



COBB COUNTY
SCHOOL DISTRICT

EMPLOYEE HANDBOOK

W ACWORTH ADDISON ALLATOONA ARGYLE
AUSTEL AW TREY BAKER BARBER BELLS FERRY
BELMONT HILLS BIG SHANTY BIRNEY BLACKWELL
BROWN BRUMBY BRYANT ELLIARD CAMPBELL
MIDDLE CAMPBELL HIGH CHALKER CHEATHAM HILL
CLARKDALE CLAY COMPTON COOPER DANIELL
DAVIS DICKERSON DODGEN DOWELL DUE WEST
DURHAM EAST COBB EAST SIDE EAST VALLEY
FAIR OAKS FITZHUGH-LEE FLOYD FORD FREY
GARRETT GARRISON MILL GREEN ACRES GRIFFIN
HARMONY LELAND HARRISON HAWTHORNE HAYES
HENDRICKS HIGHTOWER TRAIL HILLGROVE
HOLLYDALE KEHELEY KELL KENNESAW KEMP
KENNESAW MOUNTAIN KINCAID KING SPRINGS
LABELLE LASSITER LEVVIS LINDLEY LINDLEY 6TH
LOST MOUNTAIN LOVINGGOOD MABLETON MABRY
MCCALL MCCLESKEY MCCLURE MCEACHERN
MILFORD MOUNTAIN VIEW MT BETHEL MURDOCK
NICHOLSON NICKYACK NORTH COBB
NORTON PARK OAKWOOD OSBORNE PALMER
PEBBLEBROOK PICKET'S MILL PINE MOUNTAIN
PERFORMANCE LEARNING CENTER PITNER POPE
POWDER SPRINGS POWERS FERRY
ROCKY MOUNT INTERMEDIATE RIVERSIDE PRIMARY
SHALLOWFORD FALLS SIMPSON SMITH
SOPE CREEK SOUTH COBB SPRAYBERRY STILL
TAPP TEASLEY TIMBER RIDGE TRITT
VARNER VAUGHAN WALTON WHEELER

2012-2013

Welcome to the Cobb County School District! You are now part of a team of individuals who demonstrate unrelenting commitment to our students, parents, educators, and community. By working together, we provide a quality education for all students.

The Cobb County School District is the second largest district in Georgia and among the 30 largest in the United States. Our student population of more than 100 thousand grows by the hundreds every year. As of fall 2012, we have 67 elementary schools, 25 middle schools, 16 high schools, and several other educational centers totaling 112 facilities.

As you become acquainted with our district, please know that we are here to support you. We see you as a valuable resource, because we recognize the tremendous difference you will make in the lives of our students.

This handbook contains important information about rules, policies, procedures, and resources of the Cobb County School District.

Please feel free to contact us if you need additional information. In the meantime, we hope you enjoy your experience working for the Cobb County School District.



Michael Hinojosa, Ed.D.
Superintendent

Disclaimer

This handbook has been prepared to help familiarize you with some of our administrative rules and forms and to present the information in a form that will be readily available for reference. Although the contents of the handbook are based on the administrative rules and forms of the Cobb County Board of Education, the actual administrative rules and forms, which are far more lengthy and detailed, have been summarized to make the handbook more readable. There are additional administrative rules and forms not discussed in the handbook. In the event of a conflict between the handbook and an administrative rule or form, the administrative rules or forms shall control. Nothing in this handbook or in the administrative rules and forms is intended to create a contract of employment or an entitlement to any particular benefits or terms and conditions of work. The Board of Education has the right to change or modify any of its administrative rules or forms at any time. For additional, more detailed information or if you have questions, please refer to the Board of Education Policy Manual, Section G - Personnel, which can be found at the District's web site (www.cobbk12.org), or contact the Human Resources Division at Cobb County School District, 514 Glover Street Marietta, Georgia 30060. The telephone number for the Human Resources Division is 770-426-3300.

Table of Contents

Letter from the Superintendent	Page 2
Disclaimer	Page 2
Policies and Guidelines: <u>Workplace/On-the-Job</u>	
Accidents and Emergencies.....	Page 7
Accreditation	Page 7
Alcohol and Controlled Substances Testing.....	Page 7
Americans with Disabilities Act (ADA)	Page 7
Attendance.....	Page 7
Confidential Nature of Work.....	Page 8
Conflict of Interest/Dual Pay.....	Page 8
Dress Code	Page 8
Drug-Free Workplace and Workforce.....	Page 8
Employee Fund Drives	Page 8
Employees with Communicable Disease	Page 9
Equal Employment Opportunity (EEO)	Page 9
Ethics.....	Page 9
Identification Badges.....	Page 9
Non-Discrimination and Anti-Harassment Policy.....	Page 9
Outside Employment.....	Page 10
Responsibilities for Responses to Civil Rights Concerns.....	Page 10
School Assignment for Children of Employees	Page 10
Sexual Harassment	Page 11
Social Security Number.....	Page 11
Solicitation by Staff Members.....	Page 11
Solicitation on School Property.....	Page 11
Staff Complaints and Grievances	Page 11
Tobacco-Free Schools	Page 12
Use of Equipment and Resources.....	Page 12
Computer.....	Page 12
Internet	Page 12
Telephone.....	Page 12
Violence in the Workplace.....	Page 12
Work Day/Work Week.....	Page 13

Policies and Guidelines: Employment

Annual Performance Evaluation..... Page 13
Assignment..... Page 13
At-Will Employment..... Page 13
Background Check Page 14
Certification Qualifications and Duties Page 14
Discipline Page 14
Fair Dismissal..... Page 14
Hiring Page 15
Interviewing Page 15
Job Abandonment..... Page 15
Job Descriptions Page 15
Job Posting Page 15
Nepotism Page 15
New Teacher Institute..... Page 16
Personnel Records Page 16
Pre-Employment Physical Examinations Page 16
Professional Learning..... Page 16
Reassignment Page 16
Recruitment Page 16
Reduction in Force (RIF) Page 17
Re-Employment Page 17
Reference Checks Page 17
Representation in Meetings Page 17
Resignations Page 17
Retirement Membership..... Page 18
Substitute Teachers Page 18
Transfers..... Page 18

Policies and Guidelines: Compensation

Contracts Page 19
Deductions..... Page 19
Direct Deposit Page 19
Extended Day/Year Page 19
Holiday Pay for Hourly Employees Page 19
Overtime..... Page 19
Pay Advances Page 20
Pay for Supervising Student Teachers..... Page 20
Pay Schedule Page 20
Salary..... Page 21
Teaching Experience Page 21
Travel Reimbursement Page 21

Tutoring for Pay	Page 21
Unsatisfactory Annual Evaluation.....	Page 21

Policies and Guidelines: Benefits

Benefit Eligibility	Page 22
Benefit Deductions	Page 23
Pension Plans.....	Page 23
Retirement Plans	Page 23
Teacher’s Retirement System	Page 23
Public School Employees Retirement System of Georgia	Page 23
CCSD Supplemental Retirement Program for PSERS Employees.....	Page 24
Tax Deferred Savings Plans.....	Page 24

