

Spring Placements October 15

Fall Placements February 15

A 3.0 grade point average is required to register for internship placement.

Completion of at least 27 credits, including CNSL 660 Practicum in Group Work, is required prior to registration in either of the internship courses. Supervised Internship placement must be applied for the semester prior to course registration.

Master of Science in Counseling

Arthur G. McCann, Ph.D. Program Director (914) 674-7670 amccann@mercy.edu

Abby Hirsch, M.S. Director of Internship Placement (914) 674-7428 ahirsch@mercy.edu

Lisa Mills-Campbell, MBA Associate Director of Graduate Programs (914) 674-7659 lmills@mercy.edu

Degree Requirements

The 48-credit Master of Science Degree Program in Counseling is organized as follows:

Core Courses	30 credits
Supervised Internship I and II	6 credits
Electives	12 credits
Total	48 credits

The Master of Science Degree in Counseling Program requires completion of ten core course requirements, two supervised internship placements specific to the student's area of study and 12 credits of elective coursework. Students may choose to fulfill the 12 elective credits while completing a Mercy College certificate in one of three areas:

- Advanced Certificate in Alcohol and Substance Abuse Counseling
- · Advanced Certificate in Family Counseling
- · Advanced Certificate in Retirement Counseling

Degree students may also elect to satisfy the 12 credits of elective coursework by selecting courses of interest from any of the certificates or choosing other electives in consultation with the program director.

Curriculum

Core Courses

CNSL 630	Counseling and Ethics
CNSL 640	Human Development I
CNSL 642	Human Development II

212 / School of Social and Behavioral Sciences

CNSL 650	Counseling and Application I
CNSL 651	Multicultural Perspectives in Counseling
CNSL 655	Counseling and Application II
CNSL 660	Practicum in Group Work
CNSL 665	Career Development and Counseling
CNSL 667	Diagnostic Tools for Measurement
CNSL 673	Research Methodology
Total	
TRACK 1 Master of Science Degree in Counseling with Certification as a School Counselor	
The Master of Science Degree in Counseling with Certification as a School Counselor	
requires completion of the 30-credit core course requirements listed above, completion	

of the following two internship courses and 12 credits of approved elective credits selected from the Counseling program.

lotal48 credits

Successful completion of the program and evidence of participation in a seminar on the Identification and Reporting of Suspected Child Abuse and participation in a seminar in the Prevention of Violence in the School Setting leads to recommendation to the New York State Education Department for provisional certification as a school counselor.

Track 2

Master of Science Degree in Counseling with Certification as a School Counselor and a Bilingual Extension

Master of Science Degree in Counseling with Certification as School Counselor and a Bilingual Extension requires completion of the 30 credit core course requirement, completion of the following two internship courses, 6 credits of bilingual/bicultural course work as specified below and six credits of elective course work.

core cour	50 Eleano
CNSL 682	Supervised Internship I: Bilingual School Setting
CNSL 683	Supervised Internship II: Bilingual School Setting

(6 credits for students entering fall 2011 and thereafter)

Total48 credits	
Electives	Note: (For students entering fall 2011 and thereafter there will be no electives)
EDUC 508	Theory and Practice in Bilingual Education3 credits
EDUC 504	Multicultural Perspectives and the Teacher Learning Process3 credits

The six credits in electives may be selected from course work in the counseling program. For those students entering in fall 2011 and thereafter there will be no electives in this track.

Certification requires students to demonstrate proficiency in English and in the target language by achieving a passing score on the Bilingual Evaluation Assessment Examination.

Successful completion of the program leads to recommendation to the New York State Education Department for provisional certification as a school counselor and a bilingual extension to the certificate.

Track 3 (*This track is being phased out beginning with students entering in fall 2011 and thereafter.*)

Master of Science Degree in Counseling with Certification as a School Counselor and with College Certificates in:

- a. Alcohol and Substance Abuse Counseling
- b. Family Counseling

The Master of Science Degree in Counseling Program permits students to pursue Advanced Certificates in conjunction with degree pursuit. The 12 credits of elective course work required to meet degree requirements provides an opportunity for students to also earn a certificate.

In addition to the 30 credits of core required courses, students will register for the six-credits of field work and practicum course work below and one of the 12-credit certificates.

All three 12-credit certificates may be pursued independent of the Master's Degree by students holding a graduate degree in counseling.

Core Course	
CNSL 684	Supervised Internship I: School Setting
CNSL 685	Supervised Internship II: School Setting
Electives	One Advanced Certificate

Total48 credits

214 / School of Social and Behavioral Sciences

a) Advanced Certificate in Alcohol and Substance Abuse Counseling	
CNSL 501	Causes and Treatment of Drug Abuse Problems3 credits
CNSL 502	Substance Abuse: Prevention and Intervention3 credits
CNSL 674	Theories and Principles of Alcohol and Substance Abuse Counseling
CNSL 678	The Psychological, Pharmacological and Physiological Aspects of Alcohol and Substance Abuse
Total12 credits	
b) Advanced Certificate in Family Counseling	
CNSL 653	Family Life Style Assessment
CNSL 620	Psychological Dysfunction in the Family Situation3 credits
CNSL 625	Domestic Violence: Cognitive Behavior Approaches to Family Treatment and Prevention
CNSL 657	Family Counseling in an Urban Setting3 credits
Total12 credits	

The three advanced certificates may be pursued independently of the Master's degree by students holding a graduate degree in Counseling from an accredited college or university. Please see program director for admission process.

Master of Science in Mental Health Counseling

Carolyn Cullen, Ph.D., Director of Internship Placement (914) 674-7745 ccullen@mercy.edu

Lisa Mills-Campbell, MBA, Associate Director of Graduate Programs (914) 674-7659 lmills@mercy.edu

Degree Requirements

The 60-credit Master of Science Degree Program in Mental Health Counseling is organized as follows:

	Core Courses	
	Total60 credits	
Curricu		
	Counseling and Ethics	S
CNSL 640	Human Development I	S
CNSL 642	Human Development II	S
CNSL 650	Counseling and Application I	S
CNSL 651	Multicultural Perspectives in Counseling	S
CNSL 655	Counseling and Application II	S
CNSL 660	Practicum in Group Work	S

CNSL 665 Career Development and Counseling......3 credits

	Total	
CNSL 687	Supervised Internship II: Mental Health Setting	
CNSL 686	Supervised Internship I: Mental Health Setting	
Internship Courses		
	Total	
CNSL 678	Psychological, Physiological and Pharmacological Aspects of Alcohol and Substance Abuse	
CNSL 673	Research Methodology3 credits	
CNSL 667	Diagnostic Tools for Measurement	
CNSL 654	Psychopathology	
CNSL 625	Domestic Violence3 credits	
CNSL 620	Psychological Dysfunction in a Family Setting3 credits	
CNSL 614	Introduction to Consultation and Community/Family Mental Health Counseling	
	d Core Courses Crisis Counseling and Mental Health	

Course Descriptions –Counseling

CNSL 501 Causes and Treatment of Drug Abuse Problems

A review of the most commonly abused drugs and discussion of techniques and methods used in the treatment and rehabilitation of individuals who abuse drugs or struggle with addictions. 3 credits.

CNSL 502 Substance Abuse: Prevention and Intervention:

This course is designed to equip the counselor with the knowledge to help persons with substance-abuse problems. The focus of the class will be to review the historical background of substance abuse and dependency; study the psychological, social, pharmacological and legal aspects of substance abuse; recognize that alcohol dependency can become an adaptive response; and develop an awareness in the student of the important role of prevention. 3 credits.

CNSL 504 Approaches to Human Sexuality

An examination of the origin, forms, and application of human sexuality: alternative sexual preferences and lifestyles, psychological and sociological implications of the sexual drive; sexual dysfunction, research in human sexuality; applications to the counseling and mental health settings. The dissemination of sex education programs in schools and agencies will be considered. The course will be approached from a cognitive behavioral perspective. 3 credits.

CNSL 525 Counseling the College Bound Student

This course will examine the counseling needs and the process of working with college bound students. It is applicable for all counselors who work in a school setting, regardless of level. Some topics discussed will include the developmental process, the admission criteria at different types of institutions, and the counseling needs of "special" students. Case studies, role plays, and visitations will be used. 3 credits.

CNSL 598 Special Topics Series

This course will explore specific topics of concern in counseling. Each year different issues related to counseling in agency and school settings will be presented. The following areas may be included: special education counseling, career development in schools, computer applications for counselors behavioral health counseling and counseling at risk populations. 3 credits.

CNSL 601 Crisis Counseling and Mental Health

This course is designed to prepare students to work with clients/students in crisis situations—personal or community. The emphasis in the course is on practical applications of theory. The readings, lectures and role-play exercises provide a foundation on which professionals dealing with individuals and communities in crisis can build their own response protocols. The course will also help experienced individuals to reinforce, strengthen and augment their current skills. 3 credits.

CNSL 614 (PSYN 614) Introduction to Consultation and Family/Community Mental Health Counseling

This course provides students with an introduction to three of the major focuses within the field of community psychology: prevention, treatment, and rehabilitation of the mentally ill from a systems perspective. It will cover historical trends in community mental health, family interventions, methods of building psychological health, social systems analyses and modification, support systems and coping mechanisms, skill training, the process of implementing community based programs and community mobilization, community research, and the role of paraprofessionals and other community helpers. 3 credits.

CNSL 620 Psychological Dysfunction in the Family

Approaches to working with individuals, couples, single parent and multigenerational families in a variety of counseling settings. In addition to family conflict and marital problems, other topics covered include sibling relationships, communication among family members, psychiatric disorders and effective vs. ineffective parenting. 3 credits.

CNSL 625 (PSYN 625) Domestic Violence: Cognitive Behavioral Approaches to Family Treatment

This course will focus on several different forms of family and intimate relationship violence. It will examine the historical and psychological roots of family violence, theoretical models and attention will be given to issues of definition and conceptualization. Among the areas covered are child neglect, physical, psychological and sexual abuse, as well as spouse abuse, dating violence and elder abuse. Attention will be given to cross cultural issues in defining and studying family violence and abuse. Prevalence, contributing factors and societal and gender views on domestic violence are discussed. Counseling programs and resources for the abused individual and treatment strategies for the abuser are considered from a cognitive behavioral approach. 3 credits

CNSL 630 Counseling and Ethics

An examination of the basic issues and trends affecting the counselor working in a contemporary school or agency. The nature and scope of counseling, the relationship between counseling and professional ethical practices as defined by the American Counseling Association are considered. The variety of agency and school settings in which counselors seek employment is investigated with a view to the specific ethical guidelines that apply to schools and agencies. Professional norms as non-malfeasance, patient autonomy, confidentiality, etc. are explained. 3 credits.

CNSL 640 Human Development I

This course includes: theories and research in analytic schools of counseling, analytic theories of personality dynamics and development, understanding the individual and his/her values in the context of personal reaction mechanisms and experiences, experiences related to sociocultural environment, unconscious phenomena, transference and counter-transference reactions and the importance of childhood reactions and experiences in the life of the individual. 3 credits.

CNSL 642 Human Development II

Prerequisite: CNSL 640

An overview of theories and research in various schools of non-analytic counseling including: Person Centered, Gestalt and Cognitive Therapy. Emphasis on understanding the individual in the context of his or her experiences and particular environment. An understanding of the goals and methods applied to the client or student by various non-analytic schools of counseling. This course will examine patterns of individual and social development, both typical and atypical, with an emphasis on how individual development and sociocultural contexts interact. 3 credits.

CNSL 645 Quality of Life in Later Adulthood

This course explores quality of life as an entity explained by both objective and subjective features of body, mind, values, life experiences, social interaction and the environment. Interventions to improve life quality, prevent illness, and promote health will be emphasized throughout this course. 3 credits.

CNSL 649 Developmental Psychology: Adulthood and Aging

The course will be concerned with development from adulthood through the final years of life. Special attention will be given to the impact of family, work, and personal relationships upon the nature and course of human growth and development. Developmental issues and theoretical constructs will be integrated with normal growth and development. 3 credits.

CNSL 650 Counseling and Application I

A foundation course introducing the student to the theory and practice of counseling. The course provides a broad exposure to the various current points of view and techniques in counseling, and represents an integrated perspective paralleling the nexus of competencies, values, and insights associated with facilitative interactions. Development of counseling skills as well as counselor characteristics are stressed, with emphasis on personal growth, self-insight, and self-awareness. Student participation in role-playing will serve as the medium through which each student can explore his or her counseling potential and evaluate the relative strengths and weaknesses. 3 credits.

CNSL 651 Multicultural Perspectives in Counseling

A multidisciplinary survey of issues that are of particular concern to counselors working with culturally diverse populations including the disabled. Topics covered include culturally sensitive counseling, psychology of prejudice, social implications of discrimination, culturally different learning styles, multicultural factors in development, working with under-served clients and students, and values clarification. 3 credits.

CNSL 653 (PSYN 653) Family Assessment

This course introduces family assessment through a variety of means, including family structure and organization; family process and communication; family genograms; family life cycle development across the life span and its many cultural and social class variations. Students will learn methods to differentiate well-functioning families from those who are troubled, as well as contributing factors to family resilience and well-being. 3 credits

CNSL 654 (PSYN 654) Psychopathology

This course provides an introduction to the genesis, course, conceptualization, diagnosis and treatment of mental disorders. 3 credits.

CNSL 655 Counseling and Application II

Prerequisite: CNSL 650

A hands-on study of counseling techniques with emphasis on clinical case materials, specific settings and applications, and in-class role-playing. Students learn to develop skills of interviewing, responding, listening, and helping clients develop insight. Each student will be given an opportunity to increase his or her intellectual understanding of the broad range of philosophies, empirical findings, and counseling theories that abound in the profession. 3 credits.

CNSL 656 Retirement Counseling

Students will be exposed to the counseling skills required for retirement planning, exploration, and decision making with older adults. Examines theories of choice and methods and instruments used in assisting clients in retirement planning. 3 credits

CNSL 657 (PSYN 657) Family Therapy in the Urban Setting

Prerequisite: CNSL/PSYN 653

Overview of theories of family therapy and study of patterns of family interaction. Structural Family therapy concepts will be introduced. Techniques for improving family functioning are discussed as well as techniques for dealing with the family in group counseling. Marital counseling and parent counseling are studied. Attention is given to public and private agencies that deal with the contemporary problems faced by families. The emerging role of public schools as providers of family services is presented. 3 credits.

CNSL 659 Counseling Techniques with Older Adults and the Elderly

Prerequisite: CNSL 650/655

This course is designed to develop skills in interviewing, individual and group counseling, and intervention techniques for older adults and the elderly who are experiencing adjustment or emotional problems or mental disorders. 3 credits.

CNSL 660 Practicum in Group Work

An overview of theories, research, techniques, and processes in the dynamics of group counseling, with particular emphasis on the role of the leader, the participation of group

members, the cohesiveness of the group, and the measurement of the growth of each group member. The opportunities of using group techniques for school counseling, teaching, community work, tutorial programs, and vocational and educational counseling are considered. The course itself will serve as a practical model for group counseling, with students participating as group members and group leaders under the supervision of the faculty member. 3 credits.

CNSL 665 Career Development and Counseling

This course will focus on the importance of work to individuals during their lifespan and its implication for society; psychological, economic and social factors that affect career development and choice; relationship of career counseling to personal and social counseling; the counselor's role in client's career development; scope and sources of occupational information including emerging fields; application of career development theories to school, college and agency settings, visits to job settings, interviews with employees, employers and agency representatives; analysis of job satisfaction. 3 credits.

CNSL 667 Diagnostic Tools for Measurement:

The function of measurement and evaluation; purpose of testing in schools, agencies and colleges; uses and abuses of tests in our society; achievement, aptitude and psychological tests; use of resource materials; validity, reliability and norms; statistical and clinical procedures; administration and interpretation of tests; role-playing; communication of test results. 3 credits.

CNSL 673 Research Methodology

Students will learn to analyze research in counseling. Major statistical and measurement concepts will be applied in order to understand how research problems are systematically investigated using experimental and quasi-experimental designs. Surveys and qualitative research will also be discussed. Students will evaluate professional literature, discuss its implications for counseling and design research proposals. 3 credits.

CNSL 674 Theories and Principles of Substance Abuse Counseling

Introduces basic theories and principals of alcoholism and substance abuse counseling, techniques for motivating the chemically dependent client to engage in treatment processes and for handling the complex of psychological defenses used in the basic stages of treatment. Emphasis on theories of vocational counseling and the relationship between work, self-esteem and recovery. 3 credits.

CNSL 678 The Psychological, Pharmacological and Physiological Aspects of Alcoholism and Substance Abuse

Overview of alcohol and drugs emphasizing their uniqueness and similarities. Pharmacological, psychological, and physiological principles important to the understanding of alcoholism and drug abuse will be examined as well as their interaction. 3 credits.

CNSL 680 Supervised Internship I: Agency Setting

This course will focus on the essentials of the counseling interview process in an agency setting. The student will actively participate in counseling situations under professional supervision. Case presentations and discussions will help refine the student's abilities and awareness of ethical and professional issues. In addition to group and individual sessions, students will participate in a weekly seminar class at the college. The college supervisor will visit the agency at least once during the internship. 150 hours of internship participation is required. 3 credits.

CNSL 681 Supervised Internship II: Agency Setting

Prerequisite: CNSL 680

The course is a continuation of Supervised Internship I: Agency. Students will participate in a weekly seminar class at the college. The college supervisor will visit the agency at least once during the internship. 150 hours of internship participation is required. 3 credits.

CNSL 682 Supervised Internship I: Bilingual School Setting

Offered in fall and spring

The course is designed to enable the prospective bilingual guidance counselor to become familiar with the environmental and sociological aspects of the urban/suburban school setting. Directed observation will be made within the schools. Field experiences will consist of guided and supervised experiences in schools with non-English speaking populations. It is expected that the student will move from an observation to a participatory role at the discretion of the bilingual site supervisor during the course of the fieldwork. The school based supervisor will be a certified bilingual school counselor. Students will participate in a weekly seminar class at the college. The college supervisor will visit the school at least once during the internship. 150 hours of internship participation is required. 3 credits

CNSL 683 Supervised Internship II: Bilingual School Setting

Offered in fall and spring Prerequisite: CNSL 682

This course is a continuation of Supervised Internship I: Bilingual School Setting. bilingual school. The many aspects of the role of the bilingual school counselor will be explored. Students will participate in a weekly seminar class at the college. The college supervisor will visit the school at least once during the internship. 150 hours of internship participation is required. 3 credits

CNSL 684 Supervised Internship I: School Setting

Offered in fall and spring

The course enables the prospective guidance counselor to become familiar with the environmental and sociological aspects of the community school systems. Directed observations will be made within area public schools. During the course of the internship experience, the student will move from observer to participant in group and other counseling activities as deemed appropriate by the certified guidance counselor who serves as the site supervisor. Relevant projects and readings will be assigned by the certified counselor who teaches the course. Students will participate in a weekly seminar class at the college. The college supervisor will visit the school at least once during the internship. 150 hours of internship participation is required. 3 credits.

CNSL 685 Supervised Internship II: School Setting

Offered in fall and spring Prerequisite: CNSL 684

This course is a continuation of Supervised Internship I: School Setting. Students will participate in a weekly seminar class at the college, which is taught by a certified school counselor. The college supervisor will visit the school at least once during the internship. 150 hours of internship participation is required. 3 credits.

(**Note**: For students entering the School Counseling Program in Fall, 2011 and thereafter, 300 hours of internship participation is required for which six credits will be awarded.)

CNSL 686 Supervised Internship I: Mental Health Setting

Offered in fall and spring

This course focuses on essentials of the counseling process in a mental health setting. Students will receive clinical experience through immersion in a professional counseling role. The student will actively participate in counseling situations under professional supervision in a mental health agency setting. Case presentations and discussion will help to refine the student's abilities and awareness of ethical and professional issues. The student will become familiar with the environmental and sociological aspects of a community setting. In addition to conducting group and individual counseling sessions students will participate in weekly seminars at the college. On-site experiences will be discussed during the weekly class seminar which focuses on students concerns and basic issues of ethics, theory and practice. Students must apply for clinical placements the semester prior to registration. Clinical placements must be approved by the Director of Clinical Placements. 300 field hours are required and there will be academic site visits from the professor. This course is designed to meet the new state internship requirements for a licensed mental health counselor. 6 credits.

CNSL 687 Supervised Internship II: Mental Health Setting:

Prerequisite: CNSL 686

This course focuses on advanced techniques and issues in a mental health agency setting. Students will receive clinical experience through immersion in a professional counseling role. The student will actively participate in counseling situations under professional supervision in a mental health agency setting. Case presentations and discussion will help to refine the student's abilities and awareness of ethical and professional issues. The student will become familiar with the environmental and sociological aspects of a community setting. In addition to groups and individual counseling sessions students participate in weekly seminars at the college. On-site experiences will be discussed during the weekly class seminar which focuses on students concerns and advanced issues of ethics, theory and practice. Students must apply for clinical placements the semester prior to registration. Clinical placements must be approved by the Director of Clinical Placements. 300 field hours are required and there will be academic site visits from the seminar professor. This course is designed to meet the second half of the new state internship requirements for a licensed mental health counselor. In addition to internship hours students must participate in the weekly seminar course at the college. 6 credits.

CNSL 693 Self-Esteem Issues in Counseling

This course will present a variety of methods for building personal and professional self-esteem for counselors, teachers, and other school and mental health personnel. Developmental aspects of self-esteem, including childhood, adolescence, and adulthood will be explored. Practical examples of working with at-risk and underserved students and clients will be presented through in-class exercises, resources, small group-sharing, lectures and role-playing. 3 credits.

CNSL 890 Capstone Continuation

Students who have completed all coursework but have not passed the Comprehensive Exam within the required one term must register for this course each subsequent term until the project is completed. No credit but cost is equivalent to one credit. Only two consecutive terms of capstone continuation registration permitted.

CNSL 899 Maintenance of Matriculation:

Students are expected to register in successive terms to maintain status as a matriculated student. However, if a student cannot enroll in a term, maintenance of matriculation is required.

The fee is \$100 per term and is processed as a registration. Maintenance of Matriculation without attending class is limited to one year. Students who have not maintained matriculation and wish to return to their program within one year after their last course registration will be charged the fee for each missed term. Activated U.S. Military Reservists are not required to pay the fee. No credit.

Education Courses Required In The Bilingual Extension Program

EDUC 504 Cultural Perspectives and the Teaching Learning Process

Investigation of those factors which have the greatest input into the instructional-learning environment of the bilingual classroom. Study of current linguistic theories and issues as well as multi-ethnic concerns. Consideration of the role of the community as an active participant in the teaching-learning environment. Exploration of appropriate strategies that promote success in the bilingual classroom. 3 credits.

EDUC 508 Theory and Practice in Bilingual Education

Study and analysis of various bilingual education program models for teaching non-English speaking students. Attention will be paid to the problems of bilingual students and the interference among the language system and cultures in the home, community and school. 3 credits.

Special Summer Institutes

Each year the faculty identifies critical areas of interest in counseling. Summer Institutes are then planned for intensive study related to these issues. The course format includes an online and in person component. Summer Institutes carry the course number Counseling (CNSL) 700 over the full summer

HEALTH SERVICES MANAGEMENT PROGRAMS

Mary C. Kraetzer, Ph.D. Program Director (914) 674-7341 mkraetzer@mercy.edu

Sr. Theresa Kane, R.S.M., M.P.A., M.A., Director of Internship tkane@mercy.edu

Lisa Mills-Campbell, MBA, Associate Director of Graduate Programs (914) 674-7659 lmills@mercy.edu

Purpose

The Masters Programs in Health Services Management have been designed to prepare graduates for roles as health care managers in today's rapidly changing health care environment.

The Master of Public Administration in Health Services Management, a 48-credit multidisciplinary program of study, is intended for students seeking a broad education in preparation for entering (or who have recently entered) the health care field. The program has been designed to provide a global, in-depth education in health services management. This Program is suitable for those students who anticipate careers in a variety of health care settings in the public, private and not-for-profit sectors.

The Master of Science in Health Services Management is a 36-credit program of study designed to consolidate and strengthen the knowledge and abilities of the working health care manager. The electives provide flexibility so that a person can tailor the program to his or her personal career goals.

Expectations of the Graduate

Graduates of the Health Services Management programs are expected to:

- Know and be able to use the concepts, methods, procedures and skills of health care economics, finance, accounting and quantitative analysis in health care management decision making and assessment of effectiveness and efficiency of operations.
- Develop and use the leadership and communication skills needed by the health care manager.
- Acquire knowledge of how health care organizations interface with political, economic, scientific, technological, and religious institutions as well as other health care facilities.
- Have the ability to plan, organize, staff, direct, control and evaluate health care
 organizations and resources for optimal management and delivery of health care
 services.

- Interact competently with colleagues, patients (clients) and associates of diverse cultural backgrounds.
- Be aware of the technological advances to support health care operations and the impact on the delivery systems.
- Identify ethical principles and challenges facing the health care manager in a variety of health care settings in the public, private and not-for-profit sectors.
 - Be familiar with the issues and challenges facing the heath care manager in a variety of health care settings in the public, private and not-for-profit sectors.
- Able to manage effectively the uncertainty and change of the twenty-first century health care environment.

Admission Requirements

Please refer to the general requirements for admission and matriculation in the Graduate Admissions section of this catalog.

Program Requirements

Each applicant must submit the following:

- 1. Resume with the names of two individuals who may be contacted as references.
- 2. Interview with the program director or the associate director

Students applying to enter the M.S. program must have worked in health care as a practitioner or a manager for eight years. Upon receipt of all transcripts and completion of all requirements and interviews, qualified applicants will be admitted and assigned an advisor.

Student Classification

A student will be classified as a matriculant when admitted to the program by the Admissions Committee of the Program.

Advisement

Students in the Health Services Management programs must meet with the program director (or associate director) to plan his/her courses and to review the plan of study prior to course registration. Students will plan their program of study with the program director (or associate director) and in consideration of individual career interest.

Course Load

Students must consult with the program director (or Associate Director) regarding his/her plan of study. The program is designed so that students will take 6 credits per quarter with three quarters from September to May plus a quarter in the summer. Full-time students may register for 9 credits per quarter. Part-time students may register for either three or six credits per quarter. Students wishing to take more than nine-credits must obtain written approval from the Dean of the School of Social and Behavioral Sciences.

Transfer Credits

Graduate courses taken at other institutions prior to admission at Mercy College may, if pertinent to the plan of study, be credited to the Graduate degree. Permission to transfer credits must be requested in writing at the time of admission and official transcripts and course descriptions must be submitted to the program director for evaluation.

Transfer credit will be granted only for courses taken in the five year period prior to acceptance in the Mercy College Program and for courses in which the student earned a grade of B or above. Students may request transfer credit for up to six credits. Course(s) with a grade of B- are not acceptable for transfer.

Maintenance of Matriculation

It is expected that students will fulfill the requirements for their graduate degree by registering over successive sessions. For cohort programs, registration is required during summer session(s). For non-cohort programs, summer registration is not required. Registration is accomplished by either enrolling in classes or Maintaining Matriculation. The Maintaining Matriculation fee is \$100 per session and is processed as a registration. Students who have not maintained matriculation and wish to return to their program within one year after their last course will be charged the Maintaining Matriculation fee of \$100 for each missed session. Maintenance of Matriculation without attending classes is limited to one year. Activated U.S. Military Reservists are not required to pay the Maintenance of Matriculation fee.

Capstone Advisement

It is expected that Capstone students shall make satisfactory progress with their program's culminating activity. After the student registers for all sections of their Capstone requirement, they will be given one subsequent term to complete their work. The Maintaining Matriculation registration must be completed for this subsequent term if no other courses are taken. After this period, a Capstone Continuation fee (equal to the cost of one graduate credit) will be charged for each additional term required to complete the project. Students can only register for Capstone Continuation for two terms. A student's degree will not be released until all Maintaining Matriculation and Capstone Continuation registration and fees are recorded appropriately on a student's record.

Maintenance of Good Academic Standing

The cumulative GPA for both good academic standing and degree conferral is a 3.0. A student admitted as a Special Matriculant is required to achieve a 3.0 average or better after completing a certain number of credits as stipulated by their respective program. Grades are subject to review by the faculty advisor and program director at the end of each term. If the academic average falls below 3.0 the student will be placed on academic probation.