Policies and Guidelines: Time Off and Leave of Absence

Catastrophic Illness Leave Bank	Page 24
Directed	Page 24
Family and Medical Leave Act	Page 25
Holidays for Non-Exempt Hourly Employees	Page 25
Inclement Weather	Page 26
Jury and Witness Duty	Page 26
Long-Term Leave of Absence.....	Page 27
Maternity and Adoption	Page 27
Military.....	Page 27
Short-Term Leave of Absence.....	Page 27
Bereavement	Page 27
Personal or Family Illness	Page 28
Personal/Professional	Page 28
Vacation	Page 28
Voting.....	Page 28

Policies and Guidelines: Risk Management Page 29

Workers’ Compensation.....	Page 29
----------------------------	---------

APPENDIX 1: Key Terms and Definitions

Annual	Page 30
Annual Employee.....	Page 30

Annual Hourly Employee.....	Page 30
Break in Service	Page 30
CCSD	Page 30
Certified.....	Page 30
Classified.....	Page 30
Compensatory Time	Page 30
Contract	Page 30
Covered Positions.....	Page 30
Critical Days.....	Page 31
Exempt Employee	Page 31
Full-Time Position.....	Page 31
Hourly Employee	Page 31
Itinerant Teacher	Page 31
Less Than Annual Employee	Page 31
Less Than Part-Time Employee	Page 31
Limited Contract	Page 31
New Hire	Page 31
Non-Exempt Employee	Page 32
Non-Renewal.....	Page 32
Paraprofessionals.....	Page 32
Part-Time Employee	Page 32
Reassignee	Page 32
Re-Elected	Page 32
Re-Hire	Page 32
Regular Contract	Page 32
Semester Contract	Page 32
Seniority (System).....	Page 32
Supply Teacher.....	Page 32
Temporary Employee	Page 32
Transfer	Page 33

APPENDIX 2: Contact Information

Human Resources.....	Page 33
Benefits	Page 33
Certification/Licensing	Page 33
Compensation.....	Page 33
Risk Management.....	Page 33
Employment	Page 33
Leadership Management	Page 33
Professional Standards and Ethics.....	Page 33

<u>Cobb County School District Board of Education</u>	Page 34
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: This symbol refers to administrative rules of the Cobb County School District (CCSD). A complete copy of each administrative rule and supporting form, if any, can be found on the CCSD Web site at <http://www.cobbk12.org/centraloffice/adminrules/>

Rules and Guidelines: Workplace/On-the-Job

Accidents and Emergencies

All employees are responsible for maintaining a safe working environment, and should report safety concerns to their supervisor so that corrective action can be taken. In the event of an accident sustained in the performance of job duties, employees should report the injury to their supervisor as soon as possible and complete a Supervisor's Report of Injury with their supervisor. All Cobb County Schools have access to emergency services and resources.

Accreditation

All schools in the Cobb County School District are accredited by the Southern Association of Colleges and Schools (SACS) and the Georgia Accreditation Commission, Inc. In addition, the Cobb County School District has met the necessary standards of the Standards for Public Schools of Georgia, and declared to be a Standard System.

Alcohol and Controlled Substance Testing

The health and well-being of students and employees depends on the judgment, physical dexterity, reflex actions and unimpaired hearing and sight of all employees, including those engaged in safety sensitive functions. The Cobb County Board of Education will not tolerate and specifically prohibits the unauthorized use, abuse, possession or sale of alcohol or controlled substances, as well as a measurable presence of alcohol in any employee. Employees participate in an alcohol and controlled substance testing program that also provides training, education and other assistance.

 Administrative rule reference: GAMA-R, GCRA(1)-R

Americans with Disabilities Act (ADA)

The Cobb County School District will not discriminate against any qualified employee because of a disability, as long as the employee can perform the essential functions of the job. Reasonable accommodations for qualified individuals with a disability will be provided, following the ADA guidelines.

Attendance

Attendance is a part of performance, and employees are required to be at work, on time. Employees who will be late to work or absent should personally notify their supervisor in advance or as quickly as possible so that their responsibilities can be covered appropriately. Absences for reasons that are not approved by the Cobb County Board of

Education may be considered job abandonment. Employee absences without approval for three or more days will be considered voluntary resignations.
Administrative rule reference: GARH-R

Confidential Nature of Work

Student and employee files, records, documentation and other information are private and confidential. Disclosure of such information is limited by applicable federal and state laws.

Conflict of Interest/Dual Pay

All employees are expected to adhere to the highest ethical standards of conduct at all times. While the Cobb County School District recognizes the right of employees to engage in private activities outside their employment with the school district, business dealings that create a conflict with the interests of the Cobb County School District are not acceptable. Employees should disclose any potential conflicts of interest, including those where the employee's influence could result in personal gain for the employee or an immediate family member. ☞ Administrative rule reference: GAG-R

Employees who are paid for outside work they do during regular work hours must forfeit one of the salaries. Employees can be paid for outside work they do while on vacation leave, jury duty, or personal days, or for services performed outside the regular workday. ☞ Administrative rule reference: GAGC-R, GBRG-R

Dress Code

Employees should maintain an appropriate level of personal hygiene, and dress appropriately for the school or workplace situation and level of formality. Employees should follow safety regulations concerning equipment.
☞ Administrative rule reference: GBRL-R

Drug-Free Workplace

A drug-free workplace encourages productivity and helps accomplish the Cobb County School District mission and goals. The unlawful and/or unauthorized manufacture, distribution, dispensing, possession or use of a controlled substance and/or alcohol is prohibited in the workplace for all employees, students and visitors. In addition, the Cobb County School District will take appropriate personnel action against any employee convicted of a criminal drug offense. All employees are subject to drug and alcohol testing based on reasonable suspicion. ☞ Administrative rule reference: GAMA-R

Employee Fund Drives

All fund-raising, product sales, and employee assistance campaigns must be approved by the Cobb County Board of Education.
☞ Administrative rule reference: GAHA-R

Employees with Communicable Diseases

Employees who have or are suspected of having any communicable disease may be required to take any and all recommended precautions to ensure the health and safety of students and other employees. The Board of Education, the Cobb County Health Department, and/or the Georgia Department of Human Resources may require quarantine or surveillance of carriers of diseases and persons exposed to or suspected of being infected with infectious disease during such period until they are found free of the infectious agent or disease. 📖 Administrative rule reference: GANA.

Equal Employment Opportunity (EEO)

All employees are entitled to equal treatment in decisions involving hiring, promotions, compensation, training, and discipline. The Cobb County School District does not consider race, color, sex (including pregnancy and related conditions), religion, national origin, military status, disability, or any other legally protected status in any employment decision or employment practice. Further, the Cobb County School District does not tolerate retaliation against employees for any legally-protected status or for engaging in legally-protected conduct. The District will consider requests for accommodation on the basis of religion, and will provide reasonable accommodation on the basis of ADA (Americans with Disabilities Act) qualified disability if it can do so without undue hardship or safety threat. Also see Administrative Regulations, Superintendent's Statements, and EEO Procedures. Also see Responsibilities for Responses to Civil Rights Concerns. 📖 Administrative rule reference: GAAA-R

Ethics

All employees must adhere to the high standards and expectations determined by the Cobb County Board of Education and those described in the Professional Standards Commission Code of Ethics. As public employees expected to uphold the public trust, employees should not use their positions or professional relationships for personal gain. All employees of the District are required to notify their immediate supervisor or other administrator and the Professional Standards and Ethics Office by the end of the next business day following any arrest. Any misstatement or omission of required information may be reason for dismissal or non-employment. All employees are required to cooperate with any investigation. 📖 Administrative rule reference: GAGC-R

Identification Badges

All employees must clearly display their Cobb County School District -issued ID badge whenever they are on Cobb County School District property or engaged in Cobb County School District-related activities. Employees must report the loss or theft of ID badges to the Professional Standard and Ethics Office.

Non-Discrimination and Anti-Harassment Policy

All employees have a right to be treated with respect and dignity, and to work in a professional environment that is free of bias, prejudice and harassment. The Cobb County School District prohibits harassment, discrimination, or differential treatment of

any employee, and encourages employees who believe they have been discriminated against to seek relief through the Cobb County School District discrimination complaint resolution process. Also see Complaint Resolution.

☞ Administrative rule reference: GAEB-R.

Outside Employment

Outside employment is generally not permitted if; 1.) it interferes with the employee’s ability to perform his/her job with Cobb County School District; 2.) the work involves organizations that do or want to do business with the school district; or 3.) it violates laws or Cobb County School District policies and regulations.

Responsibilities for Responses to Civil Rights Concerns

All employees are required to fully comply with all federal and state non-discrimination laws, including Title VI and VII of the Civil Rights Act of 1964; Title IX of the Educational Amendments of 1972; the Age Discrimination and Employment Act (ADEA); Section 504 of the Rehabilitation Act of 1973; Public Law 101-476, Individuals with Disabilities Education Act (IDEA); and the Americans With Disabilities Act of 1990 (ADA).

Questions concerning these policies and procedures should be directed to the school Principal or to the following:

Facilities Accessibility	Director of Construction
Title VI,VII,IX, ADEA, Employee Issues, ADA, Personnel Issues, Section 504	Professional Standards and Ethics, Director
Title IX, Student Issues	Athletic Director
Title VI, Student Issues	Executive Director, Student Support
Student Program Accessibility; Section 504; ADA; Public Law 101-476 (IDEA)	Assistant Superintendent, Special Student Services

Employees may also contact the Director, Office of Civil Rights, Education Department, Washington, D.C. 20201

School Assignment for Children of Employees

A full-time employee may request that his/her child be assigned to his/her school or to a school in the feeder pattern of the employee’s workplace, as long as that employee is the custodial parent or legal guardian and the child lives with the employee. The employee must provide transportation, if the school is outside the area of residence, and the child must comply with all eligibility rules, regulations and laws governing participation in extracurricular activities. Placement of special education students depends on availability of services and the approval of the Special Student Services division. ☞ Administrative rule reference: JCAC

Sexual Harassment

Sexual harassment is unlawful and specifically prohibited. Unwelcome sexual advances, requests for sexual favors and other verbal or physical conduct of a sexual nature will not be tolerated. Examples of prohibited conduct include, but are not limited to, unwelcome intentional touching of intimate body areas; employees dating students; graphic or degrading comments about an individual or his/her appearance; the display of sexually suggestive objects, pictures, cards or letters; lewd or suggestive comments or gestures; and off-color language or jokes of a sexual nature. *Individuals who believe they are being sexually harassed should immediately notify a building or department administrator or Human Resources.* Retaliation against a complainant for making a complaint is strictly forbidden. Also see Administrative Regulations, Superintendent's Statements, EEO Procedures and Complaint Resolution.

☞ Administrative rule reference: GAEB-R

Social Security Number

The Cobb County School District reserves the right to use an employee's social security number in employment-related practices. All employees who handle documents containing employee identification data such as social security numbers should use reasonable precaution to preclude compromise or identity theft.

Solicitation by Staff Members

Employees cannot solicit, advertise, or endorse one product over another product when dealing with students, parents or other employees. ☞ Administrative rule reference: KH

Solicitation on School Property

No person, firm, corporation or business can solicit money from or sell, trade or barter merchandise of any kind to students, employees and school clubs or organizations without the approval of the Cobb County Board of Education. The Board has approved the following activities: PTA and booster club activities held outside school hours, approved food service vendors, senior ring vendors, graduation paraphernalia vendors, school picture vendors, organizations that provide approved employee benefits, vendors who have merchandise that can be purchased out of local school funds and employee activities in compliance with Paragraph K of Regulation IFCB regarding non-school sponsored trips. ☞ Administrative rule reference: KH

Staff Complaints and Grievances

When workplace problems or disputes cannot be resolved informally, employees can turn to the Cobb County School District's internal grievance process. This process addresses alleged violations, misinterpretations or misapplications of the District's statutes, policies, rules, regulations or written agreements. It does not apply to performance ratings, job performance, termination, non-renewal, demotion, suspension and reprimands, or the revocation, suspension or denial of certification of any certified

employee. The complaint must be sent in writing to the school ***Principal or Department/Division Supervisor*** within 10 calendar days of the event/incident.

☞ Administrative rule reference: Certified Staff – GAE(2)-R; Classified Staff – GAE(3)-R

Tobacco-Free Schools

Tobacco use is a health hazard and inconsistent with the concepts and principles taught in the Cobb County School District. Employees and visitors are prohibited from using tobacco at all school-sponsored events and in/on all school property, including buildings, offices, trucks, automobiles, and buses. ☞ Administrative rule reference: GAN

Use of Equipment and Resources

Employees entrusted with public funds and property should honor that trust with a high level of honesty, accuracy and responsibility. Unethical conduct includes, but is not limited to, misusing school-related funds or property; failing to account for funds collected from students or parents; and submitting fraudulent requests for reimbursement of expenses.

Computers

Cobb County School District computer hardware, software and data should be used for assigned responsibilities only, and should be protected from damage, destruction, viruses, theft and unauthorized access and use. Employees should have no expectation of privacy when using CCSD electronic resources.

☞ Administrative rule reference: IJNDB

Internet

Electronic resources should be used to support assigned responsibilities. Employees should have no expectation of privacy when using electronic systems, and should minimize use of the Internet for personal reasons during working hours. Employees should never access pornographic or other sites prohibited by law or CIPA (Children’s Internet Protection Act) compliance during working hours or any other time when using CCSD electronic resources. ☞ Administrative rule reference: IJNDB

Telephone

Personal use of telephones should be kept to a minimum during working hours. Personal long-distance calls should not be charged to CCSD telephones or accounts.

Violence in the Workplace

The Cobb County School District strongly believes that all employees should be treated with dignity and respect. Acts of violence will not be tolerated. Any instance of violence must be reported to the employee’s supervisor and/or Human Resources. All complaints will be fully investigated. The Cobb County School District will promptly respond to any incident or suggestion of violence.