Academic Probation

All students who have a cumulative GPA of below 3.0 will be placed on academic probation. If a student will not be able to achieve a cumulative GPA of 3.0 within a

reasonable time, the student will be dismissed from the program. If a student receives a grade of F or FW in any course the student may be subject to dismissal from the college.

For all students on probation, future registrations must be reviewed and approved by the director of the student's program as well as the school dean.

In all subsequent terms in which the student is on probation the student is required to achieve a term GPA of 3.0 or better. If the 3.0 or higher is not achieved the student will be dismissed. Students who receive a grade of less than B may be required to repeat the course. Students will be allowed to repeat a course only once.

Degree Requirements

- 1. Successful completion of full curriculum (36-M.S.; 48-M.P.A.)
- 2. A 3.0 cumulative grade point average

Schedule

The program is designed to accommodate the schedules of employed students. All courses are offered evenings and on weekends. The program is designed so that students may take two courses per quarter and in the summer semester and thereby complete the M.P.A. program in two years, or the M.S. program in a year and half.

The Health Services Management Programs are offered on campus in Dobbs Ferry and online.

Campus-based courses will each include an additional hour of Internet based instruction in addition to the classroom instruction.

Master of Public Administration in Health Services Management (MPA)

Degree Requirements

The 48 credit Master of Public Administration program in Health Services Management is organized as follows:

Core Courses
Advanced Core Courses
Health Services Management Specialization15 credits
Culminating Experience
Total48 credits
Curriculum
General Core Courses (12 Credits)
MPAT 503 Law, Government and the Political Process 3 credits
MPAT 521 Action Research and Data Analysis
MPAT 531 Management Information Systems
MPAT 541 Managerial Communication
Advanced Core Courses (15 Credits)
HSMG 601 Health Care in the United States
HSMG 611 Health Care Management
HSMG 621 Health Care Financing
HSMG 631 Human Resource Management for the Health Care Organization 3 credits
HSMG 641 Ethical Issues and the Health Care Manager
Area Of Concentration/ Health Services Management/Specialization (15 Credits)
HSMG 701 Strategic Planning for the Health Care Organization3 credits
HSMG 711 Legal Environment of Health Services Management
HSMG 721 Measuring and Enhancing Organizational Performance3 credits
HSMG 731 Advanced Issues in Health Care Management3 credits
Elective 3 credits
Capstone Experience (6 Credits)
HSMG 801 Internship Experience
or
HSMG 811 Capstone Course

Master of Science in Health Services Management (MS)

Degree Requirements

The 36 credit Master of Science program in Health Service Management is organized as follows:

as follows:
Core Courses
Advanced Core Courses15 credits
Health Services Management Specialization9 credits
Culminating Experience
Total36 credits
Curriculum
General Core Courses (9 Credits)
MPAT 521 Action Research and Data Analysis3 credits
MPAT 531 Management Information Systems
MPAT 541 Managerial Communication and Leadership3 credits
Advanced Core Courses (15 Credits)
HSMG 601 Health Care in the United States
HSMG 611 Health Care Management3 credits
HSMG 621 Health Care Financing3 credits
HSMG 631 Human Resource Management for the Health Care Organization3 credits
HSMG 641 Ethical Issues and the Health Care Manager3 credits
Health Services Management Specialization (9 credits)
HSMG 701 Strategic Planning for the Health Care Organization3 credits
Elective3 credits
Elective 3 credits
Integrating Experience (3 Credits)
HSMG 801 Internship Experience
Or
HSMG 811 Capstone Course

GRADUATE CERTIFICATE IN HEALTH SERVICES MANAGEMENT

Overview

The Graduate Certificate in Health Services Management is an 18-credit program designed to provide a comprehensive foundation in health services management. This certificate is appropriate for health care clinicians-doctors, nurses, therapists, and technicians-whose positions include management or administrative responsibilities. It is also suitable for recent entrants to the field of health care services who want to prepare for careers as healthcare managers.

Prospective students can apply for admission to a graduate certificate program in Health Services Management. The certificate will be awarded upon successful completion of the six core courses in the Master of Science program listed below. Those accepted into the Master's degree program are not eligible to receive this certificate. Applicants to the Certificate program must meet the same Admission and Program Requirements as those applying for the Master's degree program. Successful completion of the certificate courses can be applied to the Health Services Management Master's degree program should certificate students wish to pursue that degree program. Please note that certificate students are not eligible for financial aid.

Course Requirements and Curriculum (18 Credits)

HSMG 601 Health Care in the United States

HSMG 611 Health Care Management

HSMG 621 Health Care Financing

HSMG 631 Human Resources Management for the Health Care Organization

HSMG 641 Ethical Issues and the Health Care Manager

HSMG 701 Strategic Planning for the Health Care Organization

Course Descriptions –Health Services Management

Core Courses

MPAT 501 Economic Analysis

Study of the health care sector of the American Economic system; income distribution and supply and demand for health care services; federal and state role in health care; economic relations between managed care organizations and traditional providers; competition between providers; microeconomics of health care; pricing of health care services. 3 credits.

MPAT 503 Law, Government and the Political Process

The course is designed to strengthen the student's knowledge of the major aspects and functions of the United States government. Particular attention is placed on the political process in which laws are enacted, implemented and modified. Students gain a basic ability to implement the advocacy role at the federal, state and local levels. 3 credits.

MPAT 511 Managerial Accounting

An introduction to accounting and the acquisition of financial information in the management process; general principles of accounting; financial statements; budgeting; concepts of cost; cost measurement; accounting and managerial control; capital project analysis. 3 credits.

MPAT 521 Action Research and Data Analysis

Provides students with the knowledge and ability to use research techniques to develop programs and assess program outcomes and effectiveness. 3 credits.

MPAT 531 Management Information Systems

Study of information systems in health care; analysis, design and implementation of hardware and software; use of information systems in managerial decision making. 3 credits.

MPAT 541 Managerial Communication and Leadership

Enables the manager to enhance written and oral communication; learn to apply effective styles of communication needed by the health care leader; includes written, oral and media communication; use of new information and communication technology (including Internet and video-conferencing) will be considered. 3 credits.

HSMG 601 Health Care in the United States

Study of health care organizations and programs in the U.S. health care delivery system; health care parameters in the United States; the interaction of social, political and economic forces in shaping U.S. health care policy. 3 credits.

HSMG 605 Readings and Research in Health Services Management

Course is designed to enable a student to pursue study of a selected topic in health services management. The course may be arranged in consultation with the faculty member who will serve as mentor. 3 credits.

HSMG 611 Health Care Management

Application of general management principles, methods, procedures, and techniques to health care environment; planning, organizing, staffing, directing, controlling and evaluating health care operations; acquisition and management of resources; human power, workspace, equipment, and supplies; extensive use of case studies. 3 credits.

HSMG 621 Health Care Financing

Study of health care financing in the United States; sources of funds; methods of financing and allocation of funds, modes of reimbursement, and financial decision making; study of revenues, expenditures, cash flow and fiscal management. 3 credits.

HSMG 631 Human Resource Management for the Health Care Organization

Examination of the human resource management in health care; job analysis and evaluation; compensation administration; performance evaluation; employee benefit programs; labor relations; motivation; training programs. 3 credits.

HSMG 641 Ethical Issues and the Health Care Manager

Study of the philosophical bases of ethics; ethical issues affecting governance and management, informed consent; allocating scarce medical resources; resolving ethical problems; the role of Ethics Committees. 3 credits.

Advanced Health Management Courses (Specialization)

HSMG 701 Strategic Planning for the Health Care Organization

Study of the external environment; internal capability analysis; formulation of organizational strategies; strategic choice; development of operational plans, programs, activities; resource allocation and utilization. 3 credits.

HSMG 711 Legal Environment of Health Care Management

Exploration of the legal principles and issues that impact on the health care environment e.g. contracts, torts, patient confidentiality and medical records/privacy; end of life issues; employment law issues; provides an overview of pertinent legislation with which the health care manager needs to be familiar; the process by which laws are enacted. 3 credits.

HSMG 721 Measuring and Enhancing Organizational Performance

Study of measurement of performance in health care organizations; selection of approaches, measures of organizational performance and their use; approaches to quality control and improvement. 3 credits.

HSMG 731 Advanced Issues in Health Services Management

Examination of selected issues in health services management according to faculty and student interest: managed care; joint ventures; health data management; effective team building; managing conflict; legal issues affecting health services management; managing diversity in the health care workplace. Prerequisites: Will be announced according to course topic as needed. 3 credits.

Capstone Courses

HSMG 801 Internship Experience

This course provides internships in organizations with practicing health service managers. Students must complete a written project at the conclusion of the internship. The internship is supervised by a faculty mentor and evaluated by the Director of the program. 3 or 6 credits.

HSMG 811 Capstone Course: Project in Health Service Management

This project is the integration of a student's theoretical and applied skills in the area of health services management. It is supervised by a faculty mentor and evaluated by a second faculty member. 6 credits.

HSMG 890 Capstone Continuation

Students who have completed all coursework but have not completed their capstone project within the required one term must register for this course each subsequent term until the project is completed. No credit but cost is equivalent to one credit. Only two consecutive terms of capstone continuation registration permitted.

HSMG 899 Maintenance of Matriculation

Students are expected to register in successive terms to maintain status as a matriculated student. However, if a student cannot enroll in a term, maintenance of matriculation is required.

The fee is \$100 per term and is processed as a registration. Maintenance of Matriculation without attending class is limited to one year. Students who have not maintained matriculation and wish to return to their program within one year after their last course registration will be charged the fee for each missed term. Activated U.S. Military Reservists are not required to pay the fee. No credit.

MASTER OF SCIENCE IN MARRIAGE AND FAMILY THERAPY

Evan Imber-Black, Ph.D., Program Director (914) 674-7800 eimberblack@mercy.edu

> Saliha Bava, Ph.D sbava@mercy.edu 718-678-8214

Elissa Glickman, M.S. Director of Internship Placement (914) 674-7737 eglickman@mercy.edu

Lisa Mills-Campbell, MBA, Associate Director of Graduate Programs (914) 674-7659 lmills@mercy.edu

Purpose

The purpose of the 45-credit Master of Science in Marriage and Family Therapy Program is to provide a comprehensive education in marriage and family therapy through a course of studies designed to meet the educational requirements for licensure as a marriage and family therapist in New York State. Graduates of the marriage and family therapy program are eligible to seek initial employment towards meeting the 1,500 hour externship required for licensure. According to the new laws regulating marriage and family therapy licensure, graduates will have up to two years to meet the 1,500 hour experience requirement and pass a licensure qualifying examination to complete licensure requirements.

Expectations of the Graduates

Graduates of the Program are expected to:

- To identify problematic relationships of individuals, couples, parents, and children, extended family members, and between families and larger systems and communities:
- To provide family systems oriented psychotherapies to help individuals and families facing couple, parent/child and extended family emotional and interactional difficulties, mental and physical illnesses, substance abuse, and family violence, and to assist in problem interactions with educational, foster care, adoption or legal agencies;
- To meet the qualifications for employment in a variety of professional settings including but not limited to, private practice and agency settings;

- To prevent or limit disorders that may stem from social or health care issues including managing chronic illness and securing medical benefits;
- To demonstrate the skills and competencies required for New York State licensure and to complete the licensure examination and required clinical hours successfully.

Admission Requirements

Please refer to the general requirements for admission and matriculation in the Graduate Admissions section of this catalog.

Program Requirements

- 1. Submit baccalaureate transcript with a major in psychology, sociology, behavioral science healthcare, or education. Students are required to have completed an undergraduate statistics course with a grade of B or higher and have completed at least 12 credits in psychology. In special cases other majors will be accepted. GPA of 3.0 or better is required.
- 2. Two written recommendations. At least one must be from a professor
- 3. Interview with the program director
- 4. A current resume
- 5. Submission of a four- to five-page essay, detailing why applicant wants to study M.F.T.; personal and professional attributes for this field and career goals.
- 6. Demonstrated knowledge of the MFT field; familiarity with the MFT Program Handbook

Advisement

Students in the marriage and family program must meet with the program director, or associate director to plan his/her courses and to review the plan of study prior to course registration.

Course Load

In the first semester, full-time students may take 9 credits. In subsequent semesters and with permission of the Program Director, student may take up to 12 credits.

In Class and Online courses

M.F.T. students must take the clinical courses, including 605; 614; 640; 641; 642; 644; 653, and 657 in the classroom at either the Dobbs ferry or Bronx campus. Other required courses may be taken online when so offered.

Transfer Credits

Graduate courses taken at other institutions prior to admission at Mercy College may, if pertinent to the plan of study, be credited to the graduate degree. Permission to transfer credits must be requested in writing at the time of admission and official transcripts and course descriptions must be submitted to the Chairperson for evaluation. Transfer credit will be granted only for courses taken in the five year period prior to acceptance

in the Mercy College Program and for courses in which the student earned a grade of B or above. Students may request transfer credit for up to six credits. Course with a grade of B- are not acceptable for transfer.

Maintenance of Matriculation

It is expected that students will fulfill the requirements for their graduate degree by registering over successive sessions. For cohort programs, registration is required during summer session(s). For non-cohort programs, summer registration is not required. Registration is accomplished by either enrolling in classes or Maintaining Matriculation. The Maintaining Matriculation fee is \$100 per session and is processed as a registration.

Students who have not maintained matriculation and wish to return to their program within one year after their last course registration will be charged the Maintaining Matriculation fee of \$100 for each missed session. Maintenance of Matriculation without attending classes is limited to one year. Activated U.S. Military Reservists are not required to pay the Maintenance of Matriculation fee.

Clinical Continuation

Students must complete 3 semesters of practicum, which include 200 hours at the practicum site each semester. Of this total of 600 hours, 300 must be client contact hours. Students who have registered for all three semesters of practicum but have not successfully accumulated 300 client contact hours are required to enroll in "Clinical Practicum Continuation" each term in order to see clients under supervision until the full 300 mandatory hours are met. No credit but cost is equivalent to one credit of tuition.

Capstone Advisement

It is expected that Capstone students shall make satisfactory progress with their program's culminating activity. After the student registers for all sections of their Capstone requirement, they will be given one subsequent term to complete their work.

The Maintaining Matriculation registration must be completed for this subsequent term if no other courses are taken. After this period, a Capstone Continuation fee (equal to the cost of one graduate credit) will be charged for each additional term required to complete the project. Students can only register for Capstone Continuation for two terms.

A student's degree will not be released until all Maintaining Matriculation and Capstone Continuation registration and fees are recorded appropriately on a student's record.

Maintenance of Good Academic Standing

The cumulative GPA for both good academic standing and degree conferral is a 3.0. A student admitted as a Special Matriculant is required to achieve a 3.0 average or better after completing a certain number of credits as stipulated by their respective program. Any course in which a student receives a B- or below must be re-taken.

Grades are subject to review by the faculty advisor and program director at the end of each term. If the academic average falls below 3.00 the student will be placed on academic probation.

Academic Probation

All students who have a cumulative GPA of below 3.0 will be placed on academic probation. If a student will not be able to achieve a cumulative GPA of 3.0 within a reasonable time, the student will be dismissed from the program. If a student receives a grade of F or FW in any course the student may be subject to dismissal from the college.

For all students on probation, future registrations must be reviewed and approved by the director of the student's program as well as the school dean.

In all subsequent terms in which the student is on probation the student is required to achieve a term GPA of 3.0 or better. If the 3.0 or higher is not achieved the student will be dismissed. Students who receive a grade of less than B may be required to repeat the course. Students will be allowed to repeat a course only once. Plagiarism is grounds for dismissal from the program.

Degree requirements

Students must complete 3 semesters of practicum, which include 200 hours at the practicum site each semester. Of this total of 600 hours, 300 must be client contact hours. Students are expected to complete a minimum of 80 client contact hours in Practicum I; 120 client contact hours in Practicum III; and 100 client contact hours in Practicum III. In addition, a 3.0 cumulative GPA is required and successful completion of 45 credits including PSYN 710, Clinical Research Project.

Comprehensive Requirement

The Marriage and Family Therapy Degree requires completion of course PSYN 710 Clinical Research Project. Registration in this course requires program director's approval.

Time Limit

Requirements for the Master of Science in Marriage and Family Therapy must be completed within five years from the a date of the candidate's admission (exclusive of time spent in a the Armed Forces). Exceptions will be made only if a student requests an extension of time in writing and in advance and receives the approval of the director.

Program Design

The 45-credit Master of Science in Marriage and Family Therapy Degree is organized as follows:

Human Development	3 credits	
Clinical Knowledge	12 credits	
Theoretical Knowledge		
Family Law	3 credits	
Research	3 credits	
Professional Ethics	3 credits	
Internship	9 credits	
Capstone Experience		

Completion of at least 21 credits, including PSYN 644 Group Experience; PSYN 654, Psychopathology; and PSYN 653, Family Life Style Assessment. The Practicum course must be applied for the semester prior to course registration. A 3.0 grade point average is required to register in PSYN 640 and PSYN 641.

Curriculum

Course Rec	quirements	45 credits
PSYN 602	Development across the Lifespan	3 credits
PSYN 605	Contemporary Couples Therapy: Theory and Practice(student must take PSYN 653 before taking this course)	3 credits
PSYN 614	Introduction to Consultation and Family / Community Mental Hea	lth 3 credits
PSYN 616	Statistical and Research Methodology I	3 credits
PSYN 625	Domestic Violence: Cognitive Behavioral Approaches to Family Treatment	3 credits
PSYN 640	Marriage and Family Therapy Practicum I	3 credits
PSYN 641	Marriage and Family Therapy Practicum II	3 credits
PSYN 642	Marriage and Family Therapy Practicum III	3 credits
PSYN 644	Group Experience	3 credits
PSYN 653	Family Assessment	3 credits
PSYN 654	Psychopathology	3 credits
PSYN 656	Family Law	3 credits
PSYN 657	Family Therapy in the Urban Setting(student must take PSYN 653 before taking this course).	3 credits
PSYN 665	Professional Issues and Ethics	3 credits
Capstone PSYN 710	: Clinical Research Project	3 credits

Master of Science in Psychology

Lisa Mills-Campbell, M.B.A. *Associate Director of Graduate Programs* (914) 674-7659 lmills@mercy.edu

Purpose

The purpose of the Master of Science in Psychology Program is to provide graduate education in psychology through a course of studies designed for students who wish to extend their knowledge of psychology, who desire to qualify for employment requiring psychological skills and/or plan to pursue eventual doctoral study. Professional concerns are emphasized throughout the program.

Expectations of the Graduates

Graduates of the Program are expected to:

- Develop a broad understanding of the prominent theories and strata of practices
 of psychologists who seek to identify, understand, and explain behavior and
 events in the general and specific populations.
- Become a provider of psychological services able to apply knowledge and preparation in the workplace, under supervision, in agencies, hospitals, and other therapeutic environments.
- Be competent in the critical evaluation of psychological research and capable of designing and investigating studies to further the base of knowledge in the field.
- Understand and abide by the accepted American Psychological Association Code of Ethics governing professional and personal behavior.
- Be prepared to embark upon further professional studies.

Admission Requirements

Please refer to the general requirements for admission and matriculation in the Graduate Admissions section of this catalog.

Program Requirements

- Bachelor's degree with a major in psychology, sociology, behavioral science, or education. Students are required to have completed an undergraduate statistics course with a grade of B or higher and have completed at least 12 credits in psychology. In special cases other majors will be accepted.
- Two written letters of recommendation from instructors in major area of study or professional letter from employers.
- 3 Interview with the program director or the Associate Director.

- A three to five page essay of the applicant's reasons for pursuing the Master's degree in psychology.
- 5. A current resume.

Four Plus One Program

The Psychology Program's Four-Plus-One option offers a unique opportunity to qualified undergraduates in Psychology who wish to pursue their Masters at an accelerated pace. If they meet the admissions criteria for the Masters Program in Psychology, including a 3.0 GPA, a grade of B or better in statistics, and completion of 90 undergraduate credits. Students may apply in their junior year to the M.S. in Psychology at Mercy College. If accepted these students may then take three graduate credits each semester of their senior year (a total of 6 credits), which will apply to both their undergraduate and graduate degrees. Upon completing their Bachelor's in Psychology these students will be able to complete their Master's in Psychology within a single academic year.

Advisement

Students in the psychology program must meet with the program director, or associate director to plan his/her courses and to review the plan of study prior to course registration. Students will choose their elective courses in consultation with the program director and in consideration of individual interest.

Course Load

Students must consult with the program director regarding required courses and electives for the psychology program. Full time students may register for up to 12 credits per semester. Part-time students may register for either 3 or 6 credits per semester.

Transfer Credits

Graduate courses taken at other institutions prior to admission at Mercy College may, if pertinent to the plan of study, be credited to the graduate degree. Permission to transfer credits must be requested in writing at the time of admission and official transcripts and course descriptions must be submitted to the school dean for evaluation. Transfer credit will be granted only for courses taken in the five year period prior to acceptance in the Mercy College Program and for courses in which the student earned a grade of B or above. Students may request transfer credit for up to 6 credits.

Course with a grade of B- are not acceptable for transfer.

Maintenance of Matriculation

It is expected that students will fulfill the requirements for their graduate degree by registering over successive sessions. For cohort programs, registration is required during summer session(s). For non-cohort programs, summer registration is not required. Registration is accomplished by either enrolling in classes or Maintaining Matriculation.

The Maintaining Matriculation fee is \$100 per session and is processed as a registration. Students who have not maintained matriculation and wish to return to their program

within one year after their last course registration will be charged the Maintaining Matriculation fee of \$100 for each missed session. Maintenance of Matriculation without attending classes is limited to one year. Activated U.S. Military Reservists are not required to pay the Maintenance of Matriculation fee.

Capstone Advisement

It is expected that Capstone students shall make satisfactory progress with their program's culminating activity. After the student registers for all sections of their Capstone requirement, they will be given one subsequent term to complete their work.

The Maintaining Matriculation registration must be completed for this subsequent term if no other courses are taken. After this period, a Capstone Continuation fee (equal to the cost of one graduate credit) will be charged for each additional term required to complete the project. Students can only register for Capstone Continuation for two terms.

A student's degree will not be released until all Maintaining Matriculation and Capstone Continuation registration and fees are recorded appropriately on a student's record.

Maintenance of Good Academic Standing

The cumulative GPA for both good academic standing and degree conferral is a 3.0. A student admitted as a Special Matriculant is required to achieve a 3.0 average or better after completing a certain number of credits as stipulated by their respective program.

Grades are subject to review by the faculty advisor and program director at the end of each term. If the academic average falls below 3.0 the student will be placed on academic probation.

Academic Probation

All students who have a cumulative GPA of below 3.0 will be placed on academic probation. If a student will not be able to achieve a cumulative GPA of 3.0 within a reasonable time, the student will be dismissed from the program. If a student receives a grade of F or FW in any course the student may be subject to dismissal from the college.

For all students on probation, future registrations must be reviewed and approved by the Director of the student's program as well as the Graduate dean.

In all subsequent terms in which the student is on probation the student is required to achieve a term GPA of 3.0 or better. If the 3.0 or higher is not achieved the student will be dismissed. Students who receive a grade of less than B may be required to repeat the course. Students will be allowed to repeat a course only once.

Degree Requirements

A 3.0 cumulative grade point average is required and successful completion of either 36 graduate credits including PSYN 709, Master's Thesis Supervision or a written comprehensive examination.

Comprehensive Requirement

The Psychology Degree requires completion of a written comprehensive based upon course content in the program or the production of a six credit thesis. Please see the program director or the Associate Director for further details on either option.

Time Limit

Requirements for the Master in Psychology must be completed within five years from the date of the candidate's admission (exclusive of time spent in the Armed Forces). Exceptions will be made only if a student requests an extension of time in writing and in advance and receives the approval of the director.

Program Design

The 36-credit Master of Science Degree in Psychology is organized as follows:

Total	36 credits
Electives	6–12 credits
Core Courses	24 credits

Completion of at least 18 credits, including PSYN 644 Group Processes and Techniques, is required prior to registration in PSYN 630 Fieldwork in Psychology. The Fieldwork course must be applied for the semester prior to course registration. A 3.0 grade point average is required to register in PSYN 630.

Curriculum

Core Course Requirements	24 credits
PSYN 603 Contemporary Psychological Theories	3 credits
PSYN 604 Physiological Psychology	. 3 credits
PSYN 616 Statistical and Research Methodology I	3 credits
PSYN 617 Statistical and Research Methodology II	3 credits
PSYN 630 Fieldwork in Psychology	3 credits
PSYN 644 Group Experience	3 credits
PSYN 654 Psychopathology	3 credits
PSYN 665 Professional Issues and Ethics	3 credits
Elective Courses	⊢12 credits

Capstone

(determined by Capstone option)

Option A: Written comprehensive + 12 elective credits = 36 credits

Option B: Completion of PSYN 709 + 6 elective credits = 36 credits

Course Descriptions –Psychology

PSYN 602 Development Across the Lifespan

A consideration of human development and behavior throughout the life span: childhood, adolescence, and the adult years; emphasis on normal growth and development focusing on both the critical issues involved for the individual as well as the family in each stage of development. 3 credits.

PSYN 603 Contemporary Theories in Psychology and Family Systems

A survey of the transformation of psychological thought from nineteenth-century philosophy, physiology, and medicine to modern psychology as a scientific discipline. Implications for behavioral science and its variety of disciplines and "schools of thought" are reviewed and discussed. 3 credits

PSYN 604 Physiological Psychology

The physiological analysis of human behavior with emphasis on neurochemical, neurological and physiological mechanisms in behavior and their implications for neuropsychology, behavior theory, and psychosomatic medicine. 3 credits.

PSYN 605 Contemporary Couples Therapy: Theory and Practice

Prerequisite: PSYN 653

This course will provide Masters Students in Marriage and Family therapy with an in-depth examination of contemporary theories and practices in couple therapy. Couple assessment and intervention across the life cycle, including formation, early marriage, parenthood, mid-marriage and aging couples will be studied. Couple dissolution, separation, divorce, and re-marriage will be examined from the viewpoint of the work of the practicing family therapist. Couple issues including commitment, decision-making, conflict, gender differences, sexuality, infertility, intergenerational relationships, work, money, migration, illness, affairs, physical violence, and death of a spouse will be addressed in a family systems context and contemporary "best practice" models of Couple Therapy. 3 credits. This course may only be taken by Marriage and Family Therapy, Psychology and School Psychology Masters students.

PSYN 611 Psychological Aspects of Disabilities

An analysis of the development and psychological adjustment problems of people with structural and functional disabilities. Education, rehabilitation, and supportive services are considered. 3 credits.

PSYN 614 (CNSL 614) Introduction to Consultation and Family/ Community Mental Health

This course provides students with an introduction to three of the major focuses within the field of community psychology: prevention, treatment, and rehabilitation of the mentally ill from a systems perspective. It will cover historical trends in community mental health, family interventions, methods of building psychological health,, social systems analyses and modification, support systems and coping mechanisms, skill training, the process of implementing community-based programs and community mobilization, community, research, and the role of paraprofessionals and other community helpers. 3 credits.

PSYN 615 Personality

A critical examination of the leading theories of personality with the purpose of evolving a comprehensive conceptualization. 3 credits.

PSYN 616 (SCPY 616) Statistics and Research Methodology I

How to design and conduct experiments, interpret obtained results, and refine the succeeding design and procedures is discussed. How to read and critique a problem, collect and analyze data and interpret and critique the outcome is demonstrated. Students in the M.S. in Psychology program will submit to the Mercy College Institutional Review Board a completed literature review, introduction, and methodology section of a proposed research project that will be completed in PSYN 617. An independent research proposal is required of the M.S. in Psychology students at the completion of the semester. 3 credits.

PSYN 617 (SCPY 617) Statistics and Research Methodology II

Prerequisite: PSYN 616/SCPY 616

A continuation of PSYN 616, Statistics and Research I. How to conduct experiments, interpret obtained results, and refine the succeeding design and procedures is further discussed. Students will collect and analyze data as well as interpret and critique the outcome. At the end of the course the student will have completed the research project that was proposed in PSYN/SCPY 616. 3 credits

PSYN 618 Modalities of Therapeutic Intervention

Discussion of various therapeutic strategies and tactile alternatives in a variety of settings. 3 credits.

PSYN 620 Clinical Assessment

This course serves to engage students in application and theory as to the use of interviews, projective techniques and other semi-structured instruments in psychological research, assessment, therapeutic interventions and occupational settings. Classroom demonstrations of techniques will be included, and each student will be required to gain some practical experience with at least two assessment procedures. 3 credits

PSYN 621 Tests and Measurement

An introduction to concepts of psychological test construction and evaluation. Principles of ethical conduct, administration, and interpretation will be illustrated for standardized tests commonly used in vocational counseling, employment practices, and clinical assessment. 3 credits.