Work Day/Work Week

Depending on the position, classified employees work a minimum of three hours a day and a maximum of 40 hours per week. Employees should check with their supervisor for their particular schedule.

The minimum work day for Teachers and other certified instructional staff is eight hours, and the minimum work week is 40 hours. Teachers work a minimum of seven and one-half hours each day, and spend another 30 minutes a day (or two and one-half hours a week) in parent conferences, planning conferences, teacher preparation, related school activities, extracurricular activities and staff meetings. The work day for Paraprofessionals is seven and one-half hours, and the work week is 37 and one-half hours. Paraprofessionals are compensated for additional time worked.

☞ Policy reference: GBRC

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Rules and Guidelines: Employment

Annual Performance Evaluation

All employees are evaluated by their immediate supervisor, using approved evaluation plans and procedures. All employees should receive a copy of their annual evaluation. All certified employees, including paraprofessionals, are evaluated before April 1. Classified employees are evaluated before June 30.

☞ Administrative rule reference: GARI-R

Assignment

Employees are assigned to positions based on the needs of the Cobb County School District as well as the employee's training, certification and other factors.

☞ Administrative rule reference: GARE-R

At-Will Employment

Georgia recognizes At-Will Employment; that is, an employee is hired at-will and employment can be terminated at the will of either party, for any reason or no reason at all. Employees who are issued Board-approved contracts do not have At-Will Employment.

Background Check

All new employees must pass a criminal background check as required by Georgia state law [20-2-211, subsection (e) (1)]. All employees must have an acceptable fingerprint record on file during their employment with Cobb County School District. State law also requires employees to sign a consent form authorizing approval to conduct a criminal and/or driver's history record check every five years. Employees must sign a consent form allowing the District to periodically conduct a criminal background check for the duration of employment if reasonable cause exists for a check to be performed.

Certification Qualifications and Duties

Certified employees must be eligible for certification before being employed and must maintain certification during employment. All coursework must be approved by the Professional Standards Commission (PSC) at www.gapsc.com.

☞ Administrative rule reference: GBBA-R

Discipline

Discipline is necessary and will be implemented when there is unsatisfactory and/or unacceptable employee performance and/or conduct of any type. Depending on the nature or severity of the offense, Cobb County School District may provide employees with an opportunity to bring their performance up to standard through the use of the following: (1) immediate feedback regarding unsatisfactory performance, (2) factual documentation of performance, (3) employee input and commitment to improving performance, (4) final resolution of the performance issue(s), (5) Professional Development Plan, and/or (6) Progressive Discipline.

The District utilizes progressive discipline in which disciplinary actions normally follow a gradually escalating path. However, depending on the seriousness of the offense, more than one Progressive Discipline Action may occur simultaneously or it may be determined that progressive discipline is not appropriate and any disciplinary action may be imposed. The action taken should be consistent with precedent in similar situations, appropriate to the offense, and documented. An employee who holds a certificate with the Georgia Professional Standards Commission may be reported at any time for a violation of the Code of Ethics for Educators

☞ Administrative rule reference: GBK-R

Fair Dismissal

According to the State of Georgia's Fair Dismissal Act [Act 20-2-940], Certified employees can be dismissed or suspended based on incompetence; insubordination; willful neglect of duties; immorality; inciting, encouraging or counseling students to violate state and local laws, regulations and ordinances, or policies and rules of the Cobb County Board of Education; failure to secure and maintain necessary educational training; to reduce staff due to the loss of students or programs; and any other good and sufficient cause.

Suspensions are without pay and can last up to 60 days. The Cobb County School District Superintendent or his/her designee can relieve any employee from duty for up to 10 days if the employee's presence could cause serious harm or disrupt students, the school, or other employees. The Cobb County School District Superintendent or his/her designee may also write letters of reprimand for any valid reason. These letters are placed in the employee's District personnel file. Demotions and non-renewal of contracts of certain certified employees are governed by Code Section 20-2-942. A demotion is a job with less pay, less responsibility and less prestige. Transfers are not covered by the Fair Dismissal Act.

Hiring

Individuals are employed by the Cobb County Board of Education on the recommendation of the Superintendent. Human Resources will make the offer of employment on behalf of the Superintendent after the individual has successfully completed the required employment and screening process, although some post-employment screening or testing may be necessary.

☞ Administrative rule reference: GARD

Interviewing

Human Resources and/or the Supervisor will interview the most qualified applicants for positions. Hiring decisions are made by the Board of Education; Human Resources will extend the offer of employment.

Job Abandonment

Absences for reasons that are not approved by the Cobb County Board of Education may be considered job abandonment. Employee absences without approval for three or more days will be considered voluntary resignations.

☞ Administrative rule reference: GARH-R

Job Descriptions

Each position has a valid job description maintained by Human Resources. Job descriptions should be updated and maintained on a regular basis. Employees should see their supervisor regarding their job descriptions.

☞ Administrative rule reference: GBB-R

Job Posting

Announcements of job vacancies will be posted electronically throughout Cobb County School District.

Nepotism

Employees cannot supervise or evaluate members of their immediate family.

☞ Administrative rule reference: GARF-R

New Teacher Institute

Certified employees who did not teach in the Cobb County School District during the previous 24 months are issued employment contracts for 193 days. This contract includes three days for orientation by the central office and local school.

☞ Administrative rule reference: GBA-R

Personnel Records

Information contained in an employee's personnel file is not made public unless required by law or requested by the employee in writing. **It is the employee's responsibility to notify the District of any changes of personal information.**

Employees must notify their Supervisor, Human Resources, and the Payroll Department in Financial Services when their name and/or home address and/or contact numbers change. Forms are available from Human Resources and on the Financial Services intranet website.

Pre-Employment Physical Examinations

Prior to employment, employees may be asked to take physical and/or psychological examinations that demonstrate their competence and ability to perform job-related functions. The Cobb County School District will pay for the required examinations, but is not responsible for the cost of treatment. Employees in some job classifications (for example, those who operate vehicles that transport students) may be required by law to pass an annual physical or to acquire special permits.

☞ Administrative rule reference: GARA-R

Professional Learning

Employees have the opportunity to participate in staff development activities that will enhance their professional capabilities. The Professional Learning department submits an annual comprehensive plan designed to address individual and instructional program needs for Certified employees. Professional opportunities for Classified employees are handled at the Division level. ☞ Policy reference: GAD

Reassignment

Employees may be reassigned at any time by the Cobb County School District. Some of the reasons for reassignments are reorganizations, changes in attendance zones, changes in approved programs, changes in student enrollment, and the opening or closing of schools. This list of reasons is not all inclusive.

☞ Administrative rule reference: GARE-R

Recruitment

The Cobb County School District active recruitment process is designed to attract and retain competent and qualified personnel to work in the District. Job vacancy announcements are sent to the State Department of Education's Recruitment Services (www.teachgeorgia.org) and to media outlets in Cobb County. Announcements are also

placed on the Cobb County School District website and advertised in newspapers, magazines, and professional journals.

☞ Administrative rule reference: GARC-R

Reduction in Force (RIF)

A reduction in force may be caused by a number of factors, including reorganization, the elimination of or a change in programs or a loss of funding. If it becomes necessary to reduce the certified workforce, the Cobb County School District will rely on a process that maintains the effectiveness and quality of the educational programs and services, and that minimizes the number of employees who are negatively impacted.

The Superintendent will authorize a written plan that identifies the underlying conditions, as well as what positions are affected and why. Employees who receive written notice that their positions have been eliminated can choose to resign or accept separation under the RIF. ☞ Administrative rule reference: GAKA-R

Re-Employment

The contracts for Administrative/Supervisory and Certified personnel are automatically considered for renewal each year. Individuals whose contracts will not be renewed are notified in writing. Administrative and Certified personnel who are employed after the contract year begins may be recommended for re-employment after April 15. ☞

Reference Checks

Personal and professional references are checked for each prospective employee.

Representation in Meetings

All employees shall be allowed to have an individual of their choosing, excluding attorney, spouses, and immediate family members (as defined in Administrative Rule GARH-R), present in any Disciplinary Conference. A Disciplinary Conference is described as any conference held, whether requested by the administrator/supervisor or the Employee, related to a Suspension Without Pay, Demotion, Reprimand by the Superintendent, Termination, or Nonrenewal. Annual performance evaluation conferences are not considered Disciplinary Conference.

☞ Administrative rule reference: GBK-R

Resignations

Certified employees who want to terminate their contracts for the new contract year must submit written notification to their immediate supervisor and to Human Resources before May 1 of the current school year. Certified employees who want to resign during the contract period because of emergency situations should submit a statement of resignation at the earliest possible date. The contract cannot be terminated by the employee without the written consent of the Human Resources Division. Classified employees are asked to submit a letter of resignation at least two weeks prior to leaving the Cobb County School District. ☞ Administrative rule reference: GAO-R

Retirement Membership

Teachers, Supervisors, Paraprofessionals, Administrators, Clerical, Campus Police Officers, and School Nurses who are employed one half-time or more are eligible and required to participate in the Teacher Retirement System of Georgia (TRS). Bus Drivers, Bus Monitors, Food Service Assistants, Custodians, and Maintenance Workers who work at least 60 percent of their normal work week, must establish membership in the Public School Employees Retirement System of Georgia (PSERS). Retirement contributions are payroll-deducted.

☞ Administrative rule reference: GBA-R

Substitute Teachers

A substitute can be used for up to 10 days in the same classroom. A vacancy that lasts between 11 days and 60 days may be filled with a Supply Teacher. Substitute Teachers must attend in-service training and meet other requirements. ☞ Administrative rule reference: GBRJ-R

Transfers

Employees may voluntarily initiate a transfer to another school or department if they meet transfer requirements. A teacher is eligible to apply for a transfer if she/he has been recommended for employment for the next school year and is not on limited contract. In addition, the teacher must meet one of the following:

- Is requesting a move from one level to another (i.e. elementary to middle)
- Has been at the present school for two years
- Was a designated reassignee this school year
- Is requesting a change in length of work day (i.e. full to half)
- Is requesting a change to a critical needs area
- Is requesting a move to a CCSD supplemented position
- Is requesting a move from a non-high priority school to a high priority school

Certified employees must submit applications for transfer between February 16 and May 28; transfers are finalized by May 30 and become effective with the new contract year. Classified employees may apply for a transfer at any time after they have served two consecutive years at the same work site. Assistant Administrators seeking a lateral transfer should contact the Leadership Management Office in Human Resources.

☞ Administrative rule reference: GARF-R

Rules and Guidelines: Compensation

Contracts

Certified employees receive written employment contracts that are signed by the employee and the Superintendent. Contracts are terminated if an employee cannot be properly certified. The Cobb County Board of Education offers new contracts for the coming year to all certified employees on the payroll at the beginning of the current year, except those who have resigned, been terminated or notified in writing that their contract will not be renewed. All employees must have an Oath of Allegiance on file.

Deductions

Payroll deductions include, but are not limited to, federal and state taxes required by law; retirement systems contributions; Social Security; and medical, dental and other deductions authorized by the employee. ☞ Administrative rule reference: GBA-R

Direct Deposit

All employees are encouraged to participate in Direct Deposit for payroll checks.

Extended Day/Year

Supplemental pay may be provided to employees who work an extended school day or school year to meet program responsibilities or student needs. For example, some High School Teachers may be asked to work an additional hour beyond the normal eight-hour day to provide student instructional services or to teach an additional period of instruction. Local school administrators must approve Extended Day/Year pay because of student and school needs; such pay cannot be based on tasks that would normally be performed during the regular work day.

☞ Administrative rule reference: GBA-R

Holiday Pay for Hourly Employees

In order to be paid an hourly holiday premium for working on a scheduled holiday, an hourly employee working a 260-day work schedule must work the workday before and the workday after said holiday or be on approved paid vacation, personal or acceptable short-term leave for personal or family illness or bereavement purposes. Hourly employees on a 260-day schedule who do not qualify for the holiday premium will be paid 1-1/2 times their regular rate for work on a holiday.

☞ Administrative rule reference: GBA-R

Overtime

Overtime is defined as those hours worked by a public employee who qualifies for time-and-one-half overtime pay or time-and-one-half compensatory time as required by the Fair Labor Standards Act. Overtime for Cobb County School District non-exempt employees refers to those hours or major fractions of hours beyond 40 hours within a work week. For non-exempt employees who are paid bi-weekly, the week begins at

12:01 a.m. on Thursday and ends at 12 midnight on Wednesday. For non-exempt employees paid monthly, the work week begins at 12:01 a.m. on Monday and ends at 12 midnight on Sunday.

Employees classified under The Fair Labor Standards Act as non-exempt are compensated at a rate of one and one-half times their hourly rate after 40 hours within a work week and/or one-and-one half hours of compensatory time off for each hour over 40 hours within a workweek. Overtime for non-exempt employees must be approved in advance by their supervisor (except in emergency situations). Unauthorized (unapproved) overtime worked may subject the employee to disciplinary action. Non-exempt employees cannot waive their rights to overtime pay or volunteer to perform normal job functions outside normal work hours. As a general rule, employees may only bank 32 hours of compensatory time during any pay period. Hours that exceed 32 hours should be reported to the supervisor immediately.

Employees classified under the Fair Labor Standards Act as exempt are paid a fixed rate and are not eligible for overtime pay. 📖 Administrative rule reference: GCRD-R

Pay Advances

Employees who do not work during the scheduled attendance/service report period for a specific month will not receive a pay check at the end of that month and, therefore, are eligible for a pay advance. The amount of the advance pay is based on the position and length of day. Refer to the Monthly Payroll Schedule to determine if you are eligible for a pay advance.

Pay for Supervising Student Teachers

Colleges and universities may choose to pay certified employees who supervise and evaluate their student teachers. To be eligible, the Teacher must hold a valid Georgia certificate in the student teacher's practice field; meet all requirements established by the college or university; demonstrate successful teaching experience; and have the approval of the Principal and Central Office Administrator.