PSYN 625 (CNSL 625) Domestic Violence: Cognitive Behavioral Approaches to Family Treatment

This course will focus on several different forms of family and intimate relationship violence. It will examine the historical and psychological roots of family violence, theoretical models, and attention will be given to issues of definition and conceptualization. Among the areas covered are child neglect, physical, psychological, sexual abuse as well as spouse abuse, dating violence, and elder abuse. Attention will be given to cross-cultural issues in defining and studying family violence and abuse. Prevalence, contributing factors and societal and gender views on domestic violence will be discussed. Counseling programs and resources for the abused individual and treatment strategies for the abuser are considered from a cognitive behavioral approach. 3 credits.

PSYN 630 Practicum I in Psychology

Prerequisites: Permission of Program Director and PSYN 644 required.

Provides students with supervised field experience in an area that relates to their interests and/or specialization. On-site experiences are discussed during the weekly seminar to focus upon student concerns and basic issues of ethics, theory and practice.

Students must apply for placements the semester prior to registration. 150 hours of fieldwork is required. Pass/Fail only. 3 credits.

PSYN 631 Practicum II in Psychology

Prerequisite: PSYN 630

Provides students with the opportunity to extend their placements from Practicum I or engage in another placement related to their interests and/or specialization. On-site experiences are discussed during the weekly seminar to focus upon student concerns and basic issues of ethics, theory and practice. 150 hours of fieldwork is required. Pass/Fail only. 3 credits.

PSYN 632 Industrial/Organizational Psychology

Introduction to the various areas currently comprising industrial/organizational psychology: personnel studies, worker motivation, training concepts and programs; labor-industrial relations; resting and assessment for selection or placement; theories of organizational structure, change and relationships. 3 credits.

PSYN 640 Marriage and Family Therapy Practicum I (only offered in fall semester) Requires permission of Fieldwork Coordinator by April 1st and completion of PSYN 644, 653 and 654

Provides students with supervised experience in an area that relates to their specialization in family therapy. On-site experiences are discussed during the weekly seminar which focuses on student concerns and basic issues of ethics, theory and practice. Students must apply for clinical placements the semester prior to registration. Students are expected to remain in their internship site for 3 semesters. 200 hours of fieldwork is required. Of the 200 hours, eighty must be client contact hours. 3 credits

PSYN 641 Marriage and Family Therapy Practicum II (Only offered in the spring semester)

Prerequisite: Completion of PSYN 640 and permission of Fieldwork Coordinator. Provides an expansion of knowledge of material introduced in PSYN 640. Students will be trained in the evaluation and treatment of family and marital relationships. Other topics include sibling relationships, communication among family members, psychiatric disorders parenting. 200 hours of fieldwork is required. Of the 200 hours, 120 must be client contact hours. 3 credits.

PSYN 642 Marriage and Family Therapy Practicum III (offered only in summer semester)

Prerequisite: Completion of PSYN 641 and permission of Fieldwork Coordinator. This final practicum experience builds on Practicum I and II, enabling students to deepen and broaden their knowledge and experience in treating couples and families in Family Therapy in community clinics and hospital settings. 200 hours of fieldwork is required. Of the 200 hours, one hundred must be client contact hours. 3 credits.

PSYN 644 Group Experience

Requires permission of program director or fieldwork coordinator

An examination of groups and of such group techniques as may be used for treatment, promotion of growth, or improvement of relationships in diverse settings. The format of the courses can be both didactic and experiential. The empirical literature will be considered. 3 credits.

PSYN 648 Developmental Psychology I: Childhood and Adolescence

This course will address topics and issues concerning the development of the individual from conception to late adolescence. Theories of development will be surveyed.

Attention will be given to the impact of biological and social factors that influence the courses of development. 3 credits.

PSYN 649 Developmental Psychology II: Adulthood and Aging

This course will be concerned with development from early adulthood through the last year of a person's life. Special attention will be given the impact of family, work, and personal relationships upon the nature and course of development. 3 credits.

PSYN 653 (CNSL 653) Family Assessment

This course introduces family assessment through a variety of means, including family structure and organization; family process and communication; family genograms; family life cycle development across the life span and its many cultural and social class variations. Students will learn methods to differentiate well-functioning families from those who are troubled, as well as contributing factors to family resilience and wellbeing. 3 credits

PSYN 654 (CNSL 654) Psychopathology

This course provides an introduction to the genesis, course, conceptualization, diagnosis and treatment of mental disorders. 3 credits.

PSYN 656 Family Law

The focus of this course is to familiarize students in the management and treatment of family and marital issues within the legal framework Students will learn competence in three areas of specialization: ethics and legal implications of practice; family violence and child abuse; and prevention and remediation. Students will learn how to read New York State statues and case law to enhance their skills as advocates for the families they service for mental health needs. 3 credits.

PSYN 657 (CNSL 657) Family Therapy in the Urban Setting

Prerequisite: PSYN 653

Overview of theories of family therapy and study of patterns of family interaction. Family therapy models and concepts will be introduced. Techniques for improving family well-being and resilience are discussed as well as techniques for dealing with the family in family therapy. Attention is given to public and private agencies that deal with the contemporary problems faced by families as well as the family's relationship with such larger systems. 3 credits.

PSYN 665 Professional Issues and Ethics

A seminar devoted to discussions and the evaluation of various issues in psychology of a theoretical and practical nature. Problems of ethics and the role of the psychologist will receive particular attention. 3 credits.

PSYN 668 Ethnic, Cultural, and Minority Issues in Psychology

This course explores the impact of gender, race, ethnicity, religion and sexual preference upon concerns related to the impact of psychology on such issues as treatment, diagnosis, and the effects of stereotyping and discrimination upon the individuals and society. 3 credits.

PSYN 695 Special Topics in Psychology

This course will explore specific topics of concern in psychology. Each year different issues related to psychology will be presented. The following areas may be included: health psychology, rehabilitation psychology, geropsychology and conflict resolution approaches. 1–3 credits.

PSYN 709 Master Thesis Supervision

Prerequisite: PSYN 616 & 617 and program director's approval.

All coursework including incompletes must be complete.

This course will provide a culminating experience under the guidance of a mentor.

Students will write a research based paper following the American Psychological Association style. The topic selected may be developed from one pursued in a previous course. The thesis will include all components of research: a literature review, research design and methodology, results (including statistical analysis), discussion, and recommendations. Pass/Fail. 6 credits

PSYN 710 Clinical Research Project

Requires program director's approval. Mentor should be selected and approved one term prior to registration.

This course will provide a cumulative experience under the guidance of a mentor. Students will write a case report based on a client treated in the Practicum II or Practicum II course. The report is organized by topics including but not limited to DSMIV-TR Diagnosis, Referring Problem, Medical and Psychiatric History; Behavioral Observations; Tests Administered; Test Interpretation; Treatment Approach; and Evaluation. The student is required to write a paper based on a literature search encompassing both clinical and empirical studies. This paper focuses on the justification of the psychiatric diagnosis selected and treatments currently in use for psychotherapeutic interventions. Students are required to participate in a case presentation to the faculty member supervising this capstone and one practicum supervisor. 3 credits.

PSYN 890 Capstone Continuation

Students who have completed all coursework but have not completed their capstone project within the required one term must register for this course each subsequent term until the project is completed. No credit but cost is equivalent to one credit. Only two consecutive terms of capstone continuation registration permitted.

PSYN 891 Clinical Practicum Continuation

Students who have not successfully fulfilled the requirements for Clinical Practicums (i.e., PSYN 640, 641, and 642) will register for PSYN 891 each term until hours and clinical requirements are met. No credit but cost is equivalent to one credit of tuition.

PSYN 899 Maintenance of Matriculation

Students are expected to register in successive terms to maintain status as a matriculated student. However, if a student cannot enroll in a term, maintenance of matriculation is required.

The fee is \$100 per term and is processed as a registration. Maintenance of Matriculation without attending class is limited to one year. Students who have not maintained matriculation and wish to return to their program within one year after their last course registration will be charged the fee for each missed term. Activated U.S. Military Reservists are not required to pay the fee. No credit.

ELECTIVE COURSES

Students will choose elective courses with their advisor according to the students goals and objectives.

Master of Science in School Psychology

Jeffrey J. Cohen, Ph.D., Program Director (914) 674-7503 jcohen@mercy.edu

Lisa Mills-Campbell, MBA, Associate Director of Graduate Programs (914) 674-7659 lmills@mercy.edu

Purpose

The purpose of the Master of Science Degree Program in School Psychology is to prepare matriculated students to become school psychologists capable of serving the needs of children in today's diverse schools and agencies.

Students completing the 60-credit General Program will be recommended for provisional certification as a school psychologist to the New York State Education Department. Qualified students may elect to pursue the 66-credit Bilingual School Psychology Program. Successful completion leads to recommendation for provisional certification as a school psychologist and recommendation for the Bilingual Extension to the certificate. Students may also elect to complete the 66-credit School Psychology Program with a specialization in Early Childhood.

Expectations of Graduate

Graduates of the Master of Science in School Psychology Program will be prepared to assume the role of the school psychologist in school and agency settings. Graduates are expected to:

- demonstrate knowledge of major concepts, theories, and historical development in School Psychology;
- demonstrate the knowledge, skills, and experience in consultation, assessment, intervention and prevention practices related to the job of school psychologist;
- understand and apply research methods in school psychology including research design, data analysis and interpretation as well as effectively evaluating evidence-based research to develop and/or recommend effective interventions;
- understand and apply the practice of school psychology consistent with the ethical guidelines of the American Psychological Association and the National Association of School Psychologists, and consistent with State and Federal Law.

Admission Requirements

Please refer to the general requirements for admission and matriculation in the Graduate Admissions section of this catalog.

Program Requirements

- 1. Baccalaureate transcript showing a major in psychology, sociology, behavioral science, or education. In special cases, other majors will be considered.
- Interview with the program director or the associate director that may include an onsite essay.
- 3. Three letters of reference from instructors or appropriate professionals .
- 4. A current resume

Applicants should have completed undergraduate statistics with a grade of B or higher. Undergraduate Psychology majors must also have a grade of at least B in Experimental Psychology or statistics.

It is recommended that candidates have taken courses in each of the following areas:

- a. Psychology: General psychology, statistics, child development and educational psychology
- b. Education: Philosophy and principles and problems of education
- c. Sociology: Socialization and social organization

Upon receipt of all transcripts and completion of all requirements and interviews, qualified applicants will be assigned to an advisor.

Advisement

Students in the School Psychology program must meet with the program director to plan his/her courses and to review the plan of study prior to course registration. Students will choose his/her elective course in consultation with the program director and in consideration of individual interest.

Course Load

Students must consult with the program director regarding registration in School Psychology courses. Full time students may register for up to 12 credits per semester. Part-time students may register for either three or six credits per semester.

Transfer Credits

Graduate courses taken at other institutions prior to admission at Mercy College may, if pertinent to the plan of study, be credited to the graduate degree. Permission to transfer credits must be requested at the time of admission and official transcripts and course descriptions must be submitted before those credits are transferred to Mercy College. Such courses may be used to meet program requirements provided the student requests transfer of credit in writing at the time of the application and the program director approves them as comparable to courses in the required program.

Transfer credit will be granted only for courses taken in the five-year period prior to acceptance in the Mercy College Program and for courses in which the student earned a grade of B or above. Students may request transfer credit for up to six credits. Courses with a grade of B- are not acceptable for transfer.

Maintenance of Matriculation

It is expected that students will fulfill the requirements for their graduate degree by registering over successive sessions. For cohort programs, registration is required during summer session(s). For non-cohort programs, summer registration is not required. Registration is accomplished by either enrolling in classes or Maintaining Matriculation. The Maintaining Matriculation fee is \$100 per session and is processed as a registration.

Students who have not maintained matriculation and wish to return to their program within one year after their last course will be charged the Maintaining Matriculation fee of \$100 for each missed session. Maintenance of Matriculation without attending classes is limited to one year. Activated U.S. Military Reservists are not required to pay the Maintenance of Matriculation fee.

Capstone Advisement

It is expected that Capstone students shall make satisfactory progress with their program's culminating activity. After the student registers for all sections of their Capstone requirement, they will be given one subsequent term to complete their work. The Maintaining Matriculation registration must be completed for this subsequent term if no other courses are taken. After this period, a Capstone Continuation fee (equal to the cost of one graduate credit) will be charged for each additional term required to complete the project. Students can only register for Capstone Continuation for two terms.

A student's degree will not be released until all Maintaining Matriculation and Capstone Continuation registration and fees are recorded appropriately on a student's record.

Maintenance of Good Academic Standing

The cumulative GPA for both good academic standing and degree conferral is a 3.0. A student admitted as a Special Matriculant is required to achieve a 3.0 average or better after completing a certain number of credits as stipulated by their respective program. Grades are subject to review by the faculty advisor and Program Director at the end of each term. If the academic average falls below 3.0 the student will be placed on academic probation.

Academic Probation

All students who have a cumulative GPA of below 3.0 will be placed on academic probation. If a student will not be able to achieve a cumulative GPA of 3.0 within a reasonable time, the student will be dismissed from the program. If a student receives a grade of F or FW in any course the student may be subject to dismissal from the college.

For all students on probation, future registrations must be reviewed and approved by the Director of the student's program as well as the school dean. In all subsequent terms in which the student is on probation the student is required to achieve a term GPA of 3.0 or better. If the 3.0 or higher is not achieved the student will be dismissed. Students who receive a grade of less than B may be required to repeat the course. Students will be allowed to repeat a course only once.

Degree Requirements

- 1. Successful completion of at least 60 graduate credits which includes course work, practica, fieldwork, internship, and an integrative project. Specialization areas require additional credits.
- 2. A 3.0 cumulative grade point average.
- For students seeking the Bilingual Extension only, satisfactory completion of EDUC 508 Theory and Practice in Bilingual Education and SCPY 724 Assessing the Bilingual Child.
- 4. Prior to graduation, taking the PRAXIS II examination in School Psychology, created and administered by the Educational Testing Service (ETS). Scores must be reported to the School of Social and Behavioral Sciences Graduate Office. Information about the test and registration can be found at www.ets.org/praxis or at 1-800 772-9476. Additional information is available at www.nasponline.org.
- 5. Demonstrating through professional behavior in class and in field-based experiences, a commitment to school psychology ethical and legal codes of conduct, which include APA and NASP ethical standards. Students are also expected to adhere to the Mercy College policy on Academic Integrity found in the Graduate Catalog.

Time Limit

Requirements for the Master of Science in School Psychology must be completed within five years from the date of the candidate's admission (exclusive of time spent in the Armed Forces). Exceptions will be made only if a student requests in writing an extension of time in advance and receives the approval of the Director.

Curriculum

The 60–66 credit Master of Science Degree Program in School Psychology is organized as follows:

Psychological Foundation Courses	21–24 credits
Educational Foundation Courses	6 credits
Assessment Courses	12–15 credits
Intervention Courses	12 credits
Professional School Psychology Courses	9 credits
Total	(0, ((=== 1;to

Completion of at least 42 credits including all assessment courses and the Field Experience course is required prior to registration for SCPY 771 I, II, internship in School Psychology.

Application Deadlines for Fieldwork/Intern Placement

The Fieldwork in School Psychology and Internship in School Psychology must be applied for the semester prior to course registration. Courses in the testing sequence, including SCPY 704, SCPY 718, SCPY 719, SCPY 720 and SCPY 721 require a minimum grade of B in order to continue the sequence. Courses in the testing sequence in which the grade achieved is below B must be repeated before advancing to the next testing course.

	Spring PlacementsOctober 15		
	Fall PlacementsFebruary 15		
A 3.0 grade	point average is required to register for either the field work or the internship.		
, ,	Psychological Foundation courses (21 credits required for the General Program and the Bilingual Extension; 24 credits for the Early Childhood Specialization).		
SCPY 610	Developmental Psychology3 credits		
SCPY 615	Development in Infancy and Early Childhood		
SCPY 616	Statistics and Research Methodology I		
SCPY 617	Statistics and Research Methodology II		
SCPY 641	Neurological Factors in Cognition and Behavior3 credits		
SCPY 652	Developmental Psychopathology3 credits		
SCPY 704	Psychological and Educational Assessment		
Elective			
Educationa	al Foundation Courses (6 credits required)		
SCPY 705	Diagnosis of Learning Problems: Students with Special Needs3 credits		
SCPY 703	Remediation of Learning Problems: Students with Special Needs.3 credits		
Assessment Courses (12 credits required for General Program); 15 credits required for Bilingual Extension and Early Childhood Specialization			
SCPY 718	Individual Assessment: Cognitive I		
SCPY 719	Individual Assessment: Cognitive II		
SCPY 720	Individual Assessment: Personality I3 credits		
SCPY 721	Individual Assessment: Personality II		
SCPY 722	Assessing Infants, Toddlers, and Preschoolers (Early Childhood) 3 credits		
SCPY 724	Assessing Bilingual Child (Bilingual Extension)3 credits		

Course Descriptions –School Psychology

EDUC 508 Theory and Practice in Bilingual Education

Study and analysis of various bilingual education program models for teaching non-English speaking students. Attention will be paid to the problems of bilingual students and the interference among the language system and cultures in the home, community, and school. 3 credits.

SCPY 610 (EDUC 610) Developmental Psychology

Review and analysis of research and theories of human development and behavior throughout the life span; childhood, adolescence and the adult years; emphasis on normal growth and development focusing on the critical issues involved in each stage of development. 3 credits.

SCPY 615 Development in Infancy and Early Childhood

This course will study the child from birth to age six with emphasis on the cognitive, social, emotional, and physical aspects of development within the context of biological and cultural interrelationship. Historical and contemporary theories of development will be considered with implications for learning and curriculum. 3 credits.

SCPY 616 (PSYN 616) Statistics and Research Methodology I

How to design and conduct experiments, interpret obtained results, and refine the succeeding design and procedures is discussed. How to read and critique a problem, collect and analyze data and interpret and critique the outcome is demonstrated. At the end of the course the student will submit to the Mercy College Institutional Review Board a completed literature review, introduction, and methodology section of a proposed research project that will be completed in SCPY 617. 3 credits.

SCPY 617 (PSYN 617) Statistics and Research Methodology II

Prerequisite: SCPY 616

How to conduct experiments, interpret obtained results, and refine the succeeding design and procedures is discussed. Students will collect and analyze data as well as interpret and critique the outcome. At the end of the course the student will have completed the research project that was proposed in SCPY 616. 3 credits.

SCPY 641 Neurological Factors in Cognition and Behavior

Neural anatomy and mechanisms involved in cognition, behavior, language, reading, and the acquisition of other academic skills will be examined. Particular attention will be paid to biological aspects of learning and behavioral disorders. Development neuropsychological research will be examined for principles which could enhance psychoeducational assessment and remedial practices. Neurological disorders will be discussed in relationship to modifications in educational placement and practice. 3 credits.

SCPY 652 Developmental Psychopathology

Students will understand the major diagnostic categories of psychopathology in children and adolescents. Case studies will be used to illustrate disorders such a pervasive development disorders, depression, anxiety attention deficit and hyperactivity, and conduct disorders. Consideration will be give to cultural and social factors in the areas of diagnosis and therapeutic intervention. Psychopharmacology and the use of the DSM IV will be discussed. 3 credits.

SCPY 654 (EDUC 654) Behavioral Management Applications for Children with Special Needs

For learning to proceed optimally, the setting must be one where behaviors (social, emotional and cognitive) are managed. This course will provide students with practical skills needed to plan, implement and evaluate behavior management programs for both individuals and groups of children in a variety of learning environments. Considered will be techniques such as behavior modification, self-control, social skills training, assertiveness training and effective education programs. 3 credits.

SCPY 657 Group Counseling in Multicultural School Settings

Contemporary theories and practical perspectives pertaining to group counseling will be presented. Students will identify factors in group processes which promote growth and development in multicultural school and family environments. Students will also examine and practice techniques appropriate for the resolution of personal, social, and academic conflicts. Additional laboratory hours will be required for students to participate in a group and analyze its dynamics. 3 credits.

SCPY 658 Individual Counseling in Multicultural School Settings

Students will be introduced to the major theories of individual counseling as they pertain to school settings. Individual techniques other than psychotherapy used to enhance self-esteem, self-awareness, and social skill, and to reduce adjustment problems, will be practiced. Crisis intervention will be discussed. Issues pertaining to the counseling of culturally and linguistically diverse individuals and their families will be examined. Additional laboratory hours will be required. 3 credits.

SCPY 670 Fieldwork in School Psychology: Observation in School Settings

Students will be placed in a setting consistent with their areas of interest. They will learn informal assessment techniques including interviews, observations and work sample analysis. Students will distinguish between typical and atypical patterns of behavior

taking in to consideration cultural, social and other factors. Informal assessment data will be integrated into a broader framework of development and educational theory. Attitudes toward and expectations of individuals with special needs will be discussed. The various roles of the school psychologist will be examined. 120 hours of fieldwork required. 3 credits.

SCPY 703 Remediation of Learning Problems: Students with Special Needs

Prerequisite: SCPY 705

Based upon differential diagnosis through formal and informal assessment, implementation of the legally mandated individual educational program for each child in a special education class will be the focus of this course. A variety of individual and group remedial techniques are examined in order to improve learning. The role behavior modification, drug treatment, diet adjustment, role-playing, and counseling as they related to remediation will be discussed. To maximize the effectiveness of dayby-day activities in the classroom, the need to constantly review the factors which disrupt processes and the procedures which enhance learning will be stressed. 3 credits.

SCPY 704 Psychological and Educational Assessment

Components of a "best practice" school-based assessment process will be identified and examined as a data-based tool for decision making regarding individual and systems-level interventions. Relevant statistical and measurement concepts will be presented as vehicles to derive and interpret test results and understand test construction. Social, cultural, legal, and ethical issues in assessment will be considered. 3 credits

SCPY 705 Diagnosis of Learning Problems: Students with Special Needs

Theoretical and practical approaches to diagnosis will be examined. As the basis for differential diagnosis of learning problems, formal and informal observation and testing in the academic areas will be planned. The emphasis will be on administering tests and scoring and interpreting test data in order to generate the legally mandated individual educational program for each child. 3 credits.

SCPY 710 Consultation in Multicultural School Settings

(Taken with internship) Prerequisite: SCPY 670

Students will study theories of mental health consultation and organizational change as they apply to instructional settings. They will learn to analyze a school's culture and organization in order to act as a positive change agent. They will study ways of developing consultative relationships with colleagues, parents, and community agency personnel in order to develop intervention plans for children in schools. Skills crucial to effective consultation and ethical guidelines for practice will be identified and used. Students will learn about issues pertaining to consultation in multicultural settings. 3 credits.

SCPY 718 Individual Assessment: Cognitive I

Prerequisite: SCPY 704

Students will learn to administer, score and interpret standardized tests as part of the cognitive assessment of children. This course will focus on the three Weschler Intelligence Scales. Psychometric properties of these instruments will be related to issues of interpretation. Psychological issues in intelligence testing will be reviewed as well as ethical and legal considerations. Students will be required to administer tests and will write assessment reports based on the results. 3 credits.

SCPY 719 Individual Assessment: Cognitive II

Prerequisites: SCPY 704, SCPY 718

Students will continue to learn how to assess the cognitive functioning of the children by administering, scoring, and interpreting, intelligence tests used by school psychologists including the Stanford-Binet Intelligence Scale-Fourth Edition. The assessment of social adaptive behavior will be studied. Integration of findings with educational evaluation results will be examined so that individual educational plans can be developed. Students will be required to administer tests and write reports as part of the cognitive assessment of children. Students will be required to administer tests and will write assessment reports based on the results. 3 credits.

SCPY 720 Individual Assessment: Personality I

Prerequisite: SCPY 704

Students will administer and interpret measures of personality and examine their relationship to cognitive functioning as part of the assessment process. Experiences on this assessment process will focus on: clinical interviews, figure drawings, and the Bender-Gestalt. Students will be required to administer these personality measures, make class presentations and write reports. The interpretation of assessment data will be based on the theories of personality presented in this course. Cultural, ethical and legal issues will be explored. 3 credits.

SCPY 721 Individual Assessment: Personality II

Prerequisites: SCPY 704, SCPY 720

Students will continued to develop their skills in the personality assessment process. Emphasis will be on the use of self-reports and behavior rating scales. Students will administer and interpret complete psychological evaluations and present their findings in case presentations and written reports. Interpretations of data will focus on integrating clinical findings so that specific educational plans can be developed. Cultural, legal and ethical issues will be further explored. 3 credits.

SCPY 722 Assessing Infants, Toddlers, and Preschoolers

Prerequisites: SCPY 704, SCPY 718

Students will learn to administer, score and interpret the tests used to assess development in infants, toddlers, and preschoolers. The focus will be on the psychometric properties and the use of the Bailey Scales II and the McCarthy Scales of Children's Abilities. The Use of the Stanford Binet Fourth Ed. and the Vineland Adaptive Behavior Scales will be reviewed. Play assessment and observational techniques for these age groups will be presented. Techniques for assessing children with vision and hearing impairments will also be addressed. Students will administer tests, make case presentations and write reports. Interpretation of data will focus on integrating clinical findings so that specific intervention plans will be developed. 3 credits.

SCPY 724 Assessing the Bilingual Child

Prerequisites: SCPY 704, SCPY 718

The course will examine issues in the assessment of bilingual children including the appropriate use of standardized measures, nondiscriminatory assessment, alternative approaches to the assessment of cognitive functioning and social adaptive behavior of linguistically diverse children. Students will learn how to conduct evaluations in the child's first and/or second language. Students will administer tests, make case presentations and write reports. Interpretation of data will focus on integrating clinical findings so that individual educational plans can be developed. 3 credits.

SCPY 771 Internship in School Psychology

Prerequisite: SCPY 670

Students will spend 1,200 hours in a college-approved setting under the dual guidance of an on-site staff psychologist and a college-based clinical advisor. Students will be placed in a setting consistent with their areas of interest. Participation in the intake and screening process, individual evaluation, interdisciplinary staff conferences, parent conferences and professional meetings is required. Students will evaluate children, write reports and practice short-term counseling and consultation under the supervision of the on-site psychologist. Additional hours in professional development activities are also required. Such activities may include attendance at professional conferences, Internet research, attending community school board meetings, and participation in State educational reform presentations. Students will also attend weekly meetings with the college clinical supervisor in which professional and ethical issues related to the practice of school psychology in multicultural settings will be discussed. Students must apply for the internship in the semester prior to registration. 3 credits per semester. Pass/Fail.

SCPY 890 Capstone Continuation

Students who have completed all coursework but have not completed their capstone project within the required one term must register for this course each subsequent term until the project is completed. No credit but cost is equivalent to one credit. Only two consecutive terms of capstone continuation registration permitted.

SCPY 899 Maintenance of Matriculation

Students are expected to register in successive terms to maintain status as a matriculated student. However, if a student cannot enroll in a term, Maintenance of Matriculation is required.

The fee is \$100 per term and is processed as a registration. Maintenance of Matriculation without attending class is limited to one year. Students who have not maintained matriculation and wish to return to their program within one year after their last course registration will be charged the fee for each missed term. Activated U.S. Military Reservists are not required to pay the fee. No credit.

Academic Regulations and Procedures

Academic Information and Policies

The official source of all information concerning academic policies and regulations is the Graduate Catalog. While the Graduate Catalog is updated regularly, changes in requirements or policies may occur which are not immediately listed in this Catalog. All students should take note of official bulletins and announcements issued by the Office of Academic Engagement and Planning or of information specific to a particular Mercy College graduate program.

Registration

Regular registration periods are designated for each term. Additional times are designated as periods for late registration. Registration is subject to academic procedures that are published by the Registrar, and billing procedures that are published by the Office of Student Services. Students who add or change sections of courses on or after the first day of class are subject to a change of program fee. With the exception of formal withdrawal, no program changes are allowed after a course has had two class meetings. Students should meet with their graduate program director or advisor to plan their academic program. Registration can be processed on the Web, or in-person at the Office of Student Services.

Late Registration

Registration for Graduate classes will end the day before the start of the new term. Students may register during the first week of the new term if all of the following three criteria are met:

- 1. The student has permission of the school dean.
- The class has not met more than once.
- 3. The student pays a mandatory late fee of \$100.