📖 Administrative rule reference: GBA-R

Pay Schedule

Certified employees are paid monthly. Certified employees who begin work after the beginning of the contract year are paid an equal monthly percentage of their salary through the end of July which is calculated by using an employee's first and last day of work for the school year. Classified employees are paid monthly or bi-weekly, based on their job assignment. 📖 Administrative rule reference: GBA-R

Salary

Salaries for Certified employees are determined by the Georgia teaching certificate they hold and the years of experience approved by the Cobb County Board of Education. Classified employees are paid based on years of like experience related to their current classification and education level. 📖 Administrative rule reference: GBA-R

Teaching Experience

Certificated employees new to the District will be placed at step one of the appropriate salary and certification level. Upon receipt of verified experience and a valid in-field certificate, the salary will be appropriately adjusted. Teaching experience gained outside the District in an accredited, Georgia-recognized program will be credited year for year. The daily rate of pay for certified employees can be adjusted if the District determines that an employee's initial certification status has changed.

☞ Administrative rule reference: GBA-R

Travel Reimbursement

Personal expenses associated with Cobb County School District approved travel will be reimbursed at the approved District travel rates. Signed receipts of expenses must accompany reimbursement requests.

Tutoring for Pay

Employees must have the approval of the Cobb County Board of Education before they can be paid to tutor students assigned to them. With their supervisor's approval, employees can use Cobb County School District facilities, materials or equipment when tutoring students for pay in a school-administered program. Private tutoring for pay must be done off-campus and must not include students assigned to the teacher.

☞ Administrative rule reference: GBRGB-R

Unsatisfactory Annual Evaluation

The District shall withhold a step increase for any employee who receives an unsatisfactory annual evaluation during the annual evaluation period. If the employee is on a step plateau at the time the step increase is withheld, that employee will remain on the step plateau an additional year. Employees may utilize the performance evaluation appeal process within ten days of their annual evaluation if desired.

☞ Administrative rule reference: GBA-R

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Rules and Guidelines: Benefits

Benefits are designed to meet the important needs of employees and their families. Available benefits include: medical, dental, vision, cancer, basic and optional life, dependent life insurance, the optional spending accounts and legal services, short and long-term disability, credit union, and retirement plans. Cobb County School District shares in the cost of some benefits. Visit www.cobbk12.org/centraloffice/hr/benefits for additional information or refer to the online Cobb County School District Benefits Book of Information.

Benefit Eligibility

Health, dental, vision, cancer, life, optional life, dependent life, the optional spending accounts, legal services and short and long-term disability insurance coverage becomes effective on the first day of the month after the employee has completed one full State of GA calendar month of employment, assuming the proper premiums have been deducted. Employees can enroll in benefits when they are initially hired or during the annual open enrollment period. During this period, employees have the opportunity to change their elections. Some plans require late entries to complete a Statement of Health to determine if the insurance will be awarded. Open enrollment occurs in the fall of each year, and coverage requested at that time takes effect on January 1. Mid-year changes are allowed with specific family status events. Visit www.cobbk12.org/centraloffice/hr/benefits for additional information or refer to the online Cobb County School District Benefits Book of Information.

Benefit Deductions

Employees will have deductions taken from their payroll to pay premiums, and the core insurance premiums can be paid for with pre-tax dollars. Employees on leave without pay are required to pay all insurance premiums directly to the appropriate department. The employee is responsible for requesting information about the direct payment of insurance premiums from the Benefits Office.

Cobb County School District Benefits

Health Insurance	Medical Optional Spending Account
Dental Insurance	Dependent Care Optional Spending Account
Vision Insurance	403b and 457b Saving Plans
Cancer Insurance	Credit Union
Basic and Optional Life Insurance	Catastrophic Illness Leave Bank
Dependent Life Insurance	Prevention Intervention Programs
Legal Services	Employee Special Student Assignment
Short-Term Disability Insurance	Retirement Plans
Long-Term Disability Insurance	

Pension Plans

Refer to the online Cobb County School District Benefits Book of Information for details.

Retirement Plans

All eligible employees are required to become members of a State of Georgia retirement system.

Teachers Retirement System (TRS)

All employees who are employed one-half time or more in covered positions of the State's public school systems are required to be members of the Teachers Retirement System (TRS) of Georgia as a condition of employment. Covered positions include Teachers, Supervisors, Paraprofessionals, Administrators, Nurses, Clerical and Campus Police Officers. Refer to the TRS guidelines.

Public School Employees Retirement System of Georgia (PSERS)

Regular, non-temporary employees of public school who are not eligible for membership in the Teachers Retirement System of Georgia (TRS) must establish membership in the Public School Employees Retirement System of Georgia (PSERS) as a condition of employment. Covered positions include: Maintenance and Custodial employees, Bus drivers, Bus Monitors and Food Service Assistants. Refer to the PSERS guidelines.

CCSD Supplemental Retirement Program for PSERS Employees

Employees enrolled in the Public School Employees Retirement System who work at least 20 hours per week can receive the Cobb County School District Supplemental Retirement Benefits. **Refer to the online Cobb County School District Benefits Book of Information for details or www.cobbk12.org/centraloffice/hr/benefits**

Tax Deferred Savings Plans

Cobb County School District offers 403b and 457b saving plans to all regular employees and to all temporary employees who have worked consistently at least 20 hours per week. **Visit <http://www.cobbk12.org/centraloffice/hr/benefits/> for additional information or refer to the online Cobb County School District Benefits Book of Information.**

Benefits Disclaimer

There are additional requirements and conditions for benefit plans not discussed in this handbook. In the event of a conflict between the handbook and a requirement and condition, the Plan Description will prevail. Nothing in this section of the handbook creates a contract or an entitlement to any particular benefits. Benefits are subject to change at any time. Refer to the CCSD Benefits Book for details or visit the CCSD Benefits website at <http://www.cobbk12.org/centraloffice/hr/benefits/> for additional information.

Rules and Guidelines: Time Off and Leave of Absence

Catastrophic Illness Leave Bank

A catastrophic illness is defined as: a full-time and continuous condition caused by disease, illness or injury and the employee is not expected to return to work within the following six months or the death of the employee will occur within one year without the application of life-sustaining procedures. Employees who have been employed 120 consecutive workdays prior to the open enrollment period may become a member of the Catastrophic Illness Leave Bank. The donation of one sick leave day is required for initial membership. Employees may withdraw sick leave days as needed within guidelines and with the approval of the Catastrophic Illness Leave Bank Committee. Donations to the leave bank are not refundable and not transferable.