No registrations will be allowed after a class has met more than once.

Attendance Policy

It is assumed that a student will attend all classes for which he/she is registered. Ceasing to attend classes for three consecutive class meetings without contacting the instructor will result in the issuance of a grade of FW which indicates "stopped attending." This grade of FW will be calculated into the student's GPA as an F and may result in dismissal. In addition, this status will be reported to the Office of Student Services and may result in a reduction of financial aid monies.

Withdrawal

Students wishing to withdraw from courses for which they have registered must file an official withdrawal. Ceasing to attend classes does not constitute an official withdrawal, nor does notification to the instructor or to any other office. An official withdrawal must be processed directly by the student in-person at the Office of Student Services, or MercyConnect. The grade of W is recorded on the transcript for all student withdrawals. Ws are not calculated in the student's GPA. A student who fails to withdraw officially will receive a grade of FW which will be calculated into the student's GPA and may result in dismissal. There is a withdrawal deadline for each term. These deadlines are listed on the academic calendar, which is posted on the Mercy website and in Mercy Connect.

Late Withdrawal

Students wishing to withdraw after the last published day of withdrawal for any given term must get permission from the school dean. The withdrawal form, with the dean's signature, must be processed in person at the Office of Student Services at any Mercy College location. Note: The dean will usually request supporting evidence such as a letter from the student explaining the extraordinary circumstances that warrant a late withdrawal as well as medical or other documentation as needed.

Students receiving any form of financial aid including scholarships, grants and loans must also meet with a financial aid counselor to determine the financial implications associated with the withdrawal.

It is important to note that all withdrawals are based upon tuition commitments for the full semester in accordance with the published refund schedule. The effective date of withdrawal is the date when the student withdrew using either Mercy Connect, or the date the withdrawal was processed in the Office of Student Services. Failure to attend classes does not constitute a withdrawal.

Exception to Registration and Refund Policies

Mercy College is committed to providing motivated students with the opportunity to succeed in the classroom. The college recognizes that there may be extraordinary circumstances under which attendance in class is rendered impossible. For these reasons, the college has instituted the following exception policy.

Students with the following extraordinary circumstances may be eligible to request an exception to the registration and refund policies:

Personal Illness – This applies to a student who is unable to attend class due to a prolonged hospital stay of over fourteen (14) calendar days. All cases of personal illness, as defined above, must be documented with an original copy of the physician's diagnosis and recommendation, and if working, disability papers.

Military Service – This applies to any student required to discontinue attendance of classes due to military service. A copy of the orders to report to active duty must accompany the request.

If a student believes that he or she fits into either of the categories of exceptions as stated above, a formal request for an exception must be made in writing to the student's academic advisor immediately following his or her withdrawal from classes, or no later than fourteen (14) calendar days from the date of withdrawal. Any request filed after this time period will not be accepted. This written request must be made by using the

"Request to the Committee for Special Consideration" form which can be found on Mercy Connect. The form must be accompanied by a letter explaining his or her extenuating circumstances. Any supporting documentation, as stated above, must accompany the form and explanation letter. The student's exception documents will be given by the academic advisor to The Committee for Special Consideration which will review each case within thirty (30) calendar days of receipt. The student will receive the decision of the committee via mail or through Mercy Connect from the Chair of the Committee for Special Consideration.

A student who is denied an exception by the committee may appeal the committee's decision to the Office of the Chief Operating Officer. Appeals must be submitted within seven (7) calendar days from receipt of the committee's decision and all documentation should be sent to the Assistant to the Chief Operating Officer. All decisions on appeal are final.

Students who have applied for and received a refund from a loan may not apply for special consideration until the loan refund is fully repaid to the college. In addition, federal guidelines require the college to return either full or partial grant and/or loan money depending on the student's last day of attendance. In this case, all costs/arrears will be the responsibility of the student.

If a student is granted an exception and has already paid some or all of his or her tuition bill for the semester, the student will not receive a refund, but will be able to apply these funds towards future semesters of study at Mercy College.

Course Load

A full time load for a graduate student is 9 credits in a semester or 18 credits in a calendar year. Students may register for 12 credits by the program director's permission. Any course load over 12 credits a term requires the authorization of the school dean or executive dean for academic engagement and planning. The maximum number of graduate credits that may be taken during the full summer term is 12. Further, no more than 6 credits may be begun and completed within a single month. Such approval shall not be considered automatic. Please note certain graduate programs may have more stringent course load policies, check program regulations.

Enrollment and Student Verifications

All official enrollment and student verifications must be requested through the Registrar in Dobbs Ferry.

Maintenance of Matriculation

It is expected that students will fulfill the requirements for their graduate degree by registering over successive sessions. For cohort programs, registration is required during summer session(s). For non-cohort programs, summer registration is not required. Registration is accomplished by either enrolling in classes or Maintaining Matriculation. The Maintaining Matriculation fee is \$100 per session when student does not enroll in classes and is processed as a registration. The course number in all programs is 899.

Students who have not maintained matriculation and wish to return to their program within one year after their last course will be charged the Maintaining Matriculation fee of \$100 for each missed session. Maintenance of Matriculation without attending classes is limited to one year. Activated U.S. Military Reservists are not required to pay the Maintenance of Matriculation fee.

Readmission Procedure

Students who have not maintained matriculation nor enrolled for one year are required to file an application for readmission through the Admissions office. Such students are required to meet the existing admission standards and program requirements of the graduate program at the time of reapplication.

Capstone Advisement

It is expected that Capstone students shall make satisfactory progress with their program's culminating activity. After the student registers for all sections of his/her Capstone requirement, he/she will be given one subsequent term to complete his/her work. The Maintaining Matriculation registration must be completed for this subsequent term if no other courses are taken. After this period, a Capstone Continuation fee (equal to the cost of one graduate credit) will be charged for each additional term required to complete the project. The course number in all programs is 890. Students can only register for Capstone Continuation for two terms.

A student's degree will not be released until all Maintaining Matriculation and Capstone Continuation registration and fees are recorded appropriately on a student's record.

Leave of Absence

Astudent in good standing may request of leave of absence from the college for a minimum of one year without prejudice to his/her standing. Students on a leave must register for Maintenance of Matriculation. The course number in all programs is 899. If the student does not return to the college in the term following the Leave he/she must re-apply to the college and Program for readmission. The student will then be subject to the rules and program changes which are in effect for the current catalog year. A leave of absence must be made by a written request to the student's program director.

Transcript

Upon graduation, students are entitled to one free student copy of transcript with their diploma. The cost of a transcript is \$5.00 for a student copy and free for an official copy. No transcript will be issued for a student whose financial account is not settled. All questions regarding transcripts should be addressed to the Office of Student Services at the Dobbs Ferry campus.

Residency Requirements

A degree candidate must complete at least 24 credits of required graduate courses in one program to meet the residency requirement. To be in residence, the student must have registered for courses offered by one of the Mercy College graduate programs. For programs of 36 credits, 6 credits in transfer may be accepted, if appropriate. The remaining credits must be taken in residence.

Transfer Credits

Certain graduate programs will consider the awarding of transfer credits for graduate courses taken prior to admissions, if equivalent in content to a course in one's plan of study. Permission to transfer credits must be requested at the time of admissions and official transcripts and course descriptions must be submitted to the program director for evaluation.

Transfer credit will be granted only for courses taken in the five-year period prior to

acceptance and for courses in which the student earned a grade of B or higher. Transfer credit is normally limited to six-credits. Please see specific program sections since some programs have more stringent regulations in regard to transfer credits.

Academic Integrity

Cheating and plagiarism are contrary to the purpose of any educational institution and must be dealt with severely if students' work is to have any validity. Plagiarism is the appropriation of words or ideas of another without recognition of the source. Professors reserve the right to use all appropriate and available resources to verify originality and authenticity of all submitted coursework. An instructor who determines that a student has cheated or plagiarized will give an F for the assignment and may give a grade of F for the course. Additionally the faculty member will submit a written report of the incident to the program director and executive dean for academic engagement and planning. Plagiarism and cheating will be grounds for dismissal depending on the circumstances. The matter is dealt with by the Instructor and the student, in consultation with the director of the graduate program, the school dean, and the executive dean for academic engagement and planning.

Quality Point Index

The quality point index represents the average grade attained in the set of completed courses. The index for a given set of courses is determined by dividing the total number of quality points earned in those courses by the total number of credits that would be conferred by the successful completion of those courses. The number of quality points earned by completing a given course is determined by multiplying the total number of academic credits the course may confer by the coefficient corresponding to the grade received. The scale of coefficients is as follows:

A4.00	B3.00	C2.00
A3.67	B2.67	F0.00
B+3.33	C+2.33	FW0.00

The grades P, NC, I, and W are not calculated in the Quality Point Index.

Grading Policy

Students earn the following grades after evaluation procedures are implemented:

A	Excellent
A-	
B+	Good
В	
B-	
C+	Passing (but unsatisfactory)
C	,
F	Failing
FW	Failing due to unofficial withdrawal

Other grades that may be used in special circumstances are:

- AU Audit No grade or credit granted
- P Competency in meeting criterion-referenced objectives
- NC No credit (not completed)
- W Withdrawal from the course
- I Incomplete student has not met all course requirements

Incomplete Grades

The grade of I may be granted for a course in which the student has not completed all the course requirements due to unforeseeable and extenuating circumstances. The student must have been in attendance for the full term and completed the majority of the required coursework. The student must request in writing an incomplete grade directly from the instructor and the issuance of an incomplete grade should not be considered automatic. Issuance of the grade of Incomplete is at the discretion of the individual instructor. All incomplete work must be completed and delivered to the instructor in order for the I to become a passing grade. Individual faculty cannot extend the time limit nor accept work after the deadline has expired. Unless otherwise specified by the school dean, the I will automatically become a permanent grade after one year. Please note that certain programs have more stringent incomplete deadline policies. Please check the specific program regulations. The student will have to reregister and complete the course after the one-year deadline to receive credit.

Students who have two or more Incompletes on their academic record will be put on academic hold and will not be allowed to register. Future registration for any subsequent courses will not be permitted until all of the Incompletes but one are resolved and graded.

A student who decides that he/she will be unable to complete the work of a course satisfactorily may withdraw from the course any time before the sixth week of a quarter or the ninth week of a sixteen-week semester. The grade W is recorded for that student. Withdrawals can be processed on the Web, or in person at the Office of Student Services.

The final grade in a course is based on the student's accomplishment of the course objectives according to a specified evaluation plan. A grade of F or FW in any graduate course is grounds for dismissal from the college. To receive credit for a failed course, a student may be permitted to reregister and satisfactorily complete the course in a subsequent term, depending on the individual circumstances.

Grade Suppression

If a student repeats a course, the lower grade will be suppressed from the GPA. The original course and the repeated course must be taken at Mercy College. The lower grade will remain on the transcript but will not count in the overall GPA. Students receiving financial aid should check with their counselor to make sure that repeating the course does not affect their aid.

Change of Grade Policy

A change of grade after the close of any grading period, other than to rectify a grade of incomplete, is approved only if a mistake was made in determining the final grade.

Any grade change, other than for an incomplete, must be approved by the School Dean.

Maintenance of Good Academic Standing

The cumulative grade point average (GPA) for both good academic standing and degree conferral is a 3.0. A student admitted as a Special Matriculant is required to achieve a 3.0 average or better after completion of six credits. Please note certain graduate programs may have more stringent program policies. Please check the specific program regulations. Grades are subject to review by the faculty advisor and program director at the

end of each term. If the academic average falls below 3.00 the student will be placed on academic probation.

Academic Probation

All students who have a cumulative GPA of below 3.00 will be placed on academic probation. If a student will not be able to achieve a cumulative GPA of 3.00 within a reasonable time, the student will be dismissed from the program. If a student receives a grade of F or FW in any course the student will be subject to dismissal from the college.

F or all students on probation, future registrations must be reviewed and approved by the director of the student's program as well as the graduate dean.

In all subsequent terms in which the student is on probation the student is required to achieve a term GPA of 3.00 or better. If the 3.00 or higher is not achieved the student will be dismissed. Students who receive a grade of less than B may be required to repeat the course. Students will be allowed to repeat a course only once.

Complaint/Grievance Procedures

Students with complaints are encouraged to discuss their concerns informally with the appropriate office or individual. For academic concerns, students are encouraged to communicate with their instructors and/or academic advisors early in the term to resolve issues and to allow time for appropriate actions and referrals.

Students wishing to file an official grievance should do so in writing. For academic concerns, the grievance procedure is listed under Academic Regulations and Procedures of this catalog. Non-academic grievances should be addressed to the Executive Dean of Student Services and Leadership.

Dismissal Review

A student may request a dismissal review when he/she believes that extenuating circumstances directly caused their poor academic performance. The student should clearly state these reasons for their unacceptable academic performance and how he/she expects to improve academic performance in a certified letter to the school dean. The student must request in writing for the review within ninety days after dismissal. The Executive Dean for Academic Engagement and Planning with the counsel of the Graduate Academic Policy Committee, will evaluate the student's appeal. All decisions of the dismissal review are final.

Degree Requirements

Each candidate for a degree or certificate must have completed all coursework and requirements with a GPA of not less than 3.0. The words "With Distinction" will appear on the diploma and transcript of any student who completes their degree with a GPA of at least 3.75. Once the degree is conferred the academic record is finalized and cannot be changed.

Graduation Application

The formal graduation ceremony takes place in May. Degrees are conferred and diplomas are issued in February, June and August. All students are required to apply for graduation by filling out the Graduation Application Form (available in the Office of the Student Services), and submitting the completed form to the Registrar.

Applications must be submitted according to the following deadlines. Failure to meet the appropriate deadline will result in postponement of degree conferred to the next scheduled date for issuing diplomas. Students who miss the deadline must submit an application for the new graduation date by the deadline listed below.

Application Deadline for Degree Conferral

February	October 15
May	February 2
August	May 18

Academic Grievance Policy

The purpose of the academic grievance policy is to provide a process for the equitable resolution of formal academic grievances except for dismissal review. The college continues to recommend and encourage the informal resolution of academic grievances, believing that effective communication is also part of the educational process. A grievance is a formal complaint regarding an academic matter made by a student. The following steps constitute the process; before proceeding to a higher-level step, all lower-level steps must first be completed.

Step 1. Faculty-Student Meeting(s). At this level the process remains informal. Within four weeks of the end of the semester, term, or quarter (referred to as academic period) in which the disputed matter occurred, the student and faculty member must meet and discuss the issue. After the meeting, the faculty member must make a decision within one week and communicate it to the student. If the student elects to proceed to Step 2, a formal written grievance must be filed with the director of the graduate program involved.

Step 2. Director of the Graduate Program. A student must file a formal written grievance not later than eight weeks after the end of the academic period in question with the director of the graduate program involved. Within one week of receipt of the formal written grievance, the director of the graduate program will schedule a meeting or meetings with the student and faculty member. While it is preferable that the meeting be with all three parties, it is recognized that there may be instances where separate meetings are advisable. The parties will submit all information and substantiation to the director. The director of the graduate program will render a written decision to both parties within two weeks of the later meeting. If the faculty member involved is also the director of the graduate program, the parties involved may agree to allow another faculty member in the department to review the grievance, or go directly to Step 3 or 4, whichever is applicable.

Step 3. School Dean. Within one week of the director of the graduate program's decision, a person may elect to appeal the decision of Step 2 to the school dean. Within one week of receipt of the formal written grievance, the school dean will schedule a meeting or meetings with the student and faculty member. While it is preferable that the meeting be with all three parties, it is recognized that there may be instances where separate meetings are advisable. The parties will submit all information and substantiation to the school dean. The school dean will render a written decision to both parties within two weeks of the later meeting. If the faculty member involved is also the school dean this step is not applicable.

Step 4. Graduate Grievance Panel. If a person elects to proceed to Step 4, a formal written grievance must be filed with the executive dean for academic engagement and planning within four weeks of the decision by the director of the graduate program or school dean, as applicable. The written grievance must contain all materials that the grievant feels are appropriate. It should be noted that the burden of proof rests with the person filing the grievance. The executive dean for academic engagement and planning or his/her designate shall serve as the chairperson of the Graduate Grievance Panel. Within two weeks of receipt of the grievance, the executive dean shall appoint two graduate faculty members and two graduate students to the Grievance Panel. When possible, one of the faculty members shall be from the department where the grievance occurred. The Graduate Grievance Panel chairperson shall provide copies of the written grievance to appropriate parties and shall request them to provide information that they feel is germane to the issue. The Grievance Panel will then meet within four weeks of their appointment. All parties to the grievance shall be invited to the Grievance Panel hearing. No professional, legal counsel will be permitted to participate in this internal hearing. At the Grievance Panel hearing the grievant shall state the case and provide information, witnesses, or other substantiation. The other involved Party(ies) may then present additional information, witnesses or other substantiation. The chairperson or Grievance Panel members may then address questions to the involved parties. All proceedings of the Grievance Panel shall be confidential. The Grievance Panel must render a written decision within one week after the conclusion of the hearing. Copies of the written decision shall be provided to all involved parties.

All decisions rendered are final and no additional grievances will be permitted.

Support Services and Resources

Campus Safety and Security

The Office of Campus Safety will provide, upon request, all campus crime statistics as reported to the United States Department of Education. These statistics may also be found on the Department of Educations web site at http://ope.ed.gov/security and on the Mercy College web site at mercy.edu/safety/crimestats.htm. This information is also available, in a hardcopy format, from the Mercy College Office of Campus Safety. To receive a copy, contact the director of Security, at (914) 674-7225.

Learning and Assessment Services

Learning and Assessment Services is the umbrella for the Center for Academic Excellence (composed of Learning Centers on Mercy College's five campuses), and the Testing Office . The overall purpose of these services is to provide Mercy College students with the academic support necessary to meet the challenges of higher education.

The Learning and Assessment Services are an outgrowth of Mercy College's mission to support the academic development of students with their full range of diversity in language, scholastic background, levels of communications skills, and general academic sophistication. The services of these offices are available to all students who want to improve or enhance their learning skills, including both undergraduate and graduate students. Students, faculty, and staff are encouraged to take advantage of the available resources, and to discuss issues related to their classes.

The Center for Academic Excellence

The five campus Learning Centers are designed to support teaching and learning at the college.

They offer assistance and tutoring in five "C"s:

- Communication Skills (reading, writing, speaking and listening);
- Critical Thinking;
- Computation Skills;
- Computer Assistant Instruction; and
- Content-specific areas.

Many qualified peers, graduate student, and faculty members are on staff to help student succeed. Group, supplemental instruction and individual tutoring are available as well as workshops on a variety of life and study skills.

Hours of offerings vary at each location. Mercy College students have access to all Centers regardless of home campus. Students interested in taking advantage of this service should call (914) 674-7402 or -7407.

Career Services

A variety of career development services are available to graduate students including career counseling, placement information and a resume referral service. For information about Career Service events, hours at individual campuses and services available, students may call (914) 674-7363 or email careerservices@mercy.edu.

Counseling and Similar Support Systems

The Mercy College Student Counseling Services office offers psychological evaluation and brief treatment lasting one to six sessions. Students in need of more intensive treatment are referred to local hospitals and clinics for long-term psychotherapy and/or medication, if necessary.

College students come to the Counseling Services office with mental health issues including increased stress, depression and anxiety as well as concerns about their academic progress, daily living, adjustment to college, or relationships with others. Counseling can be an opportunity to talk about issues that are of concern to students with an objective person who can help them develop skills and view situations in ways that may enable them to be more effective in managing life's challenges down the road.

** This service is for Mercy College students ONLY. Full and part-time faculty, administrators, and staff may contact the Employee Assistance Program (EAP) to obtain psychological services.

Non-Discrimination Policy

The policy of Mercy College, both historically and currently, is that discrimination against any individual for reasons of race, color, creed, religion, national origin, age, sex, sexual orientation, or handicap is specifically prohibited. Accordingly, equal access to educational programs, employment opportunities, and all other college activities is extended to all persons, and the college promotes equal opportunity.

Information concerning non-discrimination policies, including complaint procedures, may be obtained from the following individuals:

For students:

Executive Dean of Academic Engagement and Planning Verrazzano Hall, Dobbs Ferry Campus (914) 674-7582

For faculty:

Provost Verrazzano Hall, Dobbs Ferry Campus (914) 674-7500

For staff:

Director, Human Resources Verrazzano Hall, Dobbs Ferry Campus (914) 375-8570

Higher Education Reauthorization Act

The 1992 Higher Education Reauthorization Act sets out the following complaint procedure:

- a) Any person who believes he or she has been aggrieved by an institution on or after March 8, 1993 may file a written complaint with the New York State Department of Education within three years of the alleged incidents, pursuant to this section.
- b) In response to a written complaint, the department shall:
 - send to the complainant a notice acknowledging such written complaint and requesting further information if necessary;
 - (2) when appropriate, advise the institution involved that a written complaint has been received and, when appropriate, the nature of the complaint; and
 - (3) either:
 - (i) conduct a complaint review to respond to the complaint pursuant to the authority in Education Law or the Regulations of the Commissioner of Education, or
 - (ii) dispose of the complaint by referring it to an appropriate entity for resolution.
- c) Upon conclusion of the department's complaint review or upon disposition of the complaint by referral to another entity for resolution, the department shall issue a written notice to the complainant and, when appropriate, to the institution involved, describing the disposition of the complaint.
- d) Complaints subject to the requirements of section 5003(1)(c) of the Education Law shall be handled in accordance with the requirements of that section.

Public Information Policy

The Family Educational Rights and Privacy Act of 1974 specifically provides that a school may provide what is termed "directory information" to third parties when a legitimate request is made in writing. Mercy College may occasionally release "directory information," without the student's consent. Directory information includes the following: the student's name, local and permanent address, email address, telephone number; age; photograph; major field of study; participation in officially recognized activities and sports; weight and height of members of athletic teams; dates of attendance at Mercy College; degrees, honors, and awards received and their dates; and the most recent previous educational agency or institution attended. Any student who wishes any or all of his/her directory information to remain confidential may inform the Office of Registrar of his/her request in writing, at any time.

In addition, The Family Educational Rights and Privacy Act guarantees all students access to their own academic records. Detailed information concerning specific points regarding confidentiality of students' records can be found in the *Mercy College Student Handbook*, or can be obtained by inquiring with Office of Registrar.

Housing at Mercy College

An on-campus residence hall was opened at Mercy College in September 1995. The Residence Hall, with meeting rooms, community rooms, and 130 beautiful rooms, overlooks the majestic Hudson River. The College also houses students at 3 nearby hotels in the area. Call the Admissions Office and Residential Life to arrange for a tour.

The College also maintains an off-campus housing list to assist students in finding suitable accommodations in the area. Students desiring information should direct their inquiries to:

The Office of Residential Life 555 Broadway, Dobbs Ferry, New York 10522 (914) 674-7277

Students With Disabilities

Mercy College is committed to the availability of its academic offerings to all qualified students, in compliance with section 504 of the Rehabilitation Act and the Americans with Disability Act (ADA).

The Office of Disability Services coordinates disabilities services, including the provision of auxiliary services. Students whose disabilities may require some type of accommodation must self-identify and complete a "Request for Accommodations" agreement. An intake interview with the Director for Disabilities Services may be required. Both the request for accommodations and the interview should be completed one month prior to the academic term. Reasonable accommodations will be made upon receipt of medical documentation of the disability which supports the request and need for the accommodation. Appropriate modifications of accommodations will be worked out on a case-by-case basis.

Requests for testing with accommodations should be made to the Director for Disabilities Services two weeks in advance of need. Students with disability for which they are or may be requesting an accommodation are encouraged to contact the Office of Disability Services, Main Hall, Room 110, (914) 674-7523 as soon as possible in the term.

Policy on Alcohol and Illegal Drugs

The abuse of alcohol and illegal drugs can have a significant adverse effect upon the Mercy College community, compromising interpersonal relationships and undermining the educational mission of the college. In response to these concerns, and pursuant to the Drug-Free Schools of Communities Act Amendments of 1989, the college has developed a comprehensive program to prevent the use of illegal drugs and the abuse of alcohol. The college reviews its program biennially to determine its effectiveness, to implement any necessary changes, and to ensure that the required disciplinary sanctions are consistently enforced. Refer to the Student Handbook for detailed information concerning:

- (1) Mercy College's policies on substance abuse and alcoholic beverages;
- (2) College sanctions for violation of these policies;
- (3) Criminal sanctions for the illegal possession or distribution of drugs and alcohol;
- (4) Health risks of drugs and alcohol; and
- (5) Places where one can receive help concerning the abuse of alcohol and drugs.

TextBooks

Textbooks are available for student purchase at the campus bookstores located at the Dobbs Ferry and Bronx campuses, as well as online at www.mercy-dobbs.bkstr.com for Dobbs Ferry, Manhattan, White Plains, Yorktown, and Online students; or www.mercy-bronx.bkstr.com for Bronx students.

Textbook pricing information, including the International Standard Book Number (ISBN) and retail price, for required and recommended materials for each class is available on the bookstore website.

Honor Societies

Business

Students in any of the Business Graduate Programs have the opportunity to become members of the Beta Upsilon chapter of Delta Mu Delta, International Honor Society in Business Administration. Its purpose is "to promote higher scholarship in training for business, and to recognize and regard scholarship attainment in business subjects." The Society is a member of the Association of College Honor Societies and presently has over one hundred active chapters. Membership in Delta Mu Delta is an indication to prospective employers that members have distinguished themselves scholastically.

Counseling

Students in the Graduate Programs in Counseling and in School Counseling have the opportunity to become members of Pi Gamma Mu, the National Honor Society founded in 1924 for the purpose of encouraging, stimulating, and maintaining scholarship in the Social and Behavioral Sciences. Membership is open to graduate and undergraduate men and women who are making the study of Counseling one of their major interests and who meet the appropriate qualifications.

Education

Students in the graduate programs in Education have the opportunity to qualify for membership in Phi Delta Kappa, which is the professional society for educators, administrators and graduate students. Its goals are to promote research, service and leadership in education. Phi Delta Kappa International is worldwide organization with over 100,000 members.

Nursing

Students in the graduate programs in Nursing have the opportunity to become members of the Zeta Omega Chapter of Sigma Theta Tau, the International Honor Society of Nursing. The Zeta Omega Chapter, comprised of baccalaureate and masters nursing programs at Mercy College, the College of New Rochelle, Dominican College of Blauvelt, and Pace University, was chartered in 1984. The organization recognizes superior achievement and the development of leadership qualities, fosters high professional standards, encourages creative work and strengthens commitment to the ideals of the profession.

Psychology

Students in the graduate programs in Psychology and in School Psychology have the opportunity to become members of Psi Chi, the National Honor Society founded in 1929 for the purpose of encouraging, stimulating, and maintaining scholarship in Psychology. Membership is open to graduate and undergraduate men and women who are making the study of Psychology one of their major interests and who meet the appropriate qualifications.

Professional Societies

Society for Human Resource Management - Student Chapter

The Society for Human Resource Management is a non-profit association for human resource management professionals. Founded in 1948, the Society for Human Resource Management serves over 44,000 human resource professionals in a wide variety of U.S. and international organizations. The Mercy College Student Chapter was chartered to provide projects and activities related to the human resource field and to promote networking with human resource professionals. Students interested in membership should contact the Graduate Program in Human Resource Management at (914) 674-7632.

National Student Speech-Language-Hearing Association (NSSLHA)

The National Student Speech-Language-Hearing Association (NSSLHA) is the student chapter of the American Speech-Language-Hearing Association (ASHA). NSSLHA publishes the NSSLHA Journal and the Clinical Series. Members also receive Asha Magazine and two additional ASHA journals of their choice. Students interested in membership should contact the Communication Disorders Program at (914) 674-7340 or ASHA.

The Assembly of Student Delegates of the American Occupational Therapy Association

The Assembly of Student Delegates of the American Occupational Therapy Association (ASD) provides a mechanism for the expression of student concerns and offers a means whereby students can have effective input into the affairs of the American Occupational Therapy Association (AOTA). ASD promotes the well-being of students, enhances their knowledge of the profession, and facilitates the sharing of ideas. Students interested in membership should contact the Occupational Therapy Program at (914) 674-7815, or www.AOTA.ORG.

The Physician Assistant Student Society

The Physician Assistant Student Society is Mercy College's chapter of the Student Academy of the American Academy of Physician Assistants (SAAAPA). The SAAAPA was established by the American Academy of Physician Assistants (AAPA) to represent physician assistant students throughout the country. The mission of the Mercy College Physician Assistant Student Society is to support the professional and personal growth of PA students, to increase public awareness of the profession and to promote disease prevention and health. Students interested in membership should contact the Graduate Program for Physician Assistant Studies.