☞ Administrative rule reference: GBRIB(1)-R

Directed

Employees may be asked to represent Cobb County School District in meetings and activities. The employee's supervisor must give prior approval for these absences, which are not charged against the employee's Accumulated Leave and do not result in loss of pay. ☞ Administrative rule reference: GARH-R

Family and Medical Leave Act (FMLA)

Eligible employees (worked at least one year with the District) can take up to a maximum of 12 work weeks of unpaid, job-protected leave during a single 12-month period for events meeting specific criteria:

Basic Leave Entitlement

- 1) For incapacity due to pregnancy, prenatal medical care or child birth;
- 2) To care for the employee's child after birth, or placement for adoption or foster care;
- 3) To care for the employee's spouse, son or daughter, or parent who has a serious health condition; or
- 4) For a serious health condition that makes the employee unable to perform the employee's job

The employee on Family Medical Leave continues to receive health coverage and other benefits, at the employee's rate, but he/she does not accrue seniority. Family Medical Leave may be taken continuously or intermittently. If possible, employees should provide at least a 30-day notice before the leave begins. Medical certification must be documented by a healthcare provider, when applicable. Upon return, the employee is entitled to be restored to the same position or an equivalent position with benefits, pay, and other terms and conditions.

Military Family Leave Entitlement

Eligible employees with a spouse, son, daughter, or parent on active duty or call to active duty status in the National Guard or Reserves in support of a contingency operation may use their 12-week entitlement to address certain qualifying exigencies. FMLA also includes a special leave entitlement that permits eligible employees to take up to 26 weeks of leave to care for a covered service member during a single 12 month period.

Questions?

Contact the Benefits Office for additional information regarding the basic leave or military family leave entitlement under the Family and Medical Leave Act.

☞ Administrative rule reference: GBRIG-R

Holidays for Non-exempt Hourly Employees

Refer to the 260-day hourly employee calendar for scheduled holidays.

Holidays for Annual Exempt/Non-Exempt Employees

Refer to the 240-day Annual employee calendar for scheduled holidays.

Inclement Weather

When Cobb County School District schools are **closed** due to inclement weather, the following employees are required to report to work:

Twelve-Month Employees

All twelve-month employees should report to work unless they consider their routes unsafe. Twelve-month employees unable to work a full day must use vacation, personal leave or sick leave (if sick) for the partial or full day absence. Non-exempt employees may also use accrued compensatory time for the absence.

When the announcements state that local school staff should report, these employees should report by the time designated by the public announcement:

Local School Staff

- Certified Staff (Teachers, Media Specialists, Counselors, and Assistant Administrators)
- Paraprofessionals
- Clerical Staff
- School Nurses
- Less than twelve-month Campus Police Officers
- Less than twelve-month Central Office Staff
- Social Workers
- Psychologists
- Lunchroom Managers

Personal leave, sick leave (if sick), vacation or accrued comp time must be used if unable to report to work. In making up time lost due to inclement weather, no overtime may be accrued and no overtime pay will be issued.

When local schools are closed, food service employees and bus drivers should not report to work. There will be an in-service scheduled at a later date for these employees.

☞ Administrative rule reference: AFC-R

Jury and Witness Duty

Employees who are called to jury duty serve with no loss of pay. Employees who are subpoenaed as witnesses in cases where they have no direct personal interest are allowed the absence with no loss of pay. Absences due to jury duty are not charged against the employee's accumulated leave. Employees who have a direct personal interest in the lawsuit or legal proceeding should take personal leave.

☞ Administrative rule reference: GARH-R

Long-Term Leave of Absence

Eligible employees may be granted a leave of absence without pay for personal illness, family illness, first year care of a child, adoption, educational, or military purposes. Appropriate documentation must accompany a request. Employees who have been or are expected to be absent for more than 120 working days with or without pay will be placed on a long-term leave of absence without pay.

☞ Administrative rule reference: GARH-R

Maternity and Adoption

Employees are eligible to apply for accrued sick leave for childbirth or the adoption of an infant. Appropriate documentation must be provided, and Family Medical Leave Act provisions may apply.

Maternity: Employees who give birth are eligible to apply for accrued sick leave (if available) when certified by their physician and they miss scheduled work days.

Adoption: Employees are eligible to apply for up to 30 days of accrued paid sick leave for the adoption of an infant. A copy of the official adoption papers must be sent to the appropriate personnel in the Benefits Office within 10 days of the adoption.

☞ Administrative rule reference: GARH-R

Military

Employees who are members of the National Guard or Reserves can be approved for and granted up to eighteen (18) days of paid leave. The total number of approved military leave days shall not exceed eighteen (18) days in a fiscal year (October – June). The employee must provide written documentation of the duty and dates of service.

☞ Administrative rule reference: GARH-R

Sick Leave/Short-Term Leave of Absence

Employees can request sick leave/short-term leaves of absence with pay for a specific period of time for personal illness, family illness, bereavement, or personal/professional reasons. Employees earn one and one-quarter days of sick leave for each month of service, up to a maximum of 120 days. If the sick leave/short-term leave lasts 10 days or more, Family & Medical Leave Act requirements must be initiated for eligible employees, insurance coverage monitored and a Supply Teacher secured, if necessary.

Bereavement

Employees may take a maximum of five consecutive work days in a calendar year for the death of an immediate family member or a relative living in their household.

Employees may use one day of sick leave per year for the death of someone outside the immediate family. Hardship leaves may be granted for extenuating circumstances.

Personal or Family Illness

The District may require a physician's statement attesting that the employee was absent due to illness if the employee is absent: five or more consecutive work days; seven or more non-consecutive work days; or a series of work days that appear to occur in a pattern, such as a series of Monday and/or Friday absences. Employees should keep their supervisor informed of their expected date of return on a daily basis. Absences due to the illness of a family member are limited to five consecutive days per occurrence per family member. If the employee must be out for a longer period because of family illness, he/she may use personal leave or apply for a hardship leave up to 45 accrued sick leave days. 📄 Administrative rule reference: GARH-R

Personal/Professional Leave

Employees who have less than 15 years of experience with Cobb County School District can use three days per year of sick leave to participate in activities and emergencies of a personal nature. Employees with 15 or more years of experience can use four days a year. Prior approval of the leave is required. Personal/professional leave cannot be taken on Critical Days. 📄 Administrative rule reference: GARH-R

Vacation

School-based employees who work an Annual Employment year or schedule earn vacation leave. Refer to Administrative Rule GARK-R for vacation accrual information.

Employees may take vacation time at any time with the approval of their supervisor. Employees must take at least half of their vacation days earned during that year. The other days can be accumulated, up to a total of four times the amount of earned vacation leave. Employees need permission from the Area Assistant Superintendent or supervisor to take more vacation days in a year than they earn annually. Employees

who resign, retire or change to less-than-annual employment status will be reimbursed for accumulated vacation leave at a designated rate.

☞ Administrative rule reference: GARK-R

Voting

There is no federal law which requires employers to give employees paid time off to vote. Under Georgia law, if the polls are not open at least two hours before or after the normal work period/shift, employees are entitled to take up to two hours off to vote in any local, state, or federal election or primary. The law does not require the employers to pay the employees for this time (OCGA 21-2-404). Since Georgia polls are usually open from 7:00 am to 7:00 pm, employees should consult their supervisor to arrange time for voting before or after normal work hours.