The Student Assembly of the American Physical Therapy Association

The Student Assembly of the American Physical Therapy Association (APTA) represents thousands of student members. All student members automatically become part of the Student Assembly and can participate in APTA's governance as an officer or liaison. Members receive numerous publications including Today's Student in Physical Therapy, Physical Therapy, PT Bulletin and others. Applications can be obtained in the Physical Therapy office or from APTA at 1(800) 999-APTA, ext 3395 or 3124.

Graduate Admissions

Admission Requirements

Requirements for admission and matriculation include:

- A completed application for admission with the nonrefundable fee. (Please see the Tuition and Fees section of the catalog).
- Applicants for admission to graduate study must hold a bachelor's degree from an accredited American college or university, or the equivalent degree from a foreign college or university. Applications generally have a cumulative GPA of 3.0 or higher. Applicants with a lower average may be considered for admission with special parameters based on professional experience. The student will be required to complete a specified number of credits with an overall GPA of 3.0 to continue in the program. Some graduate programs are dual degree programs (BS/MS) that have unique credit requirements. Please note that certain graduate programs may require additional documentation for the assessment of qualifications for admission. Additionally, please see specific program information and requirements in the appropriate section of this catalog.
- An assessment of qualifications for admission by the specific program director or designee.

Please note a student can only be matriculated and enrolled in one program at a time.

Full immunization compliance is required for registration. Please see the immunization compliance requirements on the next page.

All applicants whose native language is not English must demonstrate proficiency in English. The evaluation must measure reading, writing, speaking and an understanding of the spoken language at a level appropriate for graduate studies. Proficiency will be determined by a standardized test such as the Test of English as a Foreign Language (TOEFL) or a test(s) approved by the dean of the School of Liberal Arts.

Students who have studied at institutions of higher education in other countries must present original transcripts and official translations as part of the admissions submission. Mercy College Office of Admissions will make the final official evaluation of international transcripts; however, all students are required, at their own expense, to obtain an evaluation of their transcripts by World Education Services or other recognized international evaluation companies that are members of the National Association of Credential Evaluation Services (NACES). The criteria for accepting international degrees and credits are the same as that for degrees and credits from U.S. colleges and universities.

For more information for international students, please see the section on international students.

Qualified applicants are admitted without regard to race, religion, national or ethnic origin, gender, sexual orientation, marital status, age or physical disability.

Admission Procedures

Applications may be submitted by mail, in-person or online to the Office of Admissions of Mercy College. Application for admission may be obtained by calling the Office of Admissions at (877) MERCY-GO (637-2946) or on our website at www.mercy.edu. Official transcripts, (evaluations and translations if required,) should be sent directly to the Mercy College Office of Admissions. Once all documentation is received by the Office of Admissions, including the program director's assessment of qualification for admission, notification of the college's decision will be sent. Check your program for additional procedure and requirement information.

Criminal Background Checks

Several graduate programs require outside placement for clinical experience as part of their program of study. Students should be aware that many hospitals, schools, childcare facilities and nursing homes now require criminal background checks of all people working in their settings due to state legislation and accreditation requirements. The completion of the criminal background check and their costs are the responsibility of the student. Students may be required to update their criminal background check each year. Each training site will be informed of the results of the background check prior to placement at the site. Refusal to complete the background check, or multiple rejections from external placements due to information in a student's background check, may prevent the student from participation in an external clinical experience. If a student cannot complete the mandatory student placement, continuation in the program will not be permitted. For further details, students are advised to see their program director.

Registration in Classes

Registration in graduate classes does not imply that the student has been accepted as a candidate for a degree. Initial registration to any graduate program must be authorized by the program director or designee. Some programs do permit six credits as a nonmatriculant. The Teacher Education programs may permit up to 18 credits as a nonmatriculant in specific programs to satisfy certification requirements. Acceptance to degree candidacy is contingent upon the student obtaining matriculated status and satisfying all admission and program requirements of the graduate program being pursued. A student can only be matriculated and enrolled in one program at a time.

New York State Department of Health Immunization Program

Students attending colleges and universities in New York State are required to present proof of immunity against measles, mumps and rubella. Students born before January 1, 1957 are exempt from this requirement. Additionally, all students must complete the New York State Meningitis Form. This form is available in the Office of Student Services or online at www.mercy.edu/vaccine. Failure to show proof of compliance with this regulation will prohibit students from attending classes.

For further information on the New York State Department of Health Immunization requirements, please contact the Office of Student Services. Additional health requirements may be needed in specific programs.

Health Insurance Policy

In most of the health profession programs, students are required to maintain health insurance while participating in any off-campus component of the curriculum. Verification of health insurance is required by the program director prior to the start of any off-campus clinical experience.

Members of the Armed Forces and Veterans

At Mercy College, the past and present sacrifices made by student veterans in service to our nation are deeply appreciated. For active-duty service members and military veterans who want to advance their education and career in the midst of a rigorous lifestyle, Mercy College enables students to earn a graduate degree from more than 30 degree choices. Mercy College degree programs are designed to meet the needs of even the most demanding military schedule in an affordable, flexible, and individual approach with special emphasis on distance learning, service relevant programs, and second career paths.

Mercy College is an official U.S. Department of Veteran Affairs Yellow Ribbon School, and a G.I. Jobs Top Military Friendly School. It is also recognized as a Service Members' Opportunity College (SOC), providing educational assistance to active-duty service members; a joint member of the Department of Defense Concurrent Admissions Program; and an approved college for the National Guard Tuition Grant Program. Mercy College offers the following benefits for members of the armed forces and veterans:

- Use of admissions procedures that insure access to higher education for academically qualified military personnel;
- (2) Evaluation of learning gained through military experiences and academic credit awarded where applicable to the service member's program of study;
- (3) Evaluation of non-traditional learning and awarding of academic credit for such learning where applicable to the service member's program of study;
- (4) Evaluation of requests for inter-institutional transfer of credits and acceptance of such credits whenever they are appropriate to the service member's program and are consistent with the college's curriculum;
- (5) Flexibility to service members in satisfying residence requirements by making adjustments for military students who transfer when there are other assurances of program balance;
- (6) Education and student support services for veterans.

Facts about the Post-9/11 GI Bill

Mercy College's designation as a Yellow Ribbon school combined with Post-9/11 GI Bill benefits virtually eliminates any education costs throughout a student's college career. In addition, the Post-9/11 GI Bill provides almost \$9,000 toward living expenses every semester to eligible Mercy College students. Transitioning from military service to academic life has never been easier thanks to Mercy College and the GI Bill.

- The education benefit of the Post-9/11 GI Bill can now be used for undergraduate, graduate, and doctoral degrees.
- There are increased benefit limits, including a housing cost allowance that is paid directly to the veteran.
- The tuition benefit is paid directly to Mercy College. 100% eligible veterans will have no out-of-pocket tuition costs.
- In certain cases, veteran GI Bill benefits can be transferred to an immediate family member.

For further information, please contact the Office of Veteran Affairs at (914) 674-7895 or email: military@mercy.edu.

International Students

International applicants who plan to attend Mercy College under the F1 student status should contact the International Students Office and request the I-20 Eligibility Form, other immigration and admissions related materials, and assistance with visa procedures.

Official transcripts from foreign institutions must be evaluated by World Education Services (WES) and must be sent by WES directly to the Admissions Office at Mercy College. In addition to WES, Mercy College will accept any evaluation performed by any member of the National Association of Credential Evaluation Services (NACES) www.naces.org.

International applicants whose primary language is not English are required to submit scores from the Test of English as a Foreign Language (TOEFL). For more information regarding TOEFL requirements, please contact the Office of Admissions at (877) MERCY-GO or write to admissions@mercy.edu.

The International Students Office assists members of the Mercy College international community by providing direct support with academic, career, employment, immigration, personal, cross-cultural and financial matters as it serves as a referral source to other college offices and academic departments.

In addition, the International Students Office will advise on immigration matters including, general information on students' rights and responsibilities, assistance with procedures required for transferring institutions, extensions of stay, permission to work, and practical training experiences.

All F-1 international students must report within fifteen days of arrival to the International Students Office of Mercy College with their travel and immigration documents.

International students may contact the International Students Office at (914) 674-7284 or international@mercy.edu.

Tuition, Expenses, and Financial Assistance

Graduate Tuition

Per credit hour:

Business Administration\$ 7	90.00
Communication Disorders\$8	25.00
Counseling\$7	75.00
Cybersecurity\$7	90.00
Education\$7	75.00
English Literature\$7	75.00
Health Services Management\$7	75.00
Human Resource Management\$7	90.00
Nursing\$7	75.00
Occupational Therapy\$8	25.00
Organizational Leadership\$7	90.00
Doctor of Physical Therapy\$8.	25.00
Physician Assistant Studies\$8	50.00
Psychology\$7	75.00
Public Accounting\$7	90.00
School Administration & Supervision\$7	75.00
School Psychology\$7	75.00
Web Strategy and Design\$7	90.00

All credits are charged at the credit hour rate. Please note tuition and fees are reviewed and updated annually. Please refer to the most current term Course Bulletin for current rates.

Fees (All fees are non-refundable)

Application Fee	
OT/PT/PA/CD	\$ 62.00
All other programs	\$ 40.00
Maintenance of Matriculation Fee	\$ 100.00
(For terms student does not enroll)	
Reinstatement of cancelled registration	\$ 100.00
Late Registration Fee (Charged the first week of classes)	\$ 100.00
Late Payment Fee (per assessment)	\$ 100.00
Change of Program Fee	\$ 15.00
Payable by all students who add and/or drop a course during the period	
from the first day of term or semester to the end of late registration.	
Challenge Exam Fee (for BIOL 305, BIOL 316, BIOL 317)	\$ 80.00
Returned Check Fee	\$ 45.00

Transcript Fee (official)Free
(student copy) \$5.00
Registration Fee:
12 credits or more per semester\$ 270.00
Less than 12 credits per semester\$ 135.00
Capstone Continuation Fee: One credit of program tuition
(The fee will be charged each term, beginning with the third term following capstone
registration, including summer terms). Student can only register for Capstone
Continuation for two terms.

Additional fees may be required for clinical/laboratory courses. Tuition and fees are subject to change. Many Mercy College students are eligible for Financial Aid in the form of Scholarships, Grants, Loans, and Work Study from the Federal, State, Institutional and Private sources. Tuition payment may be deferred based upon receipt of these awards. All financial aid awards are conditional upon the successful and timely completion of all related and required paperwork. Therefore, if, for any reason, financial aid awards are not disbursed, the full balance of tuition and fees is due and payable upon demand by Mercy College. Should it be necessary to place a delinquent account with a collection agency, all fees, including reasonable attorney fees, become the responsibility of the student.

Students in the Communication Disorders, Occupational Therapy, Physical Therapy, Nursing and Physician Assistant programs may have additional expenses related to clinical experiences. Clinical sites require students to have their immunization titer values taken (can cost as much as \$300) and to have an annual physical examination to participate in the clinical education component of the programs. Professional malpractice insurance (approximately \$40/year) is required, as is an annual CPR certification course. Some settings in which students complete clinical experiences may require the students to complete criminal background checks through the state bureau of investigation, fingerprinting (approximately \$100), central registry check for child abuse charges, and/or drug and alcohol screenings. The expenses incurred for this background checks are the student's responsibility.

Payment Policy

Tuition, fees and all other charges are due as follows by academic term:

Summer Three weeks prior to the first day of classes Fall Three weeks prior to the first day of classes

Winter Upon registration Intersession Upon registration

Three weeks prior to the first day of classes

You will be required to complete a Student Acknowledgement Statement and Method of Payment Information Form prior to registering for classes each term. The forms are available online via MercyConnect. This information will be used to assist you in completing your payment arrangements each term.

Arrangements for payment in installments may be made with specific monthly payment plan providers or directly with Mercy College. For additional information regarding payment plan option, please contact either the Office of Business Operations or the Office of Student Services. These arrangements must be made as outlined above. Payment may be made by MasterCard, VISA, AMEX, Discover or debit cards with appropriate credit card logos. All tuition and fees are subject to change without prior notice. Any student who has an overdue balance will be subject to late fees, and will not able to participate in the registration process, receive transcripts, and remain in residence at the college or use college services and facilities. Students are responsible for balances incurred due to the loss or reduction of financial aid or other credit originally anticipated due to her/his ineligibility, lack of attendance, incomplete paperwork or for any other reason.

Many Mercy College students maybe eligible for Financial Aid in the form of Scholarships, Grants, Loans, and Work Study from the Federal, State, Institutional, and Private sources. Tuition payment may be deferred based upon anticipated receipt of the awards that have been processed by the Office of Student Financial Services prior to billing due dates and in accordance with the State Deadlines. All financial aid awards are conditional upon the successful and timely completion of all related and required paperwork. Therefore if, for any reason, financial aid awards are not disbursed, the full balance of tuition and fees is due and payable upon demand by Mercy College. Should it be necessary to place a delinquent account with a collection agency, all fees, including reasonable attorney fees, become the responsibility of the student.

Resident students should be aware that the due dates for their financial arrangements might be different from the dates for the at-large student population. Please read the housing agreement carefully.

Not withstanding anything contained in this catalog the college administration expressly reserves the right, whenever it deems advisable: (1) to change or modify its schedule of tuition and fees, and (2) to withdraw, cancel, reschedule, or modify any course, program of study, or degree, or any requirements in connection with any of the foregoing.

For questions regarding billing or payments please contact the Student Services Support Center at (888) 464-6737.

Refunds

When a student officially withdraws from any course or courses by filing a formal withdrawal notice (Drop/Add Form) with the Office of Student Services, refund of tuition will be made according to the schedule outlined below. See course bulletin for specific refund dates. The date of withdrawal is the date upon which the formal withdrawal notice is received. Withdrawal can be processed at the Office of Student Services or via the Web at Mercy Connect. Fees are non-refundable once courses begin.

Semester - Date of Withdrawal*	Tuition Refund
Prior to second week of scheduled course meetings	100%
Prior to third week of scheduled course meetings	80%
Prior to fourth week of scheduled course meetings	50%
During or after the fourth week of scheduled course meetings	No refund

Quarter and Trimester - Date of Withdrawal*	Tuition Refund
Prior to second week of scheduled course meetings	100%
Prior to third week of scheduled course meetings	80%
During or after the third week of scheduled course meetings	No Refund

Four Week Sessions - Date of Withdrawal*

Tuition Refund

Before the second class meeting per session	100%
Prior to third class meeting per session	. 80%
After the third class meeting per session	fund

^{*}See current course bulletin for specifics regarding addition of terms and dates.

This refund policy may not apply to international students who enter the United States under the terms of their international contract with Mercy College or to students receiving discounted tuition.

Students who have elected to pay on the installment plan are responsible for completing all payments if they withdraw during or after the third week of the term.

Financial Assistance

The general college policy for processing financial assistance for our students is to do so in an efficient, equitable and accurate fashion for all students. Specifically, the Office of Student Services strives to provide access to the maximum number of resources at the maximum value possible for a student to fund his/her education.

In addition, the Office of Student Services always strives to process all types of financial aid (federal, state, and institutional) in accordance with the U.S. Department of Education (DOE), the NYS Higher Education Services Corporation (HESC), and all other governing association mandated policies and procedures.

Mercy College utilizes the U.S. Department of Education Free Application for Federal Student Aid (FAFSA) to determine federal and institutional aid eligibility for a give academic year. Eligibility for state funding is determined by the NYS HESC Electronic TAP Application (ETA).

All students requesting financial must file the previously mentioned FAFSA Application. The college recommends that students file this application electronically at www.fafsa.ed.gov. You must include the federal code for Mercy College to ensure that your application is forwarded to both the college and to HESC. The federal code is **002772**.

Once the application has been filed with the DOE, the processed application, the resulting Institution Student Information Record (ISIR), is forwarded to the college and to HESC electronically. Upon receipt of the ISIR record, the college will generate a comprehensive financial aid package. This information, along with supporting information will be sent to each student in the form of an official Notice of Award for the academic year. This information will also be available via Mercy Connect.

Students must file a FAFSA Application every year to be eligible for financial aid in a given academic year. The priority filing dates are as follows:

February 15th for the Academic Year: fall, spring, summer

February 15th of the fall term only

October 1st for the spring and summer terms

Meeting the priority filing dates ensures the ability of the Office of Student Services to complete all the required processes to generate a comprehensive financial aid package in a timely manner. Failure to meet the above priority deadlines may result in the loss of federal, state and/or institutional aid.

Financial aid funds are credited to a student's account when eligibility requirements are satisfied for the given term (generally the fourth or fifth week of the term).

The U.S. Department of Education randomly selects FAFSA applications for a mandated Verification Process. This process requires the college to request, collect and review specific data elements of the received ISIR record. The Verification Process may result in a revision to a prior comprehensive financial aid package. A revised Notice of Award will be generated and sent to applicable students.

Selected students will be notified in writing by the Office of Student Services of selection for Verification. This notice will detail all required documents that must be submitted to the college within two weeks of the date of the notice. Failure to comply with the Verification request will result in the loss of all financial aid (federal, state, and institutional) funding. The student will then be responsible for the full balance due on the account.

To maintain eligibility for financial aid in subsequent academic years, a student must meet the following criteria:

- 1. Re-file the FAFSA and the ETA within the priority deadline.
- 2. Maintain minimum Satisfactory Academic Progress as defined by the federal and state agencies (detailed further later).
- 3. Maintain minimum academic requirements for academic scholarships.
- 4. Maintain minimum enrollment criteria for respective aid programs.
- 5. Complete and submit all required Verification Processes.

Federal Financial Aid Programs

The FAFSA application is required to determine potential eligibility for all federally funded financial aid programs. Additionally, a student must meet the following criteria:

- 1. Be a U.S. Citizen or an Eligible Non-Citizen (Permanent Resident).
- 2. Have a Valid Social Security Number.
- 3. Be enrolled as a matriculated student in an eligible degree-granting program.
- 4. Be registered for the Selective Service (if applicable).
- Demonstrate need (as defined by the DOE) for the grant, work-study and subsidized loan programs.
- 6. Not be in default or in an overpayment situation for any federal grant or loan program.
- 7. Maintain the minimum academic requirements (as detailed later).

The academic eligibility requirements for financial aid are as follows:

- 1. Maintain a cumulative grade point index during each academic year at or above the minimum standard as outlined in the below detailed chart.
- 2. Completed the minimum number of degree credits (or greater) as outlined in the below detailed chart.
- 3. Register for courses that are applicable to the matriculated degree; course work not applicable to the matriculated degree are not eligible for consideration in determining a student's eligibility for aid.

Satisfactory Academic Progress for Federal Financial Aid Funds

To maintain eligibility for renewal of federal based financial aid programs, students must maintain minimum Satisfactory Academic Progress (SAP) as defined by the Department of Education. This mandate requires that SAP be measured both qualitatively and quantitatively. The minimum requirements established by the college for both measurements are detailed further.

Oualitative Measurement:

Student must achieve a minimum cumulative GPA at the end of each academic year. The 'end' of an academic year is defined as the end of the spring term of each academic year, regardless of the term an individual student began his/her studies with the college in a give academic year.

As a graduate student, the minimum cumulative GPA is a 3.0

Quantitative Measurement:

The maximum time frame permitted for a student to complete his/her degree is 150 percent of the published length of the program. Additionally, a student must successfully complete a minimum of 67 percent of his her attempted hours in an academic year.

The college includes all courses attempted at Mercy college along with course work accepted as transfer credit towards the student's declared major at the college must be considered in determining successful SAP. This also includes courses taken via a Consortium Agreement.

Earned hours include all courses which a passing grade was received (A, B, C). All withdrawn courses (W, FW) and failed courses (D, F) are counted as unearned hours in the calculation. Repeated courses are counted in the attempted hours and are taken into consideration for the maximum allowed hours for completion toward the degree.

SAP Review Processes:

At the end of the spring term, all financial aid recipients are viewed to determine potential renewed aid eligibility per the SAP guidelines. All students will receive written notification of their respective SAP status for the upcoming academic year.

Students that are not meeting the SAP requirement for renewed aid eligibility will also be notified by the same notice of the eligibility to appeal the SAP requirement due to extenuating circumstances. Any appeal must be made in writing by the student documenting the extenuating circumstance, how the respective issue has been resolved, and detail a plan to meet the SAP requirement for the subsequent academic year.

All appeals are to be submitted to the respective campus Office of Student Financial Services. All appeals are reviewed by the Office of Student Services SAP Appeals Committee comprised of the Executive Director and the Associate Directors.

Any student submitting an SAP appeal will be notified of the Committee's decision in writing. All SAP appeal decisions are final.

Attendance and Aid Disbursement Requirements

The college faculty is required to complete a census of their respective classes by the end of the add/drop period of each session within a given term. The census information is utilized to confirm that a student has attended his/her registered courses. This information is then utilized during the Financial Aid Packaging Reconciliation Process to confirm financial aid eligibility. Financial Aid eligibility may be adjusted upon the census information. Financial Aid funds will NOT post to respective student accounts until both the Census and Packaging Reconciliation Processes are completed (generally the fourth or fifth week of the term).

Withdrawal and Federal Return of Financial Aid Policies (as mandated by the DOE)

Mercy College is required to prorate financial aid funding to students that withdraw from the college. This process is required for students that both withdraw officially (through the Office of the Registrar) and unofficially (by ceasing to attend).

Students that officially withdraw prior to attending sixty percent of the term are subject to the prorated calculation. The percentage of aid retained will be applied to all institutional charges. The Return of Funds calculation may result in a balance owed to the college by the student. This balance is the full responsibility of the student.

Students that are determined to have unofficially withdrawn from the college during the end of term grading processes will have the Return of Funds calculated as of the mid point of the term as outlined by the DOE. This Return of Funds calculation may result in a balance owed to the college by the student. This balance is the full responsibility of the student.

William D. Ford Federal Direct Loan Program (DL Loan Program)

The DL Loan program consists of the following loan products for Graduate students: Federal Subsidized Stafford Loans, Federal Unsubsidized Stafford Loans, and Federal Graduate PLUS Loans. All three of these loan products are loans in the name of the student

Students must demonstrate need (as defined by the DOE) to be eligible for Federal Subsidized Stafford Loans. The interest of the Subsidized Stafford Loan is paid by the DOE while a student is enrolled minimally half-time. Students that do not demonstrate need are also eligible for the Federal Unsubsidized Stafford Loans. The value of the Federal Stafford Loan is determined by Congress. The Federal Stafford Loan values for the 2010–2011 Academic Year are as follows:

Subsidized Stafford Loan	\$ 8,500
Unsubsidized Stafford Loan	\$12,000
Total Stafford Loan in an Academic Year	\$20,500

The aggregate federal loan limit for a graduate student is \$65,000 in Subsidized funds (up to \$138,500 including Unsubsidized funds, as defined by Congress). Graduate student in the Health Professions can borrow up to a total of up to \$224,000 including Unsubsidized funds, as defined by Congress).

The DOE may deduct an origination fee of up to 3% for each loan. Repayment of any federal loan begins either six months after leaving school or once a student enrolls less then half time.

The Office of Student Services will automatically determine eligibility for the Stafford Loan Programs upon receipt of the FAFSA application. Eligibility will be communicated to the student via the comprehensive Financial Aid Notice of Award; the information will also be available via Mercy Connect.

The student may accept the offered loan amount by signing and returning one copy of the Financial Aid Notice of Award. Additionally, the student must complete a Master Promissory Note (MPN) and a Loan Entrance Interview (both included with the Financial Aid Notice of Award packet). Both of these documents can also be completed electronically via www.mercy.edu (via the Student Services web page).

Federal Loans must be disbursed minimally in two installments (whether the loan is for one term or multiple terms within an academic year). Additionally, Federal Loan funds for newly enrolled students at the college are eligible for disbursement thirty days after the first day of the term (as required by the DOE).

Federal Graduate PLUS Loan

Graduate students may borrow up to the cost of education less any financial aid and Federal Stafford Loans each academic year. The interest rate is 6.8% as defined by Congress. Repayment commences sixty days after the final disbursement of the loan in an academic year. However, students are eligible to defer repayment until after leaving school.

Students requesting a Federal Graduate PLUS Loan must notify the Office of Student Services of approval of the Federal PLUS Loan, the name of the lender, and the value of the loan requested. Additionally, the student must complete a Master Promissory Note (MPN) with the lender and a Graduate PLUS Loan Entrance Interview and submit copies of both the Office of Student Financial Services. Both of these documents can be completed electronically via www.mercy.edu (via the Student Services web page).

Federal Loans must be disbursed minimally in two installments (whether the loan is for one term or multiple terms within an academic year). Additionally, Federal Loan funds for newly enrolled students at the college are eligible for disbursement thirty days after the first day of the term (as required by the DOE).

Veteran Administration Education Benefits (VA Benefits)

There are a variety of Education Related Benefits available to Veterans of each of the military branches and their dependents. Mercy College is approved to conduct graduate level programs to Veterans. Benefits generally cover tuition, fees and education related expenses. Detailed information is available from the Offices of Veterans Administration.

NEW YORK STATE FINANCIAL AID PROGRAMS

NYS Tuition Assistance Program (TAP)

Initial application for TAP is made by completing the FAFSA application and listing Mercy College's Federal School Code (002772) in the first slot on the FAFSA application. Students will then be notified by NYS Higher Education Services Corporation (HESC) via email that an Electronic TAP Application (ETA) is available at www.hesc.org for completion. HESC will not finalize the TAP Application (ETA) without the student logging onto the website to review and electronically sign the ETA.

Students that did not list Mercy College in the first slot of the FAFSA application, yet subsequently enroll at the college, MUST complete a NYS TAP College Change Form to be eligible for a TAP award at Mercy College.

TAP awards are available to New York State Residents only. Students must be matriculated in an approved degree granting graduate program, be registered full time (12 credits), and maintain Satisfactory Academic Progress (SAP) as outlined by HESC.

SAP for NYS Tuition Assistance Awards is measured by Program Pursuit (completion of minimum number of credits in a give term) and Cumulative GPA. Details of both the Program Pursuit and Cumulative GPA are available on the Mercy College website www.mercy.edu.

New York State Regents Professional Opportunity Scholarships

New York State Regents Professional Opportunity Scholarships are offered by the State Education Department for full time study in approved programs leading to licensure in professions designated by the Commissioner of Education. Scholarship winners will receive awards from \$1,000 to \$5,000 in an academic year for up to four years for educational expenses. A service obligation to practice in the State of New York is expected of any scholarship recipient.

Scholarships are awarded for study leading to a Master's Degree in the following licensed professions: Acupuncture, Communication Disorders, Occupational Therapy, and Physical Therapy. For application information, please contact: The State Education Department, Office of Equity and Access, Bureau of Higher Education Opportunity Programs, VATEA, COPS & Scholarships, Room 1071 Education Building Annex, Albany, NY 12234 or phone the office at (888) NYS-HESC.

New York City Department of Education Scholarships

Students accepted into the graduate Occupational Therapy and Physical Therapy programs are eligible for scholarships with the New York City Department of Education. These scholarships are renewable for a second year as funding permits. Additionally, the Communications Disorders Program also participates in the Expanded Capacity Initiative provided by the New York State Education Department and the New York City Department of Education. Students interested in receiving information and an application should call the New York City Department of Education Office of Related and Contractual Services at (212) 374-1081.

Scholarships and Other Financial Aid Programs

Campus Employment

Campus employment is available for students who have demonstrated academic potential and a willingness to earn some of their college expenses. Job assignments are made on the basis of financial need and the skills required for available positions. Students work 12–20 hours per week at the prevailing rate of pay.

College Health Service

Positions are available in the Health Service Office for students in the Graduate Nursing Program. For full tuition reimbursement, students work an equivalent number of weekly hours to the number of weekly hours of instruction.

Communication Disorders

Scholarships, fellowships, and other forms of financial assistance are available for study in speech-language pathology. Interested students should contact ASHA at (800) 638-8255 or (301) 897-5700.

Graduate Assistantships

Graduate assistantships are available for students who have demonstrated academic potential and a willingness to earn some of their college tuition. Tuition remission is granted based on the number of hours worked in a specific academic or college department. Interested students should contact the office of the dean of Graduate Studies.

Dr. J. Mae Pepper Graduate Nursing Scholarship

This academic scholarship was established as a living memorial to Dr. J.M. Pepper, Chair of Nursing, 1981–1997. Graduate students who have successfully completed NURS 540 and maintained a 3.5 average are invited to apply. Scholarships are awarded annually.

Graduate Program in Human Resource Management Academic Excellence Award

Graduate students who have successfully completed 27 credits and maintained a 3.5 cumulative GPA are invited to apply. The award is presented at the Graduate Program in Human Resource Management Convocation.

Occupational Therapy

Scholarships, fellowships, and other forms of financial assistance are available for study in Occupational Therapy. Interested students should contact AOTA at (301) 652-2682 or www.aota.org.

Physical Therapy

Scholarships, fellowships and other forms of financial assistance are available for study in Physical Therapy. Interested students should contact (800) 999-APTA.

Nursing, Health, and other Philanthropic Organizations

Scholarships, fellowships and other forms of financial assistance are available for advanced study in nursing from various nursing, health, and other philanthropic organizations. Interested students should contact the director of the Graduate Program in Nursing for further information.

Tuition Reimbursement Plans

Many employers offer tuition reimbursement plans. Contact your employer regarding available assistance.

Veterans' Benefits

Veterans and their dependents are encouraged to contact the Office of Veteran Affairs for further information.

Program Advisory Boards

COMMUNICATION DISORDERS

Glen Belkin, M.D.

Adolescent Psychiatry & Pediatric psychiatry New York Medical College Valhalla, NY 10595

Private Practice: Croton on Hudson, NY 10520

Paul W. Cascella, Ph.D.

Program Director Department of Communication Disorders Hunter College New York, NY

Judith Christopher, Ph.D.

Director, Donald Reed Speech & Hearing Center Phelps Memorial Hospital Tarrytown, NY 10591

Phyllis Conley, MS, CCC-SLP

7 Wakerobin Road Norwalk, CT 06851

Maria Lazzinnaro MS, CCC-SLP

Interactive Therapy Group New York, NY 10011

Elaine Dolgin-Lieberman, MS, CCC-SLP

Pediatric Associates White Plains, NY 10605

Darlene Monda, MS,CCC,SLP

Adult Day Health Care of Beth Abraham 6 Mt. Morris Park West, apt C New York, NY 10027

Patricia M. Sweeting, Ph.D.

Columbia University Dobbs Ferry, NY

Craig Zalvan, M.D.

Phelps Institute for Voice & Swallowing Disorders Sleepy Hollow, NY 10591

Private Practice: Ardsley, NY 10502

EDUCATION

Donald Antonecchia, Ph.D.

Superintendent of Schools Pleasantville, NY

George Albano

Principal - Lincoln Elementary School Mt. Vernon, NY

Barbara Ellis

Teacher, School 16 Brooklyn, NY

Sal Fernandez

Principal - IS 52 New York, NY

Jacqueline Figueroa

Principal, Van Cortlandtville E.S. Mohegan Lake, NY

Mark Levine

Principal, P.S. 24 Bronx, NY

Sandra Mallah

Superintendent, Greenburgh Eleven Dobbs Ferry, NY

Chris McDonouogh

Director of Education, Country Day School Hawthorne, NY

Melissa Passarelli

Assistant Principal New Rochelle, NY

Dominick Passarelli

Department Chairman Yorktown H.S.

Ray Rosemberg

Regional Deputy Superintendent Bronx, NY

LaThell Sebastian-Smith

Teacher Yonkers, NY

Eugene Wolotsky

Director of Special Education Blindbrook, NY

HEALTH SERVICES MANAGEMENT

Jacqueline L. Dunbar, M.D.

Private Practice Clinical Assistant Professor of Obstetrics and Gynecology New York Medical College

Lucy Cioffiro Engelhardt, R.N., M.S.

Vice President for Nursing Services Phelps Memorial Hospital Center

Lindsay Farrell, M.B.A.

President and Chief Executive Officer Open Door Family Medical Group

Cheryl Gainer, R.N., M.S.

Health Care Executive

Margaret Hadad, M.S.W., C.S.W.

Director, Long Term Care Ombudsman Program Mental Health Association

Anne Kauffman Nolan, M.P.H.

President and Chief Executive Officer Hudson River Health Care/ Peekskill Health Center

Suzanne Swanson B.S.

Former County Legislator County of Westchester District #3

Arthur Weintraub, M.P.A.

President (retired) Northern Metropolitan Hospital Association

Nursing

Anita Daniels, R.N., M.S.

Deputy Director for Operations Rockland Psychiatric Center Orangeburg, NY

Kathleen M. Dirschel, Ph.D., R.N.

Vice President for Education/Director Cochran School of Nursing St. Johns Riverside Hospital Yonkers, NY

Eileen Karlik, Ph.D., R.N.

Chair, Nursing Westchester Community College Valhalla, NY

Mary Kraetzer, Ph.D.

Director, Behavioral Sciences Mercy College Dobbs Ferry, NY

Rose Ann O'Hare, R.N., M.S.

Vice President, Patient Care Service Lawrence Hospital Bronxville, NY

Donna Peters, M.A., R.N.

Nursing Coordinator Rockland Community College Suffern, NY

Kathy Powers, R.N., M.S.N.

Director, Critical Care Phelps Memorial Hospital Sleepy Hollow, NY

Michele Quirolo, R.N., M.S.

President & Chief Executive Officer Visiting Nurse Assoc. of Hudson Valley Mount Kisco, NY

Joanna Scalabrini, R.N., M.S.

Dean -Hopfer School of Nursing Mt. Vernon, NY

Daniel Suarez

Sales Manager Nursing Spectrum Westberry, NY

OCCUPATIONAL THERAPY

Lisa Edelstein

Burke Rehabilitation Hospital White Plains, NY

Karina Ehlers

The Hebrew Home and Hospital Vallhalla, NY

Susan Goldberg

Hand Rehab Group of Westchester Hartsdale, NY

Manisha Joshi

Albert Einstein Medical Center Bronx, NY

Julie Knitter

Blythedale Children's Hospital Valhalla, NY

Lisa Lacon

Runnells Hospital Berkley Heights, NJ

Anjum Lone

Phelps Memorial Hospital Sleepy Hollow, NY

Alice Massa

Kings Harbor Multicare Center Bronx, NY

Janine Kahan McLear

Westchester Medical Center Valhalla, NY

Izel Obermeyer

Private Practice Briarcliff Manor, NY

Nancy Selsky

St. Cabrini Nursing Home Dobbs Ferry, NY

Jane Soodalter

Westchester OT Associates Armonk, NY

Christine Sullivan

Mercy College OTA Program Dobbs Ferry, NY

Tara Sullivan

Private Practice Valley Cottage, NY

Jeffrey Tomlinson

Private Practice White Plains, NY

Andrea Weill-Schwartz

Lawrence Hospital Bronxville, NY

PHYSICAL THERAPY

Kathy Birnbaum, P.T.

St. Cabrini Nursing Home Dobbs Ferry, NY

Maria Borgia Huben, P.T.

Private Contractor New York

Barbara Hanley, P.T., M.S.

Private Contractor New York

Janet Herbold, P.T., M.A.

Burke Rehabilitation Hospital White Plains, NY

John Hickey, P.T., M.S.

Westchester Medical Center Pleasantville, NY

Matt Landfield, P.T.

Phelps Memorial Hospital Tarrytown, NY

Ellen Lobel, P.T.

Private Contractor

New York

Lynn Poirier, P.T.

Masonicare, Home Health & Hospice Norwalk, CT

Hemansu Mangal, P.T., DPT

Board of Education New York, NY

Diane Nusso, PT

Blythedale Children's Hospital Valhalla, NY

Anne Toffel

Private Contractor White Plains, NY

Jacqueline Velez

Helen Hayes Hospital West Haverstraw, NY

PHYSICIAN ASSISTANT STUDIES

Catherine Nowak, PA-C

Alumna/full time faculty Nyack Hospital ED

Lorraine Cashin, PA-C

Alumna/ full time faculty Elmhurst Hospital ED

Luz Rebecca DeGuzman MS, MD

School of Health and Natural Sciences Mercy College

Brian C. Baker MD, JD

School of Health and Natural Sciences Mercy College

Ellen Beatty ,Ed.D.

School of Health and Natural Sciences Mercy College Nursing

Marc Campo, PT, PhD, OCS

School of Health and Natural Sciences Mercy College Doctor of Physical Therapy Program

David Cherkas, MD

Medical Director for PA Program Elmhurst Hospital

Joseph Kelleher

President and Chief Operating Officer Hutchinson Metro Center

Svetlana Tovt, PA-C

Alumna/Adjunct Faculty Hastings, NY

Sally Schwab-Honig, Ph.D., CSW

Adjunct Faculty New York Medical College Chappaqua, NY

Valesia Henriques

PA student

School Advisory Boards

School of Business

Joseph J. Bivona, Jr. '76 Vice President Time Warner

Antonio J. Dinkins '98, M '09

President

Unlimited Events & Marketing Inc.

Robin L. Douglas '87

President

African-American Chamber of Commerce

Gregory J. Garville

President

Union Capital Corp.

Leonard Guglielmo

Associate Vice President Valley Hospital

Patrick F. Hardiman

Partner

Deloitte & Touche-Retired

Edward T. Mann

CEO

Transamerica Leasing-Retired

Sarah O'Connor, Esq. '80

VP, General Counsel & Corp. Secretary Arch Chemicals, Inc.

Karen A. O'Mara '79

Vice-President

Polo Ralph Lauren Corp.

Jerry Reynolds

President

Nextel Sales-Retired

Richard A. Rosenblatt

President and CEO

Rosenblatt Securities, Inc.

School of Education

Dr. Leonard Beckum

Assoc. V. P. for Academic Affairs Professor of Psychology Stanford University

William Dinger

President

Sadlier Publishing Company

Dr. Charlotte K. Frank

Executive Vice President The McGraw Hill Companies

Robert A. Friedman

Chairman

Rebeco Sage Capital Management

Dr. Herbert A. Hauptman

President, CEO

Hauptman-Woodward Medical Research Institute

Nobel Laureate 1985 (Chemistry)

Dr. Leon M. Lederman

Resident Scholar – Illinois Math and Science Academy Nobel Laureate 1988 (Physics)

Anthony J. Mullen '02

2009 National Teacher of the Year

Richard Organisciak

Superintendent

New Rochelle Schools

Elsie Perez

Executive Vice President C-Town Supermarkets

Bernard Pierorazio

Superintendent

Yonkers Public Schools

David A. Pope

President/CEO

Generoso Pope Foundation

Patricia Puleo '80

President

Yonkers Federation of Teachers

Betty Rosa, Ed.D.

Member

New York State Regent

Dr. Pola Rosen

Publisher

Education Update, Inc.

Dr. David M. Steiner

Dean, School of Education-Hunter College Former Commissioner of Education, State of New York

Dr. Merryl H. Tisch

Chancellor

New York State Board of Regents

Anthony Viscusi

President/CEO (Retired)

Vasomedical, Inc.

School of Health and Natural Sciences

Ronald Chodosh, M.D.

Assistant Professor

Albert Einstein College of Medicine-Retired

Arlene C. Donegan, M.S.

Executive Director

Alcott School-Retired

Sean F. X. Dugan

Senior Partner

Martin Clearwater & Bell, LLP

Lucy Enghelhardt, RN

Vice President

Phelps Memorial Hospital

Cathy Fagan

Green Chimneys Children's Services

Raul A. Hiraldo '91

Vice President, Commercial Business Group Citibank

Augustine Moscatello, M.D.

Internal / Pulmonary Medicine

EENT Faculty Practice

Michele A. Quirolo, RN, MS '82

President/Chief Executive Officer Visiting Nurse Association of Hudson Valley

James C. Scanlon

Senior Vice President/Head of Sales and Marketing Gabelli Funds, Inc.

Daniel Suarez, R.N., M.A.

Senior Sales Manager Nursing Spectrum

Lindley G. Thomasset, M.S., S-LP

Speech Language Pathologist, Retired Westchester Women's Advisory Board

Sally Umbro, RN, M.S.

Vice President of Patient Care Services Calvary Hospital

School of Liberal Arts

Anthony DiMartino

Clinical Supervisor, Life Enrichment Program Bronx Lebanon Hospital

Maureen Fonseca, Ph.D.

Headmaster The Masters School

Doris B. Gonzalez

Sr. Program Manager
Corporate Citizenship & Co

Corporate Citizenship & Corporate Affairs IBM Corporation

Greg Gonzalez

Principal

Manhattan Parking Group

Dennis & Fay Grennwald

Former General Counsel Dean Witter Financial Services Group

Former Faculty Mercy College

Carol Hayward

President RiverArts

Janet Langsam

CEO

ArtsWestchester

Gregory Longworth, J.D.

Mercy College Alumnus

Ed & Dorothy Oberhaus

Former Faculty Mercy College

J.J. Sedelmaier

President

J.J. Sedelmaier Productions, Inc.

Bettina A. Speyer

Chairperson

Dobbs Ferry Planning Board

Louis M. Vazquez, LMSW

Executive Director, RAIN

Regional Aid for Interim Needs, Inc.

Nianjun Zhou, Ph.D.

Research Staff Member

IBM Watson Research Center

School of Social and Behavioral Sciences

Jeffrey B. Dobbs

Partner/Portfolio Manager Turnberry Capital Management

Gregory Miller, M.D.

Medical Director, Adult Services New York State Office of Mental Health

Kenneth Miller

President Miller and Associates

Adair Sampogna

Vice President, Global Communications Estee Lauder Company

Stephen Slate

Executive Director
Institute for Mediation and Conflict Resolution (IMCR)

Stan Wiktor

President

Central System International

Faculty of Instruction

SCHOOL OF BUSINESS

Curtis Abel

Associate Professor, Business B.S., M.A., Ph.D., Carnegie Mellon University M.B.A., Cornell University

Orlando Barreiro

Assistant Professor, Business B.A., New York University M.B.A., Long Island University

Kelly Blacker

Assistant Professor, Accounting B.S., University of Illinois M.B.A., Baruch College of CUNY Certified Public Accountant

Gilda Carle

Associate Professor, Business B.A., Hunter College of CUNY M.S., CCNY of CUNY Ph.D., New York University

Wayne L. Cioffari

Associate Professor, Business B.A., M.B.A., P.M.C., Iona College M.A., Long Island University Pd.M., Mercy College

Frederick Collett

Assistant Professor, Business B.S., St. John's University M.S., Fordham University

Tom Coughlan

Assistant Professor, Business B.S., Southampton College of Long Island University M.B.A., University of Bridgeport D.B.A., University of Phoenix

Margaret M. Cucinell

Associate Professor, Business B.A., St. Bonaventure University M.B.A., Long Island University Ed.D., Nova Southeastern University

John E. Cullen

Associate Professor, Business B.B.A., Iona College J.D., New York Law School Pd.M., Mercy College

Norman Fov

Professor, Business
B.S., Boston University
M.B.A., Pace University
M.A., Columbia University
Ed.D., Teachers College, Columbia University
Senior Professional in Human Resources (SPHR)
Certified Management Accountant (CMA)
Certified in Financial Management (CFM)

John, Fuller

Visiting Instructor, Business B.S., Hofstra University M.B.A., Harvard University

Robyn Lubisco

Visiting Instructor, Business B.S. Rutgers University M.S. University of New Haven

Lucretia S. Mann

Associate Professor, Accounting B.B.A., M.B.A., Iona College Certified Public Accountant Pd.M., Mercy College

Benjamin Manyindo

Assistant Professor, Business B.A., College of Wooster M.S., Mercy College

Ann F. Medinets

Associate Professor, Accounting B.A. Boston University M.B.A., Ph.D., Rutgers University

Thomas Milton

Professor, Business B.A., Princeton University M.A., State University of Iowa Ph.D., Walden University

Ira B. Perelle

Professor, Business B.S., M.S., Ph.D., Fordham University Pd.M., Mercy College

Robert Ritzcovan

Assistant Professor, Business B.B.A., Iona College M.S., Western Connecticut College Certified Systems Professional Pd.M., Mercy College

Alfred C. Romeo

Assistant Professor, Business B.A., M.B.A., Iona College Pd.M., Mercy College

Morris Speter

Associate Professor, Business B.A., Brooklyn College M.B.A., Columbia University D.P.S., Pace University

Denise M. Stefano

Assistant Professor, Accounting B.B.A., M.B.A., Iona College Certified Public Accountant

Lawrence Ward

Assistant Professor, Business B.S., M.S., Fordham University M.B.A., Adelphi University Pd.M., Mercy College

Li Yong

Assistant Professor, Business B.A., Agnes Scott College Ph.D.,University of Texas at Austin

EMERITI FACULTY

Michael Cavanaugh

Professor Emeritus, Business B.B.A., Manhattan College M.B.A., Harvard University M.A., Ed.D., Teachers College, Columbia University Pd.M., Mercy College

Louis Lopilato

Associate Professor Emeritus, Business B.S., M.A., Ph.D., Fordham University Pd.M., Mercy College

Charles H. Shook

Professor Emeritus, Accounting B.S., U.S. Military Academy B.B.A., University of New Mexico M.S., Ph.D., Oklahoma State University Certified Public Accountant

Benjamin B. Weisman

Professor Emeritus, Business B.S., M.B.A., Ph.D., New York University Pd.M., Mercy College

SCHOOL OF EDUCATION

Larry Ashley

Associate Professor, Childhoon Education B.S., Hofstra University M.A., New York University M.A., Ed.D., New York University

Eileen Brennan

Assistant Professor, Childhood Education B.A., St. Mary's College M.A., Ph.D., Fordham University

Mi-Hyun Chung

Assistant Professor, Literacy and Multilingual Studies B.A., M.A., Ewha University, Seoul, Korea Ph.D., Indiana University at Bloomington, Indiana

Joyce R. Coppin

Distinguished Visiting Professor Educational Leadership B.S. City College of CUNY M.S. Brooklyn College of CUNY

Olga DeJesus

Instructor, Literacy and Multilingual Studies B.A., Baruch College, CUNY M.S., Mercy College M.S., Mercy College

Leah Donn

Instructor, Childhood Education B.A., Thomas Edison State College M.S., Brooklyn College of CUNY

William Farber

Associate Professor, Secondary Education B.S., Manhattan College M.A., M.Ed., Ed.D., Teachers College, Columbia University

Stephen Farenga

Associate Professor, Secondary Education B.S., St. John's University M.S., Mississippi State University Teachers College, Columbia University

Petronella Feaster

Assistant Professor, Educational Leadership B.S., Rider University M.S., Iona College Ed.D., Fordham University

Bessie R. Ford

Assistant Professor, Childhood Education B.A., North Carolina State University M.S., SUNY at Albany M.A., Manhattan College Ph.D., Fordham University

Terri Lynn Germaine-Williams

Assistant Professor, Secondary Education B.S., M.A., Adelphi University

Carol Gladstone

Assistant Professor, Secondary Education B.A., M.A., Hunter College, CUNY Ph.D., Columbia Pacific University

Kathy-Anne Jordan

Assistant Professor, Special Education B.S., New York University M.A., Ed.D., Teachers College, Columbia University

Demetra Keane

Assistant Professor, Literacy and Multilingual Studies

B.A., M.A., SUNY at Buffalo

Barbara Keckler

Associate Professor, Literacy and Multilingual Studies

B.S., M.S., Ph.D., Fordham University

Matthijs Koopmans

Associate Professor, Education B.A., Rijksuniversiteit Utrecht Ed.M., Ed.D., Harvard University

Christine Lang

Assistant Professor, Special Education B.S., Fordham University M.A., Ph.D., Columbia University

Susan Lapidus

Assistant Professor, Special Education B.A., SUNY at Buffalo M.A., Long Island University M.Ed., Ph.D., Teachers College, Columbia University

Wendy K. Mages

Assistant Professor, Childhood Education B.A., Brandeis University Ed.M., Northwestern University Ed.D., Harvard Graduate School

Meghan E. Marrero

Associate Professor, Secondary Education B.S., Cornell University M.A., Ed.D., Teachers College, Columbia University

Eric Martone

Assistant Professor, Secondary Education B.A. Pace University M.A..Iona College Ph.D., SUNY at Stony Brook

Patrick P. McCabe

Associate Professor, Literacy and Multilingual Studies B.A., Hunter College, CUNY M.S. Ed., Lehman College, CUNY Ph.D., Hofstra University

Alexandra Miletta

Assistant Professor, Childhood Education B.A., Welleslev College M.A., Syracuse University Ph.D., University of Michigan

Howard M. Miller

Professor, Secondary Education B.A., M.Ed., Temple University Ed.D., University of Missouri

JungKang Miller

Assistant Professor, Literacy and Multilingual B.A., Kyungpook National University, S. Korea. M.A., University of Massachusetts Ph.D., New Mexico State University

Daniel Ness

Associate Professor, Secondary Education B.A., SUNY at Albany M.A., Ph.D., Teachers College, Columbia University

Erica H. Newhouse

Assistant Professor, Literacy and Multilingual Studies B.A., M.S., University of Kentucky Ph.D., University of Wisconsin

Elena Nitecki

Assistant Professor, Childhood Education B.S.W., La Salle University M.S.W, Temple University M.S., Neumann College Ph.D., Temple University

Linda S. Ochser

Associate Professor, Educational Leadership B.A., Hunter College, CUNY M.A., Ed.D., New York University

Aki Ohseki

Assistant Professor, Childhood Education B.A., SUNY at Albany M.A., New York University Ed.D., Teachers College, Columbia University

Gulizar Bahar Otcu

Assistant Professor, Literacy and Multilingual Studies B.A., M.A., Middle East Technical University, Turkey Ed.M., Ed.D., Teachers College, Columbia University

Andrew Pachtman

Associate Professor, Literacy and Multilingual Studies B.A., University of Wisconsin, Madison M.A., Jersey City State College Ph.D., Syracuse University

Mary Lou Pagano

Associate Dean for Academic Affairs Assistant Professor, Literacy and Multilingual Studies B.A., Hunter College, CUNY M.S., Lehman College, CUNY Ed.D., Fordham University

Andrew Peiser

Associate Professor, Secondary Education B.A., City College, CUNY Professional Diploma, Hunter College, CUNY M.A., Ph.D., New York University

Phyllis G. Pitt

Instructor, Childhood Education B.A., Hunter College, CUNY M.S., Brooklyn College, CUNY

Alfred S. Posamentier

Dean, School of Education Professor, Mathematics Education A.B., Hunter College of CUNY M.A., CCNY of CUNY Ph.D., Fordham University

Robert D. Postman

Professor, Childhood Education B.A., Kean College M.A., Ed.D., Teachers College, Columbia University

William C. Prattella

Professor, Educational Leadership B.S., M.S., Ph.D., Fordham University

Sudha Ramaswamy

Assistant Professor, Special Education B.A, Barnard College, Columbia University M.A., M.Ed., Ph.D., Teachers College, Columbia University

Ilene Rothschild

Instructor, Special Education B.A., New York University M.S., Hunter College, CUNY Ed.D., Columbia University

Franklyn D. Sanchez

Associate Professor, Secondary Education B.A., M.A., City College, CUNY M.Phil., Ph.D., New York University

Florence F. Schwartz

Instructor, Childhood Education B.A., M.S., College of Staten Island

Diane Scricca

Assistant Professor, Educational Leadership B.S., M.A., Ed.D., St. John's University

Linda Tribuzio

Assistant Professor, Special Education B.A., Saint Joseph College M.S., Southern Connecticut State College Ed.D., Fordham University

Roseanne K. Vallice

Assistant Professor, Special Education B.A., New York University M.S., Long Island University Ph.D., University of Southern Florida

Aramina Vega-Ferrer

Associate Professor, Literacy and Multilingual Studies B.A., Lehman College, CUNY M.S., City College, CUNY Ph.D., Fordham University

William Walters

Associate Professor, Secondary Education B.A., University of Kentucky M.A., University of Tennessee Ph.D., Georgia State University

Helge Wasmuth

Assistant Professor, Education M.A., Ph.D., University of Tübingen

Esther Wermuth

Associate Professor, Educational Leadership B.A., M.A., City College, CUNY Ed.D., Fordham University

Melvin Wermuth

Assistant Professor, Secondary Education B.S., City College, CUNY M.S., Fordham University Ed.D., Teachers College, Columbia University

Michael Yazurlo

Associate Professor, Educational Leadership B.S., New York Institute of Technology M.S., Ed.D., Fordham University

SCHOOL OF HEALTH AND NATURAL SCIENCES

Brian C. Baker

Assistant Professor, Physician Assistant B.A, Lehigh University M.D., American University of the Caribbean J.D., Touro Law Center

Ellen Russell Beatty

Professor, Nursing B.S., Molloy College M.A., New York University M.Ed., Ed.D., Teachers College, Columbia University

Shari Salzhauer Berkowitz

Assistant Professor, Communication Disorders
B.A., SUNY Binghamton
M.S., Adelphi University
Ph.D., CUNY Graduate Center

C.C.C-SLP; American Speech, Language, and Hearing Association Licensed Speech/Language Pathologist,

State of New York Nancy L. Beverly

Associate Professor, Physics B.S., SUNY at New Paltz M.S., New York University Ph.D., Stevens Institute of Technology

Natalie Bronstein

Professor, Biology A.B., Lehman College of CUNY M.S., M.A., Western Connecticut State University M.S., Ph.D., New York Medical College

Laurie Buell

B.A., New School University B.S., Mercy College M.S., New York Medical College Veterinary Technologist, Licensed in New York State

Associate Professor, Veterinary Technology

Helen Cronin Buhler

Professor, Communication Disorders
B.S. Duquesne University
M.A., Long Island University
Ph.D., Fordham University
C.C.C.-SLP; American Speech, Language, and Hearing Association
New York State Teacher of the Speech and
Hearing Handicapped
Licensed Speech/Language Pathologist,
State of New York

Marc Campo

Associate Professor, Physical Therapy
B.A., University of Maryland
M.S., Columbia University
M.S., Ph.D., New York University
Orthopedic Clinical Specialist Diplomate, A.B.P.T.S.
Licensed Physical Therapist, State of New York

Anthony Canger

Assistant Professor, Biology B.S., SUNY at New Paltz Ph.D., SUNY at Stony Brook

Lorraine Cashin

Assistant Professor, Physician Assistant B.S., MPS, Mercy College

Mario J. Ciani

Assistant Professor, Biology B.S., The State University of New York M.S., University of Bridgeport D.C., New York Chiropractic College

Luz Rebecca DeGuzman

Assistant Professor, Physician Assistant B.S., Far Eastern University M.S., Long Island University M.D., University of Santo Tomas, Phillipines

Denise DiCristofaro

Visiting Instructor, Communication
Disorders
B.A., M.A., St. John's University
C.C.C., American Speech, Language, and Hearing
Association
Certified Teacher/Speech & Hearing
Handicapped, State of New York
Licensed Speech/Language Pathologist,
State of New York

Maureen Doyle

Visiting Associate Professor, Nursing B.S., Hunter College M.Ed., Teachers College, Columbia University Ph.D., New York University Registered Nurse and Nurse Practitioner, State of New York

Cristina Dumitrescu

Assistant Professor, Occupational Therapy Assistant A.A.S., Mercy College B.S., Touro College M.S., Touro College Licensed Occupational Therapist, State of New York

William J. Ehmann

Professor, Biology B.S., University of Notre Dame Sc.M., Brown University Ph.D., Utah State University

Carl W. Embola

Associate Professor, Chemistry B.Sc., University of Ibadan, Nigeria M.S., Ph.D., New York Medical College M.P.A., M.B.A., Mercy College

Claudia B. Fenderson

Professor, Physical Therapy B.S., Columbia University M.S., Long Island University Ed.D., Nova Southeastern University Pediatric Clinical Specialist, Diplomate, A.B.P.T.S. Licensed Physical Therapist, State of New York

Miriam Ford

Assistant Professor, Nursing B.A., Smith College M.S.N., Yale University Certified Family Nurse Practitioner, American Nurses Association Registered Nurse, State of New York

Kathleen Golisz

Professor, Occupational Therapy B.S., OTR, M.A., New York University OTD, University of St. Augustine. Licensed Occupational Therapist, State of New York and State of New Jersey

Ruth Lyons Hansen

Associate Professor, Physical Therapy B.S., Russell Sage College M.S., Long Island University D.P.T. Massachusetts General Hospital Institute of Health Professions Cardiopulmonary Clinical Specialist Diplomate, A.B.P.T.S. Licensed Physical Therapist, State of New York

Helaine Hertzlich

Assistant Professor, Nursing B.S., SUNY at Stony Brook M.S., Simmons College Adult Nurse Practitioner, American Nurses Association Registered Nurse, State of New York

Nannette Hyland

Associate Professor, Physical Therapy B.S., M.S., Springfield College Ph.D., Seton Hall University Licensed Physical Therapist, State of New York

Henry Knizeski, Jr.