Rules and Guidelines: Risk Management

Workers' Compensation

Employees are entitled to workers' compensation benefits for payment of medical treatment and wage loss of compensable on the job injuries. Employees must treat with a physician listed on the District's Panel of Physicians. A Traditional Panel of Physicians is posted in common areas e.g. break rooms, meeting areas for employees etc. for selection of a physician for treatment of their work-related injury. If an employee sustains an on the job injury they are required to provide immediate notification to their supervisor or member of their department administrative staff. Delay in notification can result in denial of the workers' compensation claim. A completed Supervisor's Report of Injury should be sent to Risk Management within 48 hours of the accident.

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APPENDIX 1: Key Terms and Definitions

Annual: Employment year or schedule.

Annual Employee: An employee who works 240 days per school year.

Annual Hourly Employee: An employee who works 260 days per school year.

Break in Service: An interruption in continuous service in a full-time position. Examples of a break in service include resignation, retirement, failure to return from approved long-term leave of absence and termination. A break in service also interrupts an employee's school system seniority. School system seniority begins to accrue again on the date the employee begins the current continuous service period in a full-time position.

CCSD: Cobb County School District

Certified: Employees who must hold a teaching, educational leadership or service certificate, issued by the Professional Standards Commission. Certified employees include Principals, Associate Principals, Assistant Principals, Assistant Administrators, Teachers, Guidance Counselors, Media Specialists, Curriculum Supervisors and Teachers-on-Special-Assignment.

Classified: Employees who are not required to hold a teaching, educational leadership or service state certificate. Classified employees include Central Office Administrators, Technical and Professional employees, Clerical employees, Paraprofessionals, Food Service Workers, Public Health Nurses, Custodial and Maintenance Workers and Transportation Employees.

Compensatory Time: As a public employer, the Cobb County School District may pay overtime with "time off" instead of cash.

Contract: The Cobb County Board of Education issues a contract for all Certified employees and other Board-approved personnel. Contracts should be in writing and signed by the employee and the Superintendent. New Certified employees are issued a temporary contract, pending results from the criminal background check. All employees are evaluated at least annually. Continued employment depends on satisfactory work performance, maintaining qualifications and established need for the position.

Covered Positions: Teachers, administrators, supervisors, campus officers, clerks, teacher aides, secretaries, paraprofessionals, and public school nurses are considered covered positions by the Teachers Retirement System of Georgia (TRSGA).

Critical Days: Employees are not able to take personal/professional leave on certain days during the school year. The Human Resources website has a list of these days. Additional critical days may be designated by the principal as needed.

Exempt Employee: Employees classified under The Fair Labor Standards Act as exempt are paid a fixed salary regardless of the time required to complete duties. Exempt employees are not eligible for overtime pay.

Full-Time Position: Regular, full-time employees work at least a fixed 37.5 hour work week. Each regular, full-time employee is allotted in the District's budget. Under the applicable regulations in effect as of 2008, regular full-time employees generally are eligible to elect to participate in one of the health insurance programs offered through the State Health Benefit Plan. Further, under the current local benefits plan in effect as of 2008, regular full-time employees generally are eligible to elect to participate in the dental, vision, short-term disability, and long-term disability coverage available through the District.

Hourly Employee: An employee who is paid an hourly rate for services rendered.

Itinerant Teacher: Teachers who have responsibilities at more than one school.

Less Than Annual Employee: An employee who works less than seven and one half hours a day AND fewer than 240 days per year.

Less Than Part-Time Employee: Employees who work a 49 percent or less schedule or by the percent of the day worked.

Limited Contract: Contract offered to a Certified Teacher whose first day of work is after the first day of pre-planning. Teachers on a Limited Contract are not afforded due process under the Fair Dismissal Act.

New Hire: A new, first-time employee in a full-time position.

Non-Exempt Employee: Employees classified under The Fair Labor Standards Act as non-exempt are compensated overtime pay or compensatory time off for all hours worked that exceed 40 hours within a work week. All non-exempt employees who work more than 40 hours a week will be compensated for overtime work at one and one-half times their regular hourly rate.

Work that extends outside an employee's regular schedule must be approved in advance by his/her supervisor (except in emergency situations); non-exempt employees cannot waive their rights to overtime pay or volunteer to perform normal job functions outside normal work hours.

Non-Renewal: When an employee, holding a position that is covered by a contract, is not offered a contract for the next school year period.

Paraprofessionals: Paraprofessionals work with individuals or groups of students under the direction of classroom Teachers or other Certified employees. Paraprofessionals must meet initial and ongoing requirements for in-service training for continued employment.  Policy reference: GD

Part-Time Employee: Regular, part-time employees generally work a fixed less-than-37.5 hour work week per fiscal year. A regular part-time employee may, or may not, be eligible to elect to participate in the State Health Benefit Plan and the local benefits plans, depending upon the number of hours scheduled to work and based exclusively on the terms and conditions set forth in the applicable plans, statutes, and/or regulations.

Reassignee: Any employee who is involuntarily assigned from one work site to another in the same or a comparable position.

Re-Elected: Refers to a Certified Teacher who has fulfilled a limited contract and is offered employment on a regular contract.

Re-Hire: A former employee who was separated from Cobb County School District and has reentered the Cobb County School District workforce.

Regular Contract: Contract offered to a Certified Teacher whose first day of work is on or before the first day of preplanning.

Semester Contract: Contract offered to a Certified Teacher for one semester only. Teachers on semester contracts are not afforded due process under the Fair Dismissal Act.

Seniority (System): Term used to define the length of full-time continuous employment; determines the priority of employees during personnel activities such as transfers, reassignments, Reduction in Force (RIF). In practice, the last employee hired has the least seniority.

Supply Teacher: A long term substitute teacher who is employed when a Teacher is absent on short-term leave. Supply Teachers are employed not later than the 11th day of the regular Teacher's absence. A Supply position can last no more than 60 working days. After that, the position changes to a Limited Contract.

Temporary Employee: Temporary employees may work up to 40 hours per week on a fixed or non-fixed schedule for a finite period of time (typically 90 days or less).

Temporary employees are generally not eligible for benefits. Temporary employees are not allotted in the District's budget.

Transfer: Any employee who voluntarily moves from one work site to another in the same or a comparable position. The employee must request the movement and be accepted by the Principal, Supervisor or Administrator.

APPENDIX 2: Contact Information

Please refer to the following web sites for additional information.

Human Resources - <http://www.cobbk12.org/centraloffice/hr/>

Benefits - <http://www.cobbk12.org/centraloffice/hr/benefits/>

Certification/Licensing - <http://www.cobbk12.org/centraloffice/hr/certification/>

Compensation - <http://www.cobbk12.org/centraloffice/hr/compensation/>

Risk Management - <http://www.cobbk12.org/centraloffice/hr/risk/riskfaq.aspx>

Employment - <http://www.cobbk12.org/centraloffice/hr/employment/>

Leadership Management - <http://www.cobbk12.org/centraloffice/hr/leadership/>

Professional Standards and Ethics - <http://www.cobbk12.org/centraloffice/hr/ethics/>

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**Cobb County School District
Board of Education**

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Our Vision

“Empowering Dreams for the Future”

Our Mission

“Creating and Supporting Pathways for Success.”



*Cobb County School District
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