Professor, Biology B.S., M.S., Ph.D., Fordham University Pd.M., Mercy College

Christine Kosky

Assistant Professor, Communication Disorders M.A., Columbia University M.S., Hunter College, CUNY Ph.D., Graduate Center, CUNY CCC - SLP American Speech Language Hearing Association New York State Teacher of Speech and Hearing Handicapped.
Licensed Speech/Language Pathologist, State of New York

Peter V. Minorsky

Professor, Biology A.B., Vassar College Ph.D., Cornell University

Susan Moscou

Associate Professor, Nursing B.A., SUNY Albany M.P.H., Columbia University M.S.N., Yale University Ph.D., Brandeis University Certified Nurse Practitioner

Jeanne Murphy

Visiting Instructor, Nursing A.B., Brown University M.S.N., Yale University Registered Nurse, State of New York Nurse Practitioner, State of New York Midwife, State of New York

Barbara T. Nash

Associate Professor, Biochemistry B.S., City College, CUNY M.S., Yale University Ph.D., Cornell University

Catherine Nowak

Assistant Professor, Physician Assistant B.A., B.S., M.S., Mercy College Licensed Physician Assistant, States of New York & Connecticut Licensed Registered Nurse, State of New York

Laurette J. Olson

Professor, Occupational Therapy B.A., Fairfield University M.A., Ph.D., New York University Licensed Occupational Therapist, State of New York

Tom Olson

Professor, Nursing B.S., University of Minnesota, Duluth A.D., Rochester Community College M.S., Ph.D., University of Minnesota, Minneapolis Clinical Nurse Specialist, Adult Psychiatric and Mental Health

Registered Nurse, State of New York

Kathryn A Ryans

Instructor, ACCE, Physical Therapy AAS., Union County College M.S., Mercy College Lymphedema Specialist. Licensed Physical Therapist, State of New Jersey

Gloria Schlisselberg

Professor, Communication Disorders B.A., SUNY at Stony Brook M.A., Queens College of CUNY Ph.D., CUNY Graduate Center C.C.C., American Speech, Language, and Hearing Association Licensed Speech/Language Pathologist, State of New York New York State Teacher of the Speech and Hearing Handicapped.

Jeanine Stancanelli

Associate Professor, Occupational Therapy B.S., Quinnipiac College M.P.H., Southern Connecticut University O.T.D., University of St. Augustine Licensed Occupational Therapist, State of New York

Christine F. Sullivan

Associate Professor, Occupational Therapy Assistant B.S., SUNY at Buffalo M.S., College of New Rochelle Licensed Occupational Therapist, State of New York

Geetha Surendran

Associate Professor, Chemistry B.Sc., Delhi University, India M.Sc., Ph.D., Indian University of Technology, India

William Susman

Professor, Physical Therapy B.A., State University of New York at Buffalo Certificate in Physical Therapy, Columbia University M.A., New York University Ph.D., New York, University Licensed Physical Therapist, State of New York

Peggy C. Tallier

Associate Professor, Nursing B.S.N. Kean University MPA, Fairleigh Dickinson University Ed.D., Teachers College, Columbia University Adult Nursing, Critical Care Nursing, American Nurses Association Registered Nurse, State of New York & New Jersey

Sabrina Timperman

Assistant Professor, Veterinary Technology B.S., Wagner College D.V.M., Louisiana State University School of Veterinary Medicine Licensed Veterinarian, State of New York

Joan Toglia

Professor, Occupational Therapy B.S., OTR, New York University M.A., Ph.D., Teachers College, Columbia University Licensed Occupational Therapist, State of New York

Renu Abraham Varughese

Assistant Professor, Nursing B.S., Punjab University M.S., College of Mt. Saint Vincent, NY M.Phil., Ph.D., Mother Teresa Women's University, India

Debra Zizik

Visiting Instructor, Occupational Therapy B.A., Hunter College M.S., OTR, Mercy College Certificate in Advanced Practice, Drexel University Licensed Occupational Therapist, State of New York and New Jersey

EMERITI FACULTY

Robert M. Dreyfuss

Associate Professor Emeritus, Chemistry A.B., Cornell University Ph.D., University of California, Berkeley Pd.M., Mercy College

Alayne Fitzpatrick

Associate Professor Emerita, Nursing
A.A.S., Orange County Community College
B.S.N., Dominican College of Blauvelt
M.S.N., Hunter College Bellevue School of
Nursing of CUNY
Ed.D., Teachers College, Columbia
University
Certified Community Health Nurse,
American Nurses Association
Registered Nurse, State of New York
Pd.M., Mercy College

Honoré Marie Fontes

Professor Emerita, Nursing B.S.N., William Paterson College M.A., Ph.D., New York University Registered Nurse, State of New York Pd.M., Mercy College

Carolyn R. Lansberry

Professor Emerita, Nursing B.S.N., SUNY at Buffalo M.A., Ph.D., New York University Clinical Nurse Specialist, Adult Psychiatric Health Nursing Registered Nurse, State of New York

Judson P. McClure

Professor Emeritus, Chemistry B.S., Bob Jones University Ph.D., University of Colorado Pd.M., Mercy College

Ellen V. Vopicka

Professor Emerita, Biology A.B., Cedar Crest College M.A., Wake Forest University Ph.D., University of Vermont Pd.M., Mercy College

SCHOOL OF LIBERAL ARTS

Jude C. Aguwa

Associate Professor, Religion B.Phil., Bigard Memorial, Enugu, Nigeria Th.B., Pontificia Universitas Urbaniana, Italy Th.L., Ph.D., Pontificia Facultas Theologica, Teresianum, Italy

Frederick Akamine

Visiting Instructor, Humanities B.A., Columbia University M.A., New School for Social Research

Narasimhaswamy Banavara

Associate Professor, Mathematics and Computer Information Science B.E., Bangalore University, India M.A., Goethe Institute, Germany M.B.A., St. John's University Ph.D., City University of New York

Marion G. Ben-Jacob

Professor, Mathematics and Computer Information Science
B.S., CCNY of CUNY
M.S., Syracuse University
M.A., Ph.D., Belfer Graduate School of Science,
Yeshiva University
Pd.M., Mercy College

Joshua Berrett

Professor, Music and Fine Arts B.A., University of Cape Town, South Africa M.A., Columbia University Ph.D., University of Michigan Pd.M., Mercy College

Frances Biscoglio

Professor, English Literature B.A., College of New Rochelle M.A., Ph.D., Fordham University Pd.M., Mercy College

Braddlee

Associate Professor, Humanities B.A., Hampshire College M.A., University of Texas, Austin Ph.D., Indiana University

Howard Canaan

Professor, English Literature B.A., Middlebury College M.A., Ph.D., Columbia University Pd.M., Mercy College

Linda Casper

Assistant Professor, Mathematics and Computer A.B., Manhattanville College Information Science B.S., Tufts University M.A., Teachers College, Columbia University

Zhixiong Chen

Professor, Mathematics and Computer Information Science B.A., M.A., Shanghai Jiao Tong University, M.S., Ph.D., University of Pittsburgh

Barbara Dodsworth

Associate Professor, Music and Fine Arts B.F.A., Cooper Union for the Advancement of Science and Art M.A., Queens College of CUNY M.Phil., Ph.D., Columbia University Pd.M., Mercy College

Sean Dugan

Professor, English Literature B.A., Skidmore College M.S., SUNY at Albany Ed.M., Ed.D., Teachers College, Columbia University

Gordon Feathers

Assistant Professor, Mathematics and Computer Information Science B.S., St. John's University M.S., Ph.D., North Carolina State University

Saul Fisher

Visiting Associate Professor, Philosophy A.B., Columbia College, Columbia University M.A., Rice University Ph.D. CUNY Graduate Center

Josh Gaetjen

Assistant Professor, Music and Fine Arts B.A., Hampshire College M.F.A., Boston University

Miriam Gogol

Professor, English Literature B.A., City College, City University of M.A., M.Phil., Ph.D., Columbia University Graduate School of Arts and Sciences

Louis J. Grasso

Assistant Professor, Media Studies B.F.A., M.A., M.F.A., New York Institute of Technology

Ann E. Grow

Professor, Philosophy M.A., Ph.D., Fordham University I.E.M. Program, Harvard University Pd.M., Mercy College

Alan Hartman

Instructor, Modern Foreign Language B.S., Manhattan College M.A., Middlebury College M.A., Boston College

David Kilpatrick

Associate Professor, English Literature B.A., Slippery Rock University of Pennsylvania. M.A., Ph.D., SUNY at Binghamton

Joseph R. Leahey

Professor, History B.A., St. Joseph's Seminary M.A., Ph.D., Fordham University Pd.M., Mercy College

Karen LeRoy

Assistant Professor, English Literature A.B., Mount Holyoke College M.A., Columbia University

Christopher Loots

Assistant Professor, English Literature B.A., San Francisco State University Ph.D., CUNY Graduate Center

Delia Marx

Professor, Mathematics and Computer Information B.S., Instituto Nacional Superior del Profesorado, Argentina M.S., Ph.D., Polytechnic University Pd.M., Mercy College

Andres Matias-Ortiz

Assistant Professor, History B.A., Hunter College M.A., Ph.D., University of Wisconsin, Madison

Richard Medoff

Associate Professor, Speech B.A., SUNY at Stony Brook M.F.A., Brooklyn College of CUNY Ph.D., CUNY Graduate Center

Judith C. Mitchell

Associate Professor, Communication Studies, English Literature, Media Studies B. A., Ohio Dominican University M.A., Fairfield University M.B.A., Pace University

Donald Morales

Professor, English Literature B.A., M.A., Adelphi University Ph.D., SUNY at Stony Brook Pd.M., Mercy College

Rosemarie Murray

Assistant Professor, English Literature B.A., Hunter College of CUNY M.S., Long Island University M.S., Ed.D., Fordham University

Barbaros Ozdogan

Assistant Professor, Mathematics and Computer Information Science B.S., Istanbul University, Turkey M.B.A., Baruch College of CUNY

Elaine Paris

Professor, Mathematics and Computer Information Science B.S., M.A., Brooklyn College of CUNY Ed.D., Teachers College, Columbia University Pd.M., Mercy College

Nancy Pawlyshyn

Assistant Professor, Communications B.A., M.S., Simmons College

Michael Perrota

Assistant Professor, Media Studies B.S., Pace University M.S., Iona College

Nagaraj Rao

Professor, Mathematics and Computer Information Science

M.S. Mathematics, Mysoro University, India

M.S., Mathematics, Mysore University, India M.S., City College of New York of CUNY M.S., Ph.D., University of Rhode Island

Celia Reissig-Vasile

Associate Professor, English Literature, Spanish B.A., New York University M.A., University of Texas at Austin Ph.D., Fordham University

Allyson Richmond

Assistant Professor, English Literature B.A., Barnard College M.A., Teachers College, Columbia University

Jennifer Roos

Assistant Professor, Music and Fine Arts B.A., Princeton University M.F.A., Yale University

Theodore Rosenof

Professor, History B.A., Rutgers University M.A., Ph.D., University of Wisconsin Pd.M., Mercy College

Lynne M. Rosenthal

Associate Professor, English Literature B.A., City College of New York of CUNY M.A., Ph.D., Columbia University Pd.M., Mercy College

Manuel Santapau

Assistant Professor, Political Science and History B.A., CCNY of CUNY M.A., Fordham University Pd.M., Mercy College

Frederick L. Shiels

Professor, Political Science and History B.A., Vanderbilt University M.A., Johns Hopkins School of Advanced International Studies Ph.D., Cornell University Pd.M., Mercy College

Paul Steinman

Associate Professor, Music and Fine Arts B.A., San Francisco State University M.A., New York University

Joshua Sussan

Assistant Professor, Mathematics & Computer Information Science S.B., Massachusetts Institute of Technology Ph.D., Yale University

Paul A. Trent

Associate Professor, Speech A.B., University of Kentucky M.A., New York University M.F.A., Yale University Pd.M., Mercy College

John Tucciarone

Professor, Mathematics and Computer Information Science
B.S., Fordham University
M.A., St. John's University
J.D., St. John's University, School of Law
Ph.D., New York University
Pd.M., Mercy College

Sanju Vaidya

Associate Professor, Mathematics and Computer Information Science B.S., M.S., Poona University, India Ph.D., Purdue University

David Wang

Assistant Professor, Mathematics and Computer Information Science B.S., Ramapo College M.S., New Jersey Institute of Technology

Stephen Ward

Assistant Professor, Music and Fine Arts B.Mus., Berklee College of Music M.Mus., New York University

Steven Witte

Visiting Instructor, Humanities B.S., Hunter College M.S., Mercy College

Jong P. Yoon

Assistant Professor, Mathematics and Computer Information Science B.S., Yonsei University M.S., University of Florida Ph.D., George Mason University

EMERITI FACULTY

Nancy A. Benson

Professor Emerita, English Literature A.B., Goucher College M.A., Sarah Lawrence College Ph.D., CUNY Graduate Center Pd.M., Mercy College

Joel Feimer

Professor Emeritus, English Literature B.A., Manhattan College M.A., SUNY at Stony Brook Ph.D., CUNY Graduate Center Pd.M., Mercy College

Mary Margaret Fitzgerald, R.S.M.

Associate Professor Emerita, Foreign Language A.B., Manhattan College M.S. in Ed., M.A. French, M.A. Spanish, Fordham University Pd.M., Mercy College

Joseph F. Gannon

Professor Emeritus, Philosophy A.B., Providence College M.A., Fordham University M.A., M.Phil., Ph.D., Yale University Pd.M., Mercy College

Roger Gocking

Professor Emeritus, History B.A. Fairfield University M.A., Ph.D., Stanford University Pd.M., Mercy College

Lourdes S. Herrera

Professor Emerita, Foreign Language Doctor en Filosofia y Letras, Universidad de Habana, Cuba

Betty Krasne

Professor Emerita, English Literature B.A., Mount Holyoke College M.A., Columbia University Ph.D., Union Graduate School Pd.M., Mercy College

Arthur Lerman

Professor Emeritus, Political Science and History B.A., Hobart College M.A., Ph.D., Princeton University Certified Mediator, IMCR Certification ICCCR, Conflict Resolution, Columbia University Pd.M., Mercy College

Eileen M. McMahon

Associate Professor Emerita, English Literature A.B., Marymount College M.A., St. John's University Pd.M., Mercy College

Margaret Morris

Professor Emerita, English Literature B.A., M.A., McGill University, Canada M.A.L.S., Ph.D., CUNY Graduate Center Pd.M., Mercy College

Dorothy Huff Oberhaus

Professor Emerita, English Literature B.A., Ohio Wesleyan University M.A., Sarah Lawrence College Ph.D., CUNY Graduate Center Pd.M., Mercy College

Elizabeth Pogue

Professor Emerita, Speech
A.B., Manhattan College
M.S., Fordham University
Ph.D., New York University
C.C.C., American Speech, Language, and
Hearing Association
Licensed Speech/Language Pathologist, State
of New York
Pd.M., Mercy College

Peter G. Slater

Professor Emeritus, History B.A., Cornell University M.A., Brown University Ph.D., University of California, Berkeley. Pd.M., Mercy College

Thomas E. Vesce

Professor Emeritus, Humanities A.B., Manhattan College M.A., Western Connecticut State College M.A., Ph.D., Fordham University Pd.M., Mercy College

SCHOOL OF SOCIAL AND BEHAVIORAL SCIENCES

Deborah Day Aikens

Assistant Professor, Behavioral Science B.S., M.S.W., Ph.D., Howard University C.S.W., State of New York

Dorothy M. Cali Balancio

Professor, Sociology A.B., Mercy College M.A., Catholic University of America. M.Phil., Ph.D., CUNY Graduate Center. Pd.M., Mercy College

Saliha Bava

Associate Professor, Marriage and Family Therapy B.A., University of Delhi in New Delhi, India. M.A. Tata Institute of Social Sciences in Bom-

Ph.D., Virginia Polytech Institute & State University

Carol Bennett-Speight

Associate Professor, Social Work B.A.,Pennsylvania State University M.S.W. Rutgers, State University of New Jersey D.S.W. University of Pennsylvania L.S.W., State of Pennsylvania

Donna F. Bookin

Assistant Professor, Legal Studies B.A., SUNY at Albany M.A., The American University J.D., Hofstra University School of Law

Fernando L. Cabrera

Assistant Professor, Counseling
B.A., Southern California College
M.A., Liberty University
Post-graduate Certificate in Family & Marriage
Counseling
Ed.D., University of Sarasota
Certified School Counselor, State of New York

Jeffrey J. Cohen

Associate Professor, School Psychology B.A., New York University M.A., Ph.D., Hofstra University New York State Permanent Certification in School Psychology Licensed Psychologist, State of New York

Hind Rassam Culhane

Associate Professor, Behavioral Science A.A., HL.D., Cazenovia College B.A., M.A., Rockford College M.A., Ed.M., Ed.D., Teachers College, Columbia University Pd.M., Mercy College

Lisa Ecklund-Flores

Associate Professor, Psychology B.S., SUNY at Fredonia M.S., CUNY Ph.D., CUNY Graduate Center

Nicholas Robertson Forge

Visiting Assistant Professor, Social Work B.A. M.A. Florida Atlantic University, M.S.W., Georgia State University

Michael S. Grunes

Associate Professor, School Psychology B.S., University of Massachusetts at Amherst M.A., Ph.D., Hofstra University Licensed Psychologist, State of New York

Carolyn Hanesworth

Assistant Professor, Social Work M.S., University of Texas in Arlington B.A., University of Arizona LCSW, New York State LCSW, Texas State Board of Social Work Examiners Licensed MSW, Texas State Board of Social Work Examiners

Rossi A. Hassad

Associate Professor, Psychology and Behavioral Science
M.P.H., University of the West Indies.
Ph.D., Touro University International
Certified Graduate Statistician, Royal Statistical Society, United Kingdom
Licensed Mental Health Counselor, LMHC,
State of New York

Aminda Heckman

Assistant Professor, Field Education Coordinator, Social Work M.S., MSW, Fordham University LCSW, New York State

Evan Imber-Black

Professor, Marriage & Family Therapy B.A., Roosevelt University M.S., California State University Ph.D., University of Pittsburgh

Diana D'Amico Juettner

Professor, Legal and Justice Studies B.A., Hunter College of CUNY J.D., Touro College School of Law Pd.M., Mercy College

Theresa Kane, R.S.M.

Associate Professor, Behavioral Science A.B., Manhattanville College M.A., Sarah Lawrence College M.P.A., New York University Certificate in Hospital Administration, Columbia University

Mary Knopp Kelly

Associate Professor, Psychology B.A., Hunter College of CUNY M.Phil., Ph.D., CUNY Graduate Center Pd.M., Mercy College

Mary C. Kraetzer

Professor, Behavioral Science A.B., College of New Rochelle M.A., Ph.D., Fordham University Pd.M., Mercy College

Kevin R. Kulic

Assistant Professor, Psychology B.A., M.S., SUNY at Albany Ph.D., University of Georgia

Yi-Hsuan Chelsea Kuo

Assistant Professor, Sociology B.A., National Chengchi University M.A., Harvard University Ed.M., Ph.D., Teacher's College, Columbia University

Illya Lichtenberg

Associate Professor, Criminal Justice and Law B.S., M.A., Ph.D., J.D., Rutgers University

Alberto Manzi

Assistant Professor, Behavioral Science B.S., Ph.D, University of Naples, Italy

Arthur G. McCann

Associate Professor, Counseling
B.A., Cathedral College
M.A., New York University
Ph.D., Fordham University
Advanced Certificate in Educational Leadership and Administration.
New York State Permanent Certification in
Guidance
New York State Provisional Certification:
School Administrator/Supervisor

Lana Obradovic-Candler

Assistant Professor, International Relations and Diplomacy B.A., University of Nebraska M.A., St. John's University Ph.D., The Graduate Center of the City University of New York

Kimberly A. Rapoza

Associate Professor, Psychology B.A., University of Massachusetts M.A., Ph.D., Boston University

Ori Shinar

Associate Professor, Psychology B.A., University of California, Irvine. Psy.D., Ferkauf Graduate School of Psychology, Yeshiva University

Ellen F. Sperber

Associate Professor, Psychology B.A., SUNY at Buffalo M.A., SUNY at Oswego M.A., Queens College of CUNY Ph.D., CUNY Graduate Center

Michael B. Sperling

Professor, Psychology B.A., University of Pennsylvania. M.S., Ph.D., University of Massachusetts at Amherst

Robert G. Stevenson

Associate Professor, Mental Health Counseling B.A. College of the Holy Cross M.A. Montclair State University M.A.T., Ed.D., Fairleigh Dickinson University

Lynn M. Tepper

Professor, Behavioral Science and Psychology B.S., SUNY at Buffalo M.A., Wayne State University M.S., Ed.M., Ed.D., Teachers College, Columbia University Pd.M., Mercy College

James P. Towey

Professor, Psychology B.A., Hunter College of CUNY M.A., Ph.D., Columbia University Licensed Psychologist, State of New York Pd.M., Mercy College

Lois A. Wims

Professor, Criminal Justice B.S., Bryant College M.S., Salve Regina College Ph.D., University of Rhode Island

Professor Emeritus, Psychology

EMERITI FACULTY

Stuart E. Cohen

B.A., Brooklyn College of CUNY Ph.D., CUNY Post-graduate Certificate in Behavior Therapy, Long Island University Licensed Psychologist, State of New York Pd.M., Mercy College

Stephen A. Daniel

Professor Emeritus, Psychology B.A., Queens College of CUNY M.A., Western Michigan University Ph.D., University of Minnesota. Licensed Psychologist, State of New York Pd.M., Mercy College

Charles T. DeStefano

Associate Professor Emeritus, Psychology and Behavioral Science B.A., M.A., Ph.D., Boston University Pd.M., Mercy College

Adma Jeha d'Heurle

Distinguished Professor Emerita, Psychology A.B., American University, Beirut M.A., Smith College Ph.D., University of Chicago Pd.M., Mercy College

Dorothy L. Dunbar

Professor Emerita, Psychology B.A., M.S. in Ed., Hunter College of CUNY Professional Diploma, Teachers College, Columbia University Ed.D., Fordham University Pd.M., Mercy College

Mavis Kennelly Gill

Professor Emerita, Psychology B.S. in Ed., M.S. in Ed., Ed.D., St. John's University Certified School Counselor, State of New York Certified School Psychologist, State of New York Licensed Psychologist, State of New York

Pd.M., Mercy College

Associate Professor Emerita, Sociology and Behavioral Science B.A., Mercy College M.A., Ph.D., Fordham University

Richard L. Hudson

Winnie Hazou

Associate Professor Emeritus, Sociology and Behavioral Science B.A., Marist College M.A., New School University Ph.D., CUNY Graduate Center Pd.M., Mercy College

Robert C. Tash

Professor Emeritus, Sociology B.A., M.A., St. John's University M.A., Teachers College, Columbia University M.A., Ph.D., New School University Pd.M., Mercy College

Joseph A. Trzasko

Professor Emeritus, Psychology A.B., University of New Hampshire. M.A., Ph.D., University of Vermont. Licensed Psychologist, State of New York Pd.M., Mercy College

Joseph Victor

Professor Emeritus, Criminal Justice B.A., M.A., Seton Hall University Ed.D., Fairleigh Dickinson University Pd.M., Mercy College

FACULTY OF LIBRARY

Agnes S. Cameron

Assistant Professor, Library B.A., Wells College M.A., Teachers College, Columbia University M.L.S., Long Island University Pd.M., Mercy College

Susan Gaskin-Noel

Assistant Professor, Library B.A., College of New Rochelle M.S.L.I.S., Pratt Institute

Hsiang Nina Lee

Assistant Professor, LATOL B.A., National Taiwan University, Taiwan M.L.S., Southern Connecticut State University

Michele S. Lee-Leite

Assistant Professor, LATOL B.F.A., M.S.L.I.S., Pratt Institute M.S. Mercy College

Judith Liebman

Associate Professor, Library B.A., American University M.B.A., Fordham University M.L.S., Queens College of CUNY

Srivalli Rao

Associate Professor, Library B.A., M.A., University of Bombay, India M.L.S., Southern Connecticut State University

Donald Ray

Associate Professor, Library B.A., Stanford University M.L.S., Ph.D., Rutgers University Pd.M., Mercy College

Mustafa Sakarya

Assistant Professor, Library B.A., Cornell University M.S.L.I.S., Pratt Institute

Vladimir Strizhevsky

Assistant Professor, Library B.A., York College of CUNY M.S., Petroleum Academy, Russia M.L.S., Queens College of CUNY M.A., Mercy College

Kristine Wycisk

Assistant Professor, Library B.A., M.A., University of Washington M.L.S., University of Denver

EMERITI FACULTY

W. Bruce Fulton

Associate Professor Emeritus, Library B.A., Northwest Christian College B.A., University of Oregon M.Div., Vanderbilt University Divinity School M.L.S., Vanderbilt University

Correspondence Directory

Mercy College 555 Broadway Dobbs Ferry, New York 10522 (877) MERCY-GO

Weather and Special Events (914) 674-7777

Concerning:	Write to:
Matters relating to the general policies, interests and welfare of the college	President
Faculty	Provost and Vice President for Academic Affairs
Academic Studies and Regulations	Executive Dean of Academic Engagement and Planning
Student Life and Student Activities	Center for Student Success and Engagement
Financial and Business Matters	Vice President for Finance
Transcripts and other Official Records	Registrar, Office of Systems Management
Admissions	Vice President for Enrollment Management
Student Financial Aid	Vice President for Student Services
Transfer Students	Transfer Admissions Counselor
Public Relations and Publicity	Office of Public Relations
Contributions to the college	Executive Director for Institutional Advancement
Alumni	Director of Alumni Relations
Veterans' Affairs	Veterans' Affairs Office, Office of Business Operations

Mercy College Directories

Officers of the Corporation

Gary W. Brown, Chair
Joseph P. Carlucci, Vice Chair
Joseph Gantz, Vice Chair
James M. McCormick, Vice Chair
Kimberly R. Cline, President
Jeanne T. Plecenik, Treasurer
Samantha Christian, Assistant Treasurer
Irene Buckley, Secretary

Board of Trustees	Term Expires	
Walter Anderson, '72, B.S., Litt.D. Retired Chairman, Publisher and CEO Parade Publications	Emeritus	
Bala Ayyar, B.S., C.P.A. Managing Director & Deputy CFO Americas Société Générale	2013	
Gary A. Bernstein, M.B.A., C.P.A. Vice President, Finance Transformation IBM	2013	
Gary W. Brown, B.S. President & Chief Executive Officer CIBC World Markets Corporation	2012	
Joseph P. Carlucci, J.D. Partner Cuddy & Feder, LLP	2014	
Kimberly R. Cline, J.D., Ed.D. President Mercy College	Ex-Officio	
Pasquale J. D'Amuro, B.S., L.L.D. Chairman & Chief Executive Officer Global Risk and Investigative Diligence, LLC	2012	
David T. Diamond, B.B.A., L.H.D. President & CEO Rosenberg-Diamond Development Corporation	Emeritus	
Edward B. Dunn, M.B.A., L.H.D. Advisory Director Morgan Stanley Inc.	2013	

312 College Directories

Alex R. Ferrari '82, B.S., M.B.A. Chief Operating Officer MTV Networks Music & Logo Group	2014
Joseph Gantz, M.B.A. Managing Director Pine Brook Road Partners, LLC	2013
Julio Garcia '87, B.S., C.P.A. Partner, COO & CFO Massif Partners LP	2014
James Garito, B.S. Owner Garito Contracting Inc.	2014
Sarita Dizik Gantz, B.A. Civic Leader	Emeritus
Bruce J. Haber, M.B.A. President BJH Management, LLC	2012
David B. Jones, M.B.A., C.P.A. National Managing Partner, Public Sector Assurance Services Deloitte and Touche LLP	2014
Donald J. Matthews, B.S. Consultant Financial Credit and Educational Assessment Sectors	2012
James M. McCormick, M. Eng. President First Manhattan Consulting Group, Inc.	2014
Charles E.F. Millard, J.D.	2012
William M. Mooney, Jr., B.S., L.H.D. President Westchester County Association	2013
Kuni Nakamura, B.S. President Advanced Polymer, Inc.	2013
Richard A. Rosenblatt, B.S. President & Chief Executive Officer Rosenblatt Securities, Inc.	Emeritus
Harris B. Stratyner '77, B.A., Ph.D., L.H.D. Regional Vice President Caron Treatment Centers	2014
Russell L. Weiss, J.D., LL.D. Retired, Norstar Bank of Commerce	Emeritus

Administration

Kimberly R. Cline, J.D., Ed.D. President

Michael B. Sperling, Ph.D.

Provost and Vice President for Academic Affairs

Shelley Alkin, M.S.

Dean for Articulation and Outreach

Braddlee, Ph.D.

Dean, Libraries, Academic Technology, and Online Learning

Irene Buckley

Chief of Staff

Dominick Bumbaco, B.A.

Director of Budgeting and Planning

Samantha Christian, C.P.A.

Controller

Annamaria Chrissotimos, M.S.

Director of Business Operation

William J. Ehmann, Ph.D.

Associate Provost for Programs and Planning and Provost's Office Chief of Staff

Saul Fisher, Ph.D.

Executive Director of Grants and Academic Initiatives

John Galgano, J.D.

General Counsel

Miriam S. Gogol, Ph.D.

Dean, School of Liberal Arts

Debra Kenney, M.B.A.

Executive Director of Student Management Operation and Registrar

Lucretia S. Mann, M.B.A., C.P.A.

Acting Dean, School of Business

William Martinov, Ed.D.

Executive Director of Institutional Advancement and Executive Dean of Student Services

and Leadership

James McCue, M.B.A.

Chief Compliance Officer

Margaret M. McGrail, B.A.

Vice President of Student Services

Tom Olson, Ph.D.

Dean, School of Health and Natural Sciences

Nancy B. Pawlyshyn, M.S.

Chief Assessment Officer

Andrew Person, M.B.A.

Executive Director of Student Success and

Engagement

Jeanne T. Plecenik, M.B.A., C.P.A.

Vice President for Finance

Alfred S. Posamentier, Ph.D.

Dean, School of Education

Joseph Schaefer, M.S.

Chief Operating Officer

William M. Susman, Ph.D.

Associate Provost for Academic Standards and

Research

Carolyn Tragni, M.A.

Executive Dean of Academic Engagement and

Planning

Joseph Trentacoste, B.A.

Executive Director of Systems Management

Operations

Vicki Tyler, M.B.A.

Director of Institutional Research

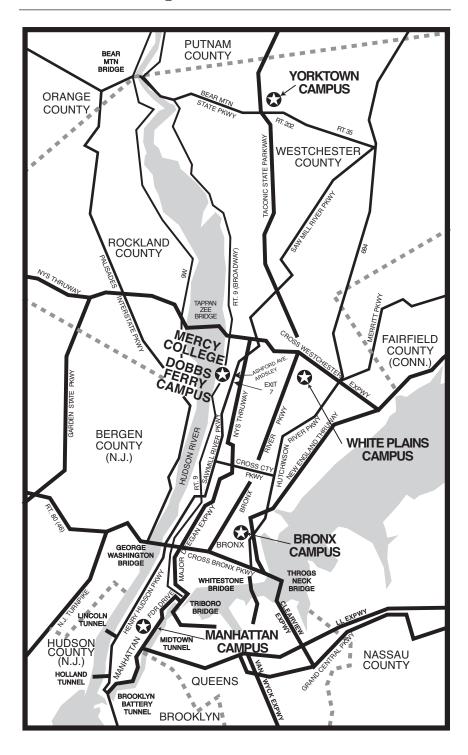
Deirdre A. Whitman, M.S.

Vice President for Enrollment Management

Lois A. Wims, Ph.D.

Dean, School of Social and Behavioral Sciences

Maps and Directions



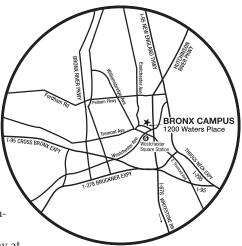
DIRECTIONS TO THE BRONX CAMPUS 1200 Waters Place, Bronx, NY 10461 (718) 678-8899 or 1 (877) MERCY-GO

By Car:

From Westchester County/Southern Connecticut via the Hutchinson River Parkway: Hutchinson River Parkway southbound to Westchester Ave. / East Tremont Ave. exit (exit 2). Bear right for Waters Place. Proceed on Waters Place to 1200 Waters Place (Hutchinson Metro Center).

From Manhattan via the Triboro Bridge: Triboro Bridge toward the Bronx to Bruckner Expressway (I-278) toward the New England Thruway (I-95). From the Bruckner Expressway, exit to the northbound Hutchinson River Parkway. Exit the Hutchinson River Parkway at Westchester Ave. / East Tremont Ave. exit (exit 2). Proceed as above.

From Queens via the Whitestone Bridge: Whitestone Bridge toward the Bronx; from Whitestone Bridge, follow signs to the northbound Hutchinson River Parkway. Exit the Hutchinson River Parkway at Westchester Ave. / East Tremont Ave. exit (exit 2). Proceed as above.



From Dobbs Ferry via the Hutchinson River Parkway:

Saw Mill River Parkway southbound or Sprain Brook Parkway southbound to Cross County Parkway eastbound to Hutchinson River Parkway southbound to Westchester Ave./East Tremont Ave. exit (exit 2). Bear right for Waters Place. Proceed on Waters Place to 1200 Waters Place (Hutchinson Metro Center).

By Public Transportation:

Subway: Number 6 line to the Westchester Square stop.

Bus: The number 12 stops on Pelham Parkway at Stillwell Ave. The number 21 stops at 1200 Waters Place. The number 31 stops on Eastchester Road at Waters Place.

From Westchester Square, a shuttle bus provides service to the new Bronx Campus, stopping at 1200 Waters Place and at the front door of the campus. Westchester Square is served by the number 6 train and the numbers 14, 40, 42, 4, 31 and 8 buses.

DIRECTIONS TO THE DOBBS FERRY CAMPUS 555 Broadway, Dobbs Ferry, NY 10522 (914) 674-7600 or 1 (877) MERCY-GO

From Lower Westchester County & New York City:

Saw Mill River Parkway (North):

To Dobbs Ferry Exit. Turn left onto Ashford Avenue. Turn right onto Broadway (Rte 9), continue 1/2 mile to entrance on left.

New York Thruway (North):

To Exit 7, Ardsley. Turn right at end of ramp and continue to traffic light.
Turn left onto Ashford Avenue.
Follow route as above.

From Northern Westchester & Putnam Counties:

<u>Saw Mill River Parkway (South):</u>
To Dobbs Ferry Exit. Exit onto Ashford Avenue. Follow route as above.

From Rockland & Orange Counties & New Jersey:

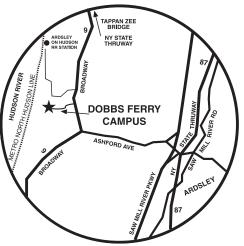
Tappan Zee Bridge:

Exit immediately after toll (Exit 9). Turn left at end of ramp onto Broadway (Rte 9). Continue 4 miles to entrance on right.

From Westchester County & Connecticut:

Cross Westchester Expressway (West), to New York Thruway (North):

To Exit 9, last exit before Tappan Zee Bridge. Turn left at end of ramp onto Rte 119. Turn left at traffic light onto Broadway (Rte 9). Continue 4 miles to entrance on right.



DIRECTIONS TO THE MANHATTAN CAMPUS

66 West 35th Street, New York, NY 10001 (*Between 5th and 6th Avenues*) **(212) 615-3300 or 1 (877) MERCY-GO**

By Bus: All bus lines stop at 34th Street. Take the #5, #6,7,#34 bus to 6th Avenue. Walk one block north on 6th Avenue to 35th Street.

By Subway: Take the

A,B,D,E,F,N,Q,R,V,W,1,2,3,9 to $34^{\rm th}$

Street.

By Train:

From Westchester: Take Metro North (Hudson Line) to Grand Central. Walk south to 35th Street and then west to 5th Avenue. The campus is closer to 6th Avenue.

From Long Island: Take the Long Island Railroad to Penn Station and walk to 35th Street.

From New Jersey: Take the PATH to 34th Street and walk to 35th Street.



From Long Island and Queens: Take the Queens Midtown Tunnel or the 59th Street Bridge to 35th Street and 5th Avenue. Make a right hand turn onto 35th Street.

MANHATTAN

CAMPUS

From the Bronx: Take the Major Deegan North to the Saw Mill River Parkway to the Henry Hudson Highway South. The Henry Hudson Parkway turns into the West Side Parkway. Exit off the West Side Parkway at 39th Street. Take 39th Street to 5th Avenue and make a right to 35th Street. The campus is on the left.

From New Jersey: Take the Lincoln Tunnel to 35th Street.

From Westchester: Take the Saw Mill River South to the Henry Hudson Parkway. Go South to the West Side Highway to West 39th Street. Take 39th Street to 5th Avenue and make a right to 35th Street. The campus is on the left.

DIRECTIONS TO THE WHITE PLAINS CAMPUS 277 Martine Avenue, White Plains, NY 10601 (914) 948-3666 or 1 (877) MERCY-GO

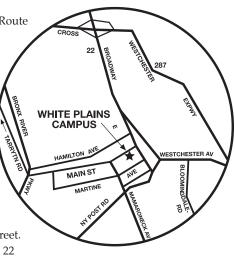
From Westchester & Rockland Counties, Connecticut,

New York City & New Jersey:
Use New York State Thruway (Rte 87), Route 684, Saw Mill River Parkway, Route 9, New England Thruway (Rte 95/295), Hutchinson River Parkway or Merritt Parkway to the Cross Westchester Expressway (Rte 287).

Follow Cross Westchester Expressway (Rte 287) to Exit 6. Turn south onto Route 22 (Broadway). Turn right onto Martine Avenue, building is on the right hand corner. Public parking is on your right.

From the Bronx River Parkway North:
Take exit 21 and turn right onto Main Street.
Go 8 lights and make a right onto Route 22
(Broadway). Follow route as above.

From the Bronx River Parkway South:
Take exit 21 and make a left onto Route 119
(Tarrytown Road). Continue on Route 119, which becomes Main Street, for 11 lights and make a right onto Route 22 (Broadway).
Follow route as above.



DIRECTIONS TO THE YORKTOWN CAMPUS 2651 Strang Boulevard, Yorktown Heights, NY 10598 (914) 245-6100 or 1 (877) MERCY-GO

From Westchester County:

Taconic Parkway: To Rte 202/35 East. Turn left onto Strang Boulevard. Continue to entrance on left.

Rte 202/35:

Turn onto Strang Blvd. Continue to entrance on left.

From Putnam & Dutchess Counties:

Taconic Parkway (South):

To Rte 202/35 East. Turn left onto Strang Boulevard. Continue to entrance on left.

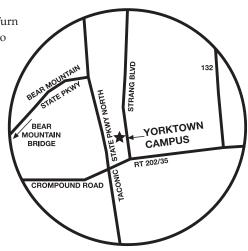
From Orange & Rockland Counties: Bear Mountain Bridge:

To Bear Mountain Bridge Road (Rte 6/202),

to Bear Mountain State Parkway, to Rte 202/35. Turn left onto Strang Boulevard. Continue to entrance on left.

From Connecticut:

Rte 202: To Rte 35 (West). Turn right onto Strang Boulevard. Continue to entrance on left.



Accreditations

Accreditations

Mercy College is fully accredited by the Middle States Commission on Higher Education. Documentation describing the institution's accredited status is kept on file in the President's Office. Anyone wishing to review this documentation may request to do so.

The college is registered by the Board of Regents of the University of the State of New York to award Associate's Degrees, Bachelor's Degrees and Master's Degrees as described in the college's current undergraduate and graduate catalogs. For additional information, please contact: New York State Education Department, 89 Washington Ave, Albany, New York 12234, (518) 474-3852.

The following programs within the School of Education are accredited by New York State Regents Accreditation of Teacher Education (RATE): Early Childhood Education, Birth-Grade 2; Childhood Education, Grades 1–6; Middle Childhood Education, Grades 5–9; Adolescence Education, Grades 7–12; Teaching Literacy; Teaching English to Students of Other Languages; Bilingual Education. For additional information, please contact: New York State Education Department, 89 Washington Ave, Albany, New York 12234, (518) 474-3862.

The Nursing Programs are accredited by the Commission on Collegiate Nursing Education (CCNE). For additional information, please contact: American Association of Colleges of Nursing, 1 Dupont Circle, NW, Suite 530, Washington, DC 20036, (202) 463-6930.

The Occupational Therapy Program is accredited by the Accreditation Council for Occupational Therapy Education (ACOTE) of the American Occupational Therapy Association (AOTA), located at 4720 Montgomery Lane, P.O. Box 31220, Bethesda, MD 20824-1220, (301) 652-6611, ext. 2914.

The Physician Assistant Studies program is accredited by the Accreditation Review Commission for Physician Assistant (ARC-PA). For additional information, please contact: John McCarty, Executive Director, ARC-PA, 12000 Findley Road, Suite 150, Johns Creek, GA 30097, (770) 476-1224.

The Physical Therapy Program is accredited by the Commission on Accreditation in Physical Therapy Education of the American Physical Therapy Association. The Commission on Accreditation in Physical Therapy Education (CAPTE) is a nationally recognized accrediting agency located at 1111 North Fairfax Street, Alexandria, VA 22314. As part of CAPTE's recognition by the US Department of Education, the agency is encouraged to develop a method for allowing written comments to be provided about physical therapy education programs prior to review by CAPTE. The phone number for CAPTE is 1-800-999-2782.

The Communication Disorders Program is accredited in Speech-Language Pathology by Council for Academic Accreditation (CAA) in Audiology and Speech-Language Pathology of the American Speech-Language-Hearing Association (ASHA). For additional information, please contact: ASHA, located at 2200 Research Blvd., Rockville MD 20850-3289, (800) 638-8255 or (301) 897-5700. New York State requires licensure in order to practice as a Speech-Language Pathologist. For further information about licensure, contact the New York State Education Department, Division of Professional Licensing Service (DPLS) at (518) 474-3817, ext. 100.

Registered Programs (by campus)

Major Concentrations

Most major concentrations are offered at the main campus in Dobbs Ferry (DF). In addition, major concentrations are offered at the branch campuses in Yorktown Heights (YH), the Bronx (BX), Manhattan (MT), White Plains (WP), and Online (DL).

School of Business

Business (M.B.A.) (0506) (DF, BX, DL)

Human Resource Management (0515) (DF, DL)

Organizational Leadership (0506) (DF, DL)

Public Accounting (0502) (DF)

School of Education

Behavioral Science and Early Childhood Education, Birth–Grade 2 (0823) (DF, BX, MT, YH)

Behavioral Science and Childhood Education, Grades 1–6 (0802) (DF, BX, MT, YH)

Psychology and Early Childhood Education, Birth–Grade 2 (0823) (DF, BX)

Psychology and Childhood Education, Grades 1–6 (0802) (DF, BX)

Biology and Adolescence Education, Grades 7–12 (0803) (DF)

English and Adolescence Education, Grades 7–12 (0803) (DF, YH, BX))

History and Adolescence Education, Grades 7–12 (0803) (DF, YH, BX))

Mathematics and Adolescence Education, Grades 7–12 (0803) (DF)

Spanish and Adolescence Education, Grades 7–12 (0803) (DF)

Adolescence Education (0803) (DF, BX, YH, MT, DL)

Childhood Education (0802) (DF, BX, YH, MT, DL)

Early Childhood Education (0823) (DF, BX, YH, MT, DL)

School Administration and Supervision (0828) (DF, BX)

Teaching English to Speakers of Other Languages (1508) (DF, BX, DL)

Teaching Literacy (0830) (DF, BX, DL)

School of Health and Natural Sciences

Communication Disorders (1220) (DF)

Nursing Administration (1203.10) (DF, DL)

Nursing Education (1203.10) (DF, DL)

Occupational Therapy (1208) (DF)

Physical Therapy (1212) (DF)

Physician Assistant Studies (1299.10) (DF, BX)

School of Liberal Arts

English Literature (1502) (YH)

Information Assurance and Security (0799) (DF, BX, DL)

Internet Business Systems (0599) (DF, DL)

School of Social and Behavioral Sciences

Alcohol and Substance Abuse Counseling (2104.10) (DF, BX)

Counseling (2104.10) (DF, BX, DL)

Family Counseling (2104) (DF, BX)

Health Services Management (1202) (DF, DL)

Marriage and Family Therapy (1305) (DF)

Mental Health Counseling (2104.10) (DF)

Psychology (2001) (DF, BX, DL)

Retirement Counseling (2299.10) (DF, BX)

School Psychology (0826.02) (DF, BX)

Consumer Complaints

Beginning July 1, 2011, the U.S. Department of Education regulations to improve the integrity of programs authorized under Title IV of the Higher Education Act (HEA), as amended (the "Program Integrity Rule"), take effect. The Program Integrity Rule requires, among other things, that each college or university authorized to offer postsecondary education in one or more States ensure access to a complaint process that will permit student consumers to address the following:

- Alleged violations of State consumer protection laws that include but are not limited to fraud and false advertising;
- 2. Alleged violations of State laws or rules relating to the licensure of postsecondary institutions; and
- 3. Complaints relating to the quality of education or other State or accreditation requirements.

Mercy College, as an institution authorized to provide postsecondary education in the State of New York, is committed to full compliance with the Program Integrity Rule, and provides the following confirmation to all current and/or prospective students:

Complaint Process

Mercy College seeks to resolve all student concerns in a timely and effective manner. To that end, this complaint process serves as an ongoing means for students to discuss concerns or register formal complaints that pertain to alleged violations of State consumer protection laws that include but are not limited to fraud and false advertising; alleged violations of State laws or rules relating to the licensure of postsecondary institutions; and complaints relating to the quality of education or other State or accreditation requirements.

The Office of Student Success and Engagement provides specific administrative means to address and resolve most, if not all of the questions and concerns you may have through the complaint process as outlined in the Student Handbook, found on Mercy Connect. The contact for the complaint process is Deputy Director of PACT, 914-674-7622.

It is expected that students will fully utilize any/all of Mercy College's administrative procedures to address concerns and/or complaints in as timely a manner as possible. On occasion, however, a student may believe that these administrative procedures have not adequately addressed concerns identified under the Program Integrity Rule. In those select cases, the following independent procedures are provided:

New York Office of College and University Evaluation New York State Education Department 5 North Mezzanine Albany, NY 12234 ocueinfo@mail.nysed.gov http://www.highered.nysed.gov/ocue/spr/COMPLAINTFORMINFO.html

324 / Consumer Complaints

New York Bureau of Proprietary School Supervision New York State Education Department 99 Washington Avenue, Room 1613 OCP Albany, New York 12234

New York State Department of State
Division of Consumer Protection
Consumer Assistance Unit
5 Empire State Plaza - Suite 2101
Albany, New York 12223-1556
https://www1.consumer.state.ny.us/cpb/CauComplaintForm.html

Index

A	Criminal Background Checks 273
Academic Grievance Policy 264 Academic Information and Policies 257	Cybersecurity 192 Cybersecurity Course Descriptions 196
Academic Integrity 261 Academic Probation 263	D
Academic Regulations and Procedures 257 Academic Regulations and Procedures 16 Accounting Course Descriptions 16 Accreditations 320 Administration 313 Admission Procedures 273	Degree Requirements 263 Department of Educational Leadership 95 Directions To The Bronx Campus 315 Directions To The Dobbs Ferry Campus 316
Admission Requirements 272 Adolescence Education, Grades 7-12 63 Advanced Certificate in Teaching English to Speakers of Other Languages 69	Directions To the Manhattan Campus 317 Directions To The White Plains Campus 318 Directions To The Yorktown Campus 319
Speakers of Other Languages 69 Advisory Boards 286 A Mercy College Education 2 Armed Forces 274	Directions To The Yorktown Campus 319 Directories, Mercy College 311 Dismissal Review 263 Doctor Of Physical Therapy 152
Attendance & Aid Disbursement Requirements 282	E
Attendance Policy 257	Early Childhood Education, Birth-Grade 2 58
Bilingual Education 65 Bilingual Extension to a Teaching Certificate 66,74 Board of Trustees 311 Business Administration 7 Business Administration course descriptions 14	Education Course Descriptions 75 Eligibility requirements for financial aid 281 E-mail 5 English Literature 183 English Literature Course Descriptions 188 Enrollment and Student Verifications 259 Exception to Refund Policies 258
C	F
Campus Employment 285 Campuses 3 Capstone Advisement 260 Career Services 267 Certification: School Building Leadership 98 Change of Grade Policy 262 Childhood Education, Grades 1-6 60 Communication Disorders 104 Communication Disorders Course Descriptions 112 Computer Facilities 4 Consumer Complaints 323 Correspondence Directory 310 Counseling 211 Counseling and Similar Support Systems 267	Faculty of Instruction School of Business 295 School of Education 296 School of Health and Natural Sciences 299 School of Liberal Arts 302 School of Social and Behavioral Sciences 306 Federal Family Education Loan Program 282 Federal Financial Aid Programs 280 Federal Graduate PLUS Loan 283 Finance Course Descriptions 17 Financial Aid 285 Financial Assistance 276, 279
Counseling Course Descriptions 216 Counseling, Mental Health 215 Counseling Programs 208 Course Load 259	Grade Suppression 262 Grading Policy 261 Graduate Admissions 272 Graduate Tuition 276 Graduation Application 263

H	\mathbf{N}
Health Immunization Program, NYS Department of 273	New York City Department of Education Scholarships 284
Health Insurance Policy 274 Health Services Management 229	New York State Financial Aid Programs 284
Health Services Management Course Descriptions 230	New York State Regents Professional Opportunity Scholarships 284
Health Services Management, Graduate Certificate in 230	Non-Discrimination Policy 267 Nursing 118
Health Services Management Programs 224	Nursing Administration 121 Nursing Administration Post Master's Certifi-
Higher Education Reauthorization Act 268 History 2	cate 123 Nursing Course Descriptions 125
Honor Societies 270 Human Resource Management 27 Human Resource Management Course Descriptions 32	Nursing Education 122 Nursing Education Post Master's Certificate 124
_	0
I Incomplete Grades 262 Index 325	Occupational Therapy 130 Occupational Therapy Course Descriptions 143
Individual Certification Plan for Teachers (ICPT) 56	Officers of the Corporation 311 Online Campus 3
Institutional Review Board 5 International Business Course Descriptions 19	Organizational Leadership 36 Organizational Leadership Course Descriptions 40
International Students 275 ITI (Intensive Teacher Institute) 73	P
L	Payment Policy 277 Physical Therapy 152
Late Registration 257 Late Withdrawal 258	Physical Therapy Course Descriptions 161 Physical Therapy, Doctor of 152
Learning and Assessment Services 266 Learning Centers 5 , 266 Leave of Absence 260	Physician Assistant Studies 170 Physician Assistant Studies Course Descrip-
Leave of Absence 260 Libraries , 4	tions 177 Post Masters Certificate in Applied Behavior Analysis 56
M	Professional Societies 271
Maintenance of Good Academic Standing 262	Program Advisory Boards 286 Psychology 238
Maintenance of Matriculation 259 Maps and Directions 314	Psychology Course Descriptions 242 Public Accounting 43 Public Accounting course descriptions 46
Marriage and Family Therapy 233 Master of Business Administration 7	Public Information Policy 268
Master of Business Administration Course Descriptions 14	Q
Master of Science in Teaching English 72 Mental Health Counseling 215 Middle Childhood Education, Grades 5-9 62	Quality Point Index 261 Quantitative Analysis Course Descriptions 23
Mission Statement 2	R
	Readmission Procedure 260 Real Estate Course Descriptions 24 Refunds 278 Registered Programs 321

Registration 257
Registration in Classes 273
Requirements, Degree 263 Residence Requirements 260
Residence Requirements 200
S
Safety and Security 266 SAP Review Processes 281
Scholarships 285
School Advisory Boards 290
School Building Leadership 95 School Building Leadership Course Descrip-
tions 99
School of Business 6 School of Education 48
School of Health and
Natural Sciences 103
School of Liberal Arts 182 School of Social and Behavioral Sciences
207
School Psychology 247 School Psychology Course Descriptions
252
Specialized Programs in Education 55
Statement of Purpose 2 Student Housing 269
Substance Abuse and Alcohol Policy 269
Support Services and Resources 266
T
TAP 284
TAP 284 Teaching Literacy 70
TAP 284 Teaching Literacy 70 TESOL 67 Transcript 260
TAP 284 Teaching Literacy 70 TESOL 67 Transcript 260 Transfer Credits 260
TAP 284 Teaching Literacy 70 TESOL 67 Transcript 260 Transfer Credits 260 Tuition 276
TAP 284 Teaching Literacy 70 TESOL 67 Transcript 260 Transfer Credits 260
TAP 284 Teaching Literacy 70 TESOL 67 Transcript 260 Transfer Credits 260 Tuition 276 Tuition and Financial Assistance 276 Tuition Reimbursement Plans 285
TAP 284 Teaching Literacy 70 TESOL 67 Transcript 260 Transfer Credits 260 Tuition 276 Tuition and Financial Assistance 276 Tuition Reimbursement Plans 285
TAP 284 Teaching Literacy 70 TESOL 67 Transcript 260 Transfer Credits 260 Tuition 276 Tuition and Financial Assistance 276 Tuition Reimbursement Plans 285
TAP 284 Teaching Literacy 70 TESOL 67 Transcript 260 Transfer Credits 260 Tuition 276 Tuition and Financial Assistance 276 Tuition Reimbursement Plans 285 V Veteran Administration Education Benefits (VA Benefits) 283 Veterans 274
TAP 284 Teaching Literacy 70 TESOL 67 Transcript 260 Transfer Credits 260 Tuition 276 Tuition and Financial Assistance 276 Tuition Reimbursement Plans 285 V Veteran Administration Education Benefits (VA Benefits) 283
TAP 284 Teaching Literacy 70 TESOL 67 Transcript 260 Transfer Credits 260 Tuition 276 Tuition and Financial Assistance 276 Tuition Reimbursement Plans 285 V Veteran Administration Education Benefits (VA Benefits) 283 Veterans 274
TAP 284 Teaching Literacy 70 TESOL 67 Transcript 260 Transfer Credits 260 Tuition 276 Tuition and Financial Assistance 276 Tuition Reimbursement Plans 285 V Veteran Administration Education Benefits (VA Benefits) 283 Veterans 274 Veterans' Benefits 285 W Web Strategy and Design 199
TAP 284 Teaching Literacy 70 TESOL 67 Transcript 260 Transfer Credits 260 Tuition 276 Tuition and Financial Assistance 276 Tuition Reimbursement Plans 285 V Veteran Administration Education Benefits (VA Benefits) 283 Veterans 274 Veterans' Benefits 285 W Web Strategy and Design 199 Web Strategy and Design Course Descrip-
TAP 284 Teaching Literacy 70 TESOL 67 Transcript 260 Transfer Credits 260 Tuition 276 Tuition and Financial Assistance 276 Tuition Reimbursement Plans 285 V Veteran Administration Education Benefits (VA Benefits) 283 Veterans 274 Veterans' Benefits 285 W Web Strategy and Design 199 Web Strategy and Design Course Descriptions 203 Withdrawal 258
TAP 284 Teaching Literacy 70 TESOL 67 Transcript 260 Transfer Credits 260 Tuition 276 Tuition and Financial Assistance 276 Tuition Reimbursement Plans 285 V Veteran Administration Education Benefits (VA Benefits) 283 Veterans 274 Veterans' Benefits 285 W Web Strategy and Design 199 Web Strategy and Design Course Descriptions 203

Dobbs Ferry Campus

555 Broadway Dobbs Ferry, NY 10522 (914) 693-7600

Bronx Campus

1200 Waters Place Bronx, NY 10461 (718) 678-8899

Manhattan Campus

66 West 35th Street New York, NY 10001 (212) 615-3300

White Plains Campus

277 Martine Avenue White Plains, NY 10601 (914) 948-3666

Yorktown Campus

2651 Strang Boulevard Yorktown Heights, NY 10598 (914) 245-6100

Mercy Online

Anytime, Anywhere Instruction for Lifelong Learning http://www.mercy.edu/mercyonline

> 1 (877) MERCY-GO www.mercy.edu

Weather and Special Events (914) 674-7777